## Consolidated Statement of Earnings

| For the year ended December 31: | Notes | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: | :---: |
| Revenue: |  |  |  |  |
| Services |  | \$56,868 | \$55,128 | \$ 58,892 |
| Sales |  | 40,736 | 38,300 | 42,156 |
| Financing |  | 2,267 | 2,331 | 2,582 |
| Total revenue |  | 99,870 | 95,758 | 103,630 |
| Cost: |  |  |  |  |
| Services |  | 38,383 | 37,146 | 40,937 |
| Sales |  | 14,374 | 13,606 | 15,776 |
| Financing |  | 1,100 | 1,220 | 1,256 |
| Total cost |  | 53,857 | 51,973 | 57,969 |
| Gross profit |  | 46,014 | 43,785 | 45,661 |
| Expense and other income: |  |  |  |  |
| Selling, general and administrative |  | 21,837 | 20,952 | 23,386 |
| Research, development and engineering | Q | 6,026 | 5,820 | 6,337 |
| Intellectual property and custom development income |  | $(1,154)$ | $(1,177)$ | $(1,153)$ |
| Other (income) and expense |  | (787) | (351) | (298) |
| Interest expense | K\&L | 368 | 402 | 673 |
| Total expense and other income |  | 26,291 | 25,647 | 28,945 |
| Income before income taxes |  | 19,723 | 18,138 | 16,715 |
| Provision for income taxes | P | 4,890 | 4,713 | 4,381 |
| Net income |  | \$14,833 | \$13,425 | \$ 12,334 |
| Earnings per share of common stock: |  |  |  |  |
| Assuming dilution | R | \$ 11.52 | \$ 10.01 | \$ 8.89 |
| Basic | R | \$ 11.69 | \$ 10.12 | \$ 9.02 |
| Weighted-average number of common shares outstanding: |  |  |  |  |
| Assuming dilution |  | ,355,388 | 1,341,352,754 | 1,387,797,198 |
| Basic |  | ,789,202 | 1,327,157,410 | 1,369,367,069 |

The accompanying notes on pages 68 through 130 are an integral part of the financial statements.
(\$ in millions except per share amounts)

| At December 31: | Notes | 2010 | 2009 |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents |  | \$ 10,661 | \$ 12,183 |
| Marketable securities | E | 990 | 1,791 |
| Notes and accounts receivable - trade (net of allowances of \$324 in 2010 and \$217 in 2009) |  | 10,834 | 10,736 |
| Short-term financing receivables (net of allowances of \$342 in 2010 and \$438 in 2009) | G | 16,257 | 14,914 |
| Other accounts receivable (net of allowances of \$10 in 2010 and \$15 in 2009) |  | 1,134 | 1,143 |
| Inventories | F | 2,450 | 2,494 |
| Deferred taxes | P | 1,564 | 1,730 |
| Prepaid expenses and other current assets |  | 4,226 | 3,946 |
| Total current assets |  | 48,116 | 48,935 |
| Plant, rental machines and other property | H | 40,289 | 39,596 |
| Less: Accumulated depreciation | H | 26,193 | 25,431 |
| Plant, rental machines and other property - net | H | 14,096 | 14,165 |
| Long-term financing receivables (net of allowances of \$58 in 2010 and \$97 in 2009) | G | 10,548 | 10,644 |
| Prepaid pension assets | U | 3,068 | 3,001 |
| Deferred taxes | P | 3,220 | 4,195 |
| Goodwill | J | 25,136 | 20,190 |
| Intangible assets - net | $\checkmark$ | 3,488 | 2,513 |
| Investments and sundry assets | 1 | 5,778 | 5,379 |
| Total assets |  | \$113,452 | \$109,022 |

## Liabilities and equity

| Current liabilities: |  |  |  |
| :---: | :---: | :---: | :---: |
| Taxes | P | \$ 4,216 | \$ 3,826 |
| Short-term debt | K\&L | 6,778 | 4,168 |
| Accounts payable |  | 7,804 | 7,436 |
| Compensation and benefits |  | 5,028 | 4,505 |
| Deferred income |  | 11,580 | 10,845 |
| Other accrued expenses and liabilities |  | 5,156 | 5,223 |
| Total current liabilities |  | 40,562 | 36,002 |
| Long-term debt | K\&L | 21,846 | 21,932 |
| Retirement and nonpension postretirement benefit obligations | U | 15,978 | 15,953 |
| Deferred income |  | 3,666 | 3,562 |
| Other liabilities | M | 8,226 | 8,819 |
| Total liabilities |  | 90,279 | 86,267 |
| Contingencies and commitments | O |  |  |
| Equity: | N |  |  |
| IBM stockholders' equity: |  |  |  |
| Common stock, par value \$.20 per share and additional paid-in capital |  | 45,418 | 41,810 |
| Shares authorized: 4,687,500,000 |  |  |  |
| Shares issued (2010-2,161,800,054; 2009-2,127,016,668) |  |  |  |
| Retained earnings |  | 92,532 | 80,900 |
| Treasury stock, at cost (shares: 2010-933,806,510; 2009-821,679,245) |  | $(96,161)$ | $(81,243)$ |
| Accumulated other comprehensive income/(loss) |  | $(18,743)$ | $(18,830)$ |
| Total IBM stockholders' equity |  | 23,046 | 22,637 |
| Noncontrolling interests | A | 126 | 118 |
| Total equity |  | 23,172 | 22,755 |
| Total liabilities and equity |  | \$113,452 | \$109,022 |

[^0]
## Consolidated Statement of Cash Flows

| For the year ended December 31: | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| Cash flow from operating activities: |  |  |  |
| Net income | \$ 14,833 | \$ 13,425 | \$ 12,334 |
| Adjustments to reconcile net income to cash provided by operating activities: |  |  |  |
| Depreciation | 3,657 | 3,773 | 4,140 |
| Amortization of intangibles | 1,174 | 1,221 | 1,310 |
| Stock-based compensation | 629 | 558 | 659 |
| Deferred taxes | 1,294 | 1,773 | 1,900 |
| Net (gain)/loss on asset sales and other | (801) | (395) | (338) |
| Change in operating assets and liabilities, net of acquisitions/divestitures: |  |  |  |
| Receivables (including financing receivables) | (489) | 2,131 | 274 |
| Retirement related | $(1,963)$ | $(2,465)$ | $(1,773)$ |
| Inventories | 92 | 263 | (102) |
| Other assets/other liabilities | 949 | 319 | 1,268 |
| Accounts payable | 174 | 170 | (860) |
| Net cash provided by operating activities | 19,549 | 20,773 | 18,812 |
| Cash flow from investing activities: |  |  |  |
| Payments for plant, rental machines and other property | $(4,185)$ | $(3,447)$ | $(4,171)$ |
| Proceeds from disposition of plant, rental machines and other property | 770 | 330 | 350 |
| Investment in software | (569) | (630) | (716) |
| Purchases of marketable securities and other investments | $(6,129)$ | $(5,604)$ | $(4,590)$ |
| Proceeds from disposition of marketable securities and other investments | 7,877 | 3,599 | 6,100 |
| Non-operating finance receivables - net | (405) | (184) | (16) |
| Divestiture of businesses, net of cash transferred | 55 | 400 | 71 |
| Acquisition of businesses, net of cash acquired | $(5,922)$ | $(1,194)$ | $(6,313)$ |
| Net cash used in investing activities | $(8,507)$ | $(6,729)$ | $(9,285)$ |
| Cash flow from financing activities: |  |  |  |
| Proceeds from new debt | 8,055 | 6,683 | 13,829 |
| Payments to settle debt | $(6,522)$ | $(13,495)$ | $(10,248)$ |
| Short-term (repayments)/borrowings less than 90 days - net | 817 | (651) | $(6,025)$ |
| Common stock repurchases | $(15,375)$ | $(7,429)$ | $(10,578)$ |
| Common stock transactions - other | 3,774 | 3,052 | 3,774 |
| Cash dividends paid | $(3,177)$ | $(2,860)$ | $(2,585)$ |
| Net cash used in financing activities | $(12,429)$ | $(14,700)$ | $(11,834)$ |
| Effect of exchange rate changes on cash and cash equivalents | (135) | 98 | 58 |
| Net change in cash and cash equivalents | $(1,522)$ | (558) | $(2,250)$ |
| Cash and cash equivalents at January 1 | 12,183 | 12,741 | 14,991 |
| Cash and cash equivalents at December 31 | \$ 10,661 | \$ 12,183 | \$ 12,741 |
| Supplemental data: |  |  |  |
| Income taxes paid-net of refunds received | \$ 3,238 | \$ 1,567 | \$ 2,111 |
| Interest paid on debt | \$ 951 | \$ 1,240 | \$ 1,460 |
| Capital lease obligations | \$ 30 | \$ 15 | \$ 41 |

[^1]|  | Common Stock and Additional Paid-in Capital | Retained Earnings | Treasury Stock | Accumulated Other Comprehensive Income/ (Loss) | Total IBM Stockholders' Equity | Noncontrolling Interests | Total Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 |  |  |  |  |  |  |  |
| Equity, January 1, 2008 | \$35,188 | \$60,640 | \$(63,945) | \$ $(3,414)$ | \$ 28,470 | \$145 | \$ 28,615 |
| Net income plus other comprehensive income/(loss): |  |  |  |  |  |  |  |
| Net income |  | 12,334 |  |  | 12,334 |  | 12,334 |
| Other comprehensive income/(loss), net of tax: |  |  |  |  |  |  |  |
| Net unrealized gains/(losses) on cash flow hedge derivatives (net of tax expense of \$79) |  |  |  | 301 | 301 |  | 301 |
| Foreign currency translation adjustments (net of tax benefit of \$153*) |  |  |  | $(3,552)$ | $(3,552)$ |  | $(3,552)$ |
| Retirement-related benefit plans: |  |  |  |  |  |  |  |
| Prior service (credits)/costs (net of tax benefit of \$86) |  |  |  | (136) | (136) |  | (136) |
| Net (losses)/gains (net of tax benefit of $\$ 8,436$ ) |  |  |  | $(15,245)$ | $(15,245)$ |  | $(15,245)$ |
| Curtailments and settlements (net of tax expense of \$9) |  |  |  | 16 | 16 |  | 16 |
| Amortization of prior service (credits)/ costs (net of tax benefit of \$73) |  |  |  | (132) | (132) |  | (132) |
| Amortization of net gains/(losses) (net of tax expense of \$358) |  |  |  | 640 | 640 |  | 640 |
| Net unrealized gains/(losses) on marketable securities (net of tax benefit of \$207) |  |  |  | (324) | (324) |  | (324) |
| Total other comprehensive income/(loss) |  |  |  |  | $(18,431)$ |  | $(18,431)$ |
| Subtotal: Net income plus other comprehensive income/(loss) |  |  |  |  | \$ $(6,097)$ |  | \$ $(6,097)$ |
| Cash dividends declared-common stock |  | $(2,585)$ |  |  | $(2,585)$ |  | $(2,585)$ |
| Common stock issued under employee plans ( $39,374,439$ shares) | 3,919 |  |  |  | 3,919 |  | 3,919 |
| Purchases (1,505,107 shares) and sales ( $5,882,800$ shares) of treasury stock under employee plans - net |  | (36) | 391 |  | 355 |  | 355 |
| Other treasury shares purchased, not retired (89,890,347 shares) | 54 |  | $(10,618)$ |  | $(10,563)$ |  | $(10,563)$ |
| Changes in other equity | (33) |  |  |  | (33) |  | (33) |
| Changes in noncontrolling interests |  |  |  |  |  | (26) | (26) |
| Equity, December 31, 2008 | \$39,129 | \$70,353 | \$(74,171) | \$(21,845) | \$ 13,465 | \$119 | \$ 13,584 |

[^2]|  | Common Stock and Additional Paid-in Capital | Retained Earnings | Treasury Stock | Accumulated Other Comprehensive Income/ (Loss) | Total IBM Stockholders' Equity | Noncontrolling Interests | Total Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2009 |  |  |  |  |  |  |  |
| Equity, January 1, 2009 | \$39,129 | \$70,353 | \$(74,171) | \$(21,845) | \$13,465 | \$119 | \$13,584 |
| Net income plus other comprehensive income/(loss): |  |  |  |  |  |  |  |
| Net income |  | 13,425 |  |  | 13,425 |  | 13,425 |
| Other comprehensive income/(loss), net of tax: |  |  |  |  |  |  |  |
| Net unrealized gains/(losses) on cash flow hedge derivatives (net of tax benefit of $\$ 256$ ) |  |  |  | (556) | (556) |  | (556) |
| Foreign currency translation adjustments (net of tax benefit of \$57*) |  |  |  | 1,732 | 1,732 |  | 1,732 |
| Retirement-related benefit plans: |  |  |  |  |  |  |  |
| Prior service costs/(credits) (net of tax expense of \$146) |  |  |  | 229 | 229 |  | 229 |
| Net (losses)/gains (net of tax expense of \$439) |  |  |  | 994 | 994 |  | 994 |
| Curtailments and settlements (net of tax benefit of \$33) |  |  |  | (93) | (93) |  | (93) |
| Amortization of prior service (credits)/ costs (net of tax benefit of \$55) |  |  |  | (107) | (107) |  | (107) |
| Amortization of net gains/(losses) (net of tax expense of \$402) |  |  |  | 704 | 704 |  | 704 |
| Net unrealized gains/(losses) on marketable securities (net of tax expense of \$71) |  |  |  | 111 | 111 |  | 111 |
| Total other comprehensive income/(loss) |  |  |  |  | 3,015 |  | 3,015 |
| Subtotal: Net income plus other comprehensive income/(loss) |  |  |  |  | \$16,440 |  | \$16,440 |
| Cash dividends declared-common stock |  | $(2,860)$ |  |  | $(2,860)$ |  | $(2,860)$ |
| Common stock issued under employee plans (30,034,808 shares) | 3,011 |  |  |  | 3,011 |  | 3,011 |
| Purchases (1,550,846 shares) and sales ( $6,408,265$ shares) of treasury stock under employee plans - net |  | (19) | 462 |  | 443 |  | 443 |
| Other treasury shares purchased, not retired (68,650,727 shares) |  |  | $(7,534)$ |  | $(7,534)$ |  | $(7,534)$ |
| Changes in other equity | (330) |  |  |  | (330) |  | (330) |
| Changes in noncontrolling interests |  |  |  |  |  | (1) | (1) |
| Equity, December 31, 2009 | \$41,810 | \$80,900 | \$(81,243) | \$(18,830) | \$22,637 | \$118 | \$22,755 |

* Foreign currency translation adjustments are presented gross except for any associated hedges which are presented net of tax.

The accompanying notes on pages 68 through 130 are an integral part of the financial statements.

|  | Common Stock and Additional Paid-in Capital | Retained Earnings | $\begin{array}{r} \text { Treasury } \\ \text { Stock } \end{array}$ | Accumulated Other Comprehensive Income/ (Loss) | Total IBM Stockholders' Equity | Noncontrolling Interests | Total Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2010 |  |  |  |  |  |  |  |
| Equity, January 1, 2010 | \$41,810 | \$80,900 | \$(81,243) | \$(18,830) | \$ 22,637 | \$118 | \$ 22,755 |
| Net income plus other comprehensive income/(loss): |  |  |  |  |  |  |  |
| Net income |  | 14,833 |  |  | 14,833 |  | 14,833 |
| Other comprehensive income/(loss), net of tax: |  |  |  |  |  |  |  |
| Net unrealized gains/(losses) on cash flow hedge derivatives (net of tax expense of \$188) |  |  |  | 385 | 385 |  | 385 |
| Foreign currency translation adjustment (net of tax expense of \$69*) |  |  |  | 643 | 643 |  | 643 |
| Retirement-related benefit plans: |  |  |  |  |  |  |  |
| Prior service costs/(credits) (net of tax expense of \$8) |  |  |  | 20 | 20 |  | 20 |
| Net (losses)/gains (net of tax benefit of $\$ 1,016$ ) |  |  |  | $(1,712)$ | $(1,712)$ |  | $(1,712)$ |
| Curtailments and settlements (net of tax expense of \$3) |  |  |  | 7 | 7 |  | 7 |
| Amortization of prior service (credits) (net of tax benefit of \$67) |  |  |  | (116) | (116) |  | (116) |
| Amortization of net gains/(losses) (net of tax expense of \$441) |  |  |  | 808 | 808 |  | 808 |
| Net unrealized gains/(losses) on marketable securities (net of tax expense of \$27) |  |  |  | 51 | 51 |  | 51 |
| Total other comprehensive income/(loss) |  |  |  |  | 87 |  | 87 |
| Subtotal: Net income plus other comprehensive income/(loss) |  |  |  |  | \$ 14,920 |  | \$ 14,920 |
| Cash dividends declared-common stock |  | $(3,177)$ |  |  | $(3,177)$ |  | $(3,177)$ |
| Common stock issued under employee plans (34,783,386 shares) | 3,579 |  |  |  | 3,579 |  | 3,579 |
| Purchases (2,334,932 shares) and sales (7,929,318 shares) of treasury stock under employee plans - net |  | (24) | 501 |  | 477 |  | 477 |
| Other treasury shares purchased, not retired (117,721,650 shares) |  |  | $(15,419)$ |  | $(15,419)$ |  | $(15,419)$ |
| Changes in other equity | 28 |  |  |  | 28 |  | 28 |
| Changes in noncontrolling interests |  |  |  |  |  | 8 | 8 |
| Equity, December 31, 2010 | \$45,418 | \$92,532 | \$(96,161) | \$(18,743) | \$ 23,046 | \$126 | \$ 23,172 |

* Foreign currency translation adjustments are presented gross except for any associated hedges which are presented net of tax.

The accompanying notes on pages 68 through 130 are an integral part of the financial statements.


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[^1]:    The accompanying notes on pages 68 through 130 are an integral part of the financial statements.

[^2]:    * Foreign currency translation adjustments are presented gross except for associated hedges which are presented net of tax.

    The accompanying notes on pages 68 through 130 are an integral part of the financial statements.

