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Smarter Planet: Reinventing relationships, **Uncovering new markets**

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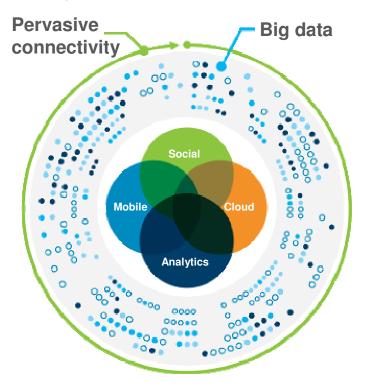
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The emergence of **big data, social, mobile,** and **cloud** are fundamentally changing how we live, work and interact

Digital transformation forces



12-fold growth

in mobile data by 2018 as number of smartphones quadruples

1 out of every 7

minutes spent online is spent on Facebook

80% of new apps

will be distributed or deployed via the cloud

18% of Africa's GDP

is expected to be handled through mobile money transfers by 2015

40% of people

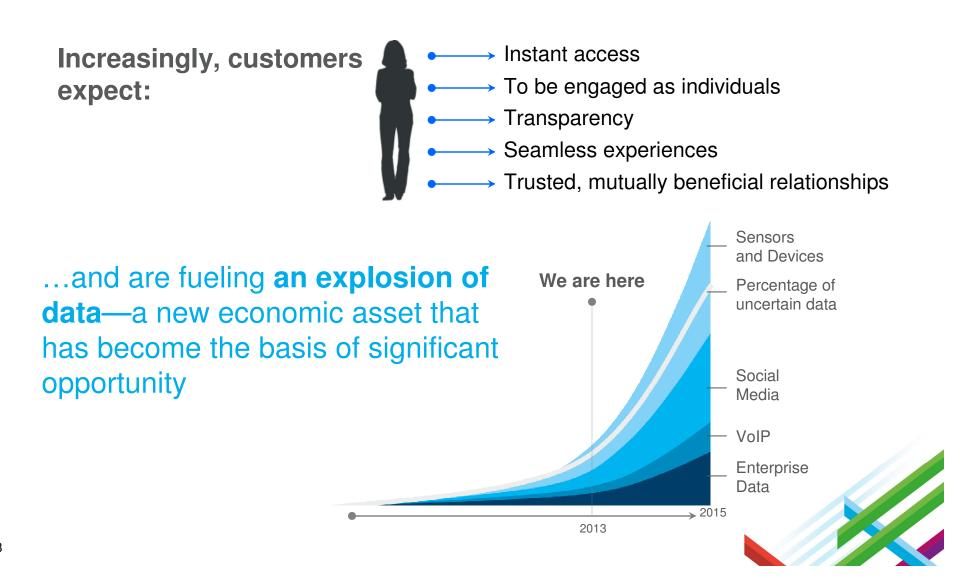
socialize more online than they do face-to-face

1/3 of consumer data

will be stored in the cloud by 2016



These digital forces **reset customers' expectations**, requiring enterprises to rethink the end-to-end customer experience...





As a result, leaders are **redefining their agendas and interactions** focused on reshaping the "Front Office"

73% of CEOs
are prioritizing investments in customer insights

82% of CMOs
Plan to increase the use of social media

74% of
CIOS
say mobile solutions
are part of their vision
for increasing
competitiveness

70% of COOS
Identify supply chain visibility as the top challenge in delivering on their agendas

Bringing to life the promise of a Smarter Planet requires the activation of a **Digital Front Office** that is fully enabled by a **Globally Integrated Enterprise**

Digital Front Office

Reimagining everything about the way people connect, transact and engage with companies, institutions and governments—and how they create mutual value



Globally Integrated Enterprise

Transforming the organization for efficiency, effectiveness and to enable new growth





This new **Digital Front Office** delivers compelling customer experiences that create new pathways for revenue growth

Digital Front Office

Reimagining everything about the way people connect, transact and engage with companies, institutions and governments—and how they create mutual value



Develop a customer-driven strategy

Leverage digital, mobile and social insights to spot growth opportunities and new paths to value

Cultivate customer insights

Create tools and techniques to dynamically understand needs and apply personalization

Build systems of engagement

Orchestrate continuous customer interactions to optimize engagements and build advocacy





At the foundation of a Digital Front Office is a **Globally Integrated Enterprise** that accelerates growth, productivity and change

Optimize operations

Reinvent processes and integrate functions, removing complexity and uncovering new efficiencies

Activate information and analytics

Improve business performance across all functions with data-driven insights

Accelerate organizational agility

Infuse speed and flexibility into the organization to anticipate and capitalize on dynamic market trends



Globally Integrated Enterprise

Transforming the organization for efficiency, effectiveness and to enable new growth





Specifically, CMOs and ClOs are partnering more tightly and defining a new profession to respond to the empowered customer

Marketers have always been responsible for knowing the customer

Marketers have always been responsible for defining what to market, and how to market it

Marketers have always protected the brand promise

From millions to one

Connect all data points for a more detailed customer portrait

The data of desire

Create systems of engagement for a seamless experience

The branding of culture

Close the gaps so brand and culture are authentically one

Harness data to paint a predictive picture of each customer as an individual—on a massive scale.

Create 'systems of engagement' so you do more than shape desire you predict it. Design your culture and brand so they are authentically one.



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- Goal: Gain customer insight to understand each individual rather than analyzing mere "average" behaviors
- What: CMO and CIO developed a Social Media listening solution
- Benefits: Get customer feedback from public forums, as these comments complement the ones shared with Sales Reps and help paint a vivid picture of each customer









- Goal: Shift to Customer centricity by engaging with customers through social platforms
- What: CMO and CIO agreed on the roadmap for the future and which infrastructure will be needed
- Benefits: Become a true community leveraging social platforms





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BBVA

- Goal: Monitor and measure online sentiment about the brand, addressing possible reputational risks and enabling BBVA to build on positive results
- What: BBVA defined a solution based on Mobile and Social to track comments (positive and negative)
- Benefits: Significant increase of notoriety of the brand



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- Goal: Support local social entrepreneurs to drive innovation while tackling social challenges
- What: IBM Service grant helps enable Hub Vienna's entrepreneurs to clearly understand customer and community needs
- Benefits: Workshops drive understanding of purpose of each engagement and assist in crafting individualized customer journeys and planning digital capabilities



In a Smarter Planet, leading organizations need to create new markets by...

Leveraging disruptive technologies









To ensure they engage customers, citizens and employees as individuals





While protecting the brand and the future







Let's continue the conversation...

