



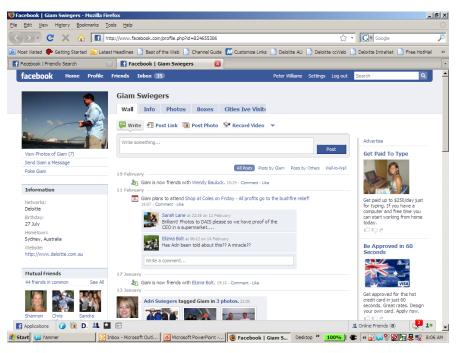
Collective Intelligence 2010

The future of enterprise collaboration

Peter Williams | CEO – Deloitte Digital

It starts with leadership and culture

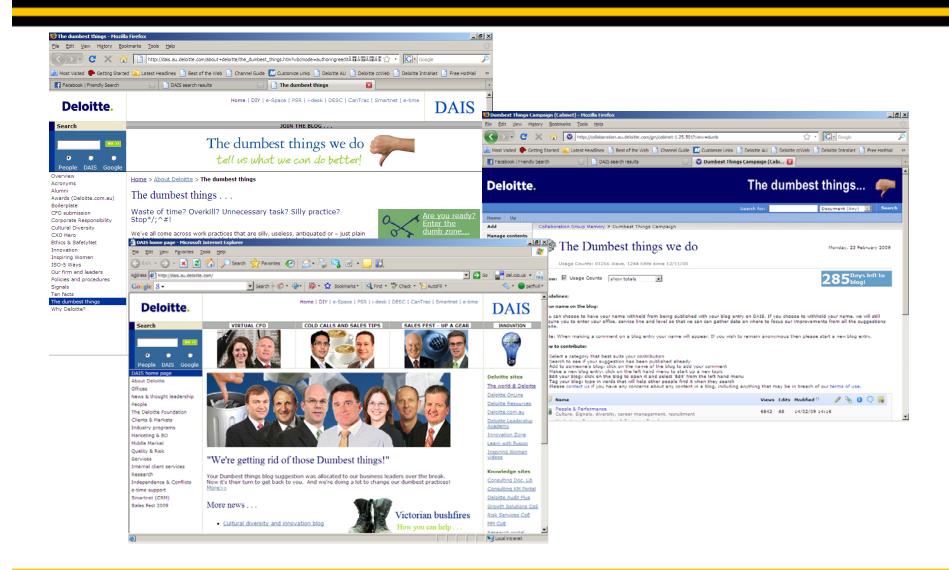




Back in 2005 Giam Swiegers, Deloitte CEO, sent an email to all Deloitte partners. Many were worried about our long standing open internet access policy.

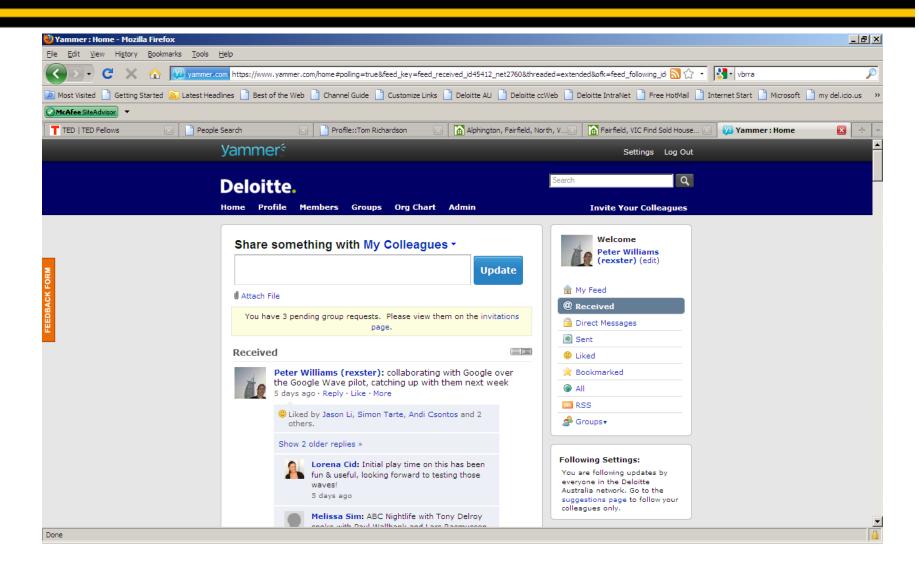
"Messenger, Youtube, Myspace, and all the new things that will emerge on the web cannot be stopped. We must not fear them but learn how to embrace them"

The Dumbest Thing – Using a Blog to drive efficien is a significant of the Dumbest Thing – Using a Blog to drive efficien is a significant of the Dumbest Thing – Using a Blog to drive efficien is a significant of the Dumbest Thing – Using a Blog to drive efficien is a significant of the Dumbest Thing – Using a Blog to drive efficiency and the Dumbest Thing – Using a Blog to drive efficiency



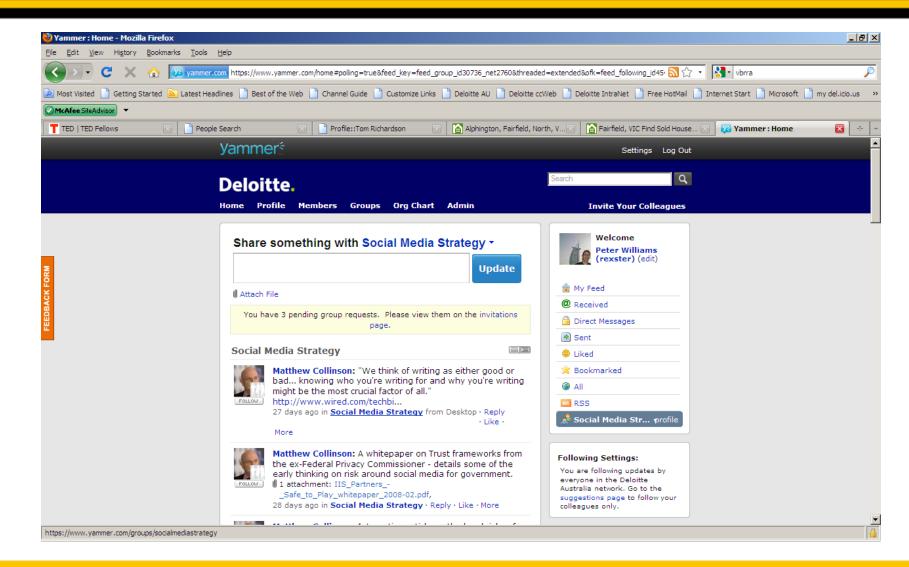
Using an internal Twitter





Self Organising Communities of Interest





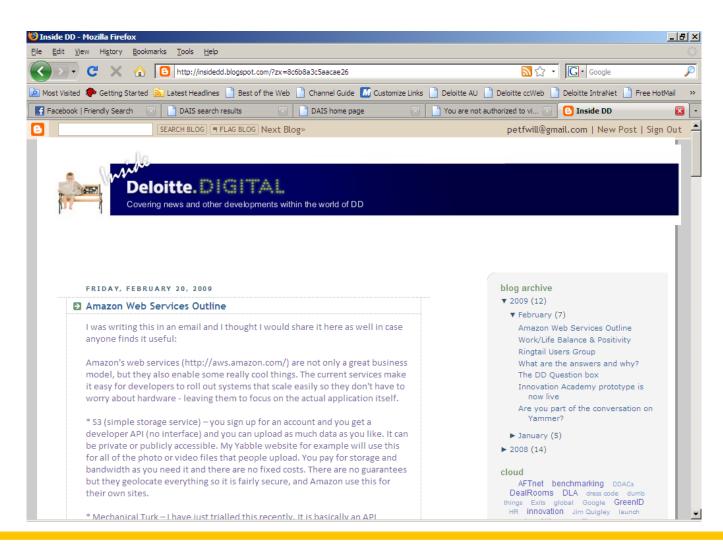
Results from Microblog



- Breaking silos and making connections
- Driving client opportunities
- Driving innovation
- Knowledge sharing
- Resource location
- Project Management
- Staff engagement

Blog for internal comms





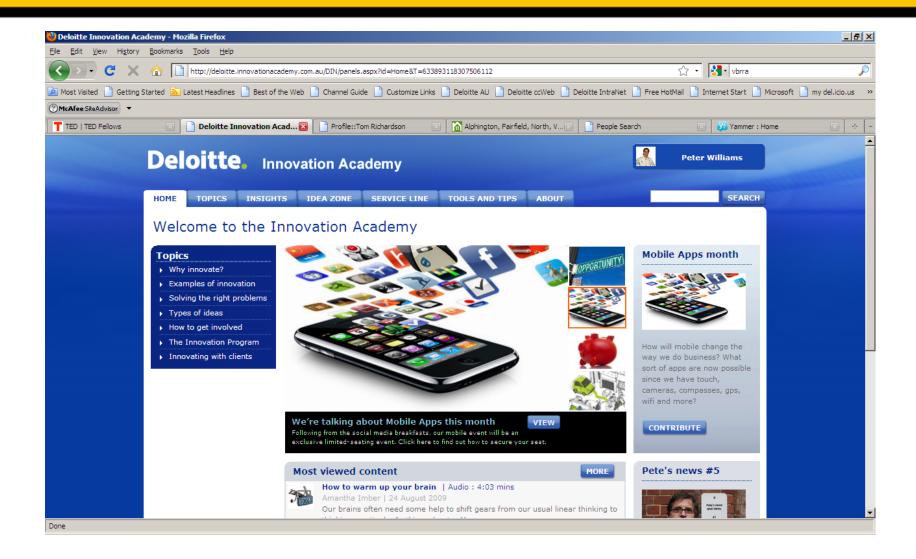
Blog for External Comms





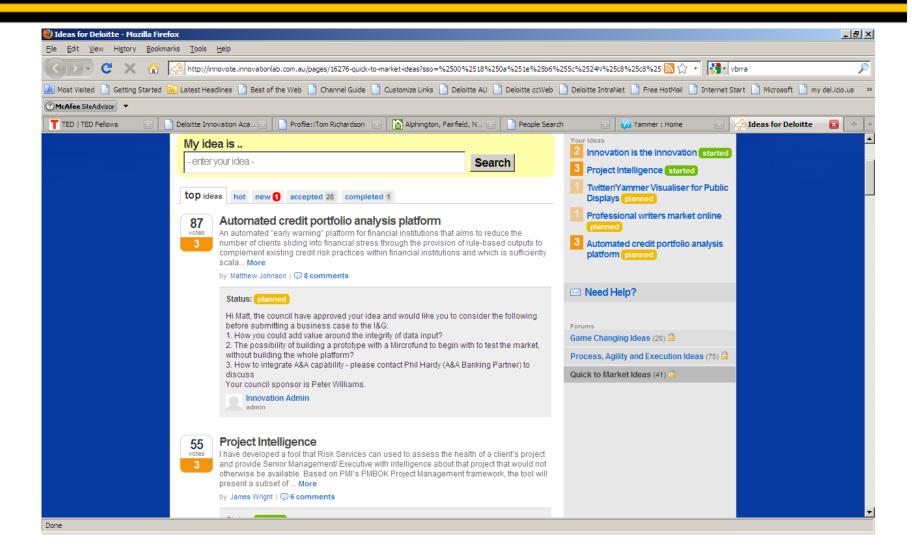
Our Innovation Program uses Social Media





Idea Capture and Collaboration





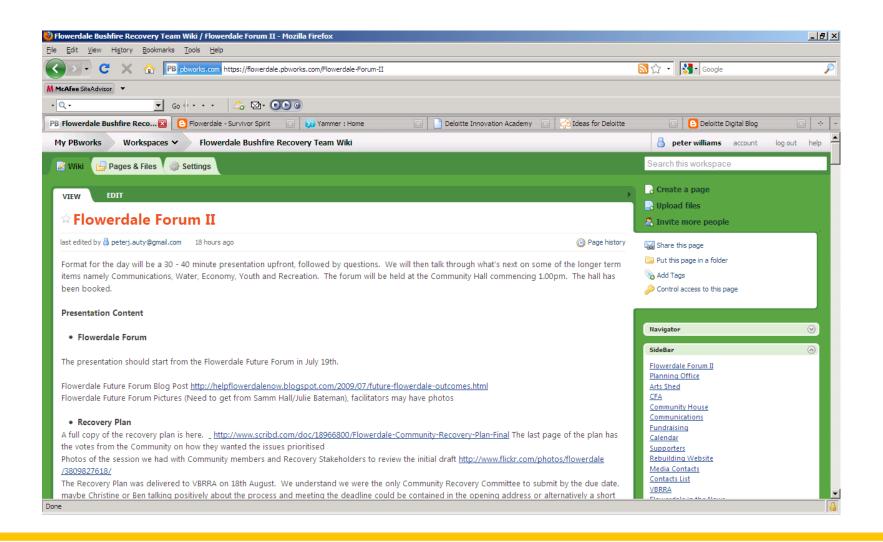
And Delivers ROI of 400%



- Mash Up of elearning, blog and idea management
- Lives in the cloud
- Delivers new products and services to market

What about Wikis





Results from Wiki collaboration





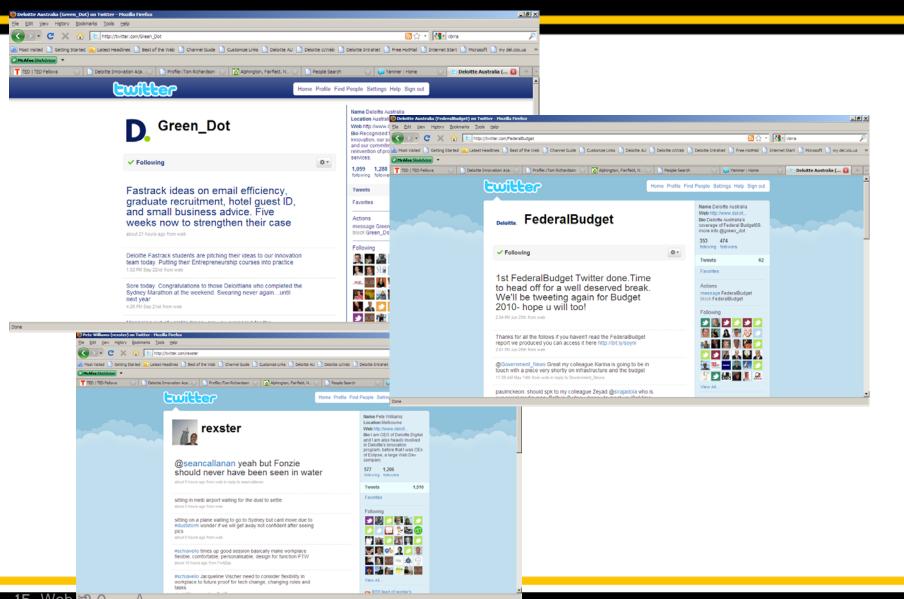
Why Wiki?



- Collaborate across the globe
- No email flurries
- Work across time zones
- Single Source of Truth
- Speed
- Accuracy
- In the cloud

Using Twitter





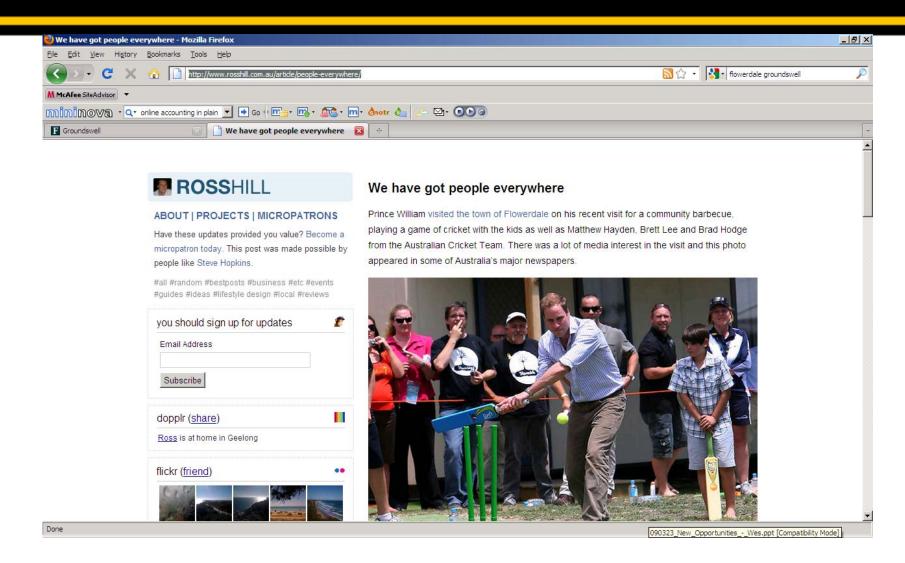
Risks



- Doing nothing is the biggest risk
- Confidentiality
- Public Arguments
- Inappropriate Content
- Reputation

Sometimes it can get messy





But it all worked out OK





It can be managed



- Develop a social media policy
 - Don't disclose confidential information
 - Don't diss your company, colleagues or clients
 - Don't publish inappropriate content in public forums
 - Use common sense (What would your mum say?)

CIO Bypass



- If you don't provide it we will get it ourselves
- Beware people issues pretending to be technology issues
- Don't over engineer, launch and learn
- Leverage the Cloud
- Sustain what works

Takeouts



- Leadership and Culture is where it starts
- Experiment and Embrace
- It's participative
- Don't be scared
- It is emergent and you will get benefits that you never expected
- Less on business casing and more of business doing