

Connected Customer Forum



Exceptional Self Service Web Experiences

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Customers are in the driver's seat. Connecting with them individually requires a consistent and engaging online experience



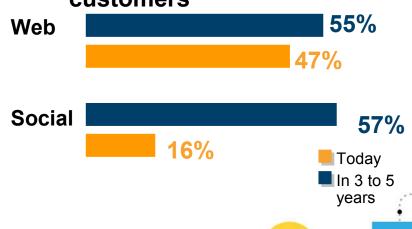


Changes required to meet customer expectations

72% improve understanding of individual customer needs72% improve response time to market needs58% harmonize customer experiences across channels

Engaging customers with exceptional web + social

Most important mechanisms to engage customers





Winning customer loyalty requires delivery of meaningful customer self service on the web





86% quit doing business w/ company bc bad customer experience

75% would prefer to use online support but only 37% try self service

50% of "How do I" questions could be **deflected to self service**

IBM's Web Experience software helps our customers achieve :

90% lower cost to serve customer on web

62% customers didn't need to call

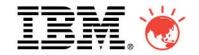
30% reduction in call center calls

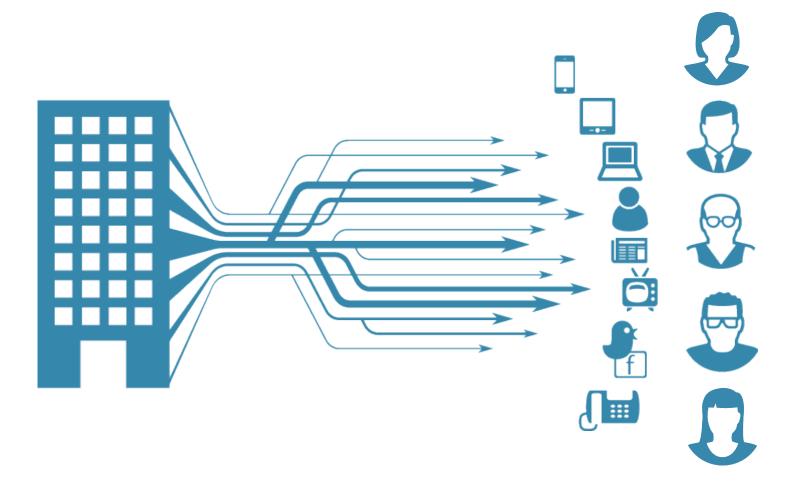
2X increase self service transactions

Customer results with Customer Experience Suite self service

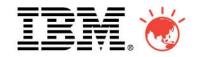


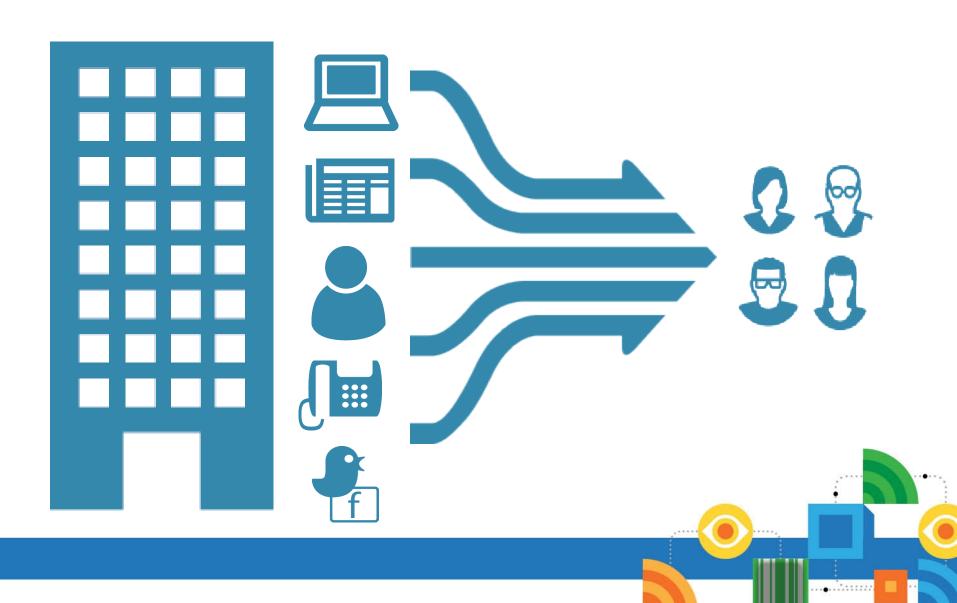
Customers see many online experiences from your company





Customers need consistently exceptional self service experiences across all channels





Exceptional online experiences deliver exceptional business results for our customers...here are a few



Growth	&
Profitabi	lity

Customer Satisfaction

Reduce costs

Time to Market

60% increase in online sales conversion

30% higher rating for web self service than help desk

62% customers didn't need to call

84% faster time to find experts

85% sales conversion rate when use web tools

30% increase in referral rates

2X increase self service transactions

61% faster service delivery to new customers

17% decrease in shopping cart abandon rate

Move up **3 places** in national online customer satisfaction ranking

90% lower cost to serve customer

50% faster delivery of services to citizens

3X online sales

Answer more than **1M** customer questions a day

30% reduction in call center rates

IBM capabilities support the full range of customer relationship and self service needs



Customer Relationship <

Customer Content Delivery

Product & Service Content

Marketing Content

Social Content

Self Service Delivery

Online Product & Service Delivery

Self-service problem resolution

Account Mgmt

Registration & profile management

Bill Presentment & Payment

Loyalty Programs

Self Service Support

Customer Contact Support

Dealer, franchise, store, distributor & branch support

Contact Center support



Cars.com





Bharti Airtel



CareFirst BCBS



Bank of Montreal



Royal Bank of Canada



GE Money



AMP

Royal Bank of Canada transformed their online experience and self-service capabilities to increase customer satisfaction







Business Need

- Provided customers with a new online channel experience that deepens client relationships
- Leverage the online channel to grow product revenue, improve self-service, and reduce cost of fulfillment
- Flexibility to quickly deploy new business functions and services to the online channel
- Integrate and leverage the existing RBC back-end online infrastructure

- Advanced from 5th to 1st in online banking satisfaction rankings
- Increased online self-service transactions by 2X
- Awarded 2011 Best Consumer Internet Bank in Canada—Global Finance magazine



Royal Bank of Canada – Some of the key initiatives That helped achieve success:

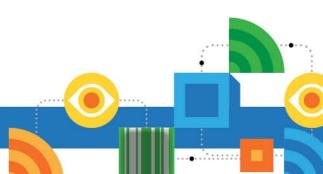


Quick Wins:

- Improve Online client experience and promote online as primary channel:
 - Enrolment and activation programs
 - Security gaurantees
 - Self help tools eg email deflection
- Ensure key pain points with online sevices and breadth of content addressed
- Technology POCs

Medium to Long term:

- Online UX improvements
- Email Management, Chat/Co browse & Knowledge base
- Expand breadth of online services
- Invest in eCRM and CRM integration



BMO created an award winning customer self service experience that increased online revenue

Student Banking

Mobile Banking

Insurance

Private Banking Services

Newcomers to Canada



Why Bank with BMO?

Budget with BMO MoneyLogic™
 100% Online Banking Guarantee

Many convenient ways to bank
 "BMO Tops Banking Survey"

More ▶

Award: 2011 CIO 100 Award

Recipient: BMO Financial Group



New platform makes it easier for BMO to identify **customized up-selling** and **cross-selling opportunities**.

Single sign-on feature allows customers to access different services.



Investments

Self Directed

Mutual Funds & Prices

Loans & Lines of Credit

Line of Credit & Loan Insurance

Personal Line of Credit

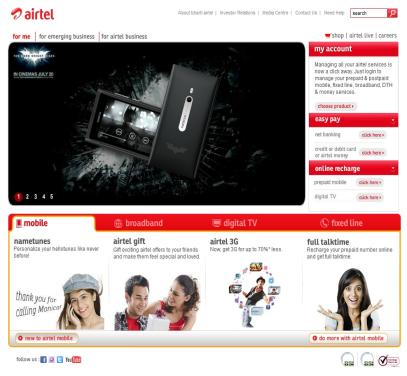
Personal Loan



Bharti Airtel's self service experiences deliver millions of customers on-boarded for rapid business growth







Business Need

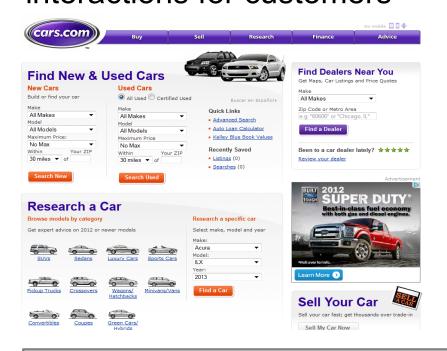
- Automating processes and delivering excellent service to grow revenue in price sensitive markets
- Deliver personalized content based on account level and usage
- Scalability to meet increased demand

- Ability to provide flawless service to 110 million customers at low margins
- Process between 7-8 million transactions a day
- Process between 3-4 million new customers per month
- Real-time responses to customer requests



Cars.com deepens brand awareness and interactions for customers





2011 Web Marketing Association Award Winner!





- Enhance user experience for a single, consistent brand image across different online presences serving over 10M users a month
- Scaled to support 200 million unique visitors a year, an increase of 145 million visits since 2007
- Enabled the company to migrate 75 percent of its existing applications to the new IBM solution
- Delivered an integrated, standardized solution that will enable the company to turn its focus to innovation rather than maintenance

Florida Blue's multi channel customer healthcare experience grew revenue and reduced costs







Business Need

- Unique presence for 4 distinct audiences:
 Consumer, Member, Employee and Agent
- Self service member portal to grow online relationships while decreasing member costs
- Consumer sales portal to help guide plan selection
- Agility to adapt to ever changing regulations
- Innovate across multiple channels mobile, social and cloud

- 85% conversion rate when consumer used the web tools
- 62% didn't need to call
- 50% increase in member daily logins
- 53% conversion rate on sales when a consumer starts the apply process
- 13% of all traffic is now done via mobile devices (mobile has been in market for only 13 months)



View all benefits >

Total Deductible

\$500.00

\$1000.00

My Information at a Glance

Beginning Date	Ending Date	Provider	Claim Charge	
03/02/2009	03/02/2009	Smith, Michael J	648.00	View details >
12/01/2008	12/01/2008	Baptist Medical Center	350.00	View details
04/24/2008	04/24/2008	Geeter, James D	76.00	View details

Year to Date Cost Summary

> View or Search All Claims

My Deductible Information

> Plan Benefits - View what is covered

Shop, Compare and Estimate Costs

Compare Drug Prices from Selected **Pharmacies**



Enter a drug name: 3 or more letters Search (Calculates actual cost based on vour benefits)

Medical Services Cost Estimator

Estimate the Cost of Medical Services and Compare Provider Costs and Quality

How much will that specialist office visit or test cost you? What's the best place for getting a surgery performed? With our new tool, you can find the best prices and locations for getting routine procedures performed, and compare the quality of specific hospitals or surgical facilities.



Go Now!

Click here to see information about your current Benefits.

In-Network

Individual

Family

Please contact Member Services at 1-800-FLA-BLUE to find out how much of your deductible has been met.

Shop and Compare Plans

BlueDental plans as low as \$10.65 a month!

Save money on dental cleanings, fillings, crowns and more. Enroll immediately and choose from over a thousand participating dentists. Or select a plan with out-of-network benefits and see any dentist. Why wait? For a FREE quote, call 1-800-876-2227 or apply online now!



Shop Now >

Easy access to your Personal Health Records online anytime!



With a Personal Health Record, it's easier to keep your family's health information organized and up-to-date. When prompted, say YES, Share claims with WebMD and your Personal Health Record will automatically be updated for you, including doctor visits, lab tests and prescriptions.

Amount Met

\$120.00

\$120.00

Go now to create your Personal Health Record.

Helpful Information

Did You Know?



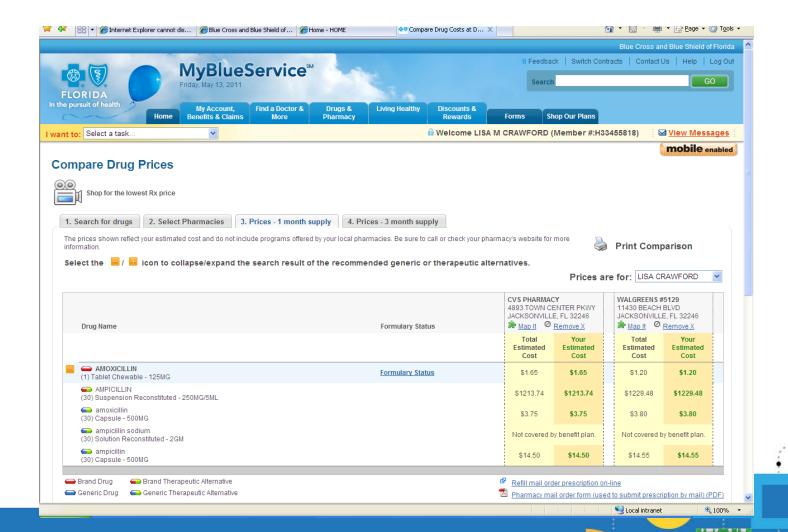
Save up to 45% with member discounts! Get fit, quit smoking, see more clearly, hear better and much more--for less! Find out more about discounts and services available through BlueComplements.

Member Self **Service Portal**





Member Solution





Member Results

Overall Stats

- 6000 members per day login (50% increase)
- 20% increase in adoption each year (30% of all traffic)
- 3.2M Visits & millions of transactions
- Save avg of \$6 per member every time Rx tool is used
- 62% Did not need to call for more info
- 75% Accomplished their task
- 4.6M Targeted Messages

Improvements

- Business alters content
- Release independence
- Reduced operational issues around CM to ZERO
- 99.95% Uptime
- 3-5 second response time for dashboard (10-15 plus service calls)
- Replay for failed transactions
- Voice of the customer intelligence

CareFirst created an award winning personalized member experience to deepen relationships and improve care

IBM.

Award: 2011 Web Marketing Association's WebAward

Recipient: CareFirst Blue Cross Blue Shield

CareFirst BlueCross BlueShield wins 2011 WebAward - Outstanding Website for www.carefirst.com

Entries for this award are judged on Design, **Innovation**, Content, Technology, **Interactivity**, and **Ease of Use**.

CareFirst BlueCross BlueShield's website engages members and improves their online experience.







GE Money.com.au - Key Drivers



1

Customer Demand

- Australia has 12.1MM internet users
- 72% of internet pop. use Internet Banking
- eStatements were CBA customers no#1 enhancement
 - < 6 months 200m deposit account customers have opt'ed out of statements
- Customers are educated to expect this service
- 57% of customer have told us they'd Opt Out of Paper
- Customer verbatims continuously request estatements
 & B Pay

2

Financial incentives

- New Revenue fees & spend volumes
- New Productivity Saves paper, call reductions & digital processes
- Customer improved NPS & Customer Satisfaction
- Online engagement means a quicker, easier and more convenient way for customers to be more engaged – or re-engaged – with their product.



Technology

- · Current technology has reached its shelf life
- · Our business requirements have evolved
- We want scalable, reusable & compliant technology
- Enhanced Security will be market leading
- IBM technology is a strategic investment that can be leveraged for all online projects, not just online servicing
- This investment is enables us to readily establish a mobile banking capability



Competitors

- All major final institutions have strong ebanking capabilities
- ANZ use digital banking as a differentiator
- WBC use estatements as a key part of their 'green' marketing position
- Major institutions consider their online channel as important as others, such as branches.
- Forrester estatement research 'argues customers have had estatement option & now need a push' as per airline eTicket push





Welcome back Fernando Torres.

🗎 | Text : 🕁 📟

You last logged in on Tue, 04 Jul 2000 at 12:34AM AEST.







Manage my Credit Limit What would you like to do? Increase my credit limit to \$9000.00 C Increase my credit limit to another amount



BPAY Did you know you could use BPAY® to pay a bill? Who would you like to pay? :

A new biller

C Someone I've paid before

NEXT

Simple ways to avoid fees

There are plenty of ways to minimise fees and

- · Change your payment method
- · Always pay on time
- · Stay on top of how much you've spent

Buyer's Edge is a α edit facility provided by GE Capital Finance Australia (ABN 42 008 583 588) trading as GE Money. 572 Sw Electric Company 2009. All information is correct at time of publication but is subject to change.

Welcome to the GE Money eco MasterCard Online Service Centre

Simplicity at your finger tips

- ✓ Receive your statements online
- View, print and save your current and past statements
- ✓ Keep track of your transaction history
- Keep your details up to date
- ✓ Pay all your bills in one place with 8PAY®
- Easily access and manage your account whenever it suits you

■ New to the service? Register now



GE Money - The Four Pillars



features & benefits | service

Save Paper (Green & informed)

Pay Bills

(Save time & get points)

Convenience

(I'm in control)

Trust & Safety (Fee safe)

- eStatements
- Digital access to financial transactions
- BPay out
- Pay Anyone
- Direct Credit
- Product, Statement & Fee info
- Manage your money tips
- Balance & Payment rec'd Alerts
- Security Tips
- Fraud Alerts
- **∤**•Strengthen Site Security

3 2

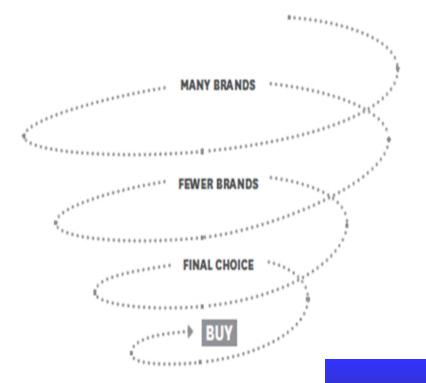
Outstanding service with real benefits

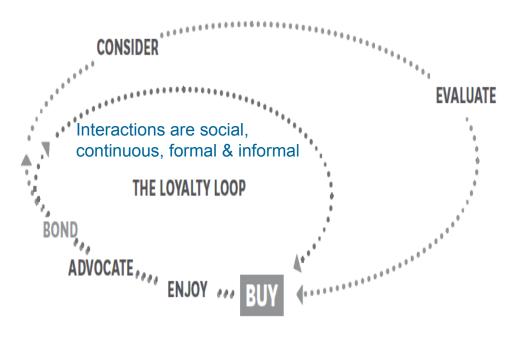
The next generation of customer relationships and self service must adapt to how customers now interact with your business...



Old way customers purchased

New way customers purchase and interact with your company





To increase revenue and profitability per customer requires a total relationship view of the customer

Dynamic interactions from social channels & communities can accelerate the effectiveness of customer service and customer relationships



- Respond to issues surfaced on social channels
- Start customer service processes on social channels and move to company run transaction
- Funnel to owned company customer service communities
- Active social listening for emerging problem areas

- Generate awareness and capture interest from social channels
- Drive to product/service from social channels
- Funnel to owned company communities from 3rd party social channels
- Advocacy cultivate proponents and champions
- Reach exponentially more customers and build interactions with them

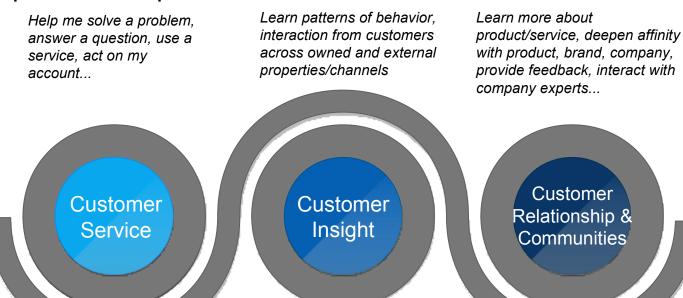
Customer Service

Customer Insight

Customer Relationship & Communities

Successful self service solutions span these areas to build deep relationships with customers





External Internal External

IBM Customer Experience Suite

(Web Experience + Social + Collaboration)

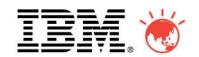
IBM Social Analytics

(Web, Social, Lifecycle Analytics + Sentiment Analysis + Campaign / Email Optimization)

IBM WebSphere Commerce

(Self service for purchasing, order fulfillment etc)

IBM's solution for self service brings together IBM's web experience and Commerce capabilities





IBM's Vision for Exceptional Multichannel Self Service Experiences

Bringing together the essential capabilities to create, manage, and deliver powerful multichannel customer experiences

IBM Customer Experience Suite



Business is driven by relationships

IBM WebSphere Commerce

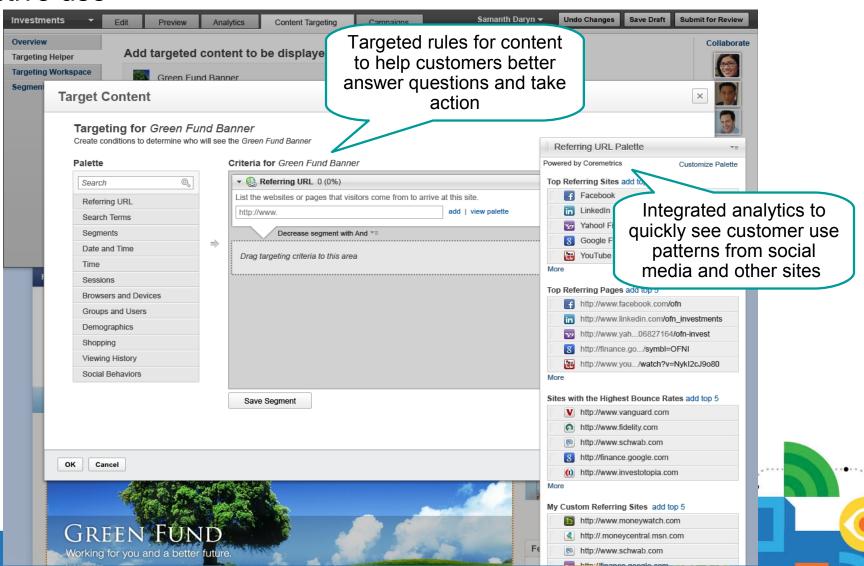


Seamless buying experience across channels



In-line content management let you optimize self service pages with targeted content for more effective use





Improve customer satisfaction and make self service more effective with social capabilities



- Wikis, blogs, ideation blogs
- User profiles
- Rating, commenting, tagging
- Forums and communities
- Integrate with twitter, Facebook, YouTube, etc.
- Shared files
- Shared bookmarks
- Instant messaging
- Activities



Solve problems instantly



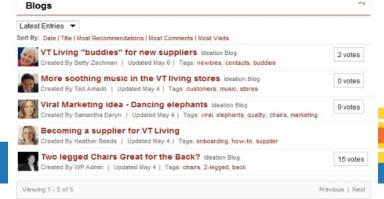
Allow customers to find the right people to answer their questions





Join our Community

Drive excitement and brand loyalty by enabling direct communication from eustomers



Enable customers to get problems resolved quickly



Reach customers across multiple channels mobile, web, and automatically display appropriate content to right device



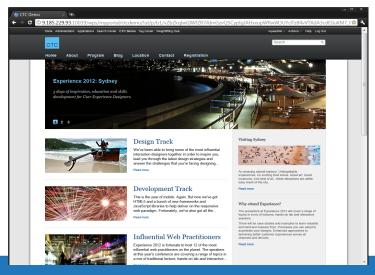
Support mobile self service applications



Out-of-the-box mobile support included for social capabilities.



Leverage mobile themes and automatic device detection to deliver appropriate user experience for self service.



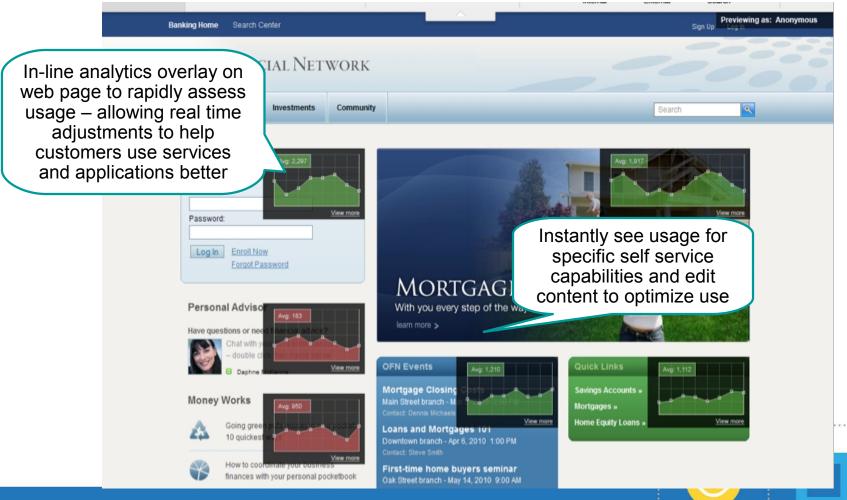




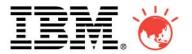
Mobile

In-line analytics for rapid insights help you adapt in real time to customer's behavior



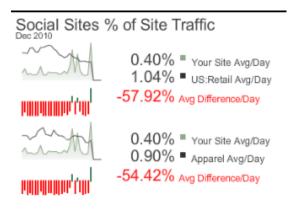


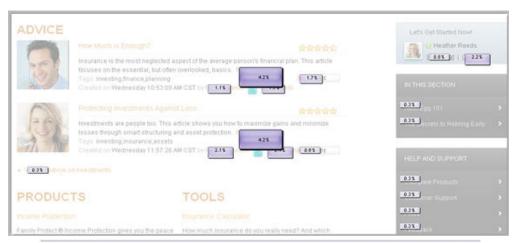
Make Better, Evidence-Based Decisions with Analytics

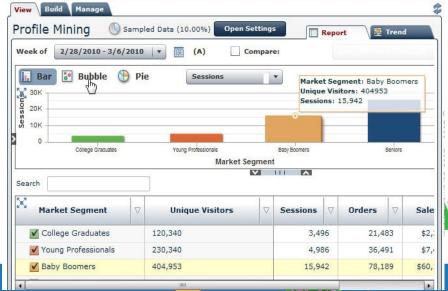


Leverage analytics to:

- Improve user engagement by measuring and then fine tuning the customer experience
- Intelligently manage your marketing resources
- Make better decisions faster







Keeping the customer whole: Customer Service is Critical!



Self Service

Web Content, Knowledge Base, Recommendations, IVR etc...
50% of "How do I" questions could be deflected to self service
75% would prefer to use online support but only 37% try self service



1:1 Customer Service (non-Self service)

Call Center Email Chat

1:1 **synchronous** communication with customer. Eg email thread, chat session, phone call.

Community Customer Service

Communities, Forums etc

Social: IBM Connections, Twitter,

LinkedIn, Facebook etc

47% of consumers expect a response to an online service request within 1 hour

\$83B loss annually to US economy for poor customer service¹

Customers are transforming their self service experiences across these areas...where is your starting point?



Customer Relationship <

Customer Content Delivery

Product & Service Content

Marketing Content

Social Content Social Content

Self Service Delivery

Online Product & Service Delivery

Self-service problem resolution

Account Mgmt

Registration & profile management

Bill Presentment & Payment

Loyalty Programs Loyalty Programs

Self Service Support

Customer Contact Support

Dealer, franchise, store, distributor & branch support

Contact Center support Contact Center support



Cars.com





Bharti Airtel



CareFirst BCBS



Bank of Montreal



Royal Bank of Canada



GE Money



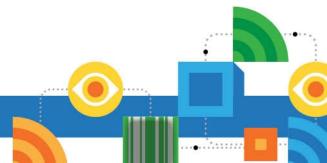




Additional resources



- Customer Experience Suite
 - http://www-01.ibm.com/software/info/customerexperience/
- Smarter Commerce Solutions
 - http://www.ibm.com/smarterplanet/us/en/smarter_commerce/nextsteps/index.html





Questions?





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To meet client expectations and distribution objectives, there were four critical initiatives identified

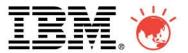
- Maintain leadership position across all main distribution channels
 - Presence, accessibility
 - Functionality
 - Superior, brand aligned experience
- Maximize productivity of existing system
 - Understand the economics
 - Optimize capacity
 - Enhance productivity in each channel
 - Influence client usage of lower cost channels, particularly for service transactions
- Evolve distribution channels to meet client needs and support business growth

Online Strategic Initiatives

- Improve the Online client experience and promote Online as primary service channel
- Expand breadth of services and capabilities
- Foster greater acquisition and growth orientation
- Improve information and channel management and develop enabling infrastructure

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Slide Area





A series of quick wins were undertaken within each strategic initiative with a focus on maximum return while minimizing technical debt (no regrets)

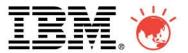
- Improve the Online client experience and promote Online as primary service channel
 - · Enrolment and activation programs
 - · Security guarantees
 - Self Help tools eMail deflection
- · Expand breadth of services and capabilities
 - · A number of pain points identified and addressed
- Foster greater acquisition and growth orientation
 - Leveraged best practice Merchandising & Sales approach from the consolidated teams
 - · Began a series of test and learns technology PoC's



Improve information and channel management and develop enabling infrastructure

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Slide Area





While in parallel putting in place a plan to address medium and long term needs

- · Improve the Online client experience and promote Online as primary service channel
 - · Online Redesign (New standards and Experience)
 - CIM toolset (eMail Management, Chat/Co-Browse, Knowledge Base)
- · Expand breadth of services and capabilities
 - · Redesign product applications
 - · Introduce more sophisticated capability (i.e. PFM toolset)
 - · eEnable as much as possible
- Foster greater acquisition and growth orientation
 - Implement a robust eCRM engine leverage best in class customer information management
- · Improve information and channel management and develop enabling infrastructure



 Create a technology roadmap, introducing solutions that live together harmoniously and position the channel for the future

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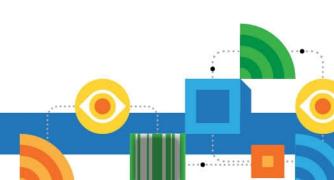






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- Select the Survey icon
- Complete the surveys for the sessions you attended
- Submit your feedback

Thank you for joining us!