

13th & 15th November 2012

Connected Customer Forum A Snapshot of Australia's Digital Future to 2050

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WHERE KNOWLEDGE IS POWER

Topics

- 1. The New Age: new industries; a new utility
- 2. Digital Era Impact on Industries
- 3. Some Industries Changing Fast
- 4. The Changing Enterprise Scene

The New Age **New Industries A New Utility**

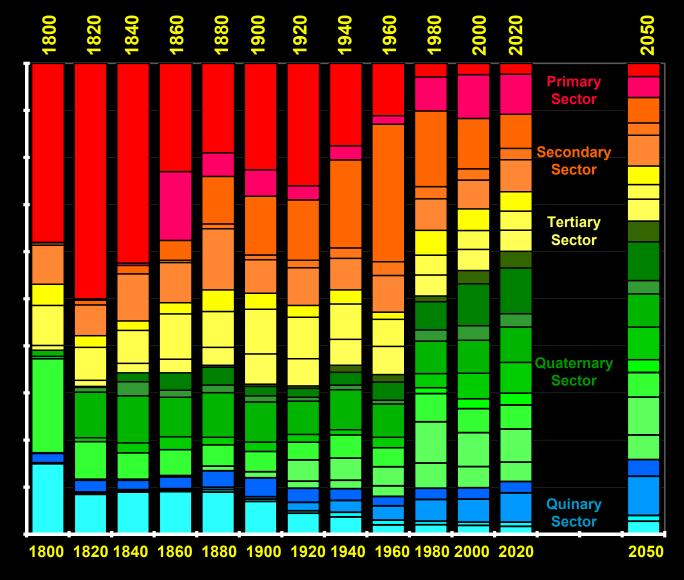
Ages Of Economic Progress

GDP @ Constant F2011 Prices Australia 1788-2012 and onwards

2200						
2000	Hunting	Agrarian	Industrial	Infotronics	Enlightenment	
	Age	Age	Age	Age	Age ?	
1800 1600	Hunting, trapping, fishing,	Agriculture, Mining, Banking,	An Industrial Age is when Manufacturing and Construction dominate the economy	Quaternary service industries	Quinary service industries	
	crafts,	Commerce	(c. 30-50%+ of GDP)	muustnes		
<u></u> 5 1400	religion					
5 1400		Transport	Electricity, gas & water,	IC&T	Imbedded intelligence,	
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គ្លូ 1000		utility			Programs.	
Θ					More electronic "guardian	
800					angels" and	
600					other new	
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	78 79 80 81	02 183 185 185	187 188 190 191 192 192 195 195	1970 1980 1980 2000 2010 2020 2030	2040 2050 2060 2070 2080 2080 2090 2100	
Year, ended June IBISWorld 09/10/12						

Importance of Industries

Shares of GDP by Industry Division, 1800-2050



Agriculture Mining Manufacturing Utilities Construction W'Sale Trade **Retail Trade Transport**, Postal Media & Telecom Finance & Insurance Rental, Hiring. R Estate **Dwelling O'Ship Prof & Tech Services Admin Services Public Admin/Safety** Ind taxes less subsidies Education Hospitality

Health & Social Assist Arts & Recreation Personal & Other Serv

Note: At market prices to 1940, at factor cost thereafter

Source: N.G Butlin, ABS & IBISWorld

Fastest Growing Industry Themes

New Age 1965-2040s

- ICT & Fast Broadband the New Age all-pervasive utility.
- Knowledge Industries databases & multi-media services.
- Business Services outsourcing non-core functions.
- Financial Services outsourcing of transactions/investment.
- Property Services outsourcing ownership, facilities mgt.
- Health outsourcing home doctoring.
- Education outsourcing pre-school, plus universities.
- Personal & Household Services outsourcing chores.
- Hospitality & Tourism outsourcing the kitchen and travel
- Recreation & Cultural Services outsourcing leisure.
- Mining energy minerals (oil, gas, coal, uranium)
- Construction cyclical, but growing importance of civil work
- Transport cyclical, but growth in road, air and pipeline and F/F
- Biotechnology & Nanotechnology New Age technologies
- Environmental Services testing, assessment, amelioration

Enabling Utilities Through The Ages

Hunting Age (- 1820)

No pervasive utility (even the wheel was not a pervasive utility)

Agrarian Age (1821-1864)

Transport (including the wheel and carts, roads, water transport etc.)

Industrial Age (1865-1964)

Mechanical Power (water wheel and steam engines) in Stage 1 Electrical Power (electricity & telephony) in Stage 2

Infotronics Age (1965-late 2040s)

ICT (information and communication technologies) in Stage 1 to 2006.



Hyper Digital Era from 2007-middle of Century in Stage 2 ICT enhanced by high speed broadband, cognitive computing, learning systems, analytics and more

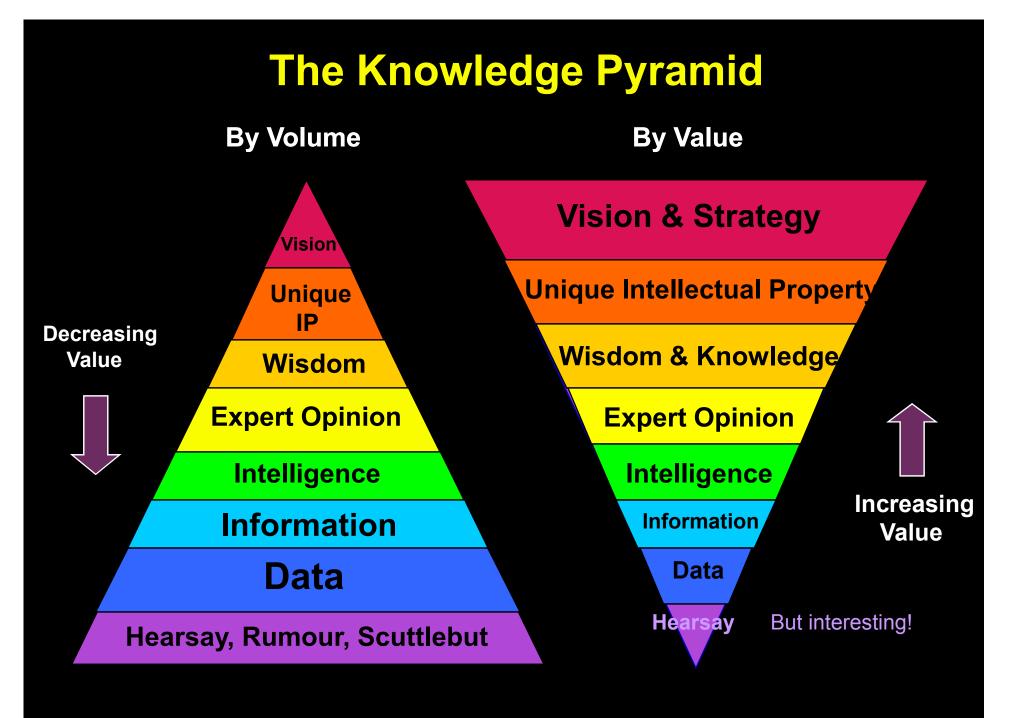
The Hyper-Digital Era

PCs, tablets, smart phones, haptic devices
Electronic guardian angels

(eg. heart pacemakers, Cochlear ear implants, ABS)

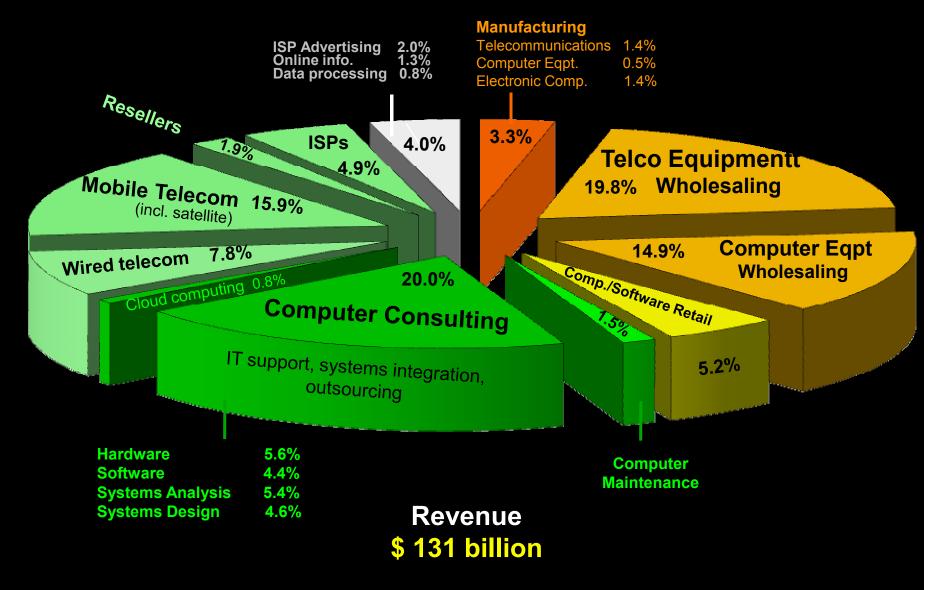
- Medical & health diagnostics
- Emerging fast broadband
- * New software, analytics, storage (Cloud)
- Social media (eg Facebook, LinkedIn, You Tube)
- * Tele-presence
- Online commerce
- ✤ Teleworking
- * Knowledge Age heading for a Wisdom Age?

The best is yet to come



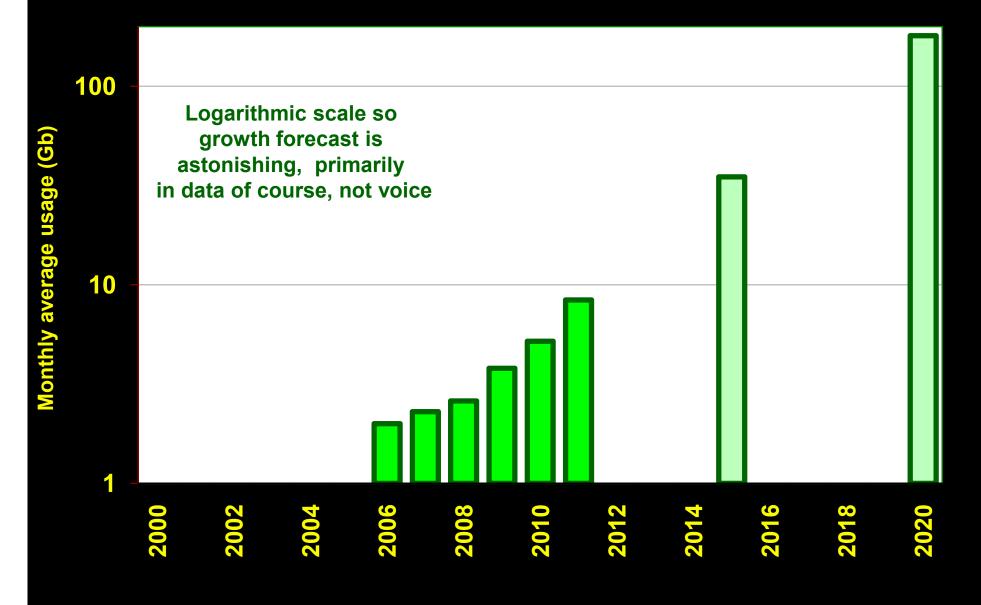
Source: IBISWorld 02/10/02

The ICT Utility And Services Australia F2012 (e)



Broadband Usage

Average (GB/month)

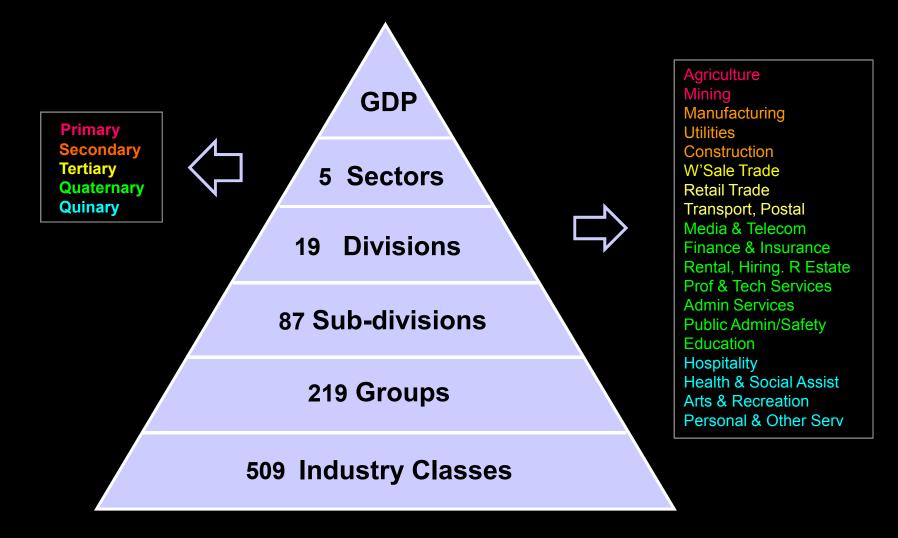


2. Digital Era Impact On Industries

The IBM report examined all 509 classes of industry in the Australian economy, a worldfirst, to see which of them would benefit or suffer from the advent of fast broadband (100+mbps) in the years and decades ahead

Industry Classification Pyramid

ANZSIC (Australian & NZ Standard Industry Classification)



Over ten thousand product groups below the class level

Broadband Impact Rating

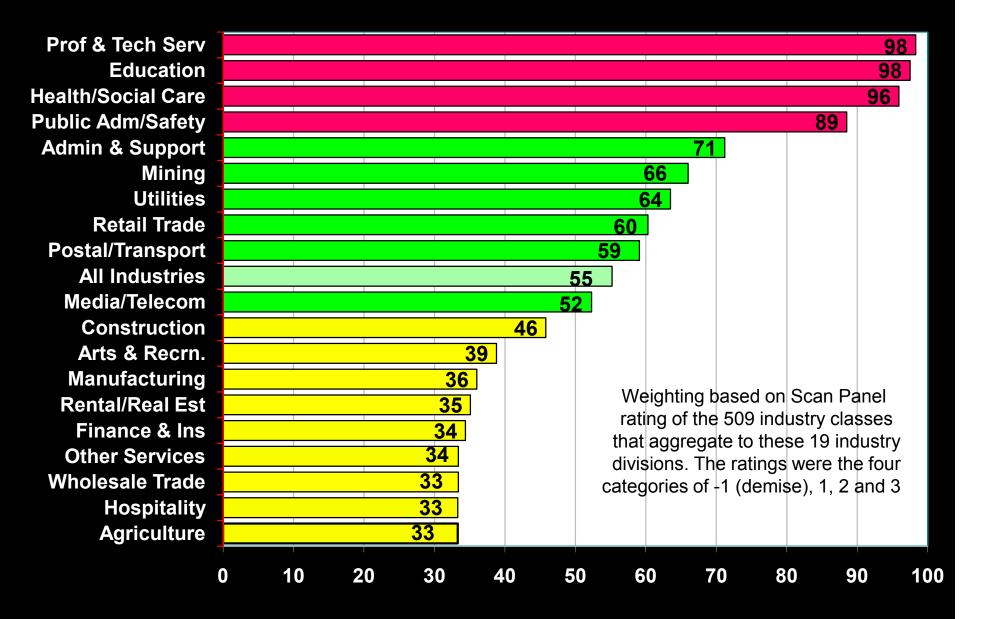
A transformational impact rating was given in cases where fast broadband would virtually underpin the industry in terms of product, features and delivery, or indeed enable the industry to exist at all

A significant impact rating inferred such possibilities as product embellishment, potential productivity gain or other advantage that could be reflected in faster growth, lower costs and/or higher profitability

A generalised benefit rating is one that virtually all industries would receive from fast broadband introduction, or a horizontal impact

A likely demise rating inferred the eventual extinction of the industry. Such a dire prediction was not allocated to any of the nineteen industry divisions, but it was allocated to 15 of the 509 classes (3%) that made up the 19 division and impacted <1% of GDP

Fast Broadband Benefit Ranking Weighted benefit % of revenue in each industry division



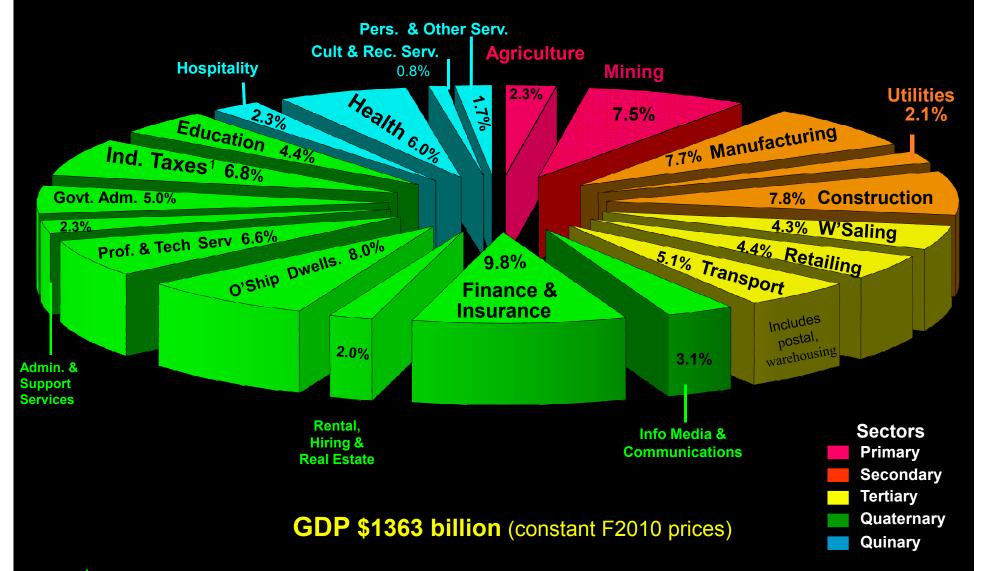
There are 15 of the nation's 509 at risk of demise

Reproduction of Recorded Media Book & Magazine Wholesaling Entertainment Media Retailing Newspaper Publishing Magazine & Other Periodical Publishing **Book Publishing Directory & Mailing List Publishing** Other Publishing (exc. Software, Music, Internet) **Software Publishing Motion Picture Exhibition Radio Broadcasting Free-to-Air Television Broadcasting Cable & Other Subscription Broadcasting** Video & Other Electronic Media Rental & Hiring Photographic Film Processing

3. Some Industries Changing Fast

Australia's Industry Mix In 2012

Shares of GDP in constant F2010 price terms Year to June 2012

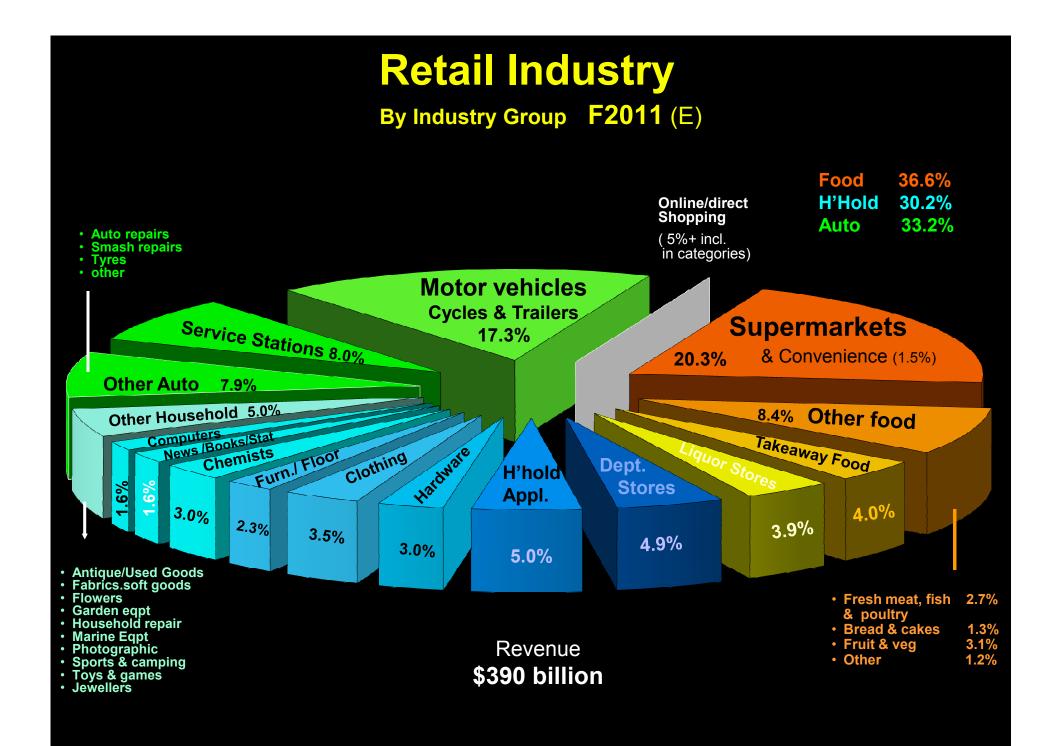


Industry-specific Technologies

Nearly all industries benefit from a pervasive utility such as ICT. However, it is well to note that there are other industry-specific systems and technologies such as:

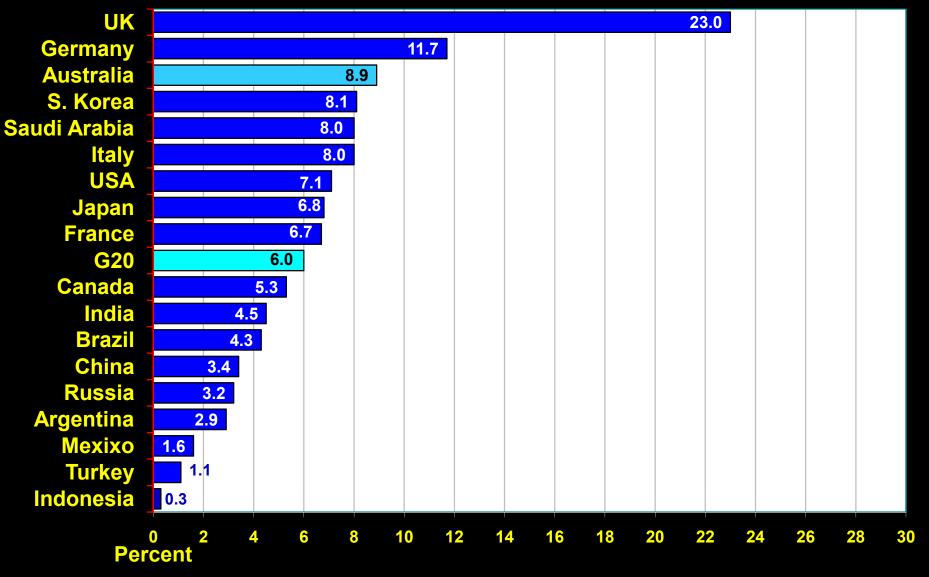
- open-cut operation and robotics in mining
- online commerce (following self service) in retailing
- print to electronics, and analogue to digital in media
- virtual transactions, compulsory super in finance
- robotics in warehousing and manufacturing
- biotechnology in pharmaceuticals industries
- virtual classrooms & tutoring in universities
- laser levelling/satellite tracking/GM in agriculture
- remote diagnostics, robotics, analytics in health
- nanotechnology, quantum physics and others

The Retail Industry



Online Retailing

International comparison 2016(F), % of total retail sales

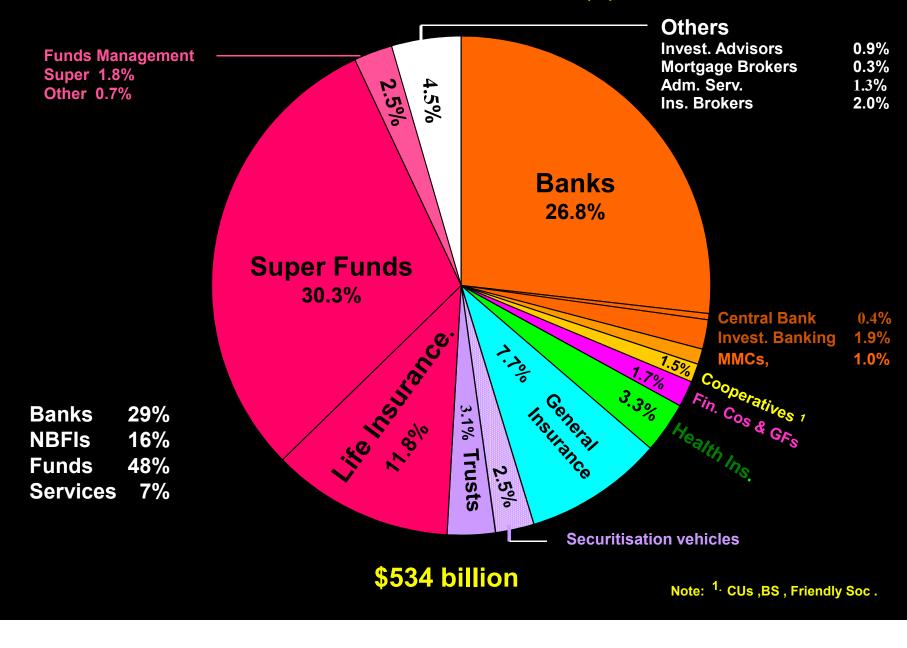


Source: BCG 28/05/12

The Finance & Insurance Industry

Financial Institutions & Corporations

Australia Revenue F2012 (F) % of total



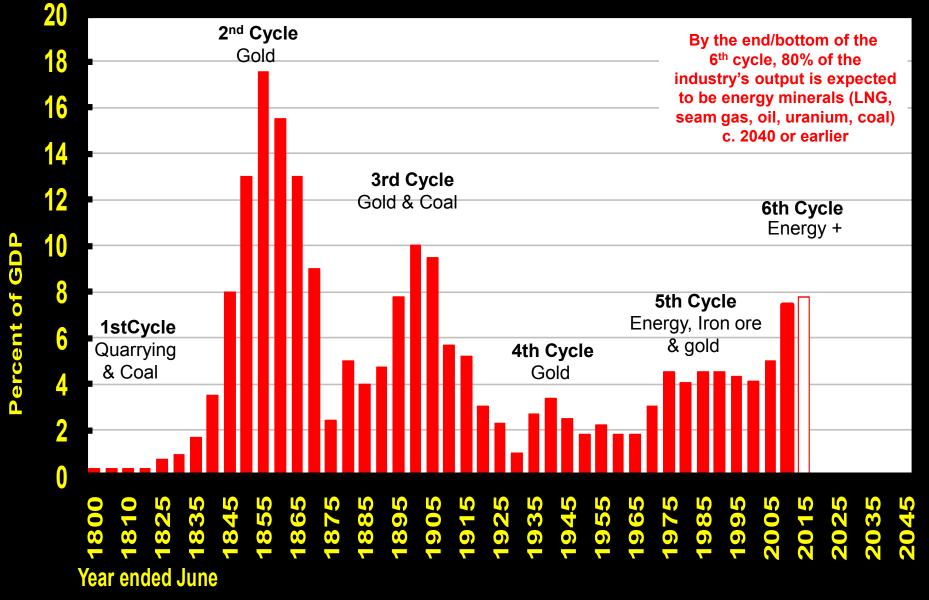
Some Challenges

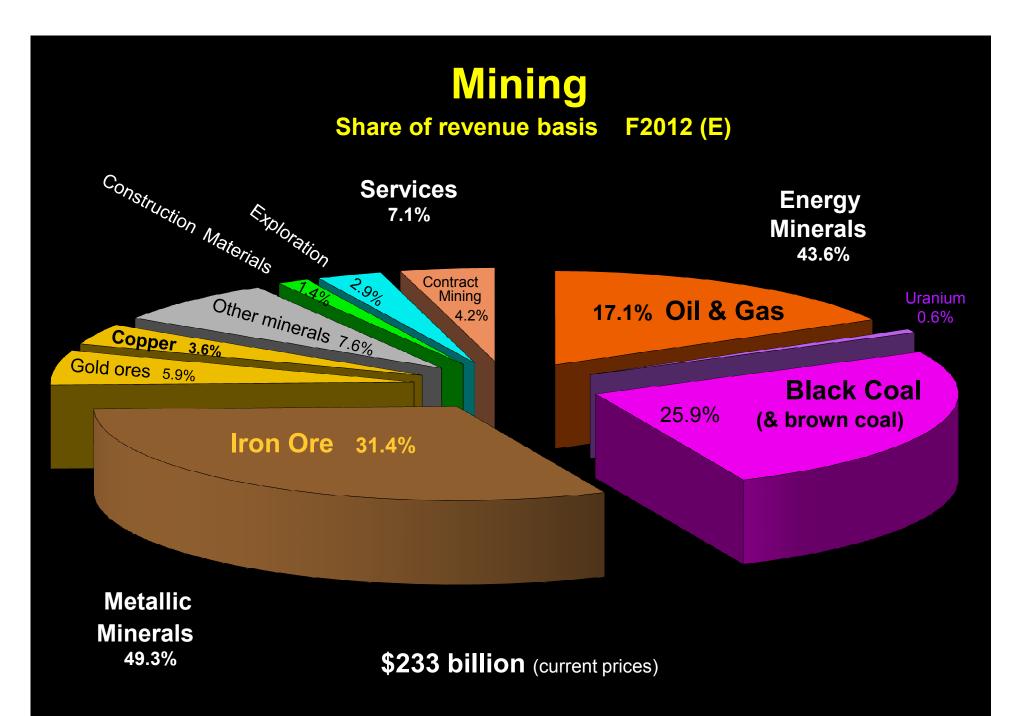
- Managed funds and non-bank financial institutions are now bigger than banks in revenue terms.
- Fees for service now exceed income from interest differentials on loans, so?
- How long will branches be required (like churches)?
- * How expensive is it to have multiple distribution channels for financial services ?
- Could individuals and businesses use banks overseas?
- What impact will PayPal and other channels have?
- How can financial institutions differentiate themselves?

Mining & Energy Industry

Mining Industry Division Lifecycle

Value added as % of GDP (current price basis)



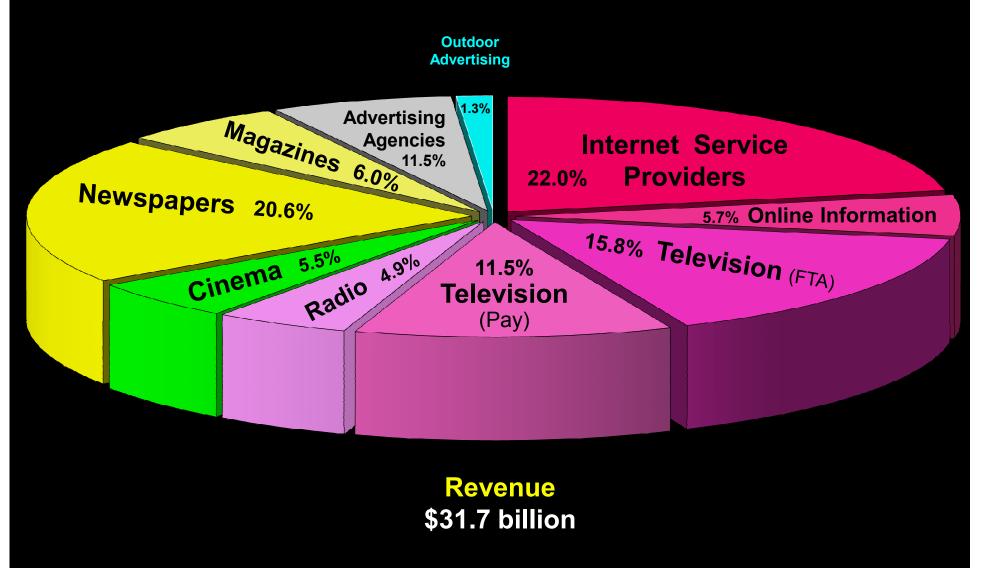


IBISWorld

The Media Sector

Australian Media Industry

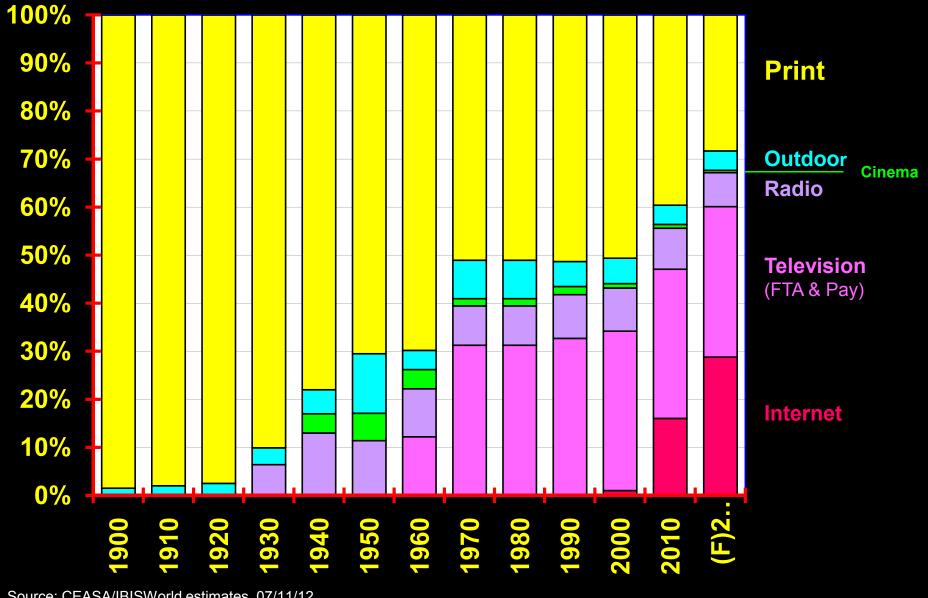
Share of total revenue basis F2012



Source: ABS/IBISWorld 03/0812

Main Media Advertising Expenditure

1900 - 2020 (F), % of total



Source: CEASA/IBISWorld estimates 07/11/12

Media & Telecom Performance

	Revenue	Return on S/F after tax, %	
Enterprise	(latest, \$ billn.)	Latest	Last 5 years
Telstra	25.64	29.2	29.4
Singtel Optus	9.43	11.9	12.1
News Australia	2.98	-10.7	-2.5
Fairfax Media (F2012)	2.33	-133.8	-27.4
Foxtel	2.22	n.a	n.a
Nine Entertainment	1.96	loss ¹	-38.1
Seven West	1.94	8.7	67.0
APN News	1.10	-4.0	4.5
Ten Network	1.00	1.8	11.1
Southern Cross Media	0.50	3.5	3.4
STW Communications	0.32	10.3	9.4
Thompson Reuters	0.29	7.2	35.3 <mark>2</mark>
Clemenger Group	0.23	15.6	13.1
Google Australia	0.20+	-7.9	-17.6
Average		-5.7%	8.3%
(Excluding Telecoms)		-11.0%	5.8%
Note: ¹ loss on negative S/H funds ² 4 years only			IBISWorld 03/09

IBISWorld 03/09/12

4. The Changing Enterprise Scene

The Big Changes For Enterprises In The New Age , 1965-2040s

- Business reverses from production to market orientation
- Protectionism fades, and international trade grows
- Goods industries lose importance as share of GDP
- Over 100 new service industries emerge
- **Outsourcing of non-core activities** (the virtual corporation)
- Importance of intellectual property (IP) over hard assets
- OH&S becomes de rigueur; ditto world best practice (WBP)
- Old style employment gives way to contractualism
- SMEs increase share of economy (new industries, outsourcing)
- Emergence of franchising, and strategic alliances
- Adopting an information mindset, a condition of survival