IBM Maximo Health Safety and Environment Overview

Dave Gasdia IBM Tivoli Maximo Strategy & Product Management

Pulse2012

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What is Health, Safety & Environment Management?

- The processes and programs organizations use to ensure the health and safety of:
 - Employees
 - Consumers
 - Communities
 - Environment





What is driving Health, Safety & Environment and Sustainability needs?

- Profitability & Productivity
 - Making sure materials are under compliance, improving productivity and product quality
- Operating Costs
 - Eliminating downtime caused by non-compliance, fines, accidents and/or safety incidents
- Capital Investments
 - Considering regulatory requirements and overall health, safety, and environmental implications
- M&A, Divestitures, Joint Ventures
 - Implementing a health, safety & environmental system and processes that can change with the business
- Risk Management
 - Avoiding fines, work stoppages, plant downtime, inventory losses, damaged reputations, supply chain disruptions







Are companies weighing in on the importance of Health, Safety & Environment ? You bet!

ExconMobil.

Taking on the world's toughest energy challenges."



Lilly



" ExxonMobil is committed to conducting business in a manner that protects and promotes the <u>safety and</u> <u>health of our employees</u>, those involved with our operations, and the communities where we work" As a health care company, Eli Lilly and Company is committed to the present and future well-being of people and the environment in which we live.

<u>Build health, safety, and</u> <u>environmental</u> <u>considerations into all</u> <u>phases of the business</u>, including product and technology discovery and development, facility design, <u>operation and maintenance</u>, and product delivery " ADM is committed to the <u>safety of our</u> <u>colleagues, contractors,</u> <u>and business partners</u>. ADM is also achieving notable gains in the area of Total Process Safety – the approach we take to help minimize the risk of incidents at our facilities"



" Our #1 priority – Be among the best industrial companies in <u>safety by ensuring a</u> <u>safe and healthy work</u> <u>environment</u> for our stakeholders"



Source: Corporate websites



HS&E is critical – but not all about maintenance







Buncefield Incident - 2005

Explosion and fire at Hertfordshire Oil Terminal

Measured 2.4 on the Richter scale

Heard in Belgium

2 assets and maintenance/inspection failures:

Limit switch

Alarm Failure

Health and Safety investigation and report

Company liabilities of £700million





A Solution Fit for Maximo



* J. Reason, 1997. Managing the Risks of Organizational Accidents It is often latent conditions created by <u>maintenance lapses</u> that set an accident sequence in motion or threaten its recovery..

An organization must possess the <u>technical</u> <u>competence</u> necessary to achieve safety goals..

Competence is very closely related to the quality of an organization's <u>safety information</u> <u>system</u>.. *

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Introducing Maximo Health, Safety and Environment Manager (Sept 2011; part of Oil & Gas solution 7.1.x)

The primary objective of Health, Safety & Environment initiatives is to: reduce overall risk, comply with appropriate regulations, and <u>create a safe yet efficient operating</u> <u>environment</u>

Achieving this objective is as much about standardizing HS&E practices as integrating these practices with day-to-day operations management.

Maximo Health, Safety, and Environment Manager provides a foundational enterprise platform that <u>integrates Health, Safety, and</u> <u>Environment processes with work and</u> <u>asset management.</u>







IBM Maximo HS&E Manager forms part of the Maximo enterprise solution – allowing it to be deployed stand alone or linked to the wider Maximo Work and Asset Management processes.









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Maximo Health, Safety and Environment Manager



National Cooperative Refinery Association

Taking crude oil and making gasoline and diesel fuel



Business Challenges	IBM Solution	Business Benefits
 Informal and unstructured Management of Change process Informal and undocumented training and communication processes Inability to easily provide traceability in compliance and reporting processes 	IBM Maximo	 Electronic system allows for work flow Better review by multiple departments Easy location of Management of Change in the process E-mail notification of assigned action items Paperless process

"A Key Element of Safety and Compliance"



Abu Dhabi Water & Electricity Authority

Implementing government policy regarding water and electricity sector in the Emirate, including privatization of the water and electricity sector



Mosaic World's leading producer of potash and phosphate



"A Key Solution for ISO 14000 certification"

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ENMAX

Problem Identification & Resolution

ENMAX Corporation (ENMAX)

- > Vertically integrated utility: electricity, natural gas, renewable energy
 - Providing Albertans with electricity for over 100 years
 - > More than 697,000 customer sites throughout Alberta
 - Wholly owned subsidiary of The City of Calgary
- Core operations include: electricity generation, transmission and distribution and sale of electricity, natural gas and renewable energy products to residential and commercial customers in Alberta
 - Generation Assets: Wind, Natural Gas, District Energy

Problem Identification and Resolution Threshold

- PI&R reports should be written to document an actual or suspected problem or an actual or suspected hardware, process, or program deficiency or non-conformance. PI&Rs may also be written for conditions adverse to business or with negative economic impact.
- The following is a list of examples for which a PI&R is appropriate. The list is not all inclusive and should be interpreted conservatively:
 - Materials
 - Workmanship
 - Hardware
 - Documentation
 - Procedure Compliance
 - Personal Safety
 - Plant Reliability
 - Self Assessment and Benchmarking
 - Human Performance
 - Regulatory Impact

experts. Optimise your infrastructure

Business Challenge – Multiple Systems

Single Point of Entry System

Problem Identification & Resolution PI&R Entry

Investigations Application

PI&R Investigation Level Determination

Level 1	Level 2	Level 3	Level 4
Recurrence is Unacceptable	Rare Occurrence may be Acceptable	Occasional Occurrence is Acceptable	Occurrences with Low Consequence used for Trending
Root Cause Analysis is required	Probable Causal Analysis, corrective, and preventive actions required	Basic Causal Analysis, corrective actions may be required	PI&R documents actions taken and no further actions required

ENMAX Incident Investigation Report

Site: GG-CG, Calgary Energy Centr	e	Type: Safety Class 2	ncident Date: Jul 16, 2011	
Statement Summary TEST		.,,,		
Detailed Description fas				
Short Term Corrective Actions				
Investigation Reference Number:	Investigation Lea	id:	Status:	
Investigation Level: Level 4	Inis is identical t	o a Category III issue with one exceptions:	The required actions to correct or r	
LEVEL 1 Root Cause Analysis				
Target Completion:	Actual Completion	RCFA Lead:	Approved: I	
LEVEL 2 Cause Analysis				
LEVEL 3 Basic Cause Job Factors				
1.0 Standards/Procedures/Practices 1-1 Not Developed 1-2 Inadequate Standard/procedure/practice 1-3 Standard/procedure/practice not followed 1-4 Inadequate communication of procedure 1-5 Inadequate assessment of risk 1-6 Not implemented		2.0 Tools and Equipment _2-1 Availability _2-2 Defective _2-3 Inadequate Maintenance _2-4 Inspection _2-5 Tool used incorrectly _2-6 Inadequate assessment of tools for task	3.0 Design _ 3-1 Inadequate hazard assessment _ 3-2 Inadequate design specification _ 3-3 Design process not followed _ 3-4 Inadequate assessment of ergonomi impact _ 3-5 Inadequate assessment of operational capabilities _ 3-6 Inadequate programming	
Systemic Management Factors				
4.0 Planning 4-1 Inadequate work planning 4-2 Inadequate management of change 4-3 Conflicting planning / programming 4-4 Inadequate assessment of needs and risks 4-5 Inadequate documentation		5.0 Communication _ 5-1 Unclear roles, responsibilities and accountabilities _ 5-2 Lack of communication _ 5-3 Inadequate direction / information _ 5-4 Misunderstood communications	6.0 Knowledge / Skill _ 6-1 Lack of training/orientation _ 6-2 Training needs not identified _ 6-3 Lack of coaching _ 6-4 Failure to recognize hazard _ 6-5 Inadequate assessment of needs risks	
Personal Factors				
7.0 Capabilities _ 7-1 Physical Capabilities (height, etc.) _ 7-2 Sensory Deficiencies (sight, s smell, balance) _ 7-3 Substance sensitivities / aller	strength, weight, cound, sense of rgies	8.0 Judgement _ 8-1 Failure to address recognized hazard _ 8-2 Conflicting demands / priorities _ 8-3 Emotional stress _ 8-4 Fatigue _ 8-5 Criminal intent _ 8-6 Extreme judgment demands 8-7 Substance abuse	9.0 Natural Factors d _ 9-1 Fires _ 9-2 Flood _ 9-3 Earthquake _ 9-4 Extreme Weather _ 9-5 Other	

Incident Management

Create Incident As required create Action Tracking, Lessons Learned, Improvements or MOC records

Incidente application

Incidents application	
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User Information	Winding -
Reported By: WILSON >>	ed Person: WILLIAMS
Name: Mike Wilson	Name: Edwardo Williams >>>
Phone: (617) 555-90	Phone: 781-555-098
E-mail: Mike.Wilson@maximodemo.com	E-mail: Edwardo.Williams@maximodemo.com
Incident Details	-
	Classification: 5/501/50101
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This incident was caused by a loose manhole cover. He climbed out of his vehicle and did not see the manhole that happened to be right next to the door of his lorry. The manhole cover was on but it seems that it was broken and just placed back on top of the manhole.	e Service Group: FACILITY
He sustained lower leg injuries and a suspected sprained wrist.	From Review Required?
This will need an investigation.	
See Log Tab for further information	External Incident Reference:
Details:	Site: BEDFORD
	High Context?
	Investigation Required?
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Incidents application

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	WARNING	Q	Were there any warning signs ?	ALN	No	Q	Q	0		» 💮
	APPROV		Was person authorised to be in that area ?	ALN	Yes	9	Q	0		» 🗇
	ANYONE	Q	Were there any witnesses ?	ALN	No	0	Q	0		» 💮
	SECURITY	Q	Have Security been informed ?	ALN	Yes	0	Q	Q		» 👘
	AREASAFE	Q	Has the area been made safe ?	ALN	No	0	Q	0		» 👘
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Attributes/questions associated to the specific incident classification

Incidents application - Log tab

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1099 NICIDENT WILSON 21/09/11 12:35 CLIENTNOT Q Edwardo needs medical attention	

A running log of the incident is recorded within the Log TAB, listed in time order, most recent being first.

Incidents application

An Investigation is created and will be related to the original incident

Investigations application

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Nam	ne: Mike Wilson	*		Name: Todd Wins	on	>		
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Investigations application – Log tab

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1099	>>	INCIDENT	WILSON	21/09/11 16:02	CLIENTNOT	0	Will raise WO to fix manhole cover	
099	*	INCIDENT	WILSON	21/09/11 16:01	CLIENTNOT	Q	Management have arranged for another dr	
1099	>>	INCIDENT	WILSON	21/09/11 15:55	CLIENTNOT	0	Broken Wrist	
1099	>>	INCIDENT	WILSON	21/09/11 12:41	CLIENTNOT	9	Will secure vehicle and load	
1099	»	INCIDENT	WILSON	21/09/11 12:41	CLIENTNOT	0	Ambulance called	
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An After Action Review can be completed as part of the resolution and follow up process

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A MOC can be raised to ensure that the RCFA has been addressed and as part of the Follow up

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Summary of Business Benefits

- A reduction in the number of accidents and injuries
- An increase in the reporting of defects, problems, near-misses, etc.
- Much improved safety culture there is ownership at all levels within the organization with the commitment and competence to improve
- Improved incident investigations, with prompt sharing of lessons learned to prevent recurrence
- Improved and standardized reporting of accidents
- Action plans become 'live' documents that successfully involve employees and are continuously updated
- Standards accreditation (i.e., ISO 14001, OHSAS 18001, etc.)
- Better stress management

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Photographs shown may be engineering prototypes. Changes may be incorporated in production models.

Additional Slides

In Conclusion

- "The creation of a strong safety office has often been recommended to organizations facing critical safety problems"
- "It seems therefore, that separating safety and production is not the best strategy, and that safety must be an integral part of the production process. (In the same way, for example, the manufacturing industry has discovered that inspection alone does not provide quality, but that quality must be the responsibility of everyone in the production line.)"

Source:

Learning from the Piper Alpha Accident: A Postmortem Analysis of Technical and Organizational Factors October 22, 1992 – Society of Risk Analysis M. Elisabeth Pate-Cornell – Department of Industrial Engineering and Engineering Management, Stanford University, CA 94305

Piper Alpha – North Sea Production Platform

Explosion & fire – 6 July 1988 168 killed, 61 survivors

Findings – inadequate maintenance and safety procedures

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IBM Maximo Health, Safety and Environment Manager provides key extensions to Maximo Asset Management to provide critical applications for incident management, investigations, management of change, non-conformance management, action tracking, risk assessment, and regulatory compliance and becomes the common thread between

Maximo Health, Safety and Environment Manager

Helping Companies Identify and Control its Health and Safety Risks, Reduce the Potential for Accidents, Aid Legislative Compliance, and Improve Overall Performance

International Standard 18001 - OHSAS	Maximo Health, Safety and Environment Manager
Planning for hazard identification, risk assessment, and risk control	Risk Assessment, Risk Matrix, Hazards & Precautions
OHSAS management program	Non-conformance Management, Regulatory Compliance
Structure and responsibility	Operating Procedures, Operating Policy, Permit Planning
Training, awareness, and competence	Personnel Certification Tracking
Consultation and communication	Workflow and Collaboration
Operational control	Operator Log, Management of Change, Action Tracking
Emergency preparedness and response	Failure Reporting, Incident Management
Performance measuring, monitoring and improvement	Benefits & Losses, Investigations, Improvements, Solutions

What is Maximo Health, Safety and Environment Manager?

Capability		Benefit	
Incident Management		Addresses the continuous need for customers to improve operational performance by creating, reviewing, and analyzing incidents	
Investigations	Accident Investigation	Allows customers to identify the root cause of problems arising from incidents on their plants that may be safet environmental, or production releated	y,
Change Management		Allows customers to support change requirements in a more robust way with multiple levels of reviews/approva authorization of change, pre and post start actions	als,
Non-Conformance Management	QUALITY CONTROL NON-CONFORMANCE GOODS	Provides non-conformance management capabilities designed to automate, manage, and streamline for identify evaluating, reviewing, and handling on non-conforming engineering specifications, materials, components, parts processes.	ying, s and
Regulatory Compliance	Regulatory compliance	Identifies regulatory compliance against assets and locations and associates job plans and work orders to these regulations to ensure compliance – significantly reducing the costs associated with compliance	e Maria

What is Maximo Health, Safety and Environment Manager?

Capability		Benefit
Operating Procedures	system operating procedure	Capabilities for documented, step-by-step operating procedures
Operating Policy	Operating Policy Optimisation	Governance application for structuring your operating policy
Risk Assessment	Rick Assessment Survey Balance Partia This Descendents Descendents	Iterative document that links all associated Health, Safety and Environment activities and organizational data. Allows customers to analyze the risks associated with work carried out through the Maximo products, identifying hazards and defining the impact ranking
Risk Matrix	RISK MATRIX	An application that models both probability and consequences of events supporting risk management processes
Improvements		Manages continuous improvement programs like Six Sigma or similar methodologies

What is Maximo Health, Safety and Environment Manager?

Capability		Benefit
Competency Solution	agement	Improves competency assurance through capabilities for adding, modifying, and updating competencies of the workforce
Operators Log Callsig Nicknan	gn: DL6RAI 🗨 ne: Ben Cancel	Electronic log used by shift operators for recording and qualifying events which occur during an individuals shift watch
Personnel Certification Tracking	TRAINING TRACKER	Complete history of all personnel job roles, certifications, training and current qualifications
Action Tracking	2	Allows customers to track statutory implications to ensure certain types of work and actions are completed by the agreed dates
Benefits & Losses		Captures benefits/losses associated with improvements or costs associated with incidents, failures, survey/audit findings

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What is Maximo Health, Safety and Environment Manager?

Capability	Benefit
Failure Reporting	Reporting mechanism for capturing metrics to support consistent Failure Reporting and Corrective Action process (FRACAS)
Solutions	Searchable learning repository associated with lessons learned, or with proven solutions having a safety, operational, maintenance or engineering context
Defect Elimination	Integrated approach to manage or eliminate defects

Maximo Competitive Differentiators

- Health, Safety and Environment and Work & Asset Management all utilizing the same physical asset structures
 - All other HSE vendors/applications use asset structures that are different & unique
- Ability to integrate safety, maintenance and operational related processes
 - Most, in not all HSE incidents originate from managing maintenance work
- Breadth of offering from operators log through management of change to risk assessment as well as the traditional incident management and investigation

" The fact is safety performance and good business performance go hand in hand. I truly believe we can't have one without the other"

Sir Frank Chapman BG Group

