



# Private Test Cloud – The Perfect On-Ramp for Cloud Computing

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## PulseANZ2010

Meet the people who can help  
advance your infrastructure



# Agenda



Cloud computing transforms service delivery

A Development and Test cloud is a great place to start

Good cloud design begins with good service design

Learning from the experience of others

# Cloud computing represents a new way of delivering and consuming IT services

## A user experience and a business model

- Standardised offerings
- Rapidly provisioned
- Flexibly priced

## An infrastructure management and services delivery method

- Virtualised resources
- Managed as a single large resource
- Delivering services with elastic scaling

## Similar to banking ATMs and retail Point of Sale, cloud is driven by:

- Economies of scale
- Technology advancement



**Banking**



**Retail**



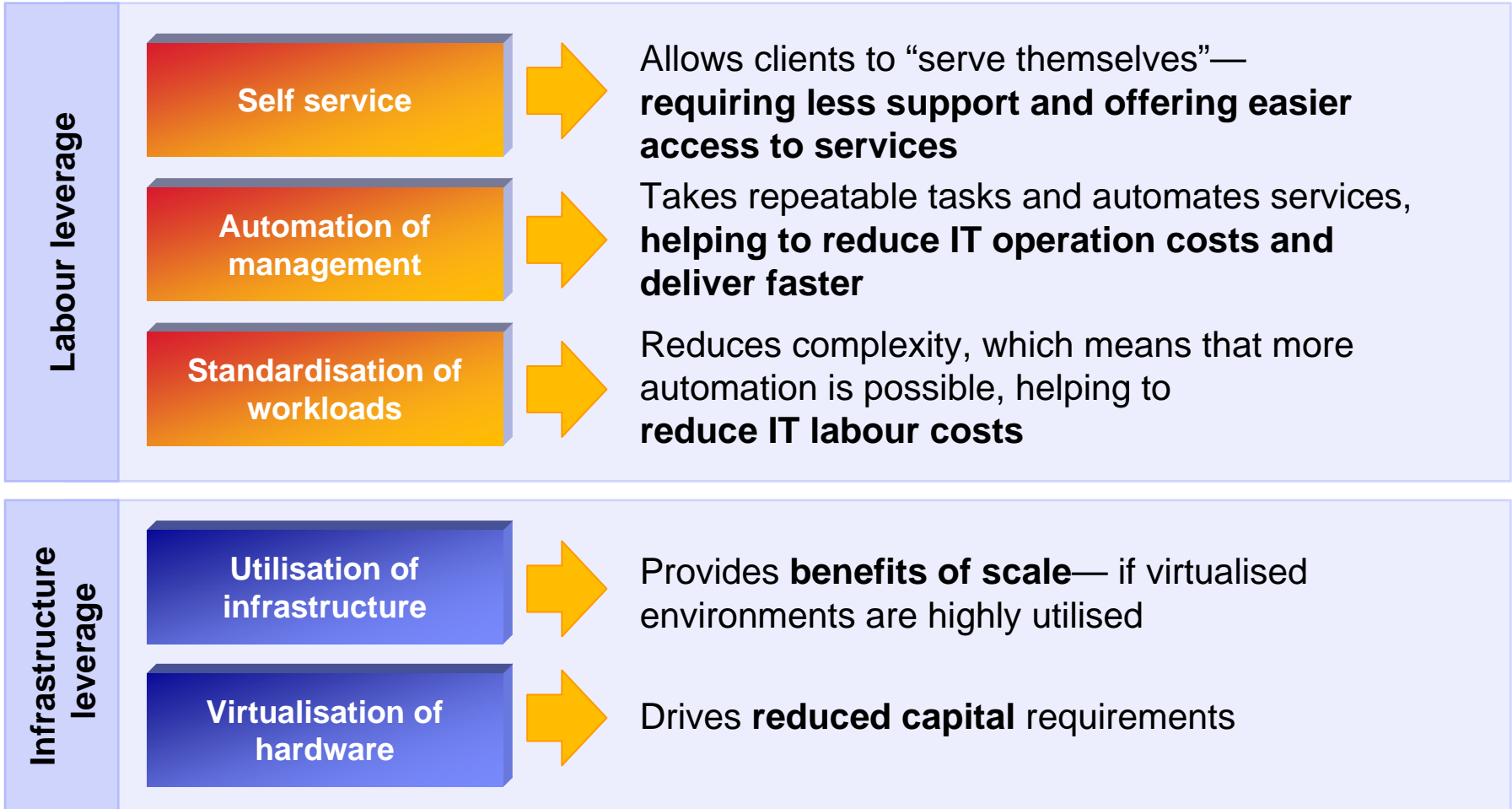
**IT**

# Cloud computing transforms service delivery



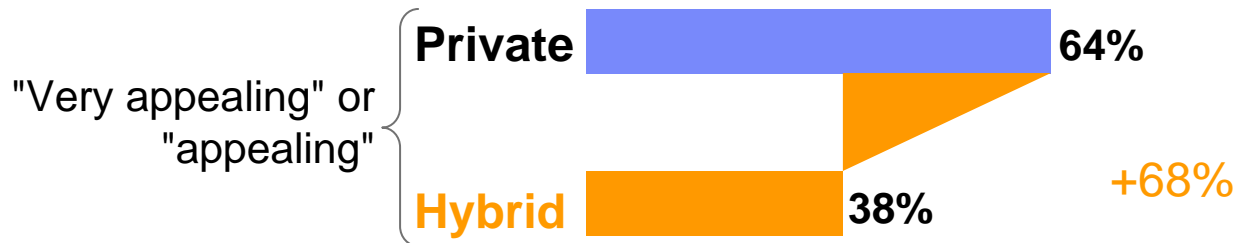
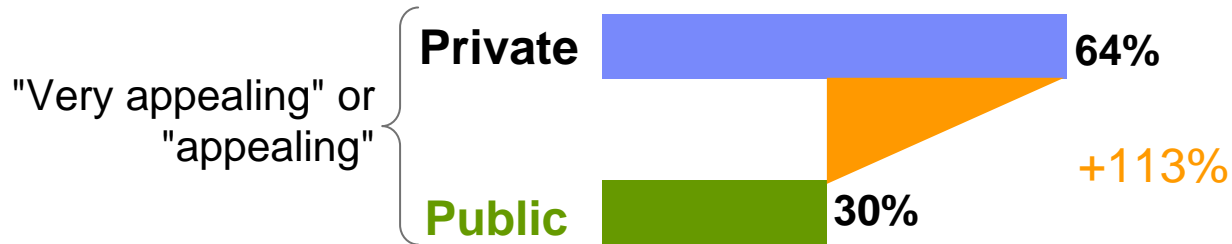
- Lower cost delivery channel
- Products standardised for electronic delivery
- Processes re-engineered and policies defined to allow “zero touch” automation
- Programs to migrate customers
- Use of the channel expanded over time

# Several major factors are driving cloud computing economics ... and it's potential for transforming IT



# So far, clients significantly prefer private clouds over public clouds

Overall, how appealing are the public, private and hybrid delivery models for your company?



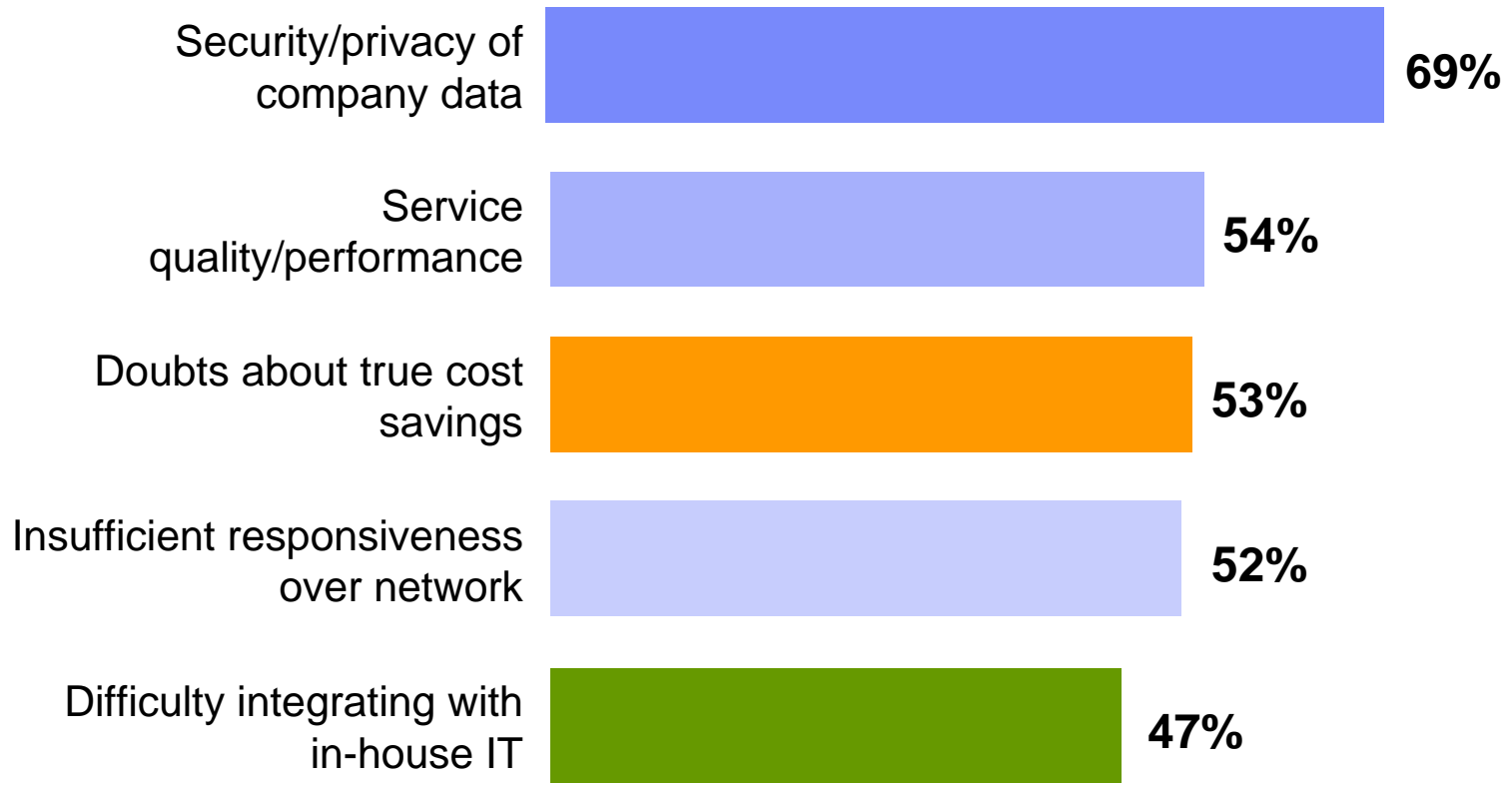
**However, adoption of Public Clouds is expected to grow by 26% CAGR between now and 2013\***

\*IDC eXchange, IDC's New IT Cloud Services Forecast: 2009-2013, p=543, Oct 5, 2009

Source: IBM Market Insights, *Cloud Computing Research*, July 2009. n=1,090

# Concerns about data security and privacy are the primary barriers to public cloud adoption

What, if anything, do you perceive as actual or potential barriers to acquiring public cloud services?



Percent rating the factor as a significant barrier (4 or 5)  
*Respondents could select multiple items*

Source: IBM Market Insights, *Cloud Computing Research*, July 2009. n=1,090



## A test cloud as an on-ramp to cloud computing: typical testing environments and economics

- 30 per cent to 50 per cent of all servers within a typical IT environment are dedicated to test
- Most test servers run at less than 10 percent utilisation, if they are running at all
- IT staff report a top challenge is finding available resources to perform tests in order to move new applications into production
- 30 per cent of all defects are caused by incorrectly configured test environments
- Testing backlog is often very long and the single largest factor in delaying new application deployments
- Test environments are seen as expensive and providing little real business value



<sup>1</sup>“Industry Developments and Models – Global Testing Services: Coming of Age,” IDC, 2008, and IBM Internal Reports



# The benefits of a private Development and Test cloud are real

Results from IBM cloud computing engagements



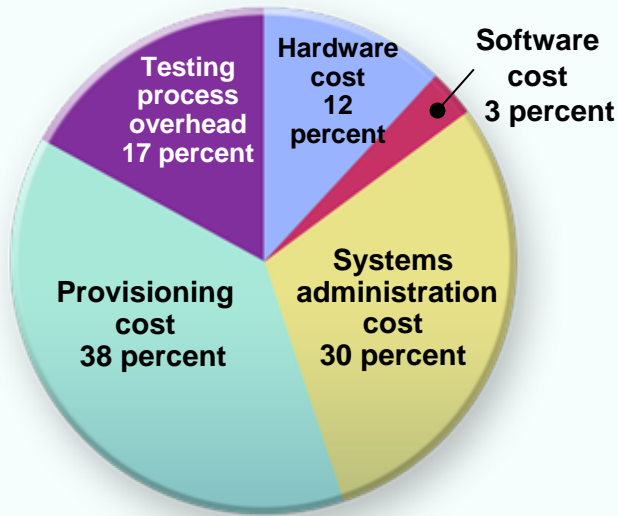
Increasing speed and flexibility	Test provisioning	Weeks	Minutes
	Change management	Months	Days/hours
	Release management	Weeks	Minutes
	Service access	Administered	Self-service
	Standardization	Complex	Reuse/share
	Metering/billing	Fixed cost	Variable cost
Reducing costs	Server/storage utilization	10–20%	70–90%
	Payback period	Years	Months

Source: Based on IBM and client experience.

# A private test cloud provided rapid return on investment (ROI) for an international financial institution

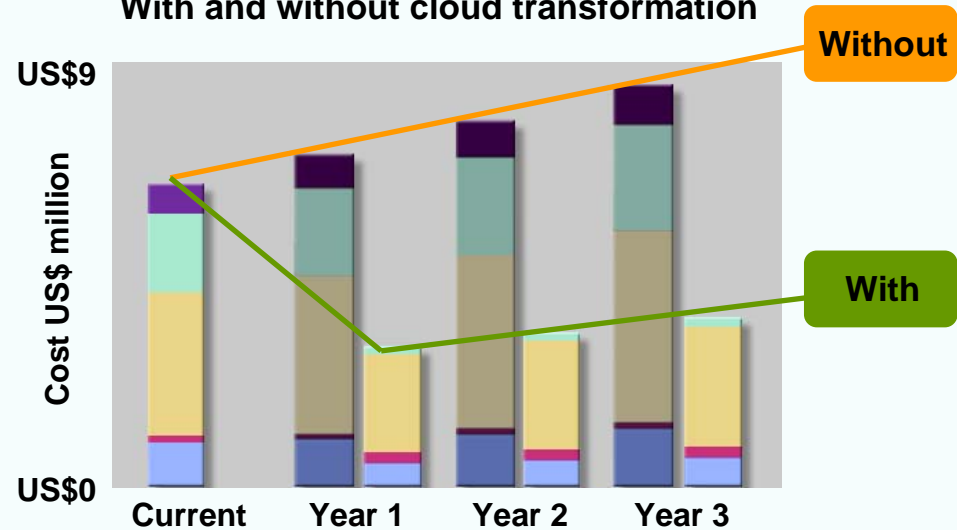
## Saving by category

First year after cloud transformation



## Cost structure

With and without cloud transformation



Payback period (months)	<b>2.85</b>
Total initial investment for test cloud	<b>US\$914,929.31</b>
Net present value (NPV)	<b>US\$7,949,228.81</b>
Estimated ROI over three years	<b>868.84 percent</b>
Estimate average annual ROI	<b>289.61 percent</b>

<sup>1</sup>Based on an August, 2009 IBM projection and analysis for an international financial institution.

# Cloud computing is all about services – not just servers

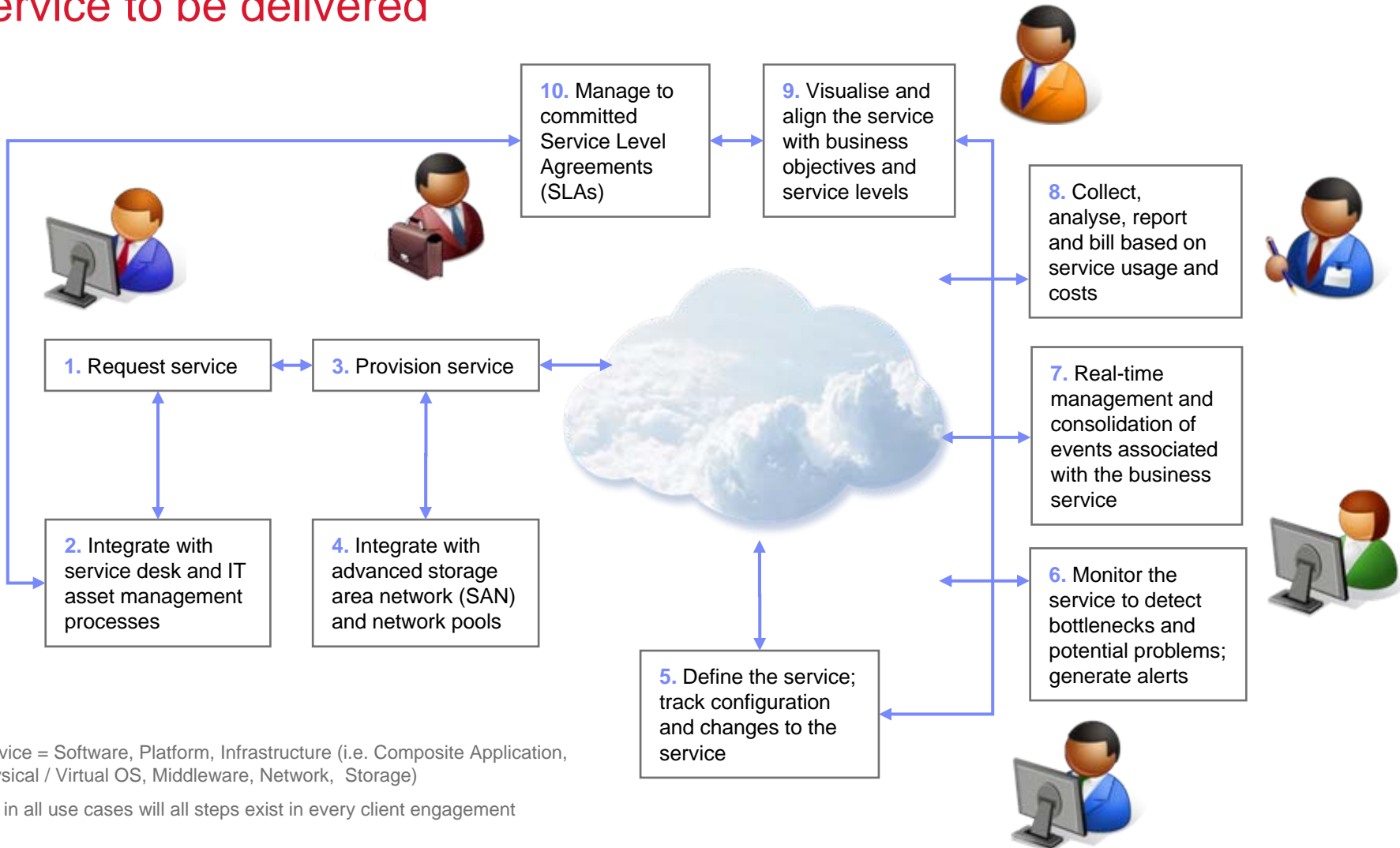
- **Servers** have always been with us
- Virtualisation is a critical and necessary enabler for cloud computing
- But...
- The emphasis on **services** is the aspect of cloud computing that is most different
  - Service lifecycle
  - Service portal
  - Service catalog
  - Service design
  - Service monitoring
  - Service pricing



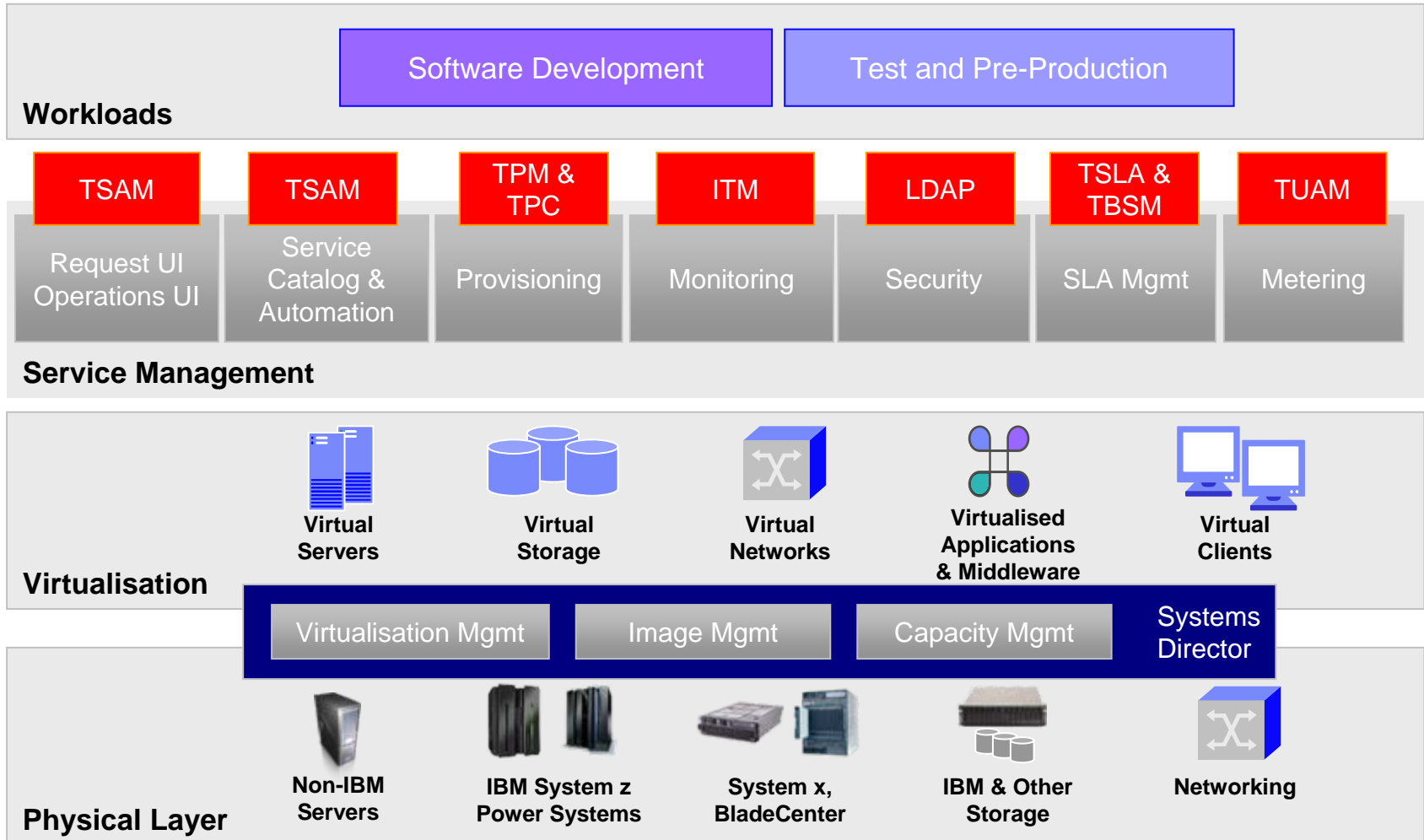
- Take the **customer** perspective
- Focus on the **user experience** and the **service** being consumed
- Gain much deeper insight into the **value proposition** for cloud computing (and the requirements)



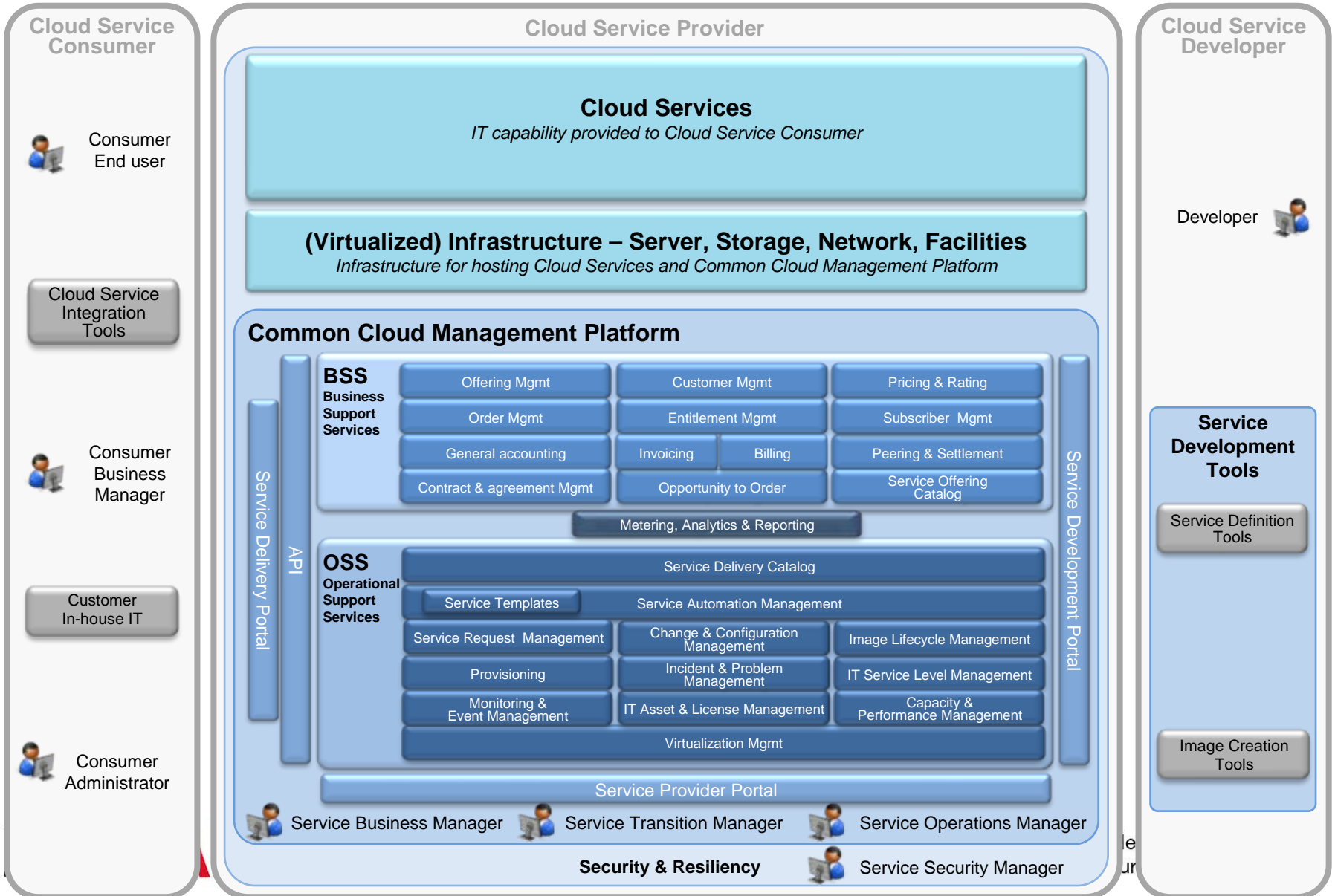
# Typical cloud use cases and scenarios are focused on the business service to be delivered



# Automated service management is therefore the central ingredient when building a private cloud

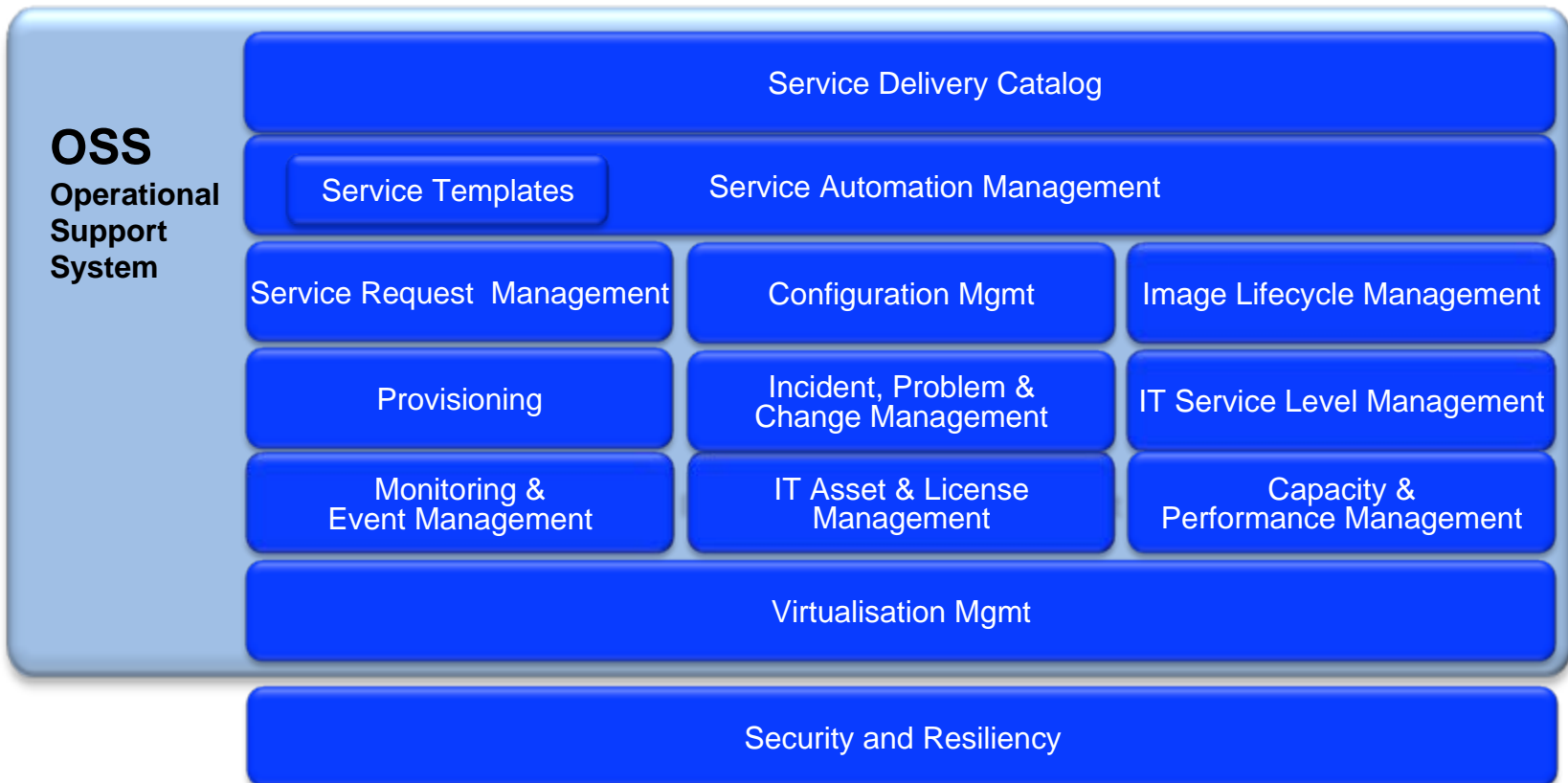


# IBM Common Cloud Management Platform Reference Architecture



# For most organisations the first priority is building the core operational support capabilities required for a cloud platform

- An operational support system is required to deliver cloud services
- The key service management capabilities need to work together as a basis for customer cloud service delivery





# Cloud computing introduces new requirements for our service management platform

## Service Automation Management

- Interpret and execute build- and management plans
- Orchestrate management flows and components

## Usage Metering and Accounting

- Flexible support of delivery and charging / pricing models

## Image Management

- Standardise, design, build and manage images for cloud services

## Virtualised Resource Management

- Deploy cloud services on virtualised resources
- Manage virtual resources

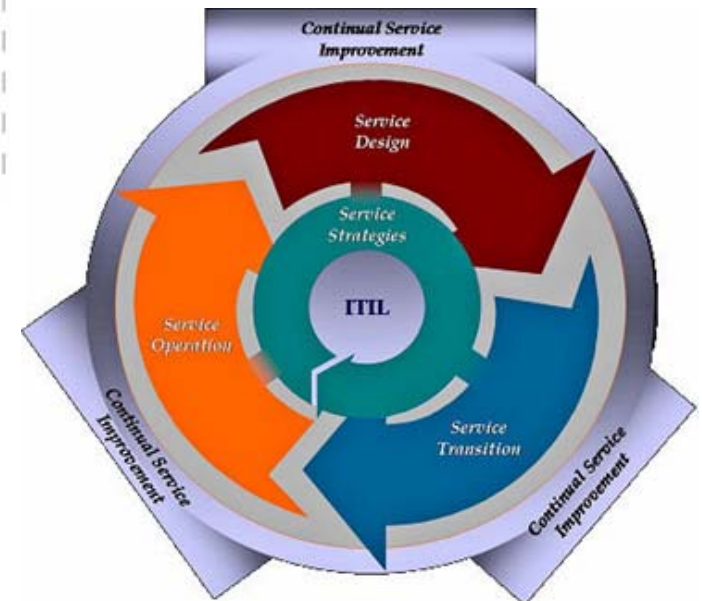
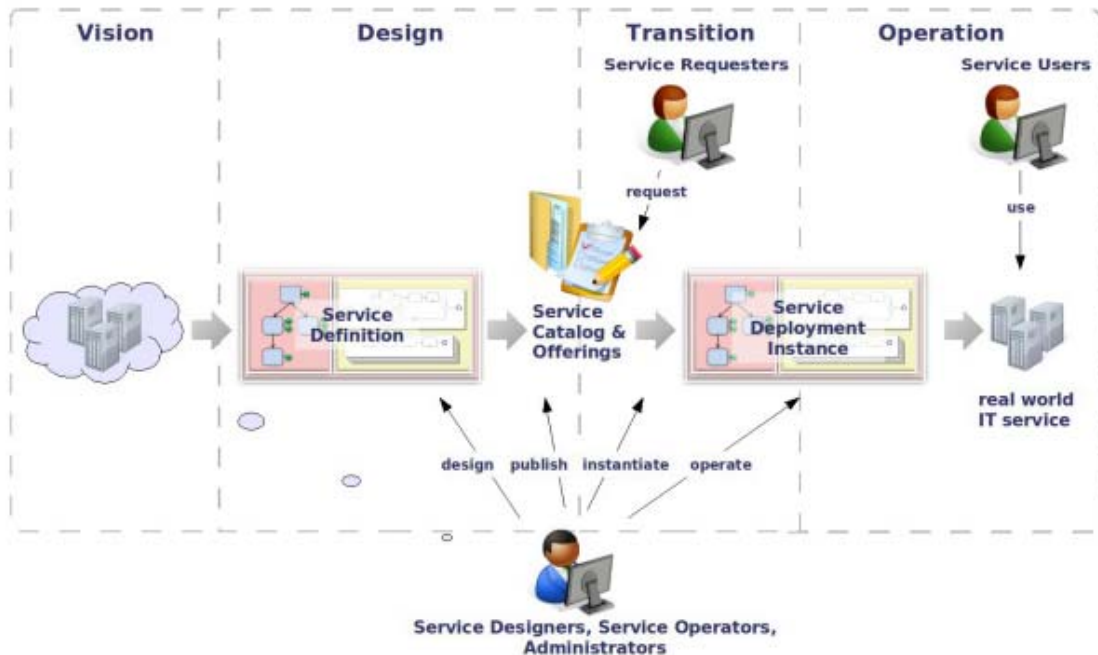
## Security

- Design for multi-tenancy
- Protect assets through isolation, integrity, image management, risk and compliance management

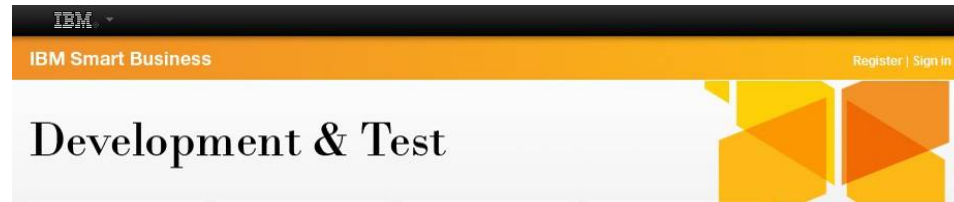
## Heat and Power Management

- Monitor and control energy consumption

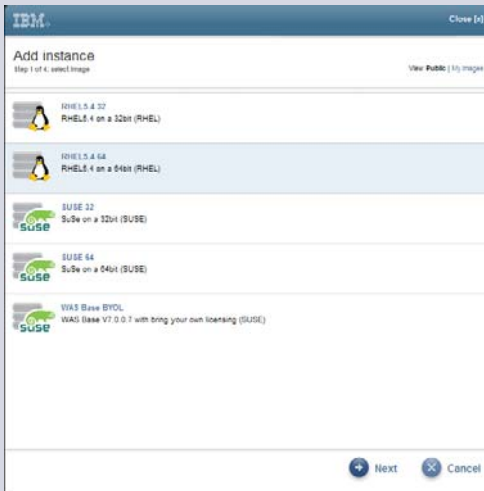
# Good cloud design begins with good service design



# Understanding the service and the desired user experience greatly influence the way you design the service portal and the automation

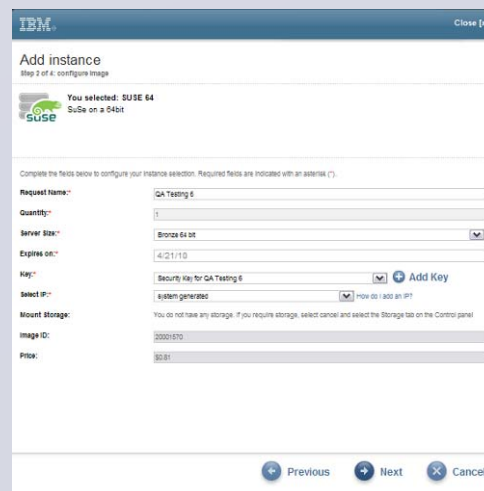


Click and choose the service you need



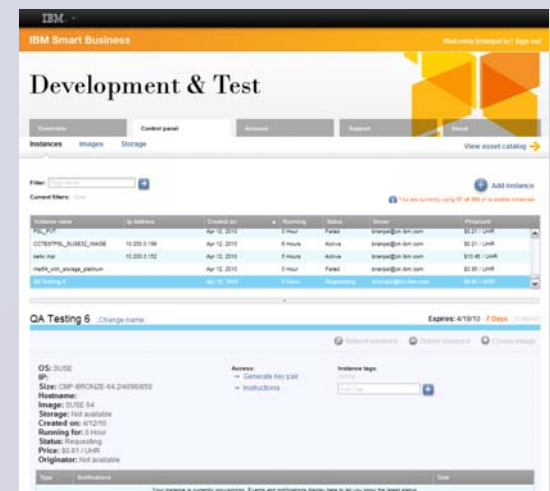
Step 1

View the image details and customise to your needs



Step 2

Service provisioned and ready to run



Step 3

For a Development and Test audience we may be able to begin with a more technical interface

Research Compute Cloud RC<sup>2</sup> Hello, You are logged in as aashaikh@us.ibm.com Log out IBM.

Welcome New Request Projects Reports>> Help>>

OS	Type	No. of CPUs	Memory(GB)	CPU Speed(MHz)	Storage(GB)	Quantity	Available	
<input type="radio"/> Windows	Xen-VM	2	2	3200	20	1	19	Add to Cart
<input type="radio"/> AIX	LPAR	2	2	2100	20	1	41	Add to Cart
<input checked="" type="radio"/> Linux	Xen-VM	2	2	3200	20	1	19	Add to Cart
<input type="radio"/> LAMP	Xen-VM	2	2	3200	20	1	19	Add to Cart

Tivoli Service Automation Manager

Home > Request a New Service > Virtual Server Management > New Deployment

- Create New Deployment and add LPAR Server  
Provision one or more LPAR virtual machines containing a software package.
- Create New Deployment and add Xen Server  
Provision one or more Xen virtual machines containing a software package.
- Create Project with KVM Servers  
Provision one or more KVM virtual servers containing a software image.

My Requests Deployments

Description	Status
Delete Virtual Server	Resolved
Add VMware servers to existing Deployment	Resolved
Test 092009	Resolved
Cancel Deployment	Resolved
Add LPAR servers to existing Deployment	Resolved

**General**

\*Project Name: FITTEPRO +Team to Grant Access

Project Description: Financial Application test project

\*Start Date: 10/22/2009 \*End Date: Until this date (11/25/2009)

**Requested Image**

Resource Group Used to Reserve Resources: KVM  Monitoring Agent to be Installed

\*Image to be Deployed:

Select	Name	Hypervisor	CPUs	Memory	Storage
<input checked="" type="radio"/>	Master IL Image (Red KVM)		4	4.9 GB	80 GB

**Resources**

To adjust the settings of the requested resources, press the setting button. After making the necessary adjustment, press the setting button to save the configuration.

**Servers**

\*Number of Servers to be Provisioned: 1  
50 available at above configuration and schedule

CPU	Memory	Disk
Virtual 40 Physical 40.0	Main 8.0 GB Swap 0.0 GB	Local 40 GB

OK Cancel

System Pool V1.4.0 - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Search w3

System Pool

Image Allocator V1.4.0 - Austin Autonomic Computing Lab

[Home]

Machines currently assigned to Chavez, Lisa (dept. LKKF):

	Hostname	IP Address	Model/Type	Processor/Speed	Operating System	Serial #	Project	App
<input type="checkbox"/>	igalab20	9.3.10.20	IBM/9113-550	POWERS/1504	AIX 5.3-5.3.0.10	10AD66E	SPP	-
<input type="checkbox"/>	igalab26	9.3.10.26	IBM/9113-550	POWERS/1504	AIX 5.3-5.3.0.10	10AD68E	SPP	-
<input type="checkbox"/>	igalab36	9.3.10.36	IBM/9113-550	POWERS/1504	AIX 5.3-5.3.0.10	10AD7BE	SPP	-
<input type="checkbox"/>	igalab39	9.3.10.39	IBM/9113-550	POWERS/1504	AIX 5.3-5.3.0.0	10AD81E	SPP	-
<input type="checkbox"/>	tpdtaix30	9.3.127.71	IBM/7046-B50	Power PC 604/375	AIX 5.3-5.3.0.10	10BFCBD	SPP	-

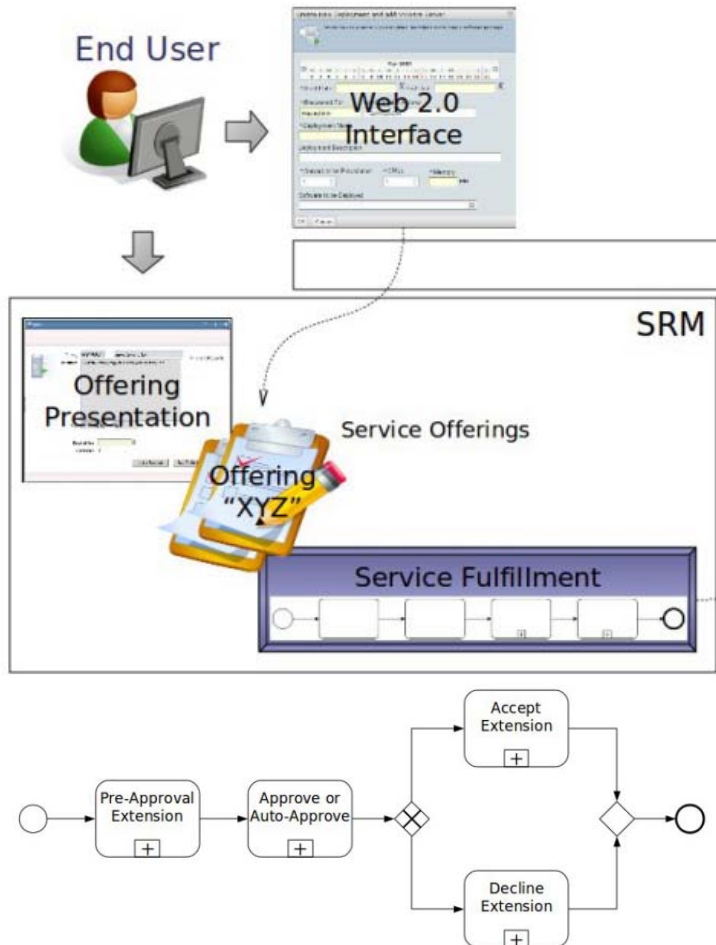
Return server(s) for reuse Re-image server(s) (w/original specs. i.e. RESET)

Request a new server Install additional applications

Show status of my requests

Send mail to the Administrator(s).

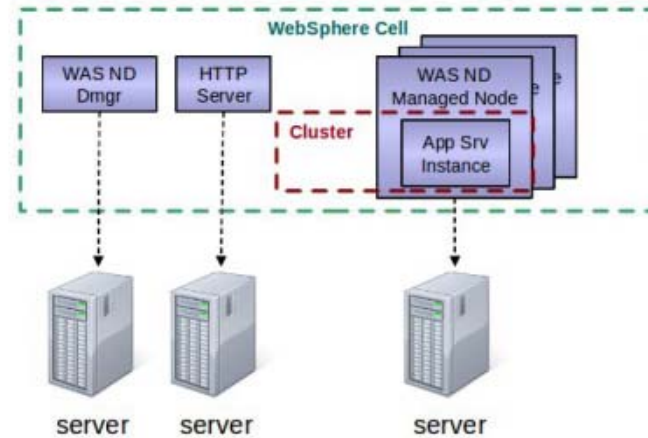
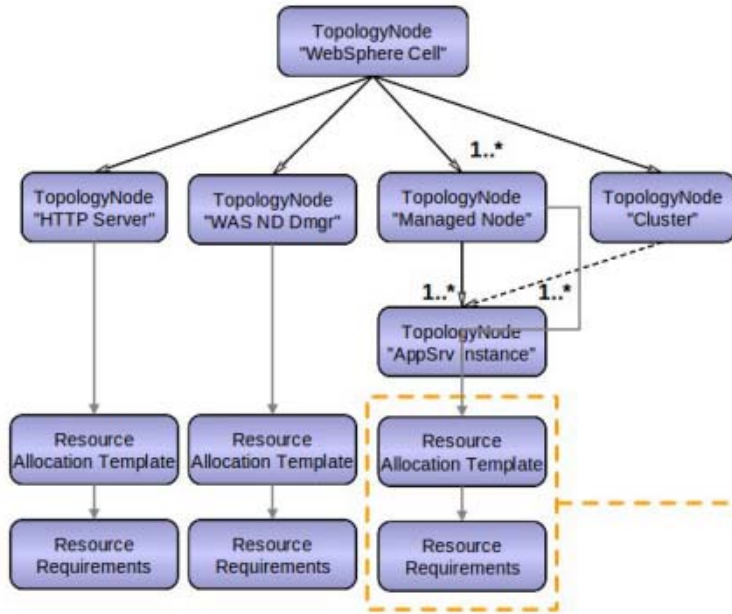
# Service request approval workflows require careful engineering to ensure we do not perpetuate manual processes



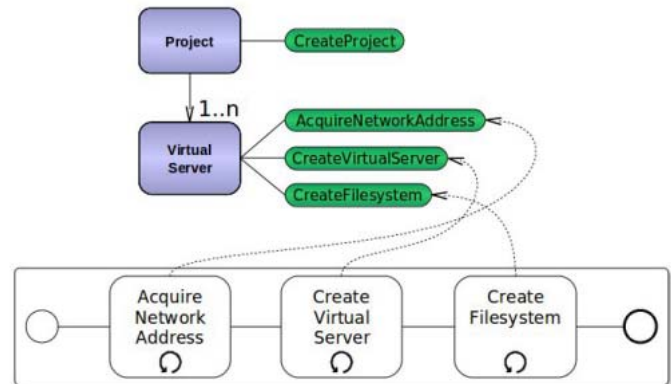
- Early cloud projects have been tempted to retain existing approval processes
  - Slow and manual
- Our goal is to create a highly automated self-service channel
- Start with services that make “zero touch” automation possible
- Define policies and guidelines that enable automated approval
  - Manually handle exceptions rather than everything
- Establish incentives to use standard services



# The cloud needs to be able to provision all of the elements and platforms that make up the end-to-end service



- Testing the mission critical applications used by most large organisations requires provisioning of a multi-tier, end-to-end service infrastructure
- Provisioning orchestration needs to be provided “above” the layer of individual resource managers



# Metering and accounting for cloud service usage provides valuable insight even if you don't implement full chargeback

Usage and Accounting Manager

Logout Reports Spreadsheets Favorites Help Home

### Invoice by Account Level

Select parameters

Account Code Level: Deployment Instance, length 79

Starting Account Code: Dept\_4913 - Chargeback Department for Demo

Ending Account Code: Test\_0815 - System Test Department

Invoice Number: 1

Set the Date Range: Custom

From: 8/12/2009

To: 8/24/2009

OK Cancel

- Metering service usage provides valuable insights
  - Baseline for subsequent chargeback / pricing models
  - Influence demand / consumption patterns

Usage and Accounting Manager

### Invoice by Account Level

Invoice Number 1

Date Range: 8/12/2009 to 8/24/2009

The Big Time Company  
Corporate Headquarters  
3013 Douglas Blvd.  
Roseville, CA 95661  
United States of America

Dept\_4913 BILL RDP Demo Env for Bill

	Units	Rate	Charge
TSAM - assigned Server hours	20.17	42.0000	846.99
TSAM - assigned CPU hours	60.50	7.0000	423.50
TSAM - assigned memory in GB per hour	80.67	3.0000	242.00
<b>TSAM - Capacity for Cloud Services</b>			<b>1,512.49</b>
<b>Total for: Dept_4913 BILL RDP Demo Env for Bill</b>			<b>1,512.49</b>

Run On: Monday, September 07, 2009

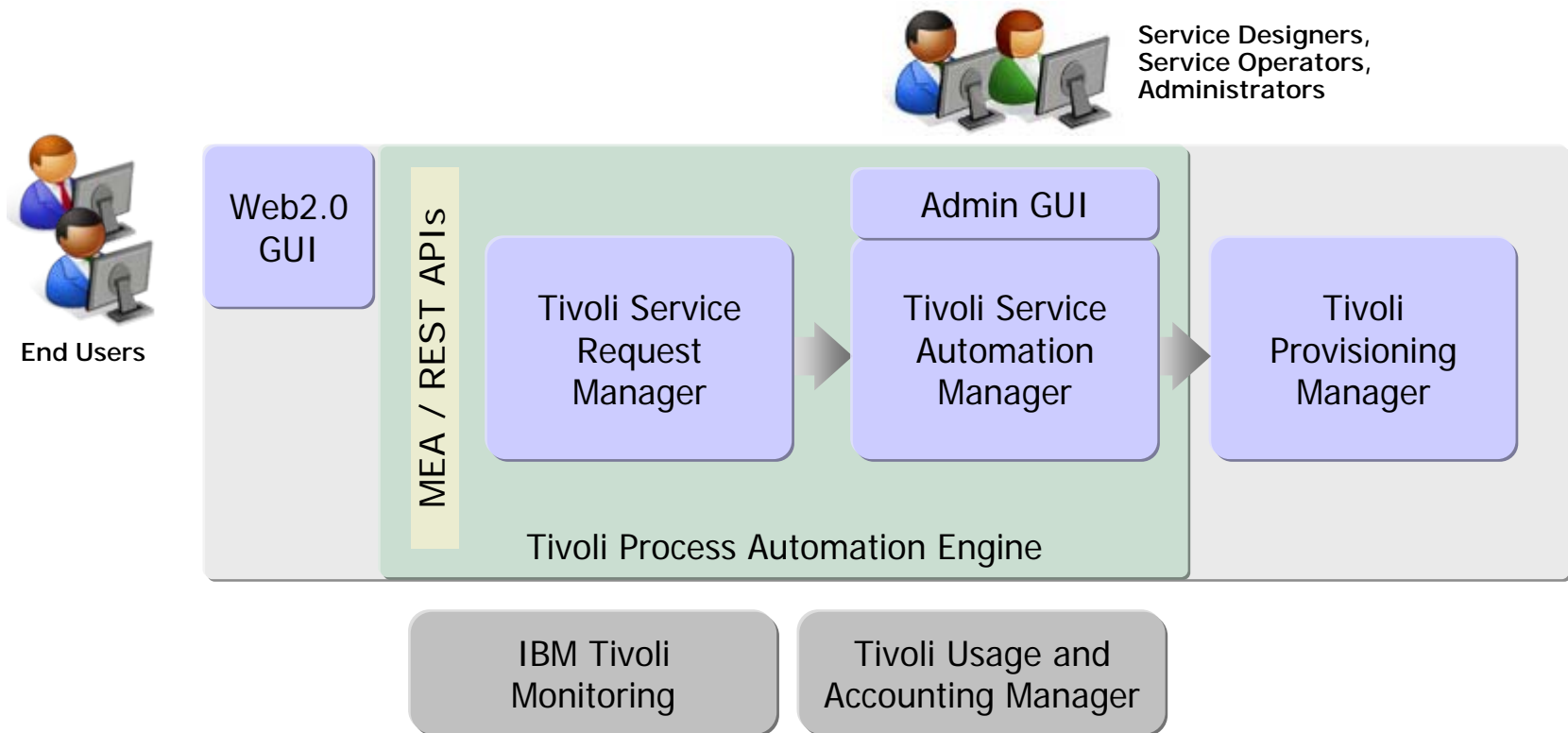
Page 1 of 7

- Early pilots have tended to leave service charging to later phases of their implementation



# The Tivoli Service Automation Manager is architected to provide these key cloud operational management capabilities

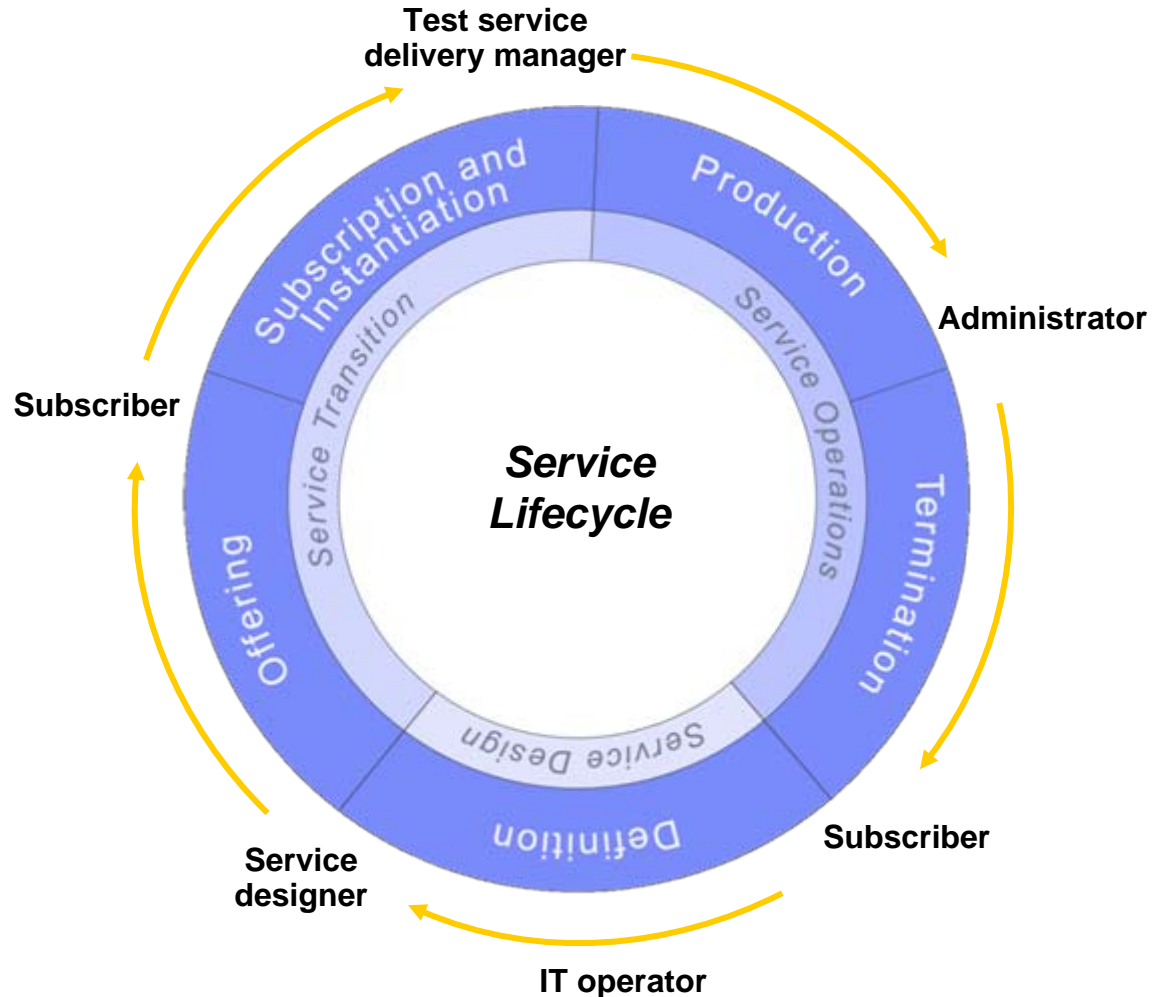
- Tivoli Service Automation Manager is a component based on the Tivoli Process Automation Engine (TPAe), implementing a data model, workflows and applications for automating the management of IT services



# The Tivoli Service Automation Manager enables a shorter service lifecycle

## TSAM helps automate the full service life cycle:

- Define services in the catalog
- Publish services and make available
- Request initiated from subscriber, process or workflow
- Resources are scheduled or reserved
- Provision resources, which may include:
  - Infrastructure: systems
  - Software: operating system and middleware
- Deprovision resources
- [Retire the service]



# Where we start determines how quickly we deliver results



*“From now on every new project will run on the cloud”*



*“Let’s target some key services that will enable quick wins”*



*“Let’s clean up this mess and migrate what we have to the cloud”*

# Optimising cloud management platform deployment

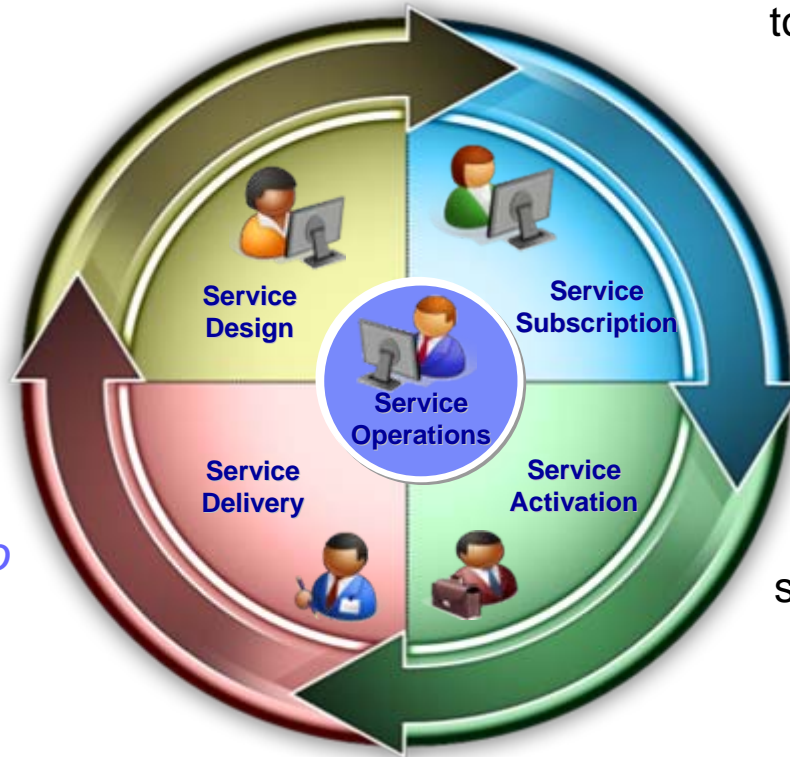
For those clients who wish to leverage a service management portfolio to build a **customised cloud solution**

*Tivoli Service Automation Manger*

+

*IBM Service Management Portfolio*

Powered by Tivoli process automation engine and Service Management products.



For those clients who wish to rapidly deploy a **turn-key environment** with little to no customisation

*IBM CloudBurst*

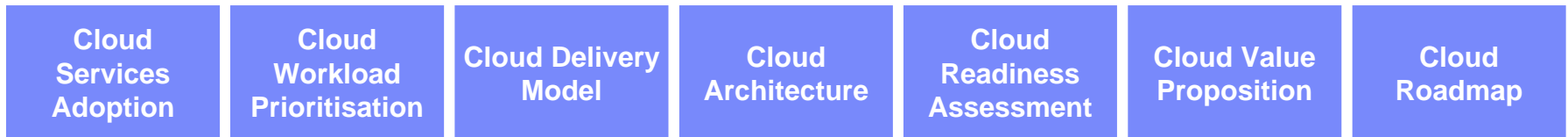
A purpose built service delivery platform that leverages the same software components in the Tivoli Service Automation Manager as well as integrated purpose built workflows



# IBM Infrastructure Strategy and Design for Cloud Computing

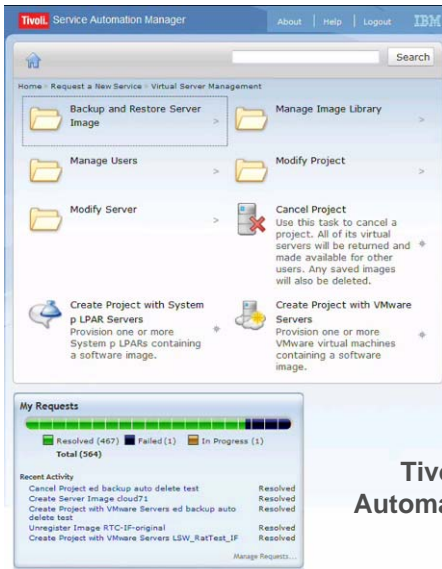
Using IBM-unique frameworks and techniques to answer strategic questions

- Could we utilise cloud services, and why ?
- What types of services would be most appropriate ?
- How would they support our business and IT objectives ?
- Which cloud services would align best with our role as IT service providers ?
- What would be the likely benefits ?
- Would our current IT infrastructure support cloud service delivery (or not) ?
- What specific IT improvements would we need to make ?
- How can we develop a roadmap to achieve our cloud objectives ?
- Where do we start ?



# IBM Smart Business Development and Test Cloud

*IBM Global Technology Services can help you quickly design and implement a private cloud for development and test environments*



Tivoli Service Automation Manager



Rational Software Delivery Services



IBM CloudBurst

## The client gets:

- Self-service, catalog portal to request resources
- Cloud management platform that combines service request management, automated provisioning and change and configuration management

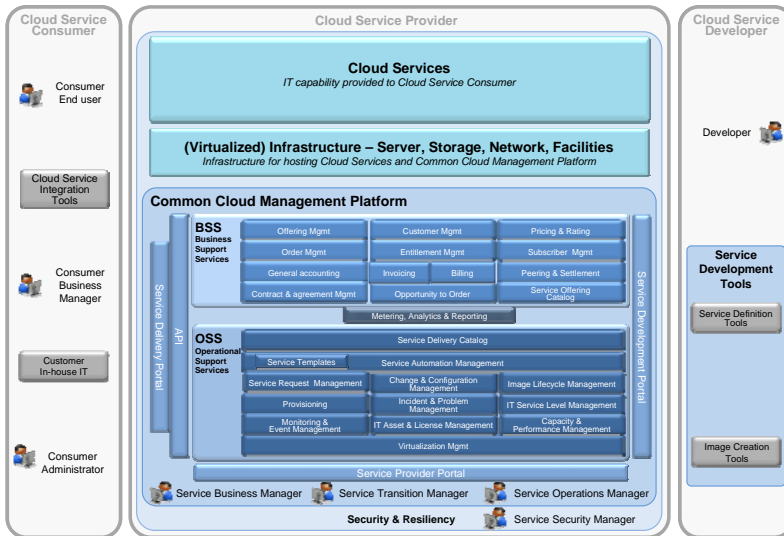
## Supported platforms and key features:

- Out of the box support for VMware, KVM and PowerVM virtualised environments
- Enhanced cloud end-user GUI based on Web 2.0 technology
- Image management including save / restore
- Usage metering and accounting with ITUAM

## Development and test tools included in the service catalog:

- Preconfigured software images for Rational Team Concert, Rational Asset Manager, Rational Quality Manager, BuildForge

# IBM provides design and implementation services that can fully enable service management for the cloud



- *Service Management Strategy and Design* – to assess and improve current service management capabilities
- *IT Service Strategy* – for service catalog development and refinement
- *IT Governance Consulting* – for cloud / multi-sourcing management and service integration
- *Accelerator for Tivoli Service Request Manager* – for incident and problem management
- *Accelerator for Tivoli Asset Management for IT* – for asset and license management
- *Event Management and Monitoring* – for end to end service monitoring
- *Business of IT Dashboard* – for cloud service performance dashboard
- *Accelerator for Tivoli Change and Configuration Management* – for integration with CMDB
- Accounting and usage management consulting and implementation services

IBM Infrastructure Strategy and Design for Cloud Computing  
 IBM Smart Business Development and Test Cloud



### Taking new capabilities to market faster



Established company as leader in industry

Enabled customers and business partners to leverage new models more easily and increased company revenue

Improve new service development time, achieving faster time to market

Improved efficiencies of resources, delivering reduction in CapEx and OpEx

# SK Telecom : Cloud Computing Platform

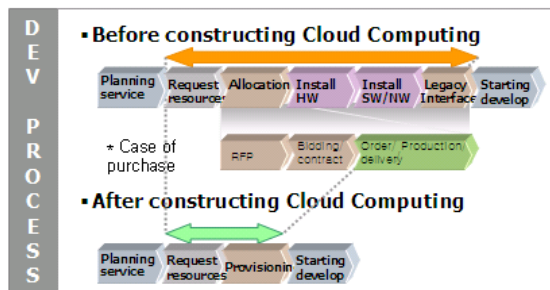


## Business Background

- Unit of SK Holdings, one of South Korea's largest *chaebol* conglomerates
- Perceived as technology leader in South Korea
- Number 1 market share in domestic wireless market
- Number 2 market share in domestic fixed line market

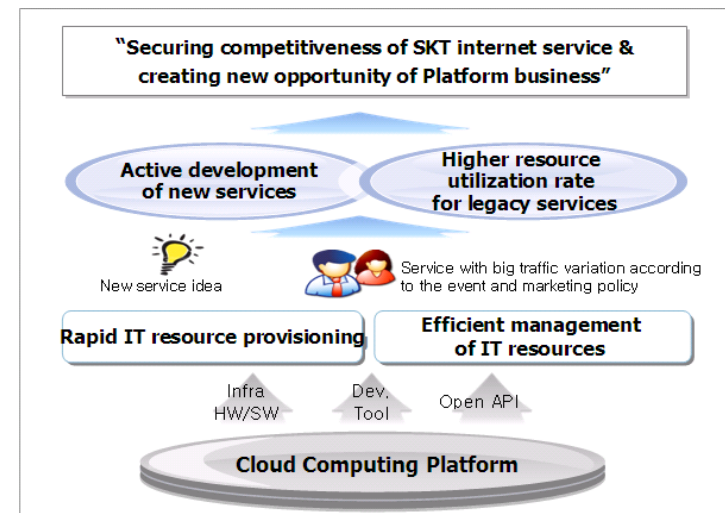
## Cloud Business Benefit

- Improve new service development time, achieving faster time to market
- Improved efficiencies of resources, delivering reduction in CapEx & OpEx



## Solution Overview

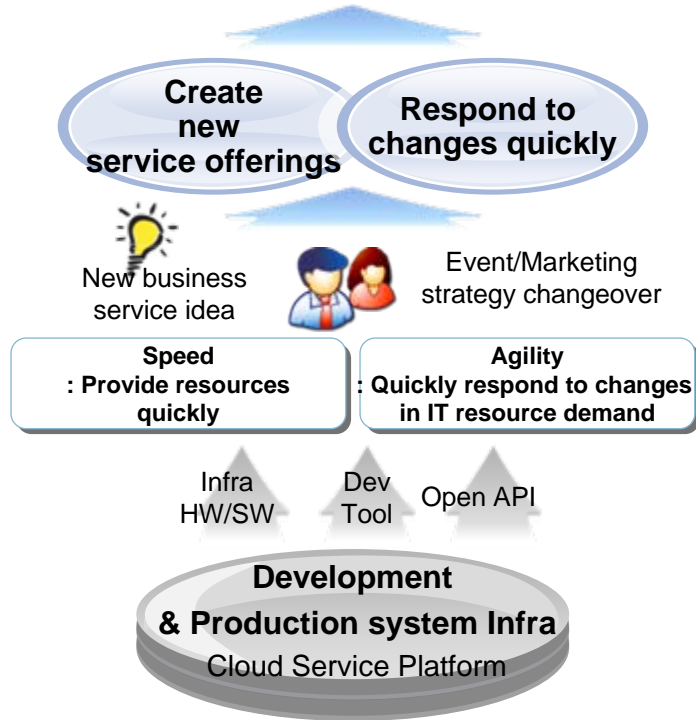
- Korean language portal based on API extensions to Tivoli Service Automation Manager
- Tivoli Provisioning Manager-based Development Platform-as-a-Service offering
  - Provides Business Partners with ability to quickly test, develop, and publish new end-user focused WAP services available on SK Telecom network
- Service Management-enabled cloud delivery platform to run new WAP services in a workload optimized fashion.



# Business Needs

## Business Needs

**“Strengthen the competitiveness of the Internet Service & Create new business opportunities for Platform service“**



## Project Object

**-Provide better and flexible service to users (CP/BP), enabling self-service request and delivering services more rapidly**  
**Leverage CP/BP who has a new business service ideas**  
**Reduce cost of ops & mgmt and for new investment**

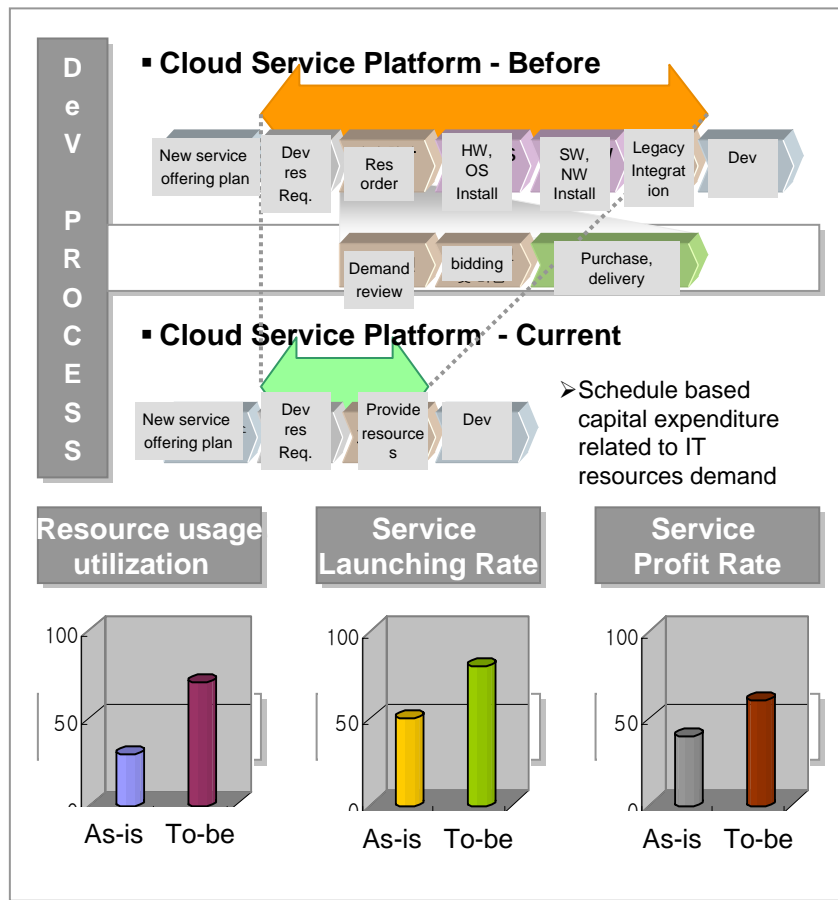
- Improve time to market – react to deliver a new IT service quickly, decrease time to deploy systems for new service offerings
- Lower development cost – increase resource utilization and reduce labor costs
- Find new revenue/profit streams thru embrace a new business service ideas of CP/BP quickly.

# Project Goal

## Cloud Service Platform implementation direction

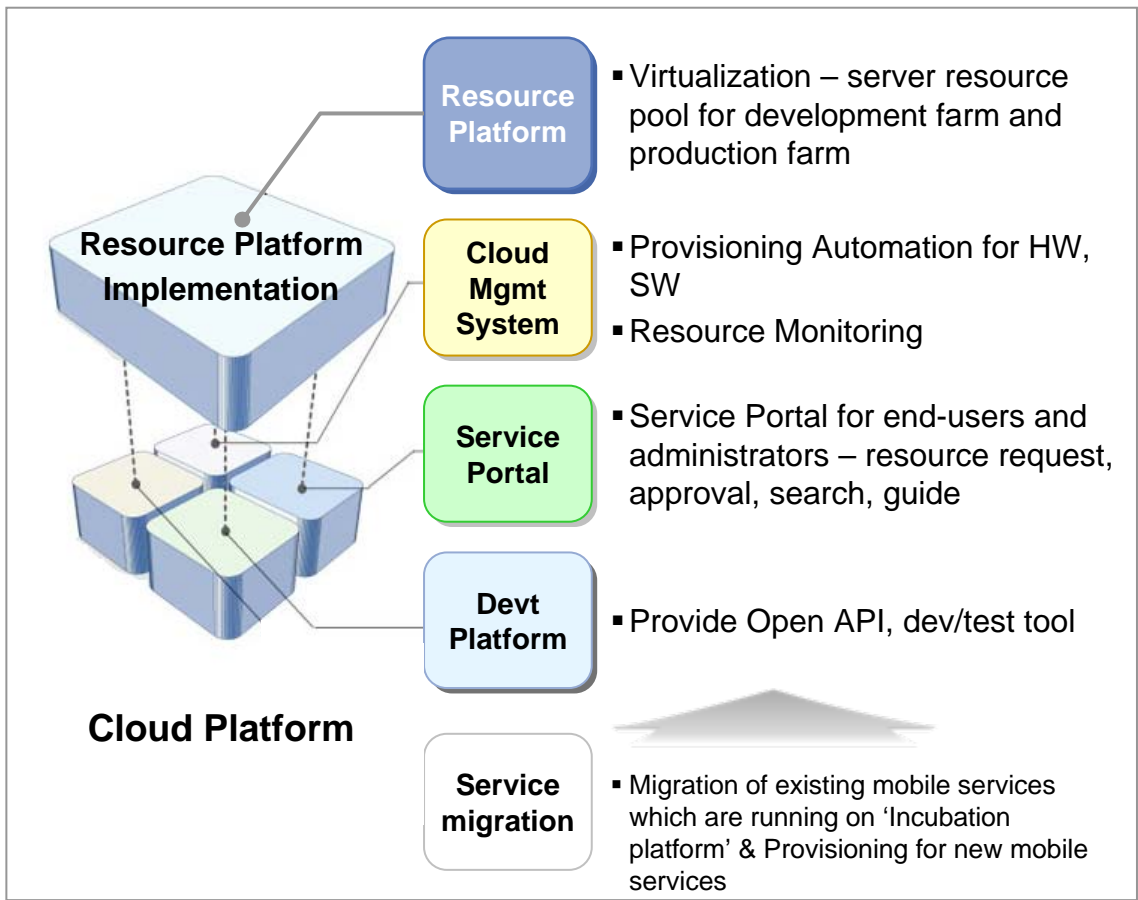
Goal	Direction
Decrease time for devt	<ul style="list-style-type: none"> <li>Resource request and supply (provide) resources – process reduction (shorten)</li> <li><b>Automation – provisioning for installation, configuration, distribution</b></li> </ul>
Manage resources efficiently	<ul style="list-style-type: none"> <li>Virtualization – managing resource pool efficiently (increase resource utilization)</li> <li><b>Standardization – IT Architecture standard setup for efficient operation</b></li> </ul>
Quickly Adapt Idea of CP/BP	<ul style="list-style-type: none"> <li>Provide HW/SW, Dev Tool, Open API for development at the right time right place</li> <li>Easy to request/deployment using users' Portal</li> </ul>

## Cloud Service Platform implementation – change point

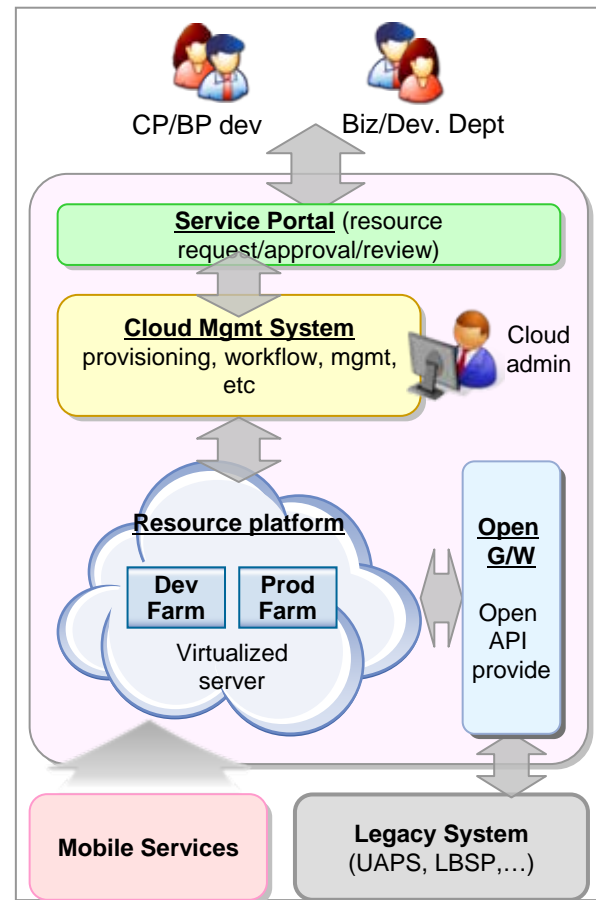


# Project Scope

## Cloud Service Platform – project scope

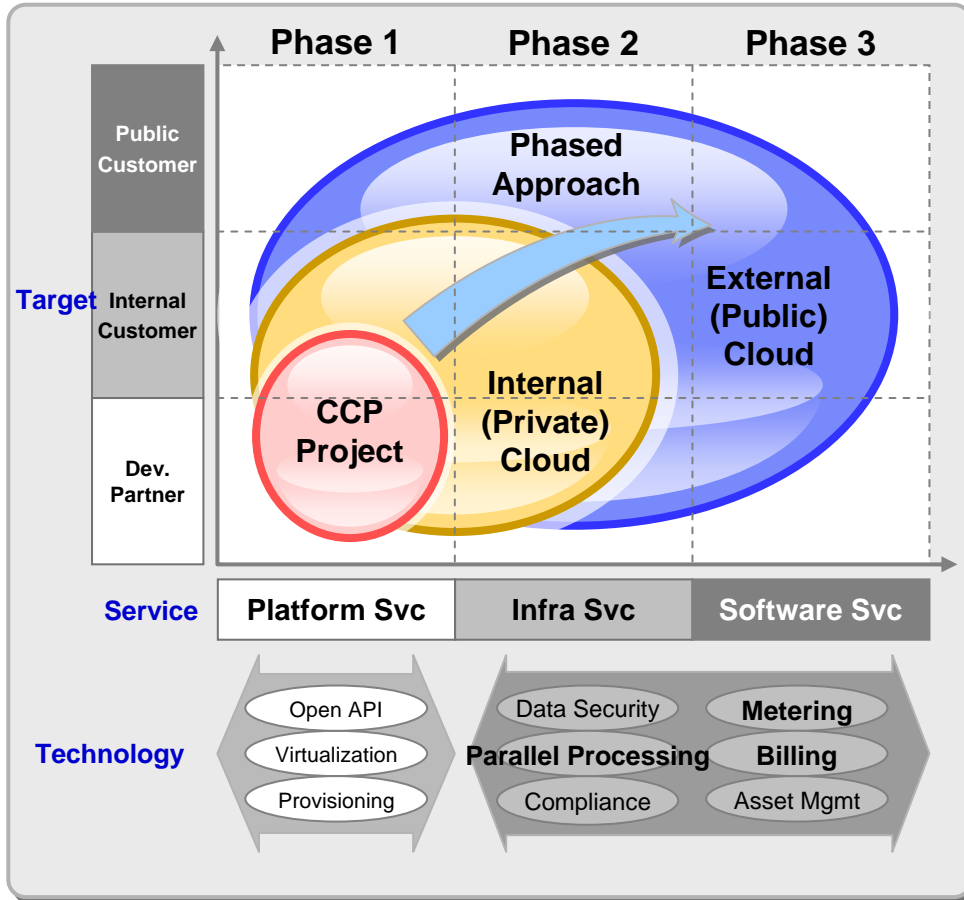


## Cloud Service Platform



# Future Plan

## Cloud Computing - Future Direction



## Cloud Computing Enhancement Plan

### Target customer

Dev. Partner (CP/BP) -> Private Cloud for Internal customer -> Public Cloud for external customer

### Service Scope

PaaS -> IaaS -> SaaS

### Service Tech

Basic Tech (Provisioning, Virtualization) -> Parallel Processing (e.g. Hadoop), Metering & Billing

# Cloud computing provides a tremendous opportunity to drive change and to transform the way we approach IT service delivery

We asked IBM clients “To what degree would each of these factors induce you to acquire cloud services?”

## Reduce costs

**77%**  
or higher

- Hardware savings
- Software license savings
- Lower labour and IT support costs
- Lower outside maintenance costs

## Faster time to value

**72%**  
or higher

- Relieve pressure on internal resources
- Simplify updating/upgrading
- Speed deployment
- Scale IT resources to meet needs



## Consider cloud now:

- To lower the costs of delivering IT services
- To deliver flexible IT
- Because cloud changes the economics of IT and offers competitive advantage
- To drive trigger change and transformation within IT

Source: IBM, *Dispelling the vapor around cloud computing: New findings from IBM Market Insights*, 2009.



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