#### BusinessConnect and SolutionsConnect

It's time to make bold moves.

## Creating the Smarter Workforce

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## **OUR WORLD IS CHANGING**

WISDOM OF CROWDS IMPROVED TECHNOLOGY AS A SERVICE

MOBILE WORKFORCE RISE OF INDEPENDENT WORKER

**BIG DATA** 

### While 71% of CEOs say employees are the #1 source of economic value...<sup>1</sup>

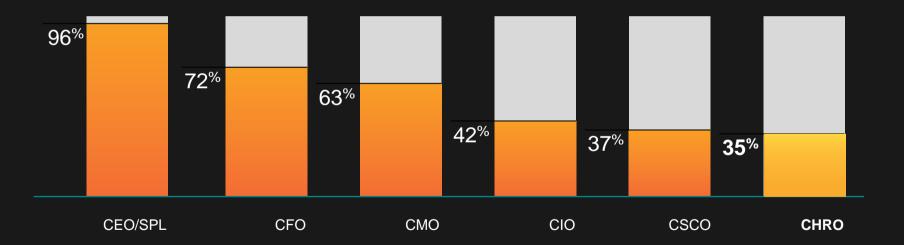
90% of organizations say they do not have the skills to be successful<sup>2</sup>

Declining engagement results in \$25,000 lower profit per employee<sup>3</sup>



The CEO is not turning to the CHRO enough to formulate strategy

Involvement in organization's business strategy according to the CEO



Source: Question CEO2–Which senior executives are involved in formulating the organization's business strategy?; n=701 [CEO only]

Financial outperformers are much more likely to identify themselves as effective in addressing workforce challenges



Effectiveness in addressing workforce challenges today

5



Manage changing job roles and demographics to enable customer driven enterprise

New expectations for a new era CHRO insights from the Global C-suite Study



Provide business user experience similar to online shopping





ROOTED IN BEHAVIORAL SCIENCE ENABLES SOCIAL AND MOBILE COLLABORATION

### WHAT MAKES OUR WORKFORCE SMARTER?

TURNS BIG DATA INTO BIG INSIGHTS EXCEPTIONAL DIGITAL EXPERIENCE

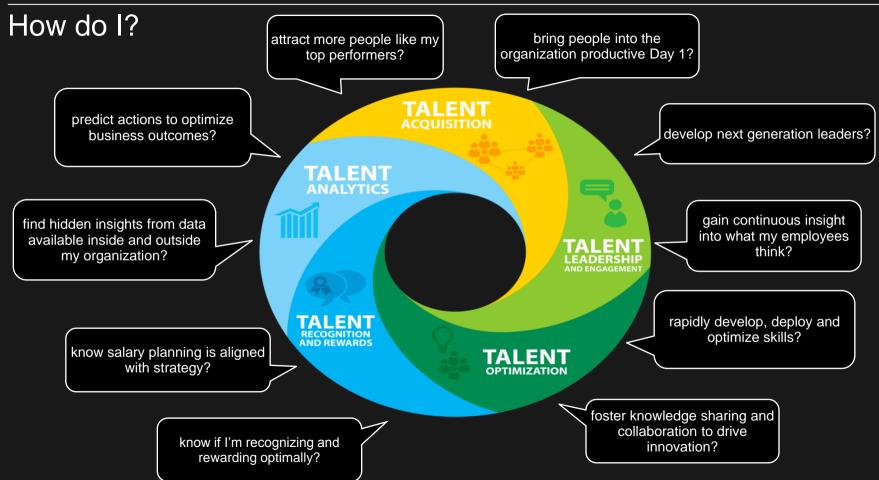


If we harness the power of big data and analytics with human insight, human behavior and workforce solutions, along with social and mobile technologies, we can bring people and employers together to do *more meaningful and valuable work*.

## We call it **Smarter Workforce**

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## SHE WAS BORN TO WORK HERE.

WWW.CABELAS.JOBS



Harris 1 Pour Most Offerstards

SOON TO BE BLUE

**NEW TO BLUE** 

**NEE PROGRAM COMPONENTS** 

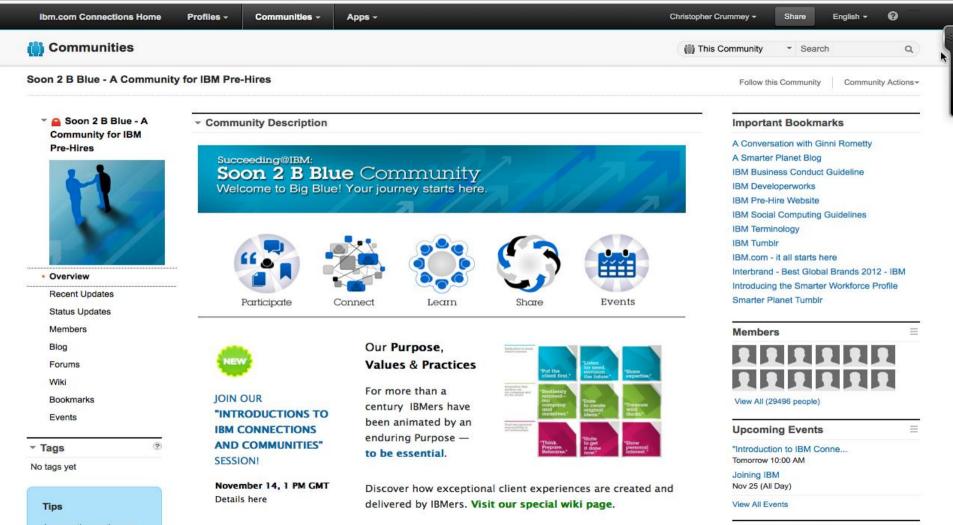
SUCCEEDING @ IBM: GETTING ORIENTED

> SUCCEEDING@IBM Edvisor

**DEEPER INSIGHT** 

## NEE PARTICIPANTS

NEE Participants are New Employees that participated in one or more of IBM's New Employee Experience program components within 12 months of being hired by IBM

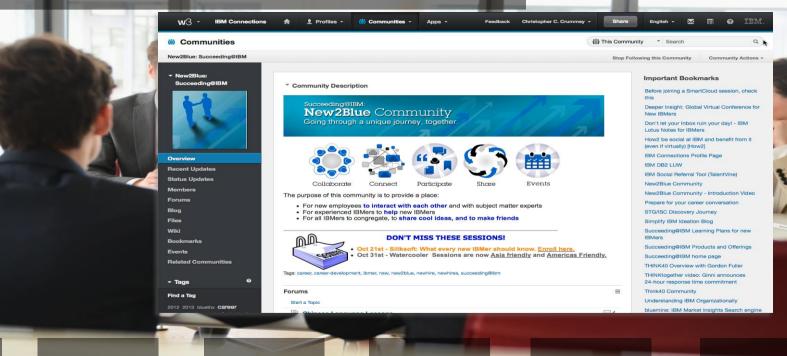


Arrange the sections on

Community Leader

 $\equiv$ 

## Talent Optimization



MY SOCIAL NETWORKS MY PROFILE AND MY EXPERTS

MY "TIPPERS"

WISDOM OF THE CROWDS SPEED & INFO FLOW INNOVATION & IDEA STACKING

# ame

6.2% INCREASE IN EMPLOYEE ENGAGEMENT

43% DROP IN TURNOVER RATES

A Smarter Workforce sold bucket loads of popcorn

ER TA

1.2% INCREASE IN PROFIT PER CUSTOMER

122

## Engaged employees drive measurable business impact

40% INCREASE IN FREQUENCY OF MEETING FINANCIAL TARGETS

> 5.3% INCREASE IN CUSTOMER LOYALTY

60% REDUCTION IN REWORK





### CHRO = Amplify Customer Service Culture



OPEN PEDIATRICS

800

OpenPediatrics\*\*

Q

Joana Melo

#### Welcome to the Mechanical Ventilation Simulator

Bernard State R

The purpose of this application is to educate you on proper mechanical ventilator protocol through a series of interactive stages. Along the way, we will track your progress and assess your abilities in a series of final patient simulations.



### **OPEN PEDIATRICS**

### Saving children's lives with global social learning



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**GT Bicycle's Angle Optimized Suspension** System E



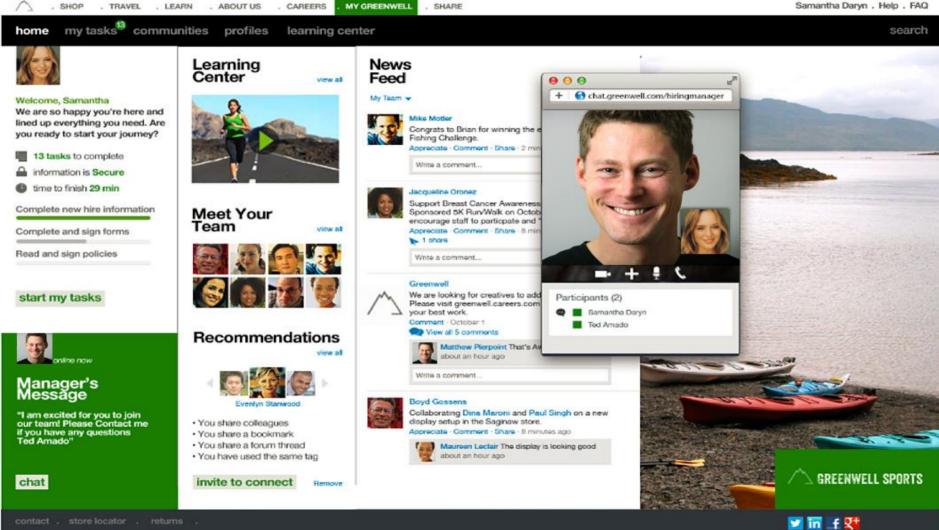
How To Buy a New Road Bike 📄

Real Advice: Top 10 Things to Check Before Every Ride



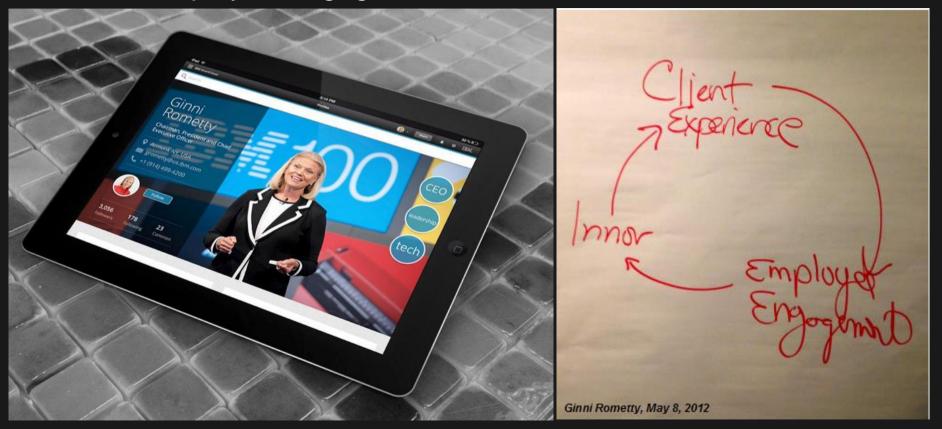
**Basic Guide: Teaching A** Kid How To Ride A Bike 📄

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### Power of Employee Engagement: Smarter Workforce



BEHAVIORAL SCIENCES



EXCEPTIONAL DIGITAL WORKPLACE EXPERIENCE

ANALYTICAL INSIGHTS

# So, how can an engaged workforce grow your business?

