Welcome to the Cognitive Era



Creating Moments That Matter

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We live in interesting times



Back to the Future



1995+

Music Photography Video Rental

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2010+

TV

News

Travel

Recruitment

....

2015+

Retail

Finance

Automotive

Healthcare

Education

. . . .

Waves of Digital Disruption

Uber for Liquor Delivery: Saucey, Drizly, Minibar...

Uber for Cannabis Delivery: <u>Faze</u>, <u>Canary</u>...

Uber for Errands: <u>TaskRabbit...</u>
Uber for Odd Jobs: GladlyDo

Uber for Hotel Rooms: HotelTonight

Uber for Beauty Services: Swan, Stylebee, StyleSeat, Manicube

Uber for Home Cleaning: Handybook, Homejoy

Uber for Car Repairs: <u>YourMechanic</u>
Uber for Babysitting: <u>Urban Sitter...</u>

Uber for Pizza Delivery: Push for Pizza...

Uber for Medical Equipment: Cohealo

Uber for Quiet Spaces: Breather

Uber for Vet (Home Visit): VetPronto

Uber for Dog Sitters: DogVacay

Uber for in-home Massage: Massage, UnwindMe, Zeel, Soothe

Uber for Doctor House-call: Medicast, Pager

Uber for Doctor (Remote) Consultation: Doctor on Demand, dvisit

Uber for Courier Deliveries: Deliv, Postmates, Shyp

Uber for locksmiths: KeyMe, KeysDuplicated

Uber for Childcare/School Run: KangaDo...

Uber for Dry Cleaning/Laundry: Cleanly, Dashlocker, Washio, Flycleaners

Uber for Hotel Dry Cleaning: Oliom
Uber for Mobile Repairs i Oracked

Uber for Removals: Moveline

Uber for Lawnmowing: Lawnstarter, Plowz&Mowz...

Uber for Restaurant Home Delivery: Seamless

Uber for Taxis: Lyft...

Uber for Home Maintenance RatedPeople, HouseCall, RedBeacon

Uber for Home Decoration: PaintZen

Uber for Home Deliveries: Anyvan, Doorman, Instacart, UberRUSH

Uber for Dog Walking: Wortheem Swifto, Urban Leash, Trottr

Uber for Private Jets: BlackJet

Uber for City Parking: ParkingPanda, MonkeyParking, SpotHero...

Uber for Language Tuition: Cambli

Uber for Storage [Valet]: Caddy, MakeSafe, Boxbee

Uber for Bodyguards: Bannerman...

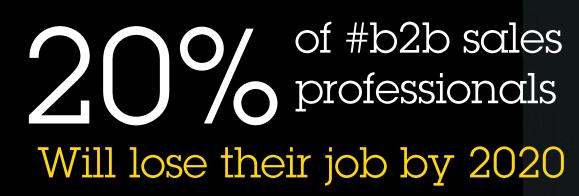
The Uberfication of Everything

of Fortune 1000 companies in 2004 do not exist today



Innovate or Die

Gartner 2014



Death of a Salesman

Forrester 2015



How to differentiate in the age of 'Me'



Client expectations are higher than ever

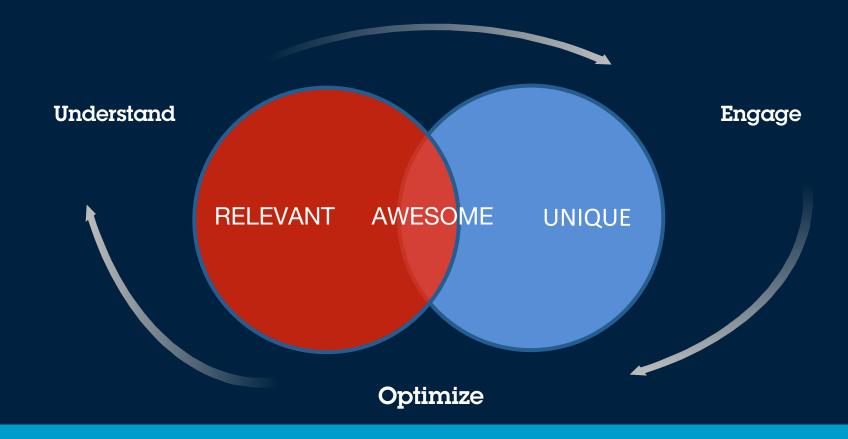


Clients expect personal service, not marketing

Design Matters **Experience Matters Moments Matter Context Matters**



We need to improve our data driven marketing capabilities



Creating awesomeness



Taking our profession from Mad Men to Math Men

The volume, variety and velocity of data is creating an unprecedented opportunity.

2.5Bn

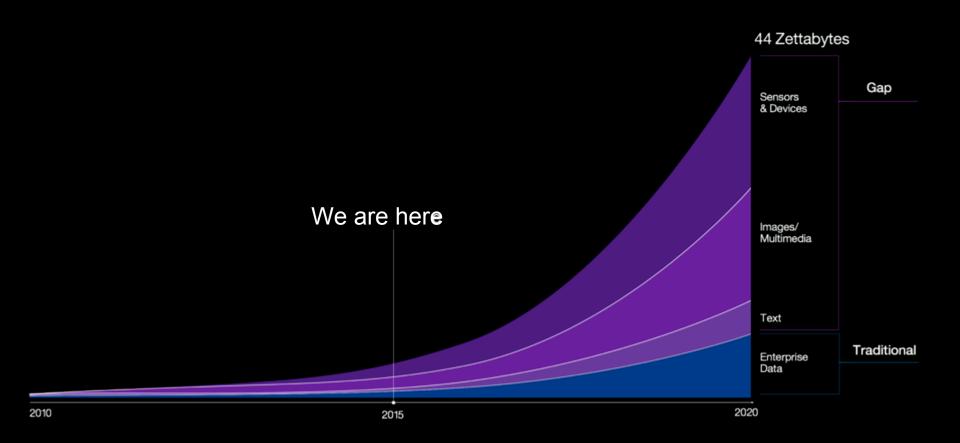
gigabytes of new data are generated every day, of which 80% is unstructured.























Sensors

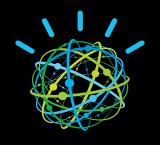
Data

Analytics

Information

Cognitive

Knowledge



IBM Watson

creating a new partnership between people and computers that enhances, scales and accelerates human expertise.



Jeopardy was all about answers

IBM Research Project



2006 INNOVATION Jeopardy! Grand challenge



FEB 2011
DEMONSTRATION

Watson for Healthcare



AUG 2011
COMMERCALIZATION

Watson for Financial Services



MAR 2012 EXPANSION Watson Industry Solutions



2012 →
ACCELERATION

Putting Watson to outthink the world's most pressing issues



Core Technologies

Author Extraction Colloquialism Processing Concept Expansion Convolutional Neural Networks Image Processing Deep Learning Dialog **Entity Extraction Entity Resolution**

Feature Engineering Feature Weighting Html Analysis Information Theory **Keyword Extraction** Language Identification Language Modeling

Learn To Rank Linguistic Analysis Linguistic Query Machine Learning Machine Translation Message Resonance Multi-Dimensional Clustering Multilingual Training

Natural Language Processing Neural Networks **Ontology Analysis** Pareto Analysis Passage Answering Phoneme Aggregation Question Analysis Relationship Extraction

Rules Processing Scalable Searching Similarity Analytics Statistical Language Statistical Language Parsing Statistical Language Processing Syllable Analysis

Text Extraction **Tradeoff Analysis** Visual Analysis Visual Rendering Visualization Voice Synthesis And Customization



Core Technologies

Author Extraction Learn To Rank **Text Extraction** Feature Engineering Natural Language Processing Rules Processing Scalable Searching Colloquialism Processing **Feature Weighting** Linguistic Analysis Neural Networks **Tradeoff Analysis** Concept Expansion Html Analysis Linguistic Query Ontology Analysis Similarity Analytics Visual Analysis Convolutional Neural Networks Image Processing Statistical Language Visual Rendering Machine Learning Pareto Analysis Deep Learning Information Theory Machine Translation Passage Answering Statistical Language Parsing Visualization **Keyword Extraction** Message Resonance Dialog Phoneme Aggregation Statistical Language Voice Synthesis And Entity Extraction Language Identification Multi-Dimensional Clustering **Question Analysis** Processing Customization Multilingual Training Relationship Extraction **Entity Resolution** Language Modeling Syllable Analysis



Watson backs-up medical decisions and battles cancer





Watson can help you cook

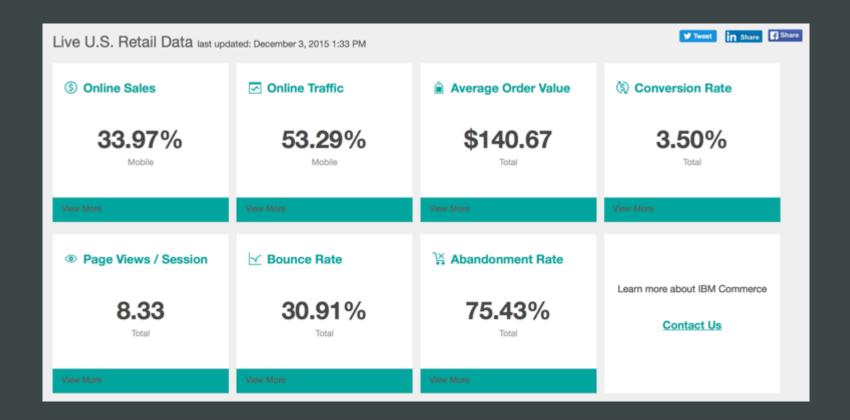


Watson supports the development, learning and growth of kids



Personalize Relevance Predict Performance

OUTTHINK



Understand your business performance

Jean Cornet

You are heartfelt, rational and restrained.

You are empathetic: you feel what others feel and are compassionate towards them.

You are calm under pressure: you handle unexpected events calmly and effectively.

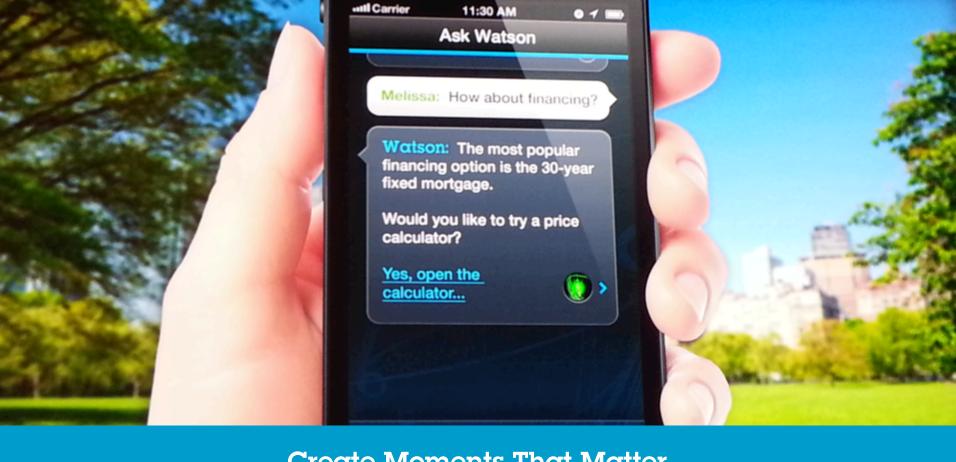
Your choices are driven by a desire for connectedness.

You consider independence to guide a large part of what you do: you like to set your own goals to decide how to best achieve them.

You are relatively unconcerned with tradition: you care more about making your own path than following what others have done.

Visualization of Personality Data Activity level (85%)

Understand your audience



Create Moments That Matter



The Future is (Y)ours



