

IBM Software Group

Business Driven Development

La gobernanza del proceso de negocio del desarrollo software y de sistemas

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Rational software



ON DEMAND BUSINESS

Agenda

- Los tendencias de mercado que influyen al despliegue de software y de sistemas
 - ▶ Desafíos y oportunidades
- La evolución del despliegue de software y de sistemas
 - ▶ Business Driven Development
 - ▶ Aplicación de los conceptos de gobernanza al desarrollo de software
- Business Driven Development
 - ▶ Los beneficios de IBM Rational software
- Tomar medidas, hoy

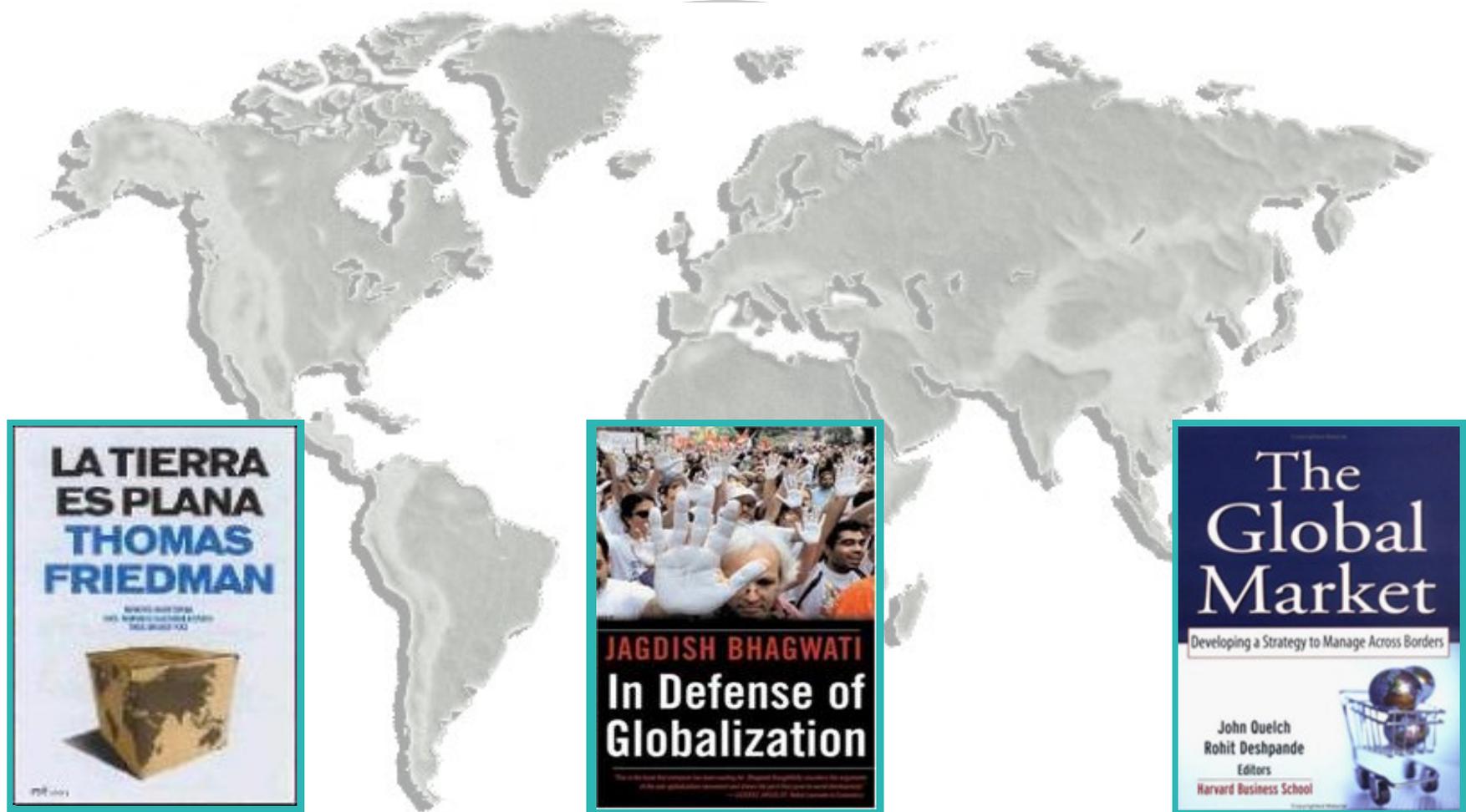


Lo Imprescindible...

Un **On Demand Business** es una empresa cuyos procesos — integrados de un lado al otro con proveedores, clientes, y business partners — puedan responder con rapidez a cualquier exigencia de cliente, fuerzas del mercado, o retos externos.



Nivelando el campo de juego global



Los Niveladores

- 1 11/9/89
- 2 8/9/95
- 3 Work Flow Software
- 4 Open-Sourcing
- 5 Outsourcing
- 6 Offshoring
- 7 Supply-Chaining
- 8 Insourcing
- 9 In-forming
- 10 The Steroids

Source: Thomas L. Friedman, The world is flat: a brief history of the twenty first century (2005)



Software, necesario para prosperar en una tierra plana



On Demand Business focus

- La agilidad en responder is un key competency
- La eficacia de personas es un critical success factor
- Necesidad de crecer los ingresos y controlar los gastos



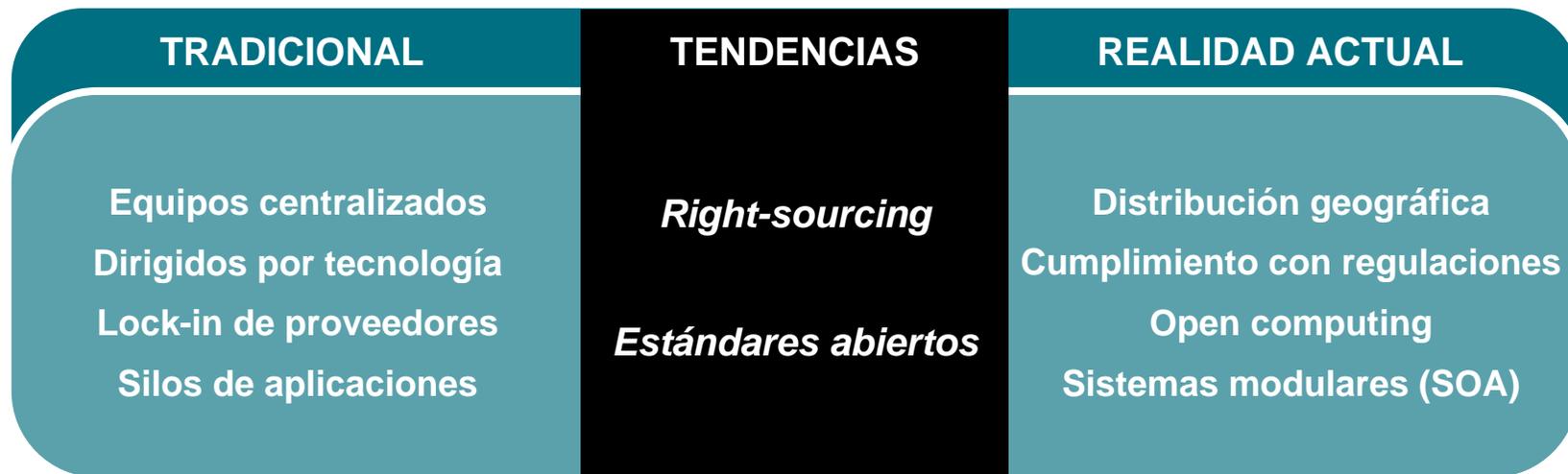
Desafíos con la entrega software ¹

- Alinear proyectos de software con prioridades del negocio que cambian
- Entregar mejores resultados dentro de las limitaciones de inversión y de entrenamiento
- Balancear los riesgos técnicos y de negocio

¹ IBM Rational research, November 2005



Los tendencias de mercado que influyen al despliegue de software y de sistemas



Realidad actual en el desarrollo de software y sistemas

Nuevas oportunidades

- **Distribución geográfica de negocios**
 - ▶ Inversiones en business process outsourcing crecerán de \$383B en el 2004 a \$641B en el 2009
- **Cumplir con regulaciones**
 - ▶ “Regulatory compliance & risk management is the top IT strategic initiative due to the sheer complexity and scope that European banks need to deal with.” [Financial Insight, An IDC Company, March 2006]
- **Open Computing**
 - ▶ Estándares abiertos, arquitecturas abiertas, y software open source permiten que las empresas aprovechen de las oportunidades de la globalización – más interoperabilidad, cooperación, y flexibilidad
- **Sistemas modulares**
 - ▶ El 80% de los proyectos de desarrollo serán basados en SOA en el 2008
 - ▶ El 41% de las empresas globales mas grandes han desplegado aplicaciones basadas en SOA. Crecerá al 62% en el 2006

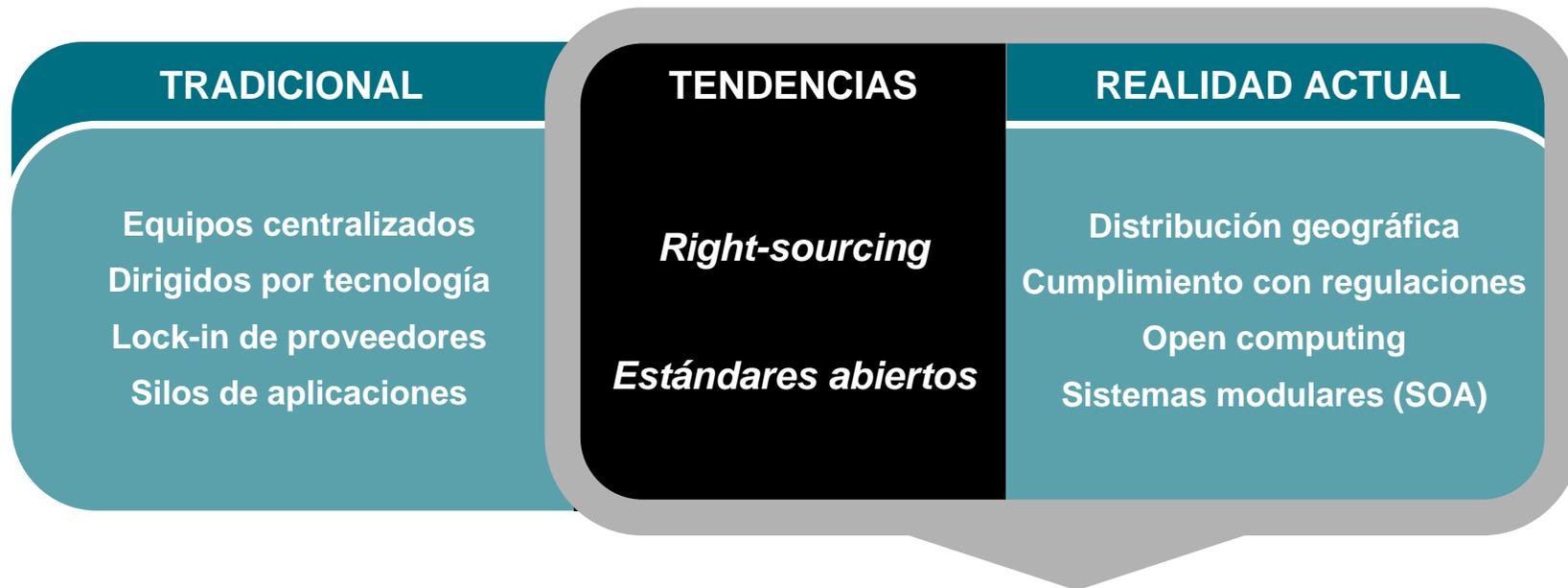


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Evolución del despliegue de software y de sistemas

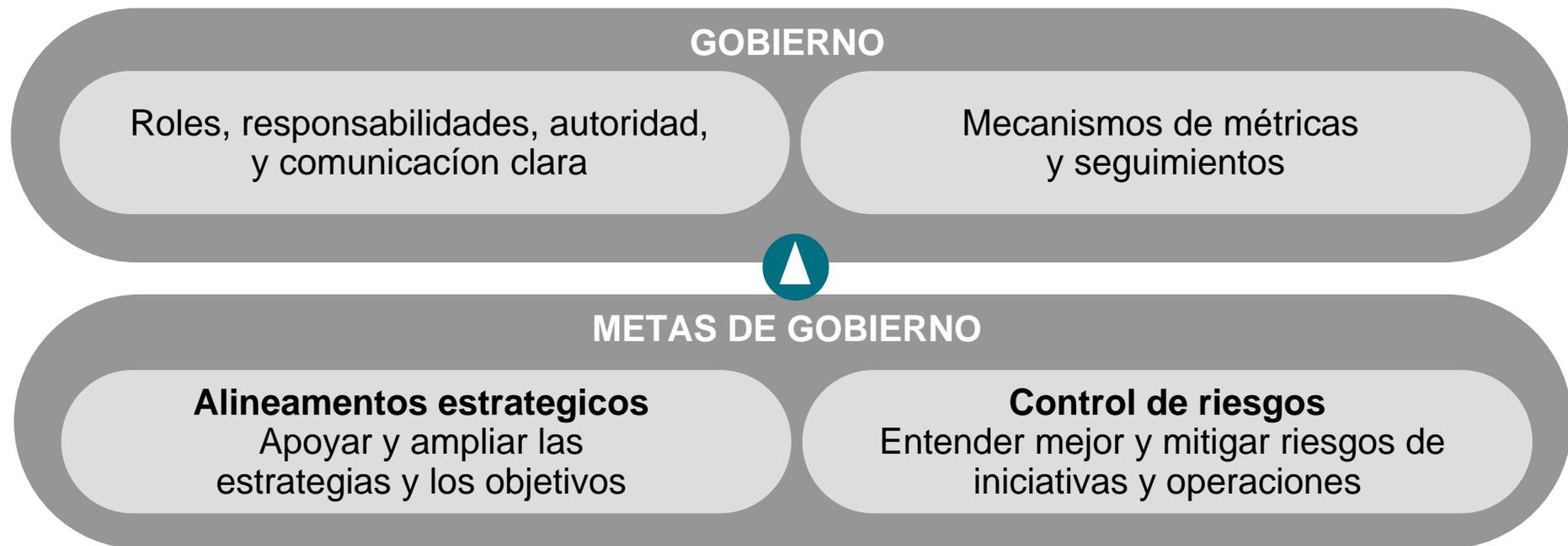


Business Driven Development

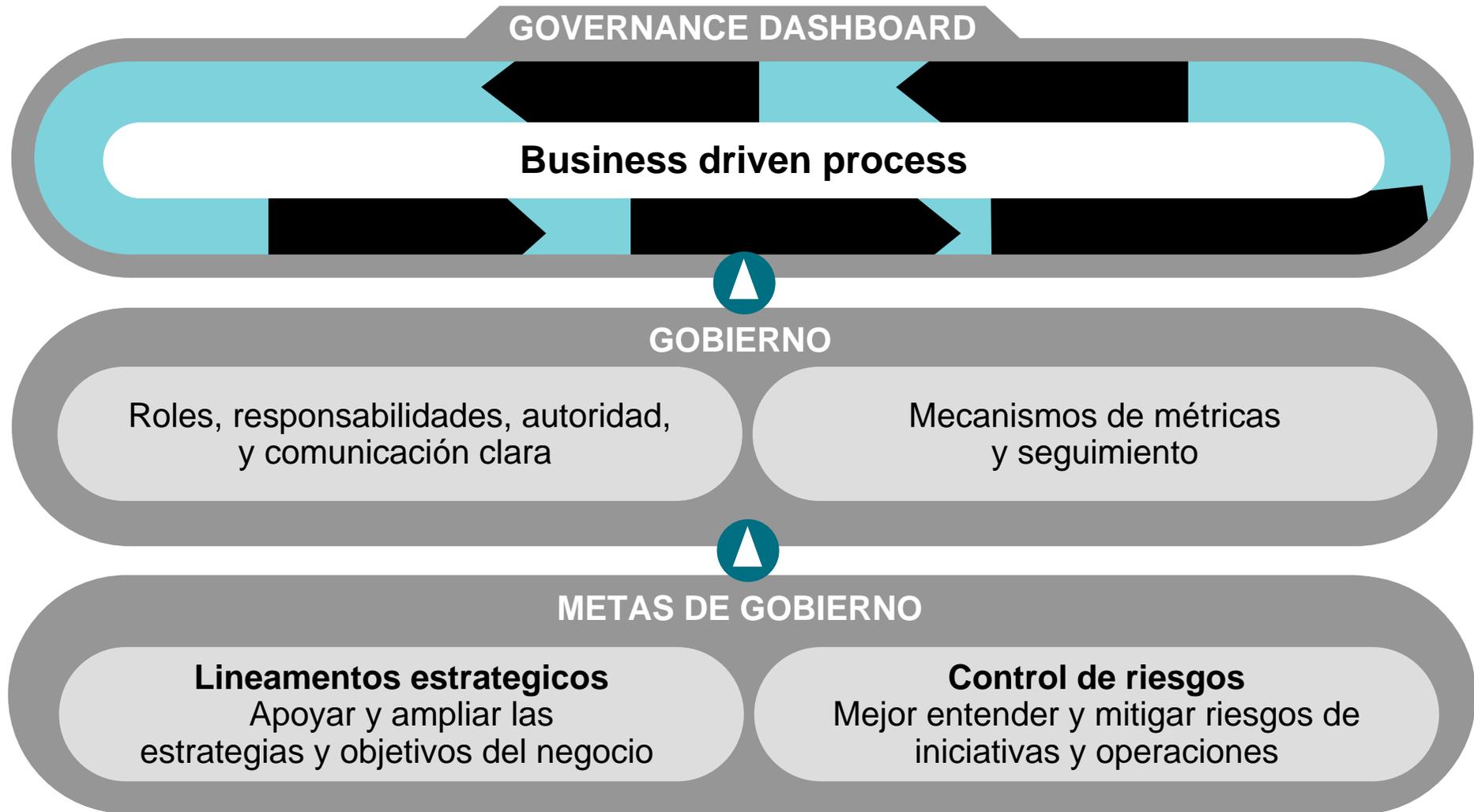
Permitiendo a las organizaciones *gobernar* el proceso de negocio de desarrollo de software



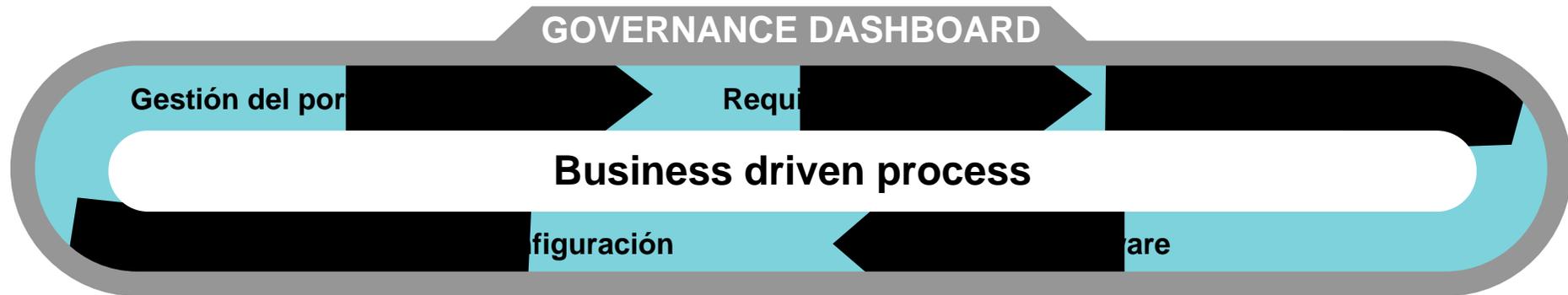
¿Que es gobierno de IT?



Gobernando el desarrollo



¿Cómo IBM Rational® lo hace posible?



Gestionar Valor

- Análisis de tiempo real asociando la información financiera y software
- Gestión de recursos en tiempo real
- Tablero de mandos para reportar avances y estados

Desarrollar flexiblemente

- **Diseño y construcción de SOA**
- Mejores prácticas probadas
- Gestión de requerimientos integrado
- Entorno abierto y basado en roles

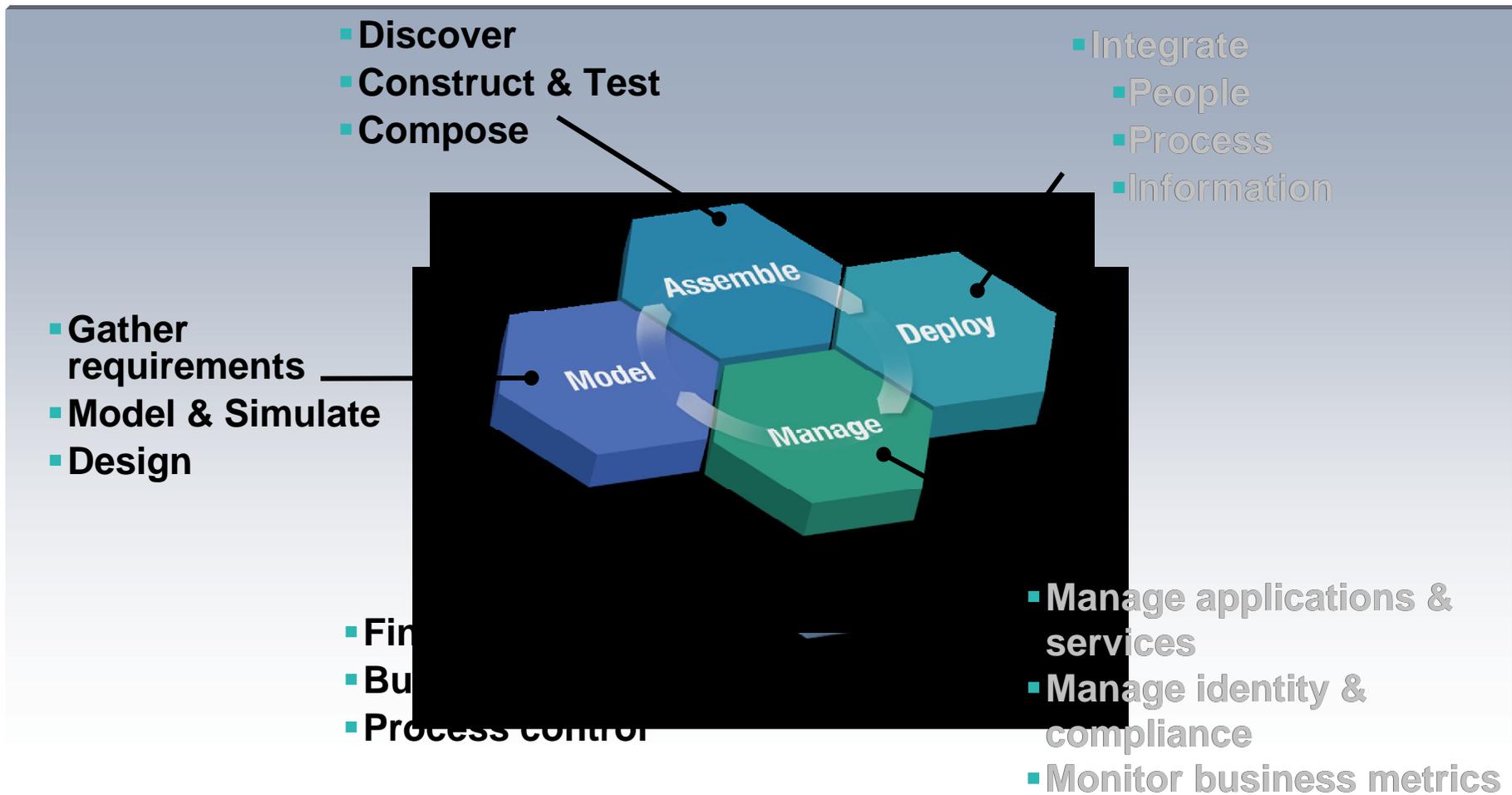
Controlar riesgos y cambios

- Gestión de cambios de lifecycle y de bienes
- Informes de auditoría y estado de proyectos y de bienes
- Gestión de pruebas de carga
- Seguimiento de service-levels



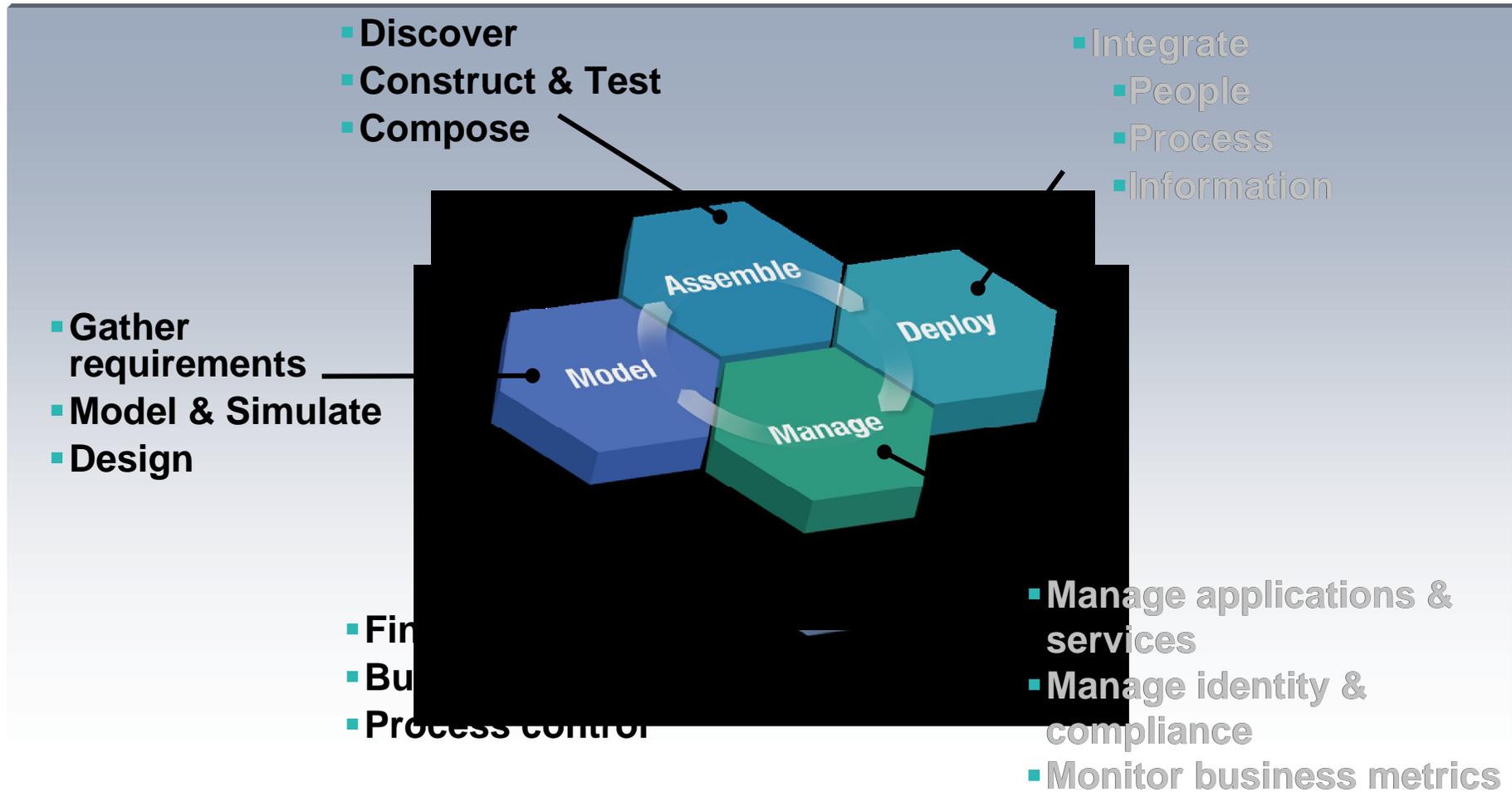
Realize IT flexible por medio de SOA

El ciclo de vida de SOA



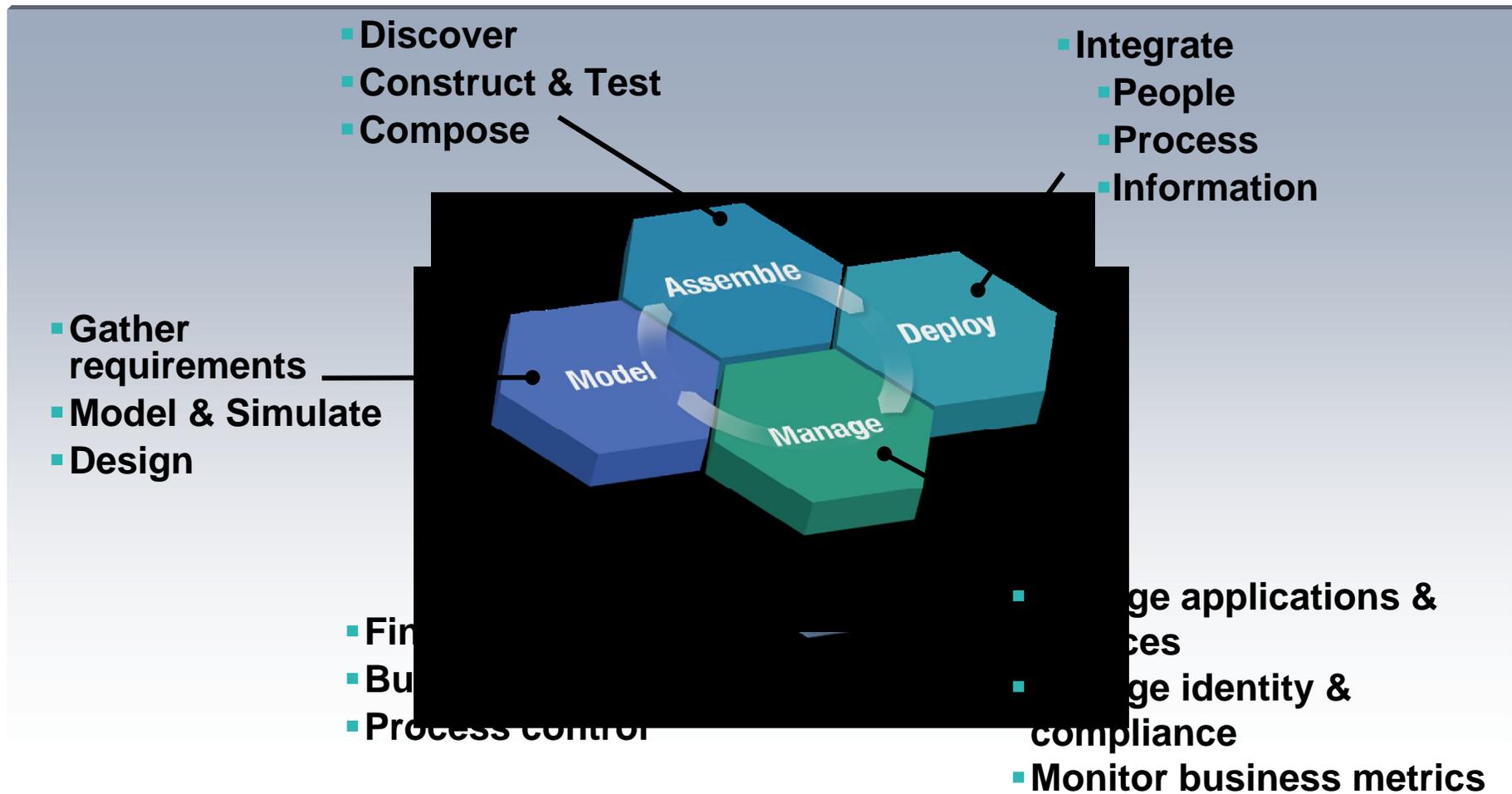
How are customers thinking technically about flexible IT through SOA?

The SOA Lifecycle

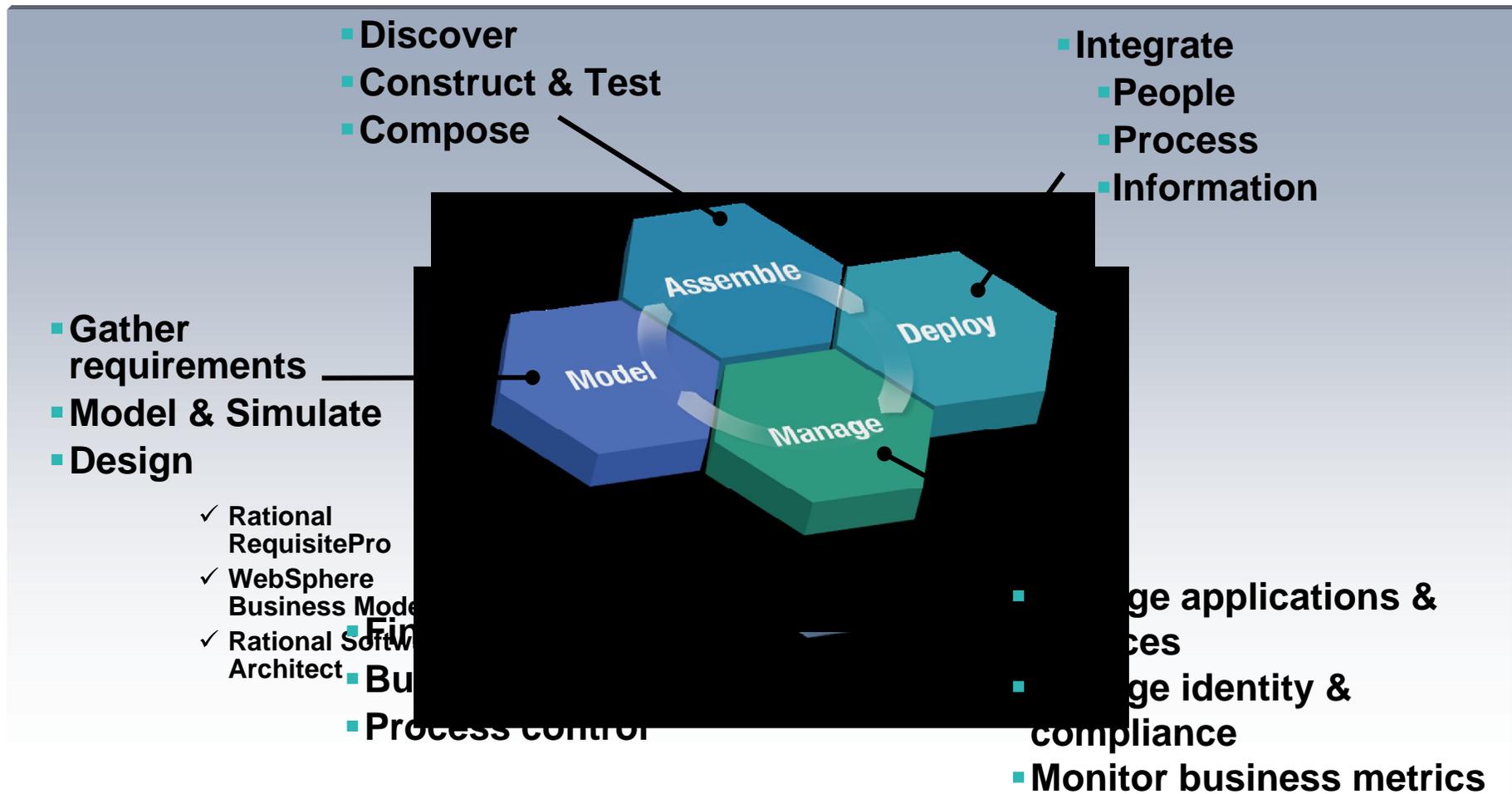


Gobernanza es integral a una transición exitosa al SOA

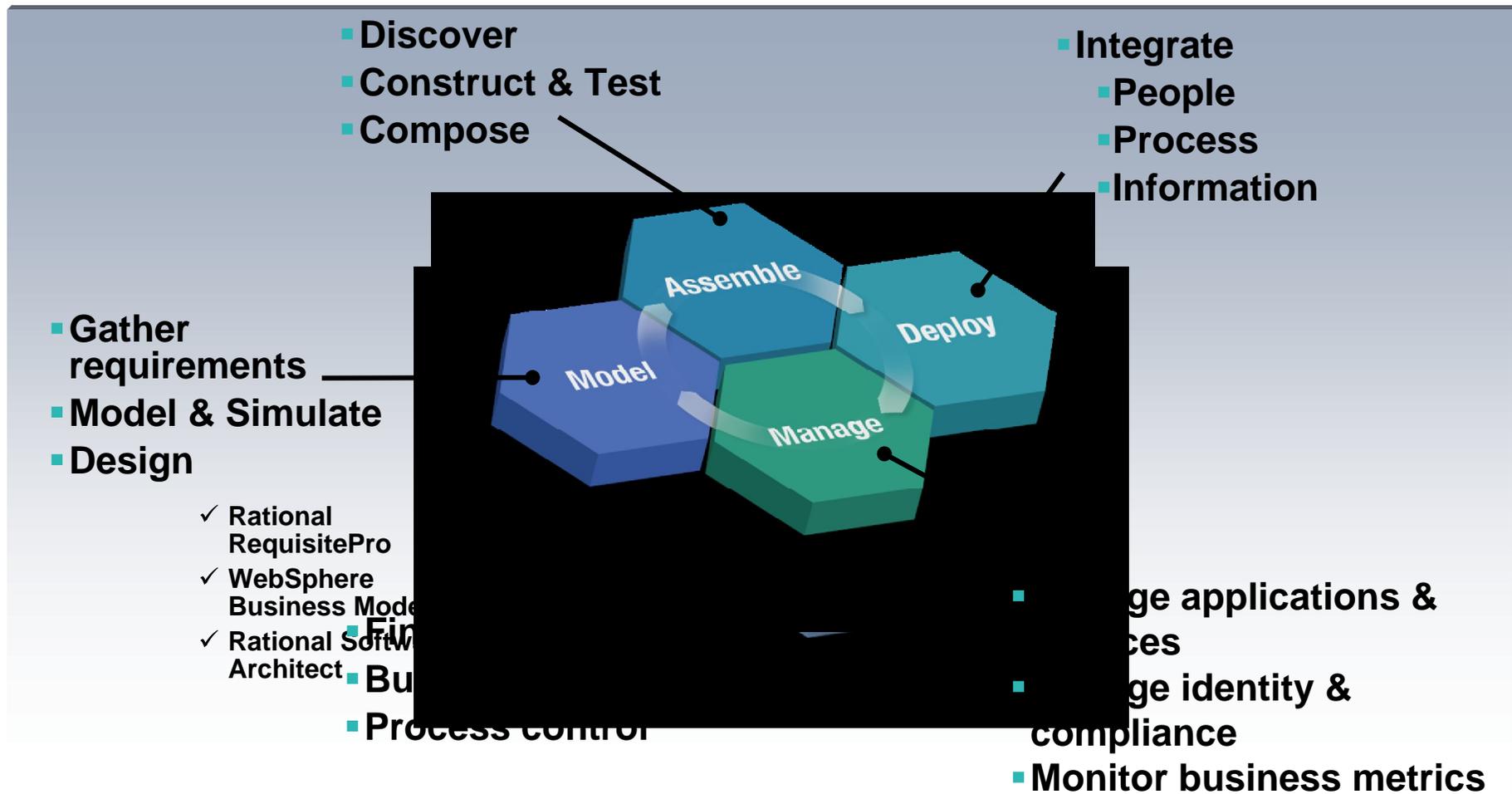
Planear, Definir, Capacitar, y Medir



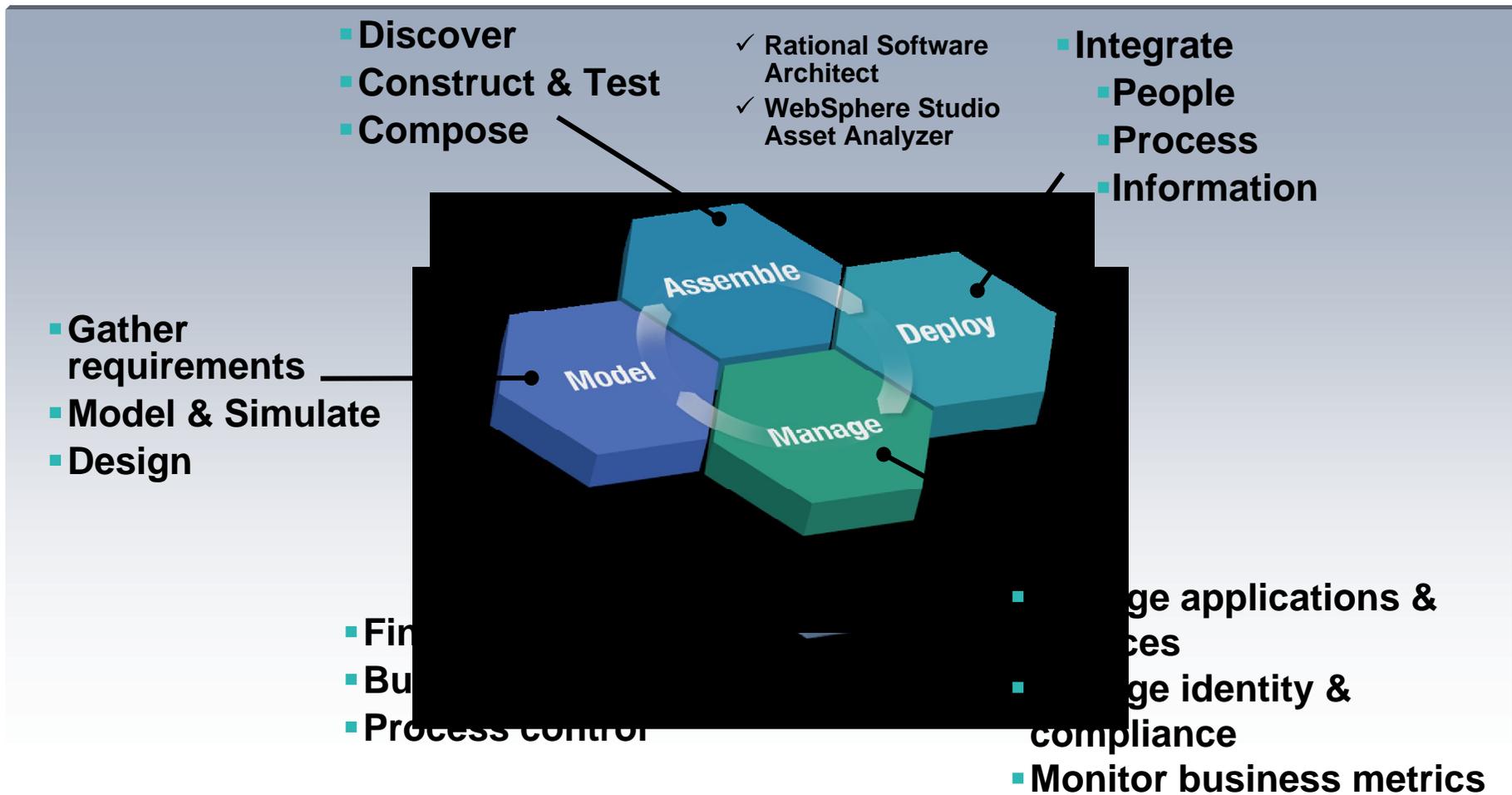
Modelar la empresa, identificar a los servicios, diseñar la arquitectura de los servicios



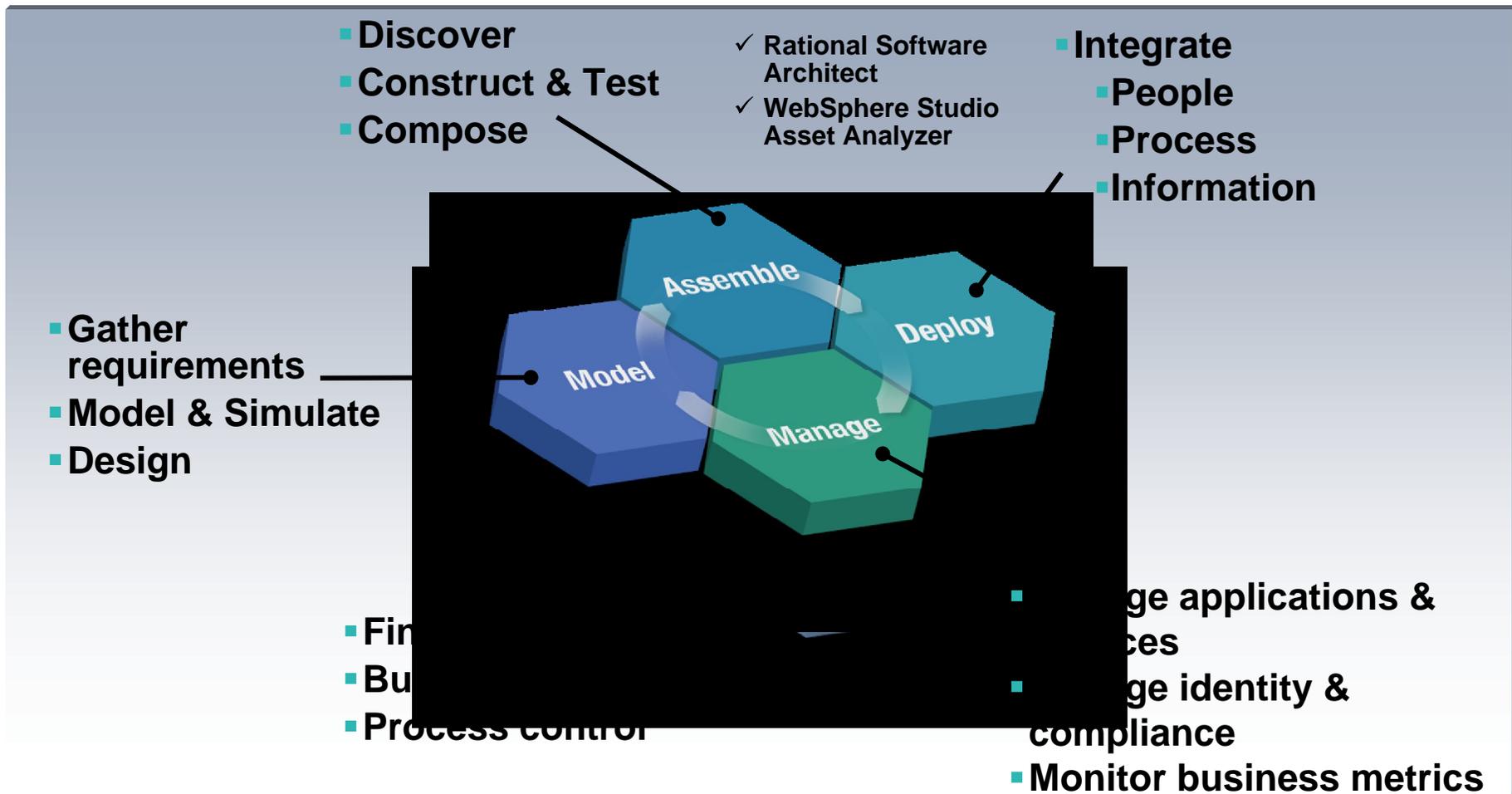
Model the Business, Identify Services, Design the Services Architecture



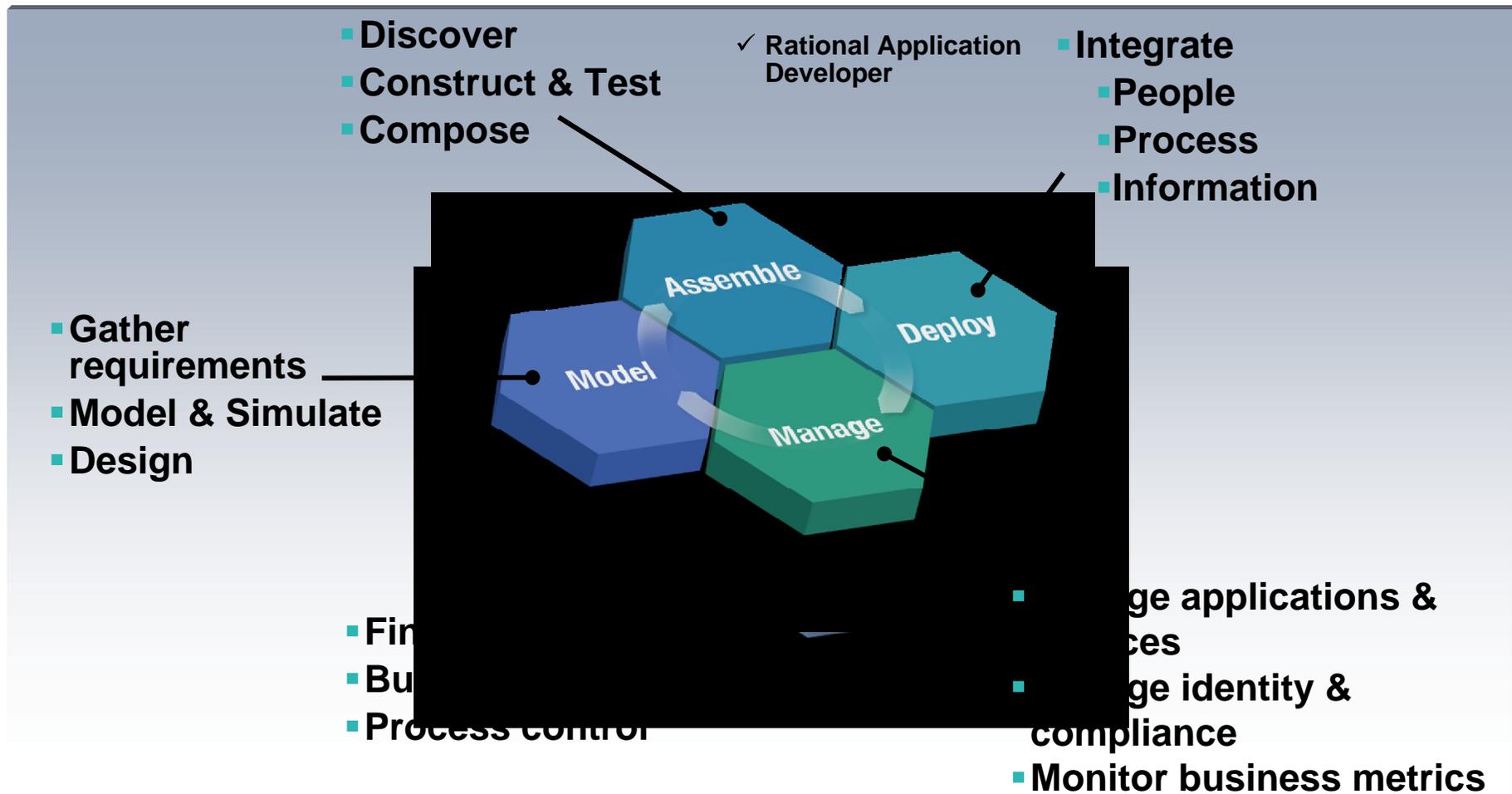
Descrubrir y re-usar los activos



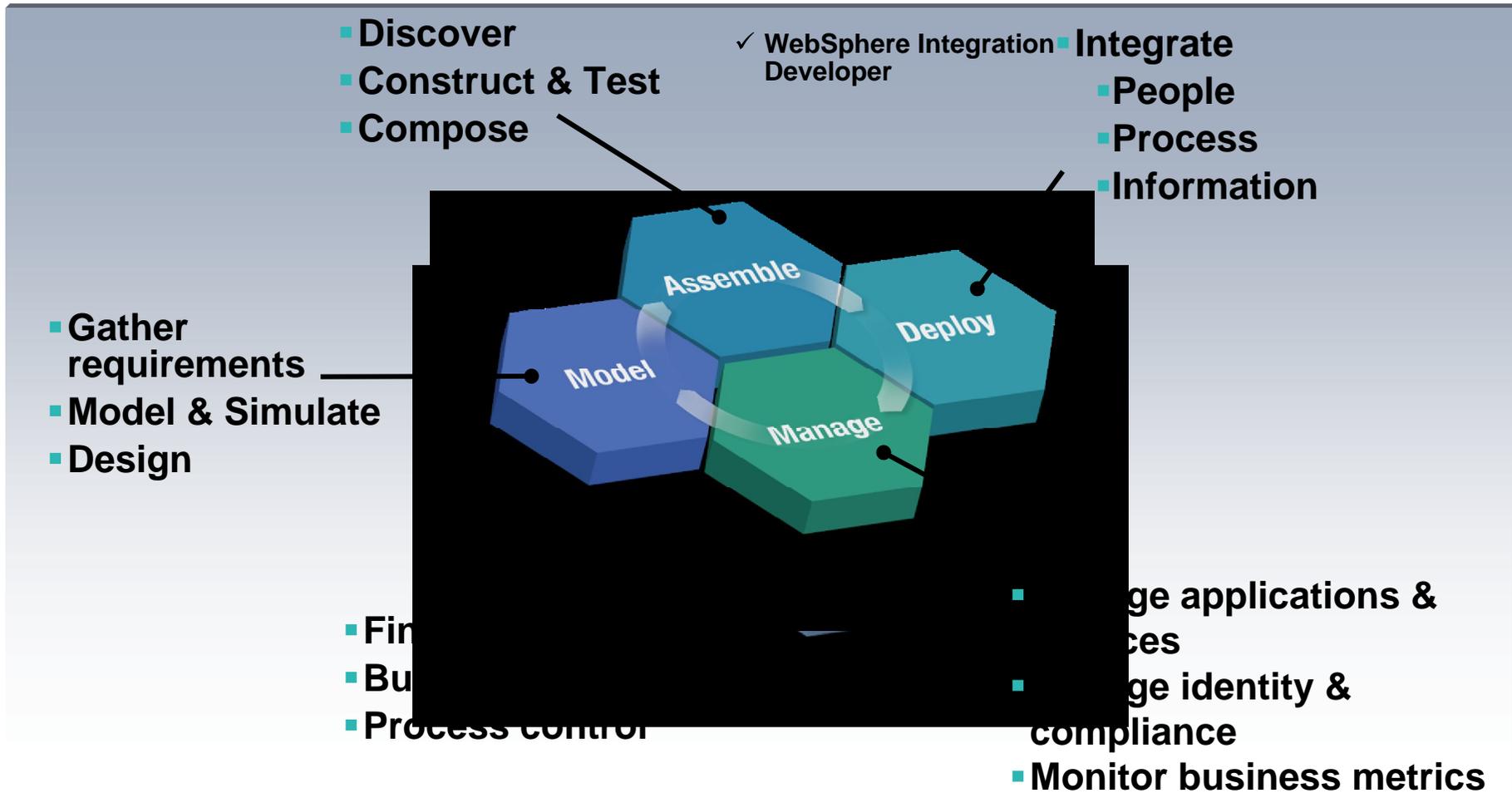
Discover and re-use Assets



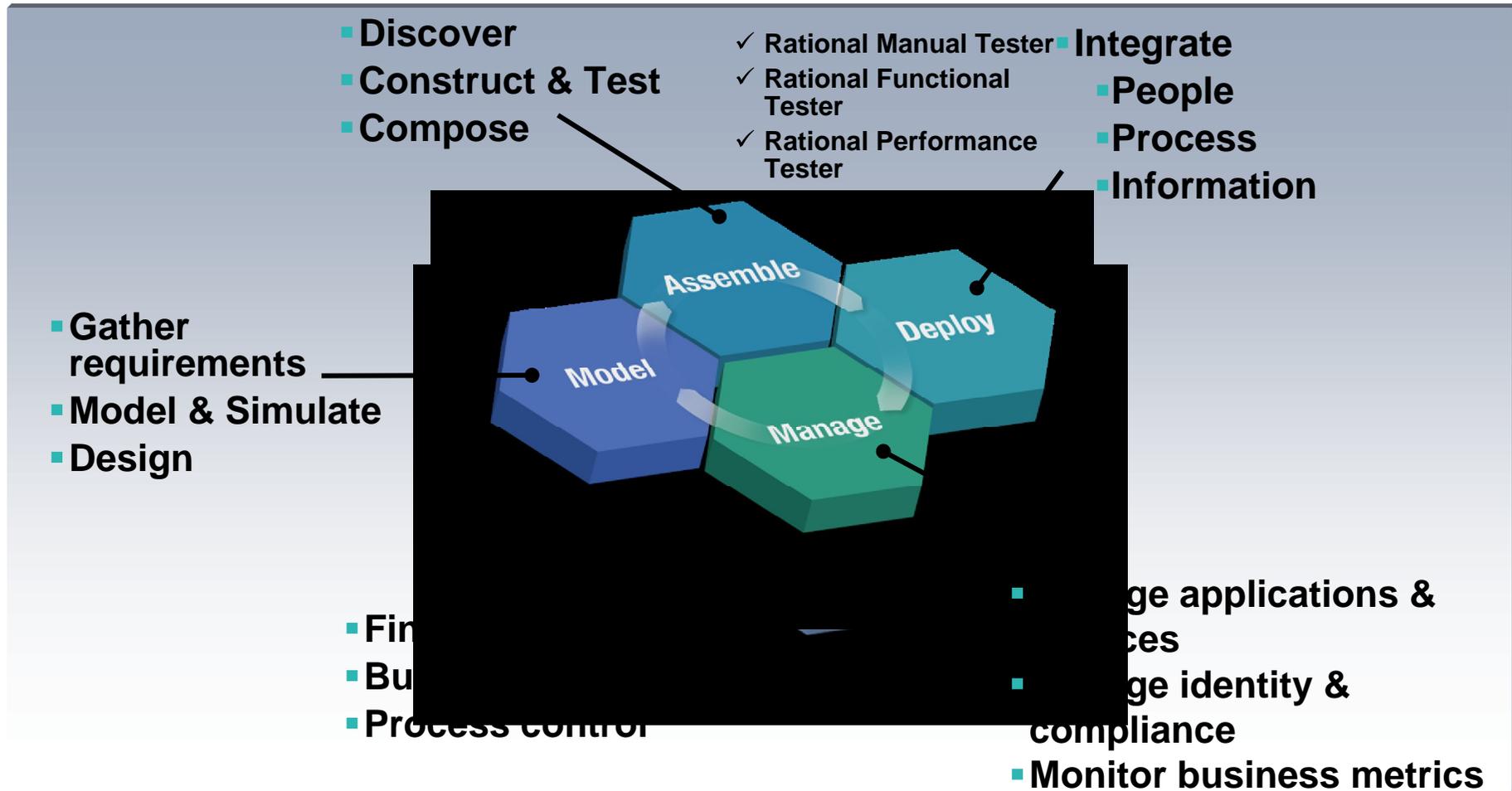
Construir y probar los servicios



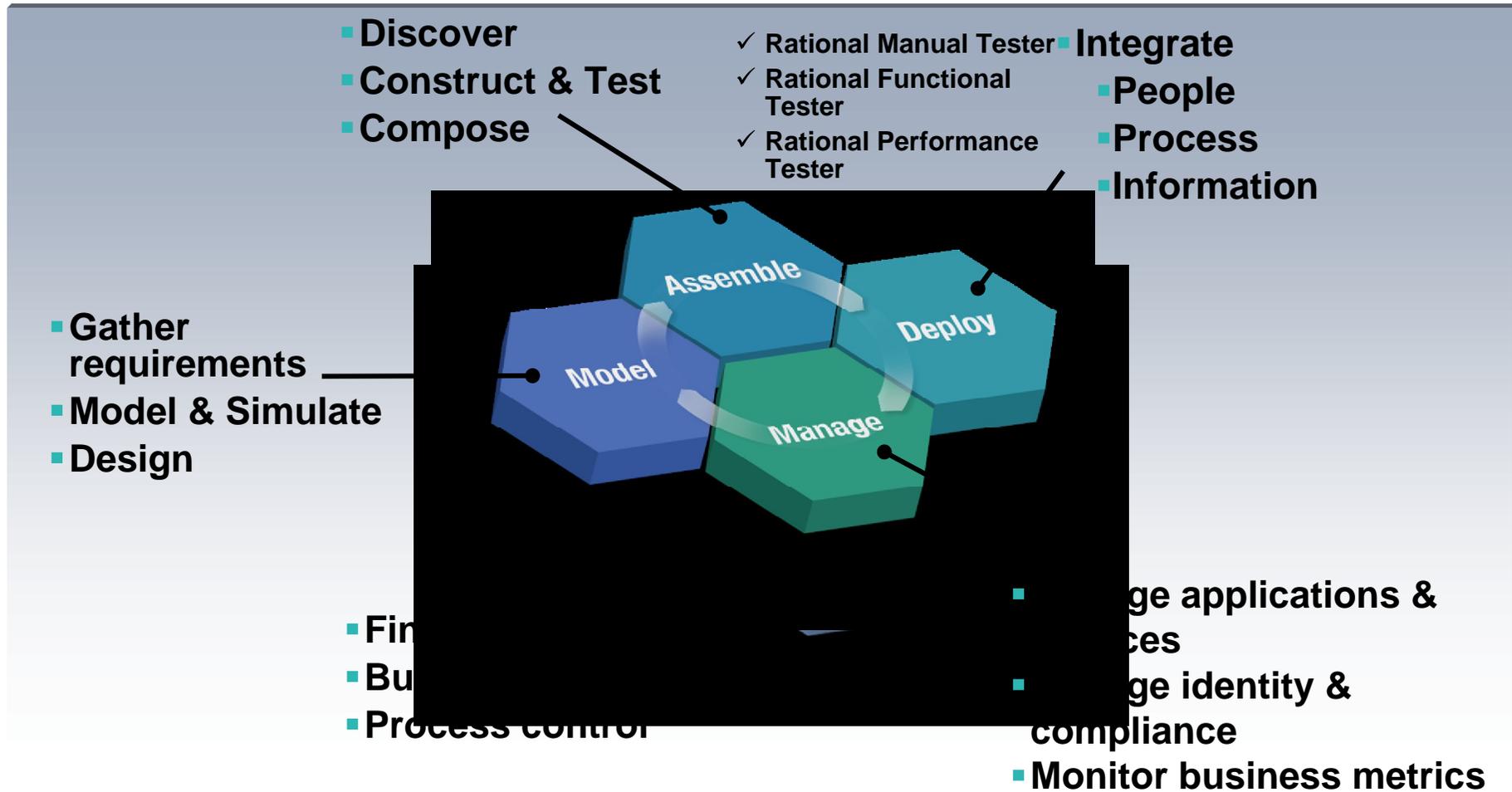
Construct and Test the Composite Application



Verificar la calidad



Verify the Quality



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Los beneficios de Business Driven Development



Gestionar valor

- Alinear necesidades con las aplicaciones de software
- Balancear el riesgo y retorno de inversión en los proyectos
- Proveer claridad y responsabilidad

Desarrollar flexiblemente

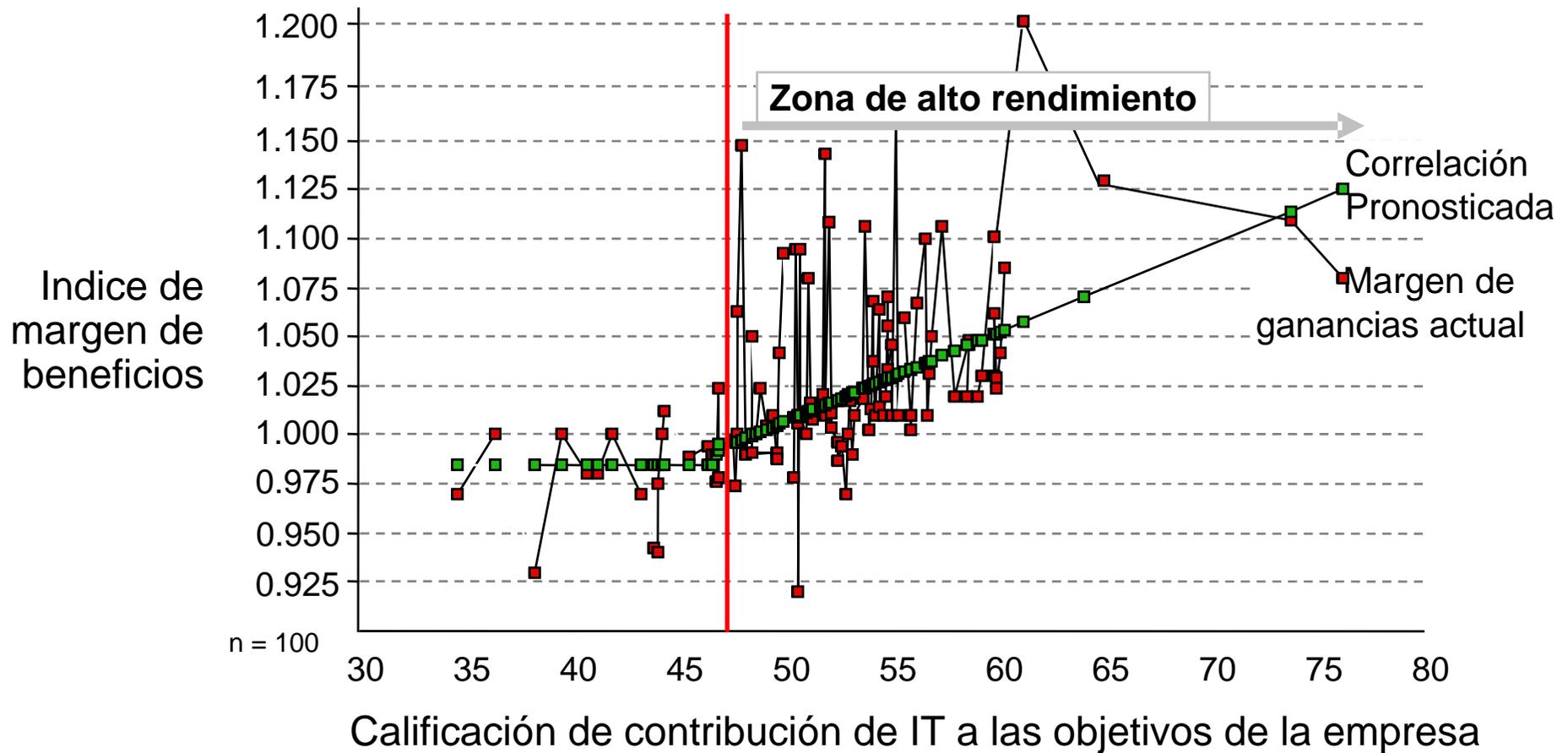
- Mejorar la gestión de recursos
- Permitir decisiones mas agiles
- Adaptar facilmente la arquitectura de la aplicaciones

Controlar riesgos y cambios

- Medir continuamente para reducir el riesgo
- Facilitar el ciclo de vida de gestión de cambios
- Cumplir con las regulaciones y leyes



A fin de cuentas... el alineamiento de IT con los objetivos de la empresa mejora el margen de beneficios



Source: CogniTech Services Corp.



Cientes que han tenido éxito con Rational

Volkswagen AG

- 20% de aumento en la productividad

TTI Telecom

- Reducción de 50% en el time-to-market
- Estimación de ahorros de \$2M por año

Unisys

- 25-40% reducción en cycle time
- 75-100% de aumento en la productividad
- 25-60% menos gastos

Acuity

- 15% aumento de rentabilidad
- 46% de aumento en la productividad

Viveo ToolObject

- 60% reducción en el ciclo de desarrollo

Assurant Health

- Más proyectos realizadas en tiempo
- 30% menos del presupuesto

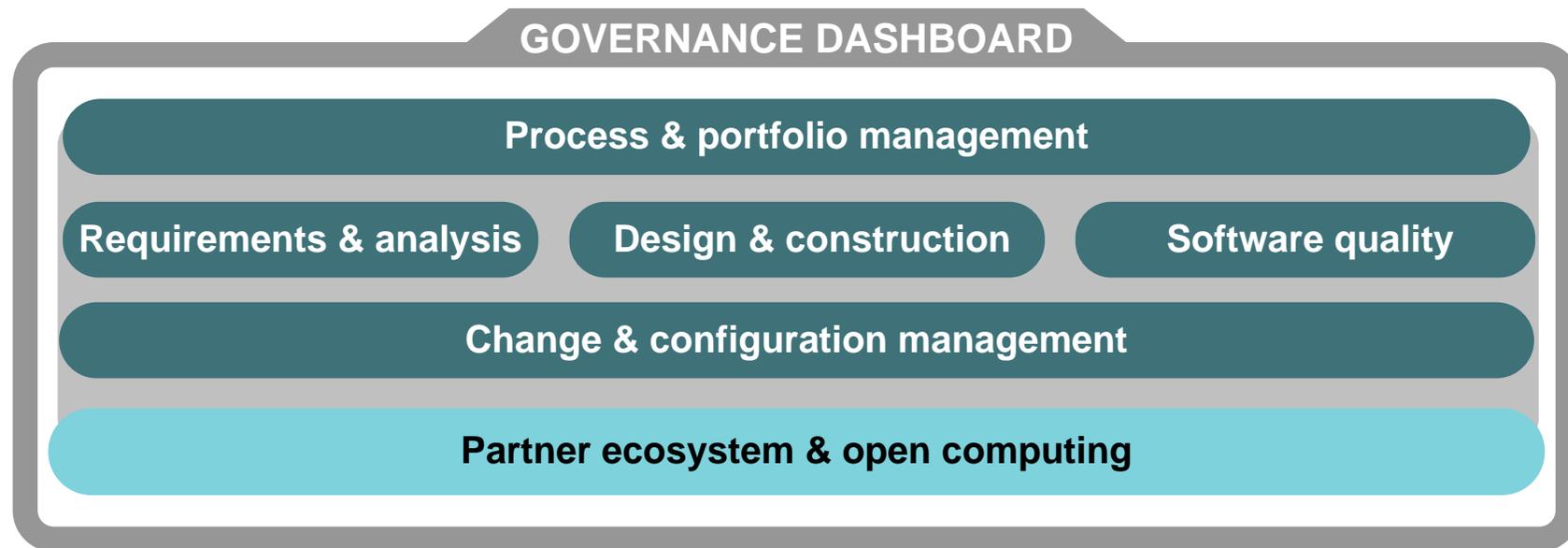
Thomson Financial

- Costos de proyectos pilotos reducidos por el 50%



El Software Development Platform de IBM Rational

- Una solución completa, abierta, modular, e integrada
- Permite el gobierno del proceso de negocios del desarrollo de software



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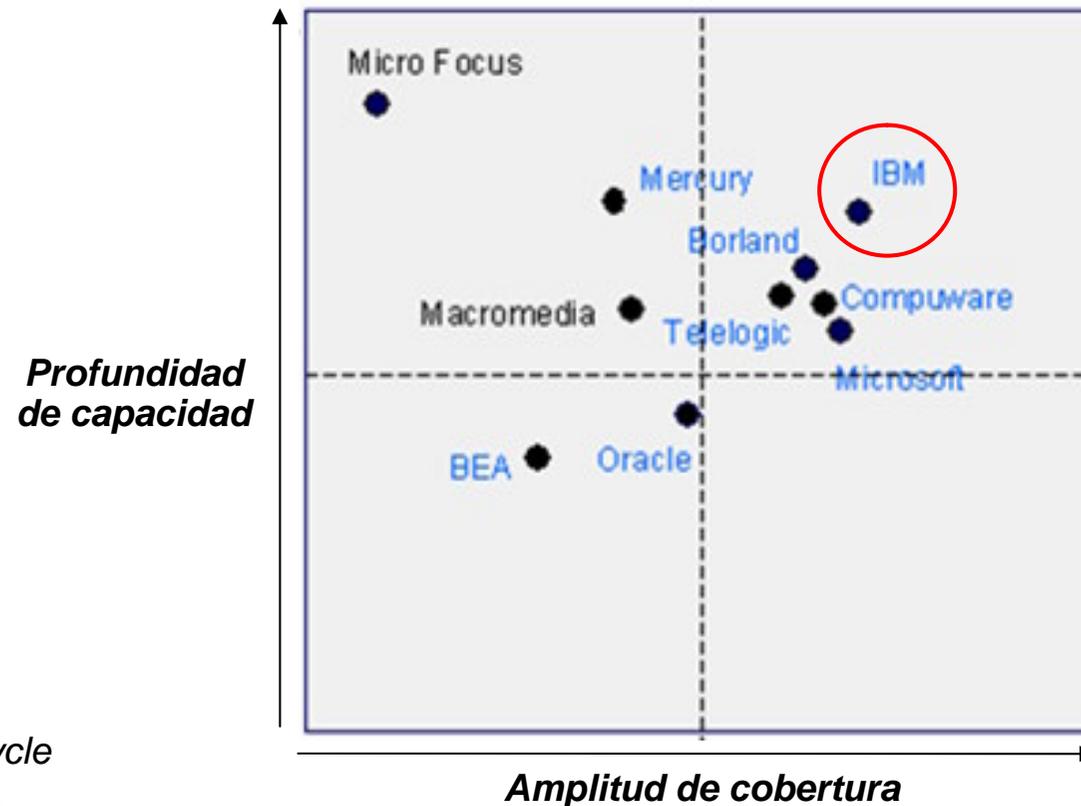


Lo que dicen los analistas

Rational es el líder en Application Lifecycle Management



Cuadrantes de proveedores de soluciones de Application Lifecycle



Source: *Application Lifecycle Management*, Bola Rotibi, Ovum, 22 September 2005

Para optimizar el valor de las soluciones de Rational

Evalúe

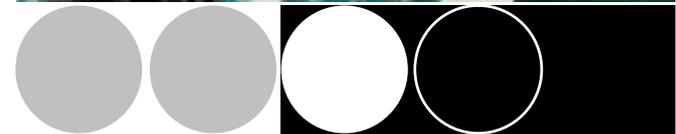
- Proyectos pilotes para los desafíos de mas importancia
- Evaluaciones de la madurés de los proyectos en el portfolio

Demonstrar el valor y aprenda

- Proyectos para pruebas de conceptos y pruebas de tecnología
- Transfere conocimientos a sus equipos
 - ▶ Communities of Practice en los siguientes campos:
with experts in selected domains including:
 - Process and portfolio management
 - Change and configuration management
 - Software architecture
 - ▶ Rational Educational Services
 - ▶ Comunidad de IBM DeveloperWorks®

Gobierne su desarrollo

Entregue programas a nivel local y mundial





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IBM Rational Software Development Conference 2006 June 4-8 Orlando, Florida



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- Keynotes with industry leading experts
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 - ▶ Luncheon discussion tables
 - ▶ Evening receptions

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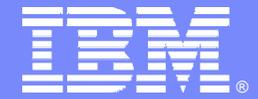
Rational. software



ibm.com/rational/rsdc



- Para mas información sobre la solución de IBM Rational para el Business Driven Development
 - ▶ Contactar: Roque Martín roquem@us.ibm.com
Carlos Jimenez cjjimenez@es.ibm.com
 - ▶ Visite: www.ibm.com/software/rational



IBM Software Group

Optional Summary Slides

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ON DEMAND BUSINESS

IBM Rational Software Development Platform

GOVERNANCE DASHBOARD

Solutions for geographically distributed development, compliance, SOA

Process & portfolio management

- IBM Rational® Portfolio Manager
- IBM Rational Method Composer
- Best practices content (IBM Rational Unified Process®, IBM Tivoli Unified Process®, Portfolio Management)

Requirements & analysis

- IBM WebSphere® Business Integration Modeler
- IBM Rational RequisitePro®
- IBM Rational Software Architect
- IBM Rational Software Modeler
- IBM Rational Rose® Data Modeler

Design & construction

- IBM Rational Software Architect
- IBM Rational Software Modeler
- IBM Rational Application Developer
- IBM Rational Systems Developer
- IBM WebSphere Integration Developer

Software quality

- IBM Rational Performance Tester
- IBM Rational Functional Tester
- IBM Rational Manual Tester
- IBM Rational PurifyPlus

Change & configuration management

- IBM Rational ClearCase®
- IBM Rational ClearQuest®
- IBM Rational Team Unifying Platform™
- IBM Tivoli Provisioning Manager
- IBM Tivoli Configuration Manager
- IBM Tivoli Intelligent Orchestrator

Partner ecosystem & open computing

Eclipse™, Linux®, Microsoft® Windows®, UNIX®, IBM z/OS®



Benefits of better governance



**Aligned
Priorities**



**Increased
Profits**



**Increased
Market
Value**



Ask yourself...

Manage value

- Are you investigating new strategies for growth?
- Are you working on rationalizing your IT investments?
- Are you involved in modularizing your key business processes?

Develop flexibly

- Are you looking for areas to cut development costs?
- Are you planning to outsource some development activity?
- Do you currently have development teams in multiple locations or geographies?

Control risk & change

- Do you need to test for compliance?
- Are you trying to adopt a methodology for delivering software (such as CMMI)?
- Do you want to simplify administration of business processes?



the virtual corporation

once hype, now reality

- Worldwide spending on business process outsourcing is expected to grow from \$382.5 billion in 2004 to \$641.2 billion in 2009. Processes like procurement and training are expected to grow by double digits annually.
- Already, 41 percent of world's 2000 largest firms have deployed SOA (service-oriented architectures) — expected to rise to 62 percent in 2006.

business broken into component pieces

- The average bank uses 60 to 90 defined business components every day in the course of business.
- The market for business information management software and expertise is considered to be currently valued at \$36 billion, and could be worth \$69 billion by 2009.

deeper integration with enterprise

- It's predicted that, by 2008, 80% of development projects will be based on SOA.



Strong growth potential in Europe

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On Technology Change

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DATA OVERVIEW

December 1, 2005
Europe's IT Infrastructure Adoption Plans
Business Technographics Europe
 by [Manuel Ángel Méndez](#)
 with [Reineke Reitsma](#), [Thomas Mendel, Ph.D.](#), [Frank E. Gillett](#), Kim Le Quoc,
 Caroline Hoekendijk

Cross Industry

“...Interesting differences emerge when comparing the top priorities of European companies with US firms. The most striking difference is in regulatory compliance: It's the No. 1 priority for almost 40% of firms in the US, compared with only 19% in Europe.”(1)

Financial Insights
An IDC Company

Top 10 Strategic Initiatives in European Banking for 2006

European Banking Advisory Service

LOOKING AHEAD #FIN1735

Daniele Bonfanti Rachel Hunt

Banking

“...Regulatory compliance and risk management is the top IT strategic initiative due to the sheer complexity and scope that European banks need to deal with.”(2)



Benefits of Business Driven Development



Improved business performance

- Align technology with business
- Effectively manage risk
- Enforce compliance
- Improve responsiveness
- Increase efficiency

IBM Rational software awards

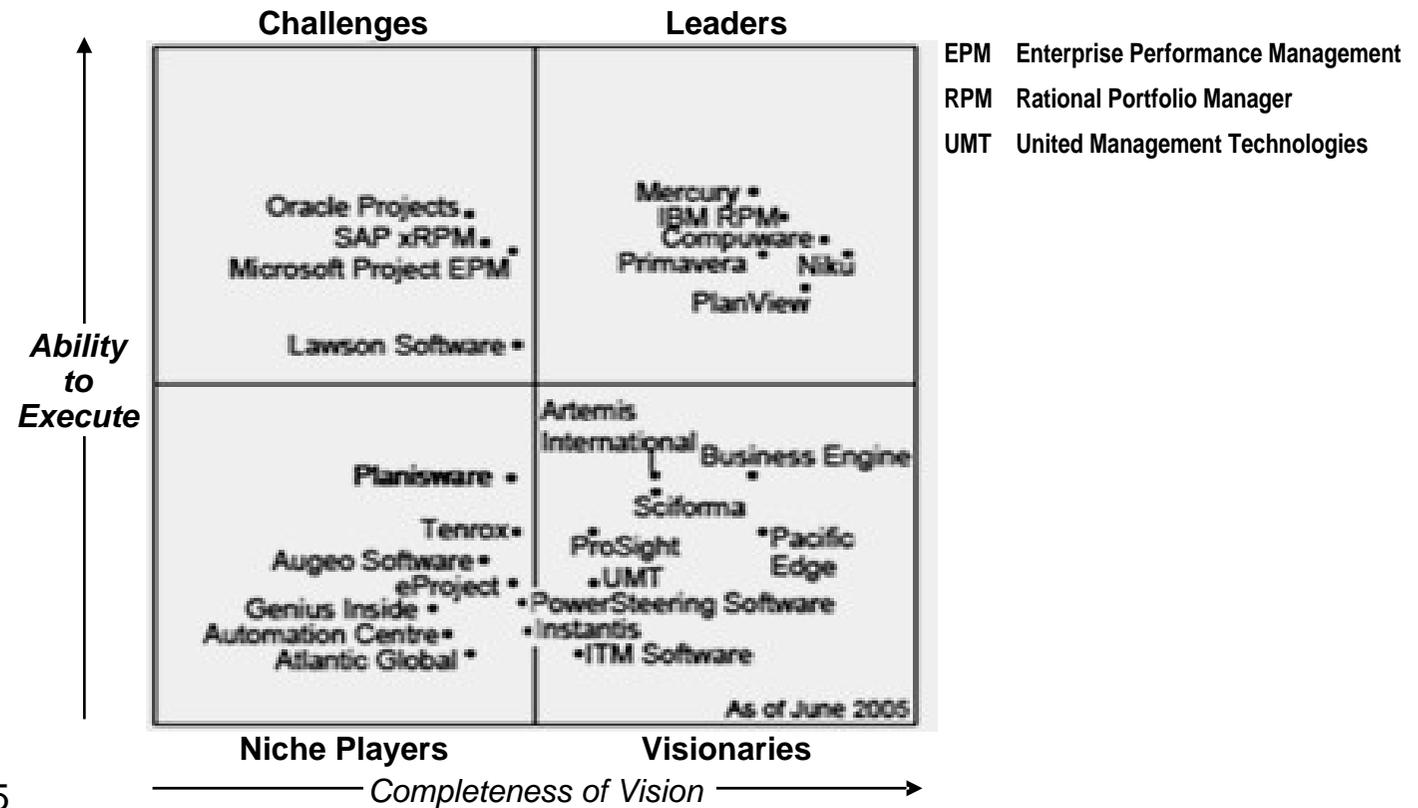


What the analysts are saying

Rational Leads In Project And Portfolio Management

Gartner

Magic Quadrant for IT Project and Portfolio Management, 2005



Source: Gartner, June 2005

What the analysts are saying

Rational Leads In Software Configuration Management



Forrester Wave™: Process-Centric Software Configuration Management, Q4 '05



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