Social Business

Attracting, Motivating and Retaining Next Generation Talent While Leveraging Your Existing Expertise









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Smarter software for a Smarter Planet.

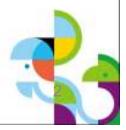








- The changing workplace
- From Social Media to Social Business
- The business value of Social Business
- Social Business in action





Who am I?



Business Challenges

- High employee attrition rate
- Employee satisfaction / morale issues
- Recruitment of top candidates
- Non-collaborative culture
- Developing creative leaders





l am ...

Workforce **Optimization**



Goals

Mobilize for speed & flexibility

Improve recruiting & onboarding

Retain expertise leaving the company

Cultivate creative leaders

Create a culture of sharing

Increase employee engagement





Changing Nature of Work Changes Needs

- Work environments are more complex
 - Matrixed organisations
 - Organisation changes
 - Mergers/Acquisitions
 - Global companies
 - Telecommuting
- Work is increasingly collaborative
 - Specialisation, Partnering
 - More ad hoc projects
- Work demands more social capital
 - Differentiation starts with an idea (not always from the CEO)



"Today, more than 85 percent of a typical S&P 500 company's market value is the result of intangible assets. For many companies, the bulk of these intangible assets is its people, its human capital. It is no longer what you own that counts but what you know...'

-Craig Symons, Forrester Research, Inc.



Where do good ideas come from?





Do we create opportunities for serendipity?





The Nature of Employees is Evolving

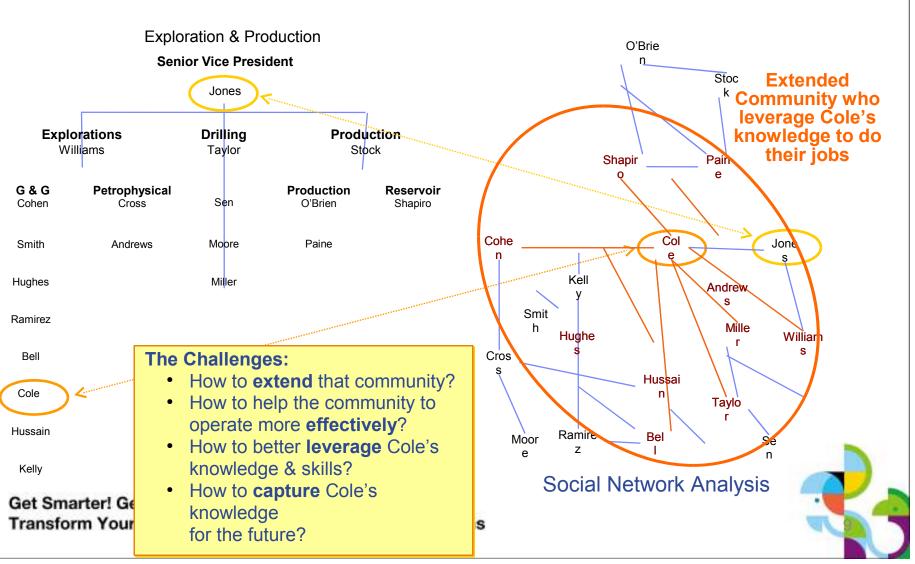
	Traditionalist	Boomer	Gen X	Gen Y
Training	The hard way	Too much and I'll leave	Required to keep me	Continuous & expected
Learning style	Classroom	Facilitated	Independent	Collaborative & networked
Communication style	Top down	Guarded	Hub & spoke	Collaborative
Problem-solving	Hierarchical	Horizontal	Independent	Collaborative
Decision-making	Seeks approval	Team informed	Team included	Team decided
Leadership style	Command & control	Get out of the way	Coach	Partner
Feedback	No news is good news	Once per year	Weekly/daily	On demand
Technology use	Uncomfortable	Unsure	Unable to work without it	Unfathomable if not provided
Job changing	Unwise	Sets me back	Necessary	Part of my daily routine

Source: Lancaster, L.C. and Stillman, D. When Generations Collide: Who They Are. Why They Clash. How to Solve the Generational Puzzle at Work. Wheaton, IL. Harper Business, 2003.



The work world is changing...

From Hierarchies and Teams ... to Networked Communities





Intranets...*Moving to the Next Level*

"Fasten your seat belts for 2011! Set to be the most important year yet for intranets..."

Source: The Top Ten Intranet and Digital Workplace Predictions for 2011 December 2010

> "The intranet is becoming a platform for near "realtime" communication, accelerating the speed at which people communicate and business gets done."

Source: Global Intranet Trends 2011

"This year, 60% of winners had a mobile intranet."

Source: 10 Best Intranets of 2011

"Social media are present on about half of all intranets "

Source: 2010: Year of the Social Intranet





Workforce Changing - Attracting & Retaining Workers Critical

"By 2014, 50 percent of all employed people will be Millennials"

Source: Millennials: 50% of Workforce by 2014 February 2011





"New hires fire up the web browser and make instant assessments of the intranet... because they know what good already looks like. They have seen thousands of websites, make persistent use of social networks... the digital workplace has to perform and compete for attention and engagement"

Source: The Top Ten Intranet and Digital Workplace Predictions for 2011 December 2010



Managing Diverse Workforce & Technologies

Blurring Work/Life Lines Present Management Challenges

...today's employees live online, using the Internet to manage their personal lives while at the office. ...however the majority of employees give that time back by using mobile devices and collaboration tools to remain productive any time and from any location.

This means that **employees are creating** their own work/life balance by staying connected wherever they are.*





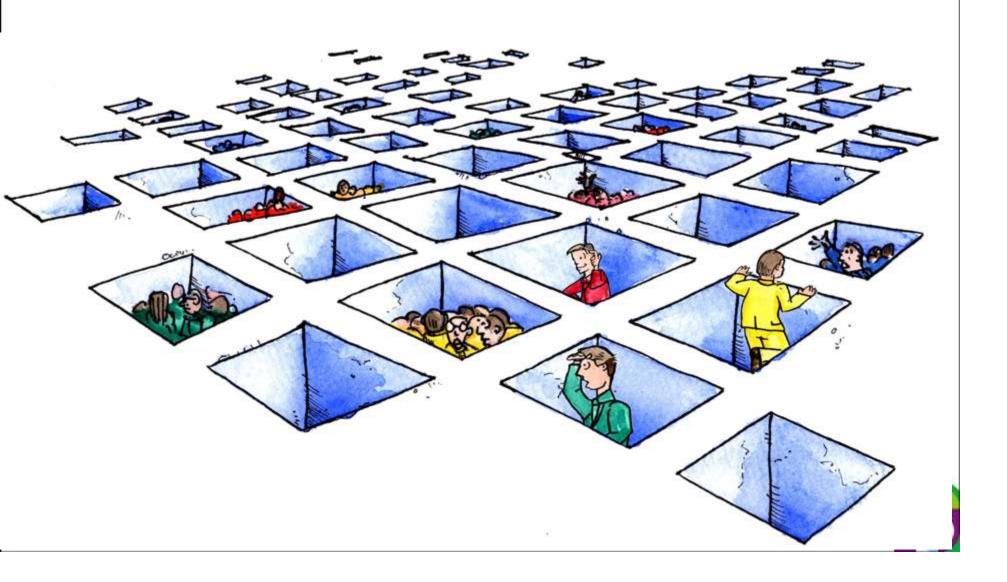
"As intranet environments have grown and their impact on the daily life of the organisation increased, so those at more senior levels have struggled to work out where to place the resource managing these services."

Source: The Top Ten Intranet and Digital Workplace Predictions for 2011 December 2010





Often the Business Need is Breaking Down Silos...





... and Building Communities that Help Each Other





The Transition to "Enterprise 2.0"



Time

X



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Photos (17)



R Friends



Brent Lello

■ Business Unit Executive, Software Sales, Asia Pacific at IBM

Studied Science, Computing & Partying at University of Tasmania W Married & From Murrumbateman, New South Wales 📾 Born on May 20, 1970 S Add languages you know Add your blood type / Edit Profile











Friends (152)



Vishal Arora



Rob Owens



Glenn Druce



Tony Maple



Andrew Revell



What's on your mind?



Brent Lello was tagged in Vanya Beljanski's album Wall Photos.







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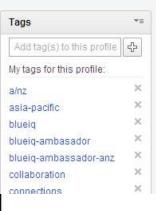


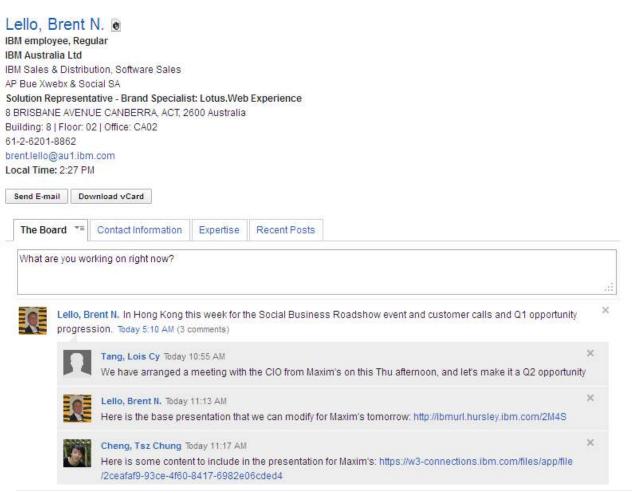
Tired of the same old job? Opportunities await at CareerOne.com.au

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Today 5:10 AM

clear update







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Lello, Brent N. Early start this morning, off to Sydney for Social Business Sales Blitz with Certus and along with Marty Buckley, **
meeting with the CIO of HCF around Social Business for Health Industry. Mar 8

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Lello, Brent N. Oracle on Facebook: Competitive Assessment - http://ibmurl.hursley.ibm.com/2NC2 Mar 7

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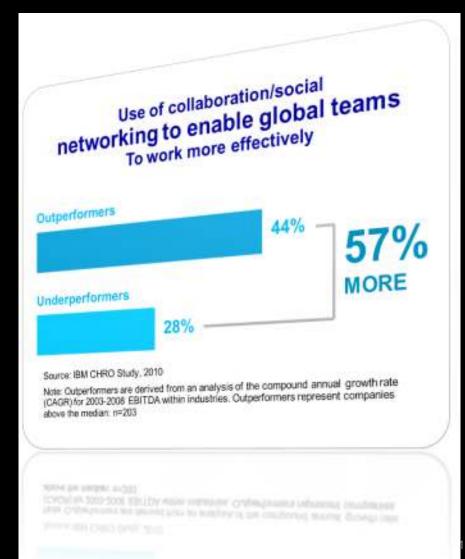


What is a Social Business?

Engaging

Transparent

Nimble





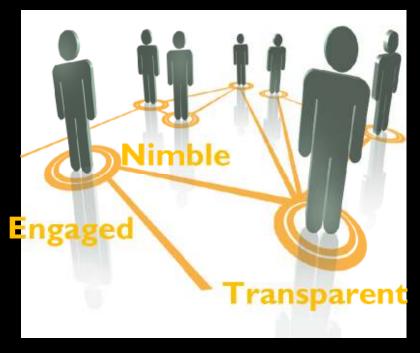


Social Media vs. Social Social Bedisiness

Social Business



Primarily marketing and PR



Encompasses organization and business processes





This new environment increases the importance

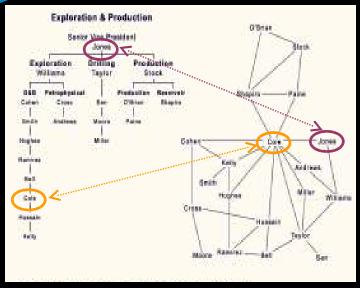
of informal social relationships

A Traditional Business

Relies on outdated means of interaction, treats employees in a one-size-fits-all manner, and allows organizational silos to limit knowledge sharing.

A Social Business

Understands employees' formal and informal networks -- and optimizes them to drive greater business insights, increase employee effectiveness, and improve outcomes.







How can becoming a social business

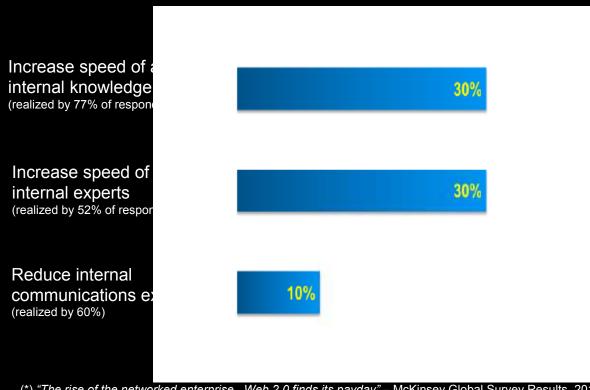
specifically impact your HR functions and activities?





The value of Social Business for HR and Workforce Transformation is real

Realized benefit - median improvement %



Key Opportunities for ROI

- Faster on-boarding & M&A = 10% lower cost
- Reduced new employee training costs 15%
- Compressed employee communications time = \$2M
- Virtual teamwork reduces travel frees \$8M

*as projected by IBM BVA client

(*) "The rise of the networked enterprise. Web 2.0 finds its payday" - McKinsey Global Survey Results, 2010





For CEMEX, becoming a social business means developing a culture of knowledge and insight-sharing

Goal: to shift culture towards more open collaboration across a global organization



Campaign: Project Shift - an internal social network

Project Shift

Driving a measurable social transformation...

- •Rapid organic adoption = 17000 employees connected in the first year, 400 new communities, innovation initiatives increased from 5 to 9
- •Bring new products to market faster = 600 participants across several countries develop CEMEX' first globally-branded ready-mix product

"It can make a big company look like a small company"

Gilberto Garcia,Director of Innovation







For Sogeti, becoming a social business means rapidly developing and deploying skills

Goal: More closely align a spread out workforce



Campaign: Sogeti TeamPark – a collaborative platform for employees

TeamPark

Driving real business results...

- •Knits a single corporate culture = unites 200 locations in 14 countries
- •Speeds market responsiveness = reduces search time for finding staff expertise, speeds the formation of consulting teams, and enter new markets more quickly

"People are finding each other, creating new services. It could be an extremely valuable part of our culture."

- Erik van Ommeren







For IBM, becoming a social business means using social learning for skills development, collaboration and innovation

Goal: Continuously develop a spread out workforce



Campaign: Multiple collaborative platforms to support employee learning

Social Learning

- •Informal Learning Exchange (ILX): identify, harvest, and share dispersed informal learning content
- •W3 Communities: accelerate skills development, build expertise, collaborate, innovate
- •Virtual Social Worlds: 3D immersive technologies create highly interactive on-line experiences that engage the learner in an immediate and personal manner with content and peers.
- •Accelerated Acquisition Onboarding integrated and secure communities for acquisitions and new hires accelerates time to performance, increases awareness and collaboration, enhances digital presence, and decreases attrition.

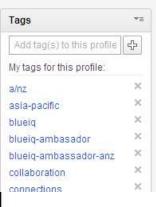


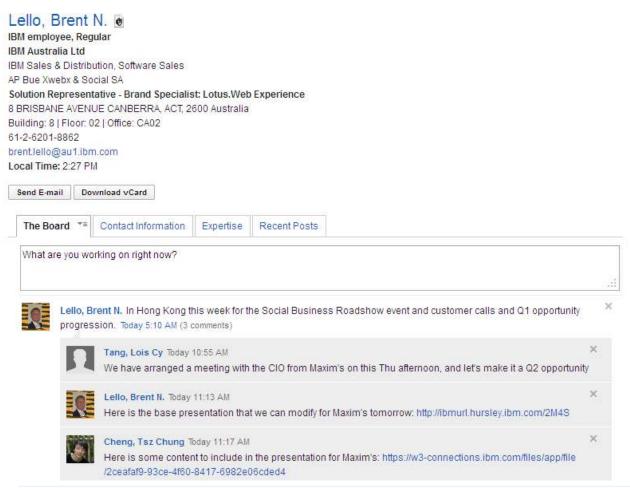


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Lello, Brent N.

Full Report-to Chain
Same Manager

Network

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Is your organisation a Social Business...?

http://collaborationassessment.aberdeen.com/



Co-developed by the Aberdeen Group

Start the assessment



This on-line assessment tool compares your company's collaboration practices with organizations achieving best-in-class performance. Start your complimentary assessment now.

Assess your collaboration practices

IBM Collaboration Assessment Tool is a complimentary diagnostic tool to help your organization:

Get strategy recommendations

Upon completion, you will receive a comprehensive report plus scorecard through email. View a sample report (link resides

Start assessment



⇔ Begin your complimentary IBM Collaboration Assessment Tool*

View sample report



Preview what you will receive*



IBM Connections — The Enterprise Social Business Platform...



Profiles

Find the people you need



Communities

Work with people who share common roles and expertise



Files

Post, share, and discover documents, presentations, images, and more



Wikis

Create web content together



Activities

Organize your work and tap your professional network



Forums

Exchange ideas with, and benefit from the expertise of others



Media Gallery

Upload images and videos for viewing and share inline in community

Get Smarter! Get Social!



Micro-blogging

Reach out for help your social network



Social Analytics

Discover who and what you don't know via recommendations



Home page

See what's happening across your social network



Bookmarks

Save, share, and discover bookmarks



Blogs

Present your own ideas, and learn from others



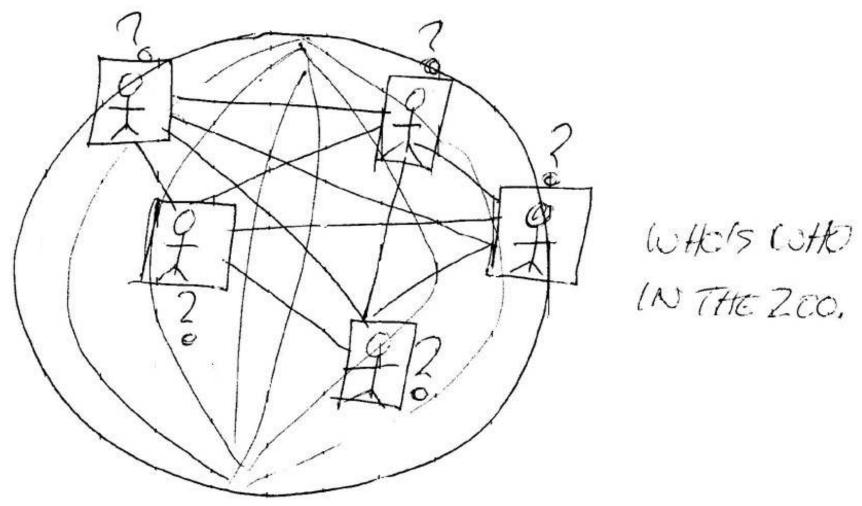
Ideation

Gather structured feedback through Ideation Blogs

Activity Streams, Notifications, Reputation and Expertise, Tagging, Filtering, Searching, Events, Subscriptions and Feedback



Who's Who in the Zoo

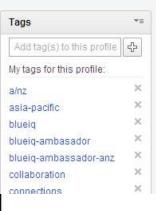




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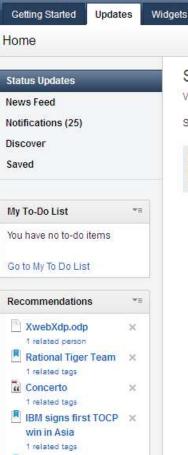
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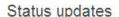


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What are you working on right now?



Martin H. Buckley (1 comment)

Today 8:32

Custon

Search

R All Connections

Social Collaboration @ Bayer: http://youtu.be/I7pNV395jBY via @AdamBrownAUS COOL!



Michael Young Today 8:32 PM

That is a great. Good to hear a client's viewpoint. Thanks for sharing:)

Add Comment



Luis Suarez Rodriguez

Today 8:29

[ReShare from Kelly M. Smith] Working Outside the Inbox. Learn how you can play along with our reuseable activity here: https://w3-connections.ibm.com/activities/service/html/mainpage#activitypage,FFFGb8e40c098d5441039ac4896b3a4db222 Chock full of goodness: instructions, blog posts, use cases, the works. And be sure to visit of wiki page where we are recording our results (also linked to from the activity. And please let us know if you decide to follow suit. The more people we have, the faster we can drive our organizations to be "smarter" about the way we communicate and share information // Fabulous work by Kelly, Jason & the rest of the team!! W00t!! #lawwere #woti

Add Comment



Luis Suarez Rodriguez (20 comments)

Today 8:2

Once again, struggling with the connectivity while on the road confirming that "always-on" is a silly myth ISP providers keep making us dream about, yet, it's far from becoming a reality any of these years! Yesterday lost the wi-fi connectivity in the hotel for the entire day, today I'm at Orly airport where I have to pay 10€ for a one hour connection & just using the 15 minutes free connection I have got. Seriously, the thousands and thousands of hours we lose on our productivity while on the road is starting to become a joke! Offline access? Yes, sir! The sooner, the better! Anyway, can't do any catch up since I'm about to run the 15 minutes of free wi-fi. Just to mentio I've had a wonderful time in Paris, as usual, & now heading back home. First Madrid, a couple of hour layover, then Gran Canaria, where I'll be starting the weekend by the



Alessandro Chinnici

Today 8:14

several conficalls today either internal and with customers

Add Comment



Luis Suarez Rodriguez (5 comments)

Today 8:1

[ReShare from Miranda Gray] I see that most of the Best of IBM people seem to be 1 IBMer from me, and in particular a (random) BluelQer from my network // Fascinating stuff, Miranda! It gets even *more* interesting when checking that list of Best of IBM hardly *anyone* of them are active users of IBM Connections in w3; yesterday did an experiment & checked over 250 of them and found 5 of them in w3C! Lots of work to get done still! But AMAZING achievement! Congrats to all & let's get them living social

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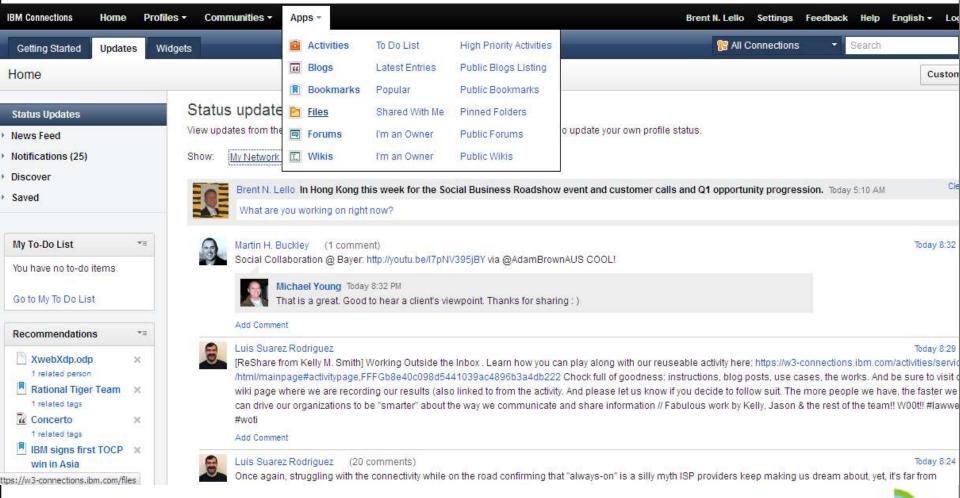


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Viorel Cosmin Miron Today 2:58 PM

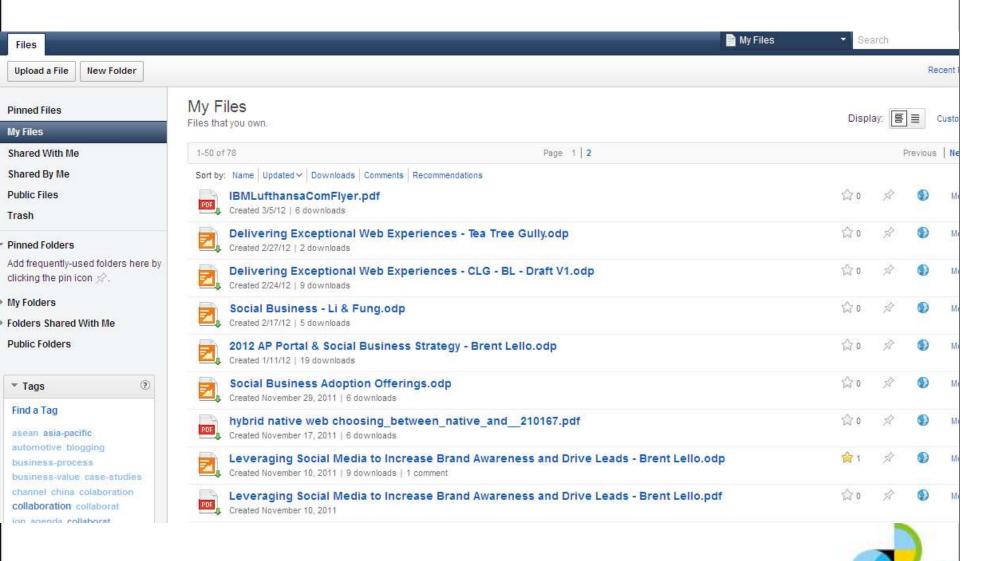
I must be with those active, *sigh* :D



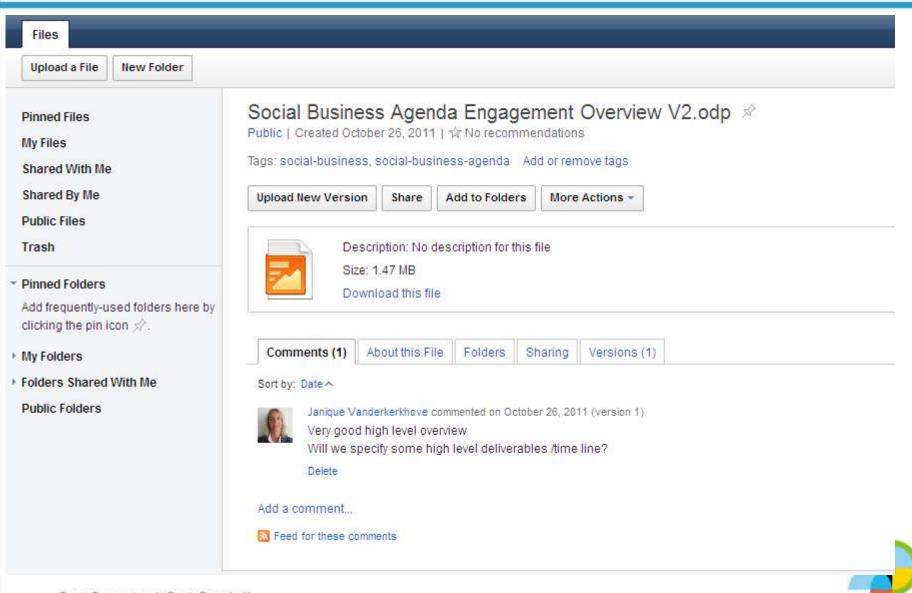
















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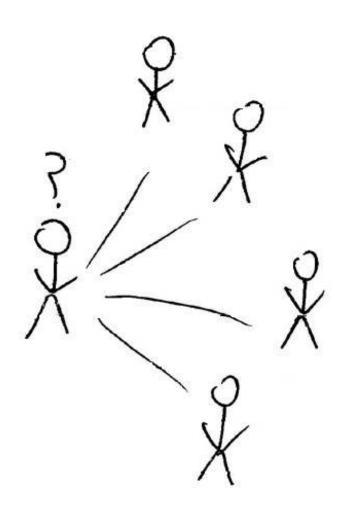
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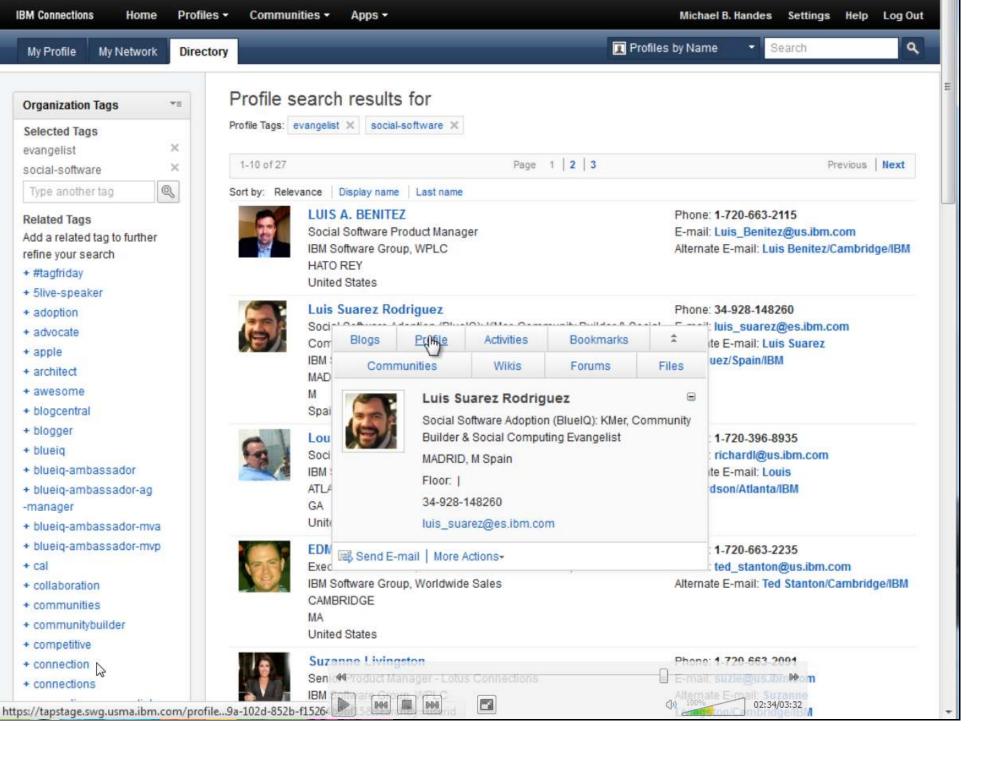




How can I find the expertise?



I know THE "TYPE" OF
PERSON I MESO TO BELLIA MESO
I TUST DON'T KNOW WHO
THAT PERSON IS.





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THANK YOU



