

WHITE PAPER

Content Analytics and the High Performing Enterprise

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IDC OPINION

Information has become the lifeblood of today's organizations. We need to know what our customers are saying, or our competitors are planning. Above all, we need to mine all of our information to get a full view of our business. This vital information is contained in text—the documents, the email messages, the comments in the media or on social forums. To uncover the known and the unexpected, we need to be able to search for and analyze text, and, by extension, other content types including voice, sound and images. Search engines and content analytics are a collection of technologies that have been developed to understand, retrieve, and mine content. They add the "why" of an event or a trend to the "who," "what," "when," or "where" that structured data provides.

The Business Imperative

Global business today faces unprecedented challenges in managing the quantities of information that flow in and around all organizations every minute of every day. IBM's recently published survey of over 1,700 global CEOs (*Leading Through Connections*, May, 2012, IBM Institute for Business Value) shows that CEOs expect that they will gain a competitive advantage by using new technologies that mine and analyze today's massive information flows.

In the IBM's CEO research, CEO's in companies that "outperformed" their peers were distinguished by their ability to access data, draw insight from that data and *translate* that insight into action. One of these CEO's stated: "Survival skill 101 for the next five years will be deriving insight ahead of peers."

Traditional software tools that the enterprise uses to derive insight from digital information include database technologies, enterprise applications, search, and business intelligence. These powerful tools mark the boundaries of IT practice today, yet they have not solved the challenge of turning increasingly large and rapid data flows into insight for most employees and executives in most organizations. Innovative technologies like content analytics are already being adopted by outperforming organizations to solve this problem. To the stolid reliability of database applications, they add agility, speed and insight into the 85% of information that is not structured so that business professionals can gain insights, answer questions, and make decisions.

What Is Content Analytics?

Content analytics applications process content to extract information building blocks—ideas, names, time, events, and even opinions. They forage for relationships among these building blocks--like cause and effect, acquisitions and mergers, or side effects of drugs. Content types include photo captions, blogs, news sites, customer conversations (both audio and text), social network discussions, faces, maps, multimedia resources, and conventional text documents. The technologies used for this purpose include entity extraction, relationship detection, sentiment analysis, reputation management, trend analysis, affinity, recommendations, face recognition, speech analytics, visualization, and industry-focused custom analytics. Depending on how they are combined, they are the foundation for such applications as:

- □ "voice of the customer" to analyze call center data and other customer communications
- crime and criminal activity analysis and detection to support law enforcement activities,
- □ competitive intelligence in a broad range of settings
- product launch analytics to gauge consumer reactions to a new product,
- ☐ fraud detection in financial services, government benefits administration, insurance, and many other settings,
- and many other applications specific to domains from health care to horticulture.

Content analytics enhances existing software applications and is the foundation for a new set of software applications that are aimed at understanding and mining text for new types of business intelligence. Like the data used in traditional business intelligence applications, elements extracted by content analytics can be sorted, compared, or plotted over time to spot trends or report on the status of recurring business processes or topics of interest. Unlike BI, content analytics monitors the predictable and the unpredictable actions and interactions of people to alert businesses to the unexpected. Content analytics can be used to spot emerging trends, new markets, or trouble spots in customer relations. At its most advanced level, content analytics can answer questions directly. Combined with existing applications, this new technology foundation adds a dimension of language understanding to enhance and extend business intelligence, search, or call center applications to improve productivity and present a clearer view of the business. For these reasons, this segment of the search and discovery market is showing a high rate of adoption and use.

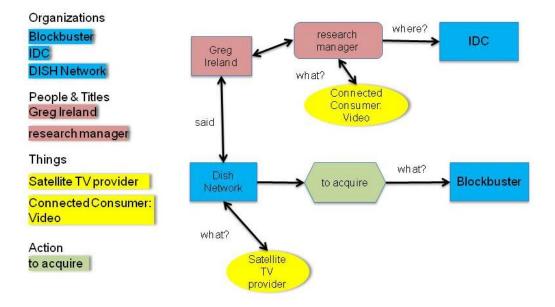
Content analytics tools build on approaches developed in enterprise search and business intelligence technology for more accurate information access, greater ability to navigate information collections, and integrated views of structured and unstructured data. These capabilities may serve as an overlay technology suite to improve the performance of search and BI applications. They are a key element in Unified Information Access applications which respond to business's need for highly specific and efficient decision support environments or for customized research engines.

A simple example of content analytics can be seen in the analyzed sentence in Figure 1. In this particular case, we know that "Blockbuster" is a reference to a company, not a popular movie. We also know that "Ireland" is not a place, but the name of a research manager at another organization called "IDC". Content analytics provides the tools to identify people, places, things and actions so that links and correlations can be made for research or discovery by tools such as enterprise search systems or business intelligence tools.

FIGURE 1

Contents Analytics Example

"Satellite TV provider DISH Network has won approval to acquire Blockbuster." said Greg Ireland, research manager, Connected Consumer: Video at IDC.



Source: IDC, 2012

The Role for Content Analytics

Today's Big Data environment adds to the complexity of information analysis, but big data also creates opportunities to understand customers, patients, citizens, trends and ideas, as never before. Precisely because of the volume of big data, we can increase the certainty of our analyses, and we can create micro-segments of populations that will enable us to individualize ecommerce or to diagnose patients.

Most of the data that swirls around the organization is unstructured—text, video, images, social media, web pages, mobile and audio communications. Unfortunately, most of the tools IT has available to analyze these large quantities of data are designed for the structured data world, where information is carefully organized in rows and columns and structured in pre-defined schemas. Unlike databases, text and rich media, particularly rapidly changing streams of such information cannot be captured, analyzed, and managed effectively using structured data tools like databases and data warehouses.

Content analytics straddles the line between the unstructured and the structured information worlds. It extracts the elements of meaning from unstructured information and presents them in a more structured format so that they can be combined and analyzed in concert with structured data. Content analytics is also used to extract meaningful information from databases, and can normalize across both databases and collections of content in order to find relationships that cross the boundaries of the source collections. These technologies categorize and tag documents to emphasize what they are about. They extract names of people, places, products and things--entities--as well as time, opinions, sentiment, and geographic location, and add this additional information as metadata to the search index. The results are striking: search is improved because the additional metadata help the search engine return more relevant results. The tags--entities, time, location, and topic --are used as facets so that users can explore a collection by browsing rather than searching. The structured output from content analytics can now be added to traditional BI tools to be used in more comprehensive business analyses. The results fuel trending software to find stock trends, trends in disease patterns, or trends in sales. They make it possible to add automatic question answering to online self help sites, and they alert executives to surprises--both pleasant and unpleasant that are found in unstructured information. Customer complaints can be mined to find out what the top issues are, and to head off problems with products. Content analytics is used in eDiscovery and in product development. In other words, it's the missing piece in analytics. The content analytics operation has been likened to an information refinery, in which intelligent processors, referred to in the industry as annotators, extractors, or recognizers, add new levels of meaning or perspective to the index in addition to the original text. These new data elements create a new set of lenses for a virtually unlimited number of decision areas, which business implementers can tune to their particular areas of interest. Business decisions increasingly require executives to review data from both structured and unstructured sources; content analytics provides a bridge between the two. It brings unstructured information for the first time into the analytics practice, and it enables managers to consider integrated views of all relevant information for analysis, discovery, and decision-making.

Most organizations have taken the first step toward taming their text by deploying search engines. But search can only go so far: it answers questions, but it can't explore without a query. Yet, information exploration is what yields the surprises that are often the most valuable result of mining information. IDC believes that, although installing enterprise search can deliver immediate benefits in understanding collections and flows of unstructured data, organizations that want to maximize the return on their investment in data and text collections need to add content analytics to extract the most value from both unstructured and structured information resources. Intelligent content analytics allow an information system to:

- □ categorize, analyze, tag and extract information building blocks from text and other unstructured as well as structured forms
- enable information discovery and exploration through entities, events and relationships
- present more accurate, contextual search results, and
- deliver BI-like visualization of trends in the underlying content and data sources.

Content analytics, while certainly robust and well-established, is relatively new to most enterprises. Investment in content analytics is growing rapidly as various content analytics-based applications become more widely adopted. In addition to improving search by adding concepts, entities and other metadata, content analytics is widely used today in Voice of the Customer applications, in eDiscovery, in pharmaceutical research, and in government intelligence. The financial industry is adopting content analytics for fraud detection as well as to recommend investments to their clients.

Content analytics software offers a significant value uptick (e.g. over enterprise search technology) directly out of the box, e.g., by creating browsing interfaces to accompany search results. For more complex uses, with higher value, an enterprise class content analytics practice calls on a toolbox of multiple complex technologies that organizations will want to tune to their own company business environment and the information domains relevant to their products or services. Organizations that seek a more precise understanding of their business will want to add terminology that is specific to their business goals and decision environments--taxonomies, categories, rules that initiate processes or actions. Accessible and efficient content analytics modeling environments are a requirement for outperforming organizations today. These tools will create the new class of innovative analytics applications that content analytics is capable of driving.

CONTENT ANALYTICS IN PRACTICE: PROMISES AND PITFALLS OF CONTENT ANALYTICS

Today, most organizations must accommodate change, and that means discovering emerging trends that might affect the business, understanding the nature of the impact, developing a strategy for change, and implementing a change management plan—quickly. Content analytics offers enterprises a number of advances over traditional tools, particularly in the areas of discovery and understanding. At the same time, there are inherent challenges in implementing these new systems. In the sections that follow, we examine a number of dynamics that can influence the quality of the outcomes from a content analytics application, and highlight practices we have observed among successful practitioners. Today, most organizations must accommodate change, and that means discovering emerging trends that might affect the business, understanding the nature of the impact, developing a strategy for change, and implementing a change management plan—quickly. Content analytics offers enterprises a number of advances over traditional tools, particularly in the areas of discovery and understanding. At the same time, there are inherent challenges in implementing these new systems. In the sections that follow, we examine a number of dynamics that can influence the quality of the outcomes from a content analytics application, and highlight practices we have observed among successful practitioners.

In the sections that follow, we outline some important considerations organizations face when they begin to put into place content analytics technologies and practices.

Text Is Not Data

Text is not data in the type of information it contains, nor in its format. Data can contain the "what, where, and when" of an event. But the text often contains the "why" and the "how". Text is ambiguous and unpredictable, able to state the same idea in multiple ways. Because they are designed for language instead of numbers, content analytics are probabilistic rather than deterministic. They allow a certain elasticity in matching meanings to accommodate synonyms and alternate phrasing of an idea. This statistical flexibility enables them to discover expressions in text that carry similar meanings, not merely the exact matches to a database item or search term.

Content analytics tools require a different kind of processing than that typically used in conventional database or data warehouse applications. In the structured data world, data is organized into pre-designed schemas that are designed to answer predetermined questions. In the fuzzy world of text, information nuggets—concepts, names, events, relationships, sentiment, location, time, etc.—are extracted into a flexible index and readied for combination and presentation at the time a human user performs a search or asks a question. Content analytics applications routinely present opportunities for users to discover entities, relationships, or correlations contained in the text that might never have been found in pre-structured data.

In the structured data world, business intelligence solutions are increasingly used to discover suggestive patterns and relationships in the data. In the unstructured world of text, content analytics is the linchpin for this kind of discovery and analysis, using probabilistic tools like fuzzy matching and machine learning to identify patterns and establish relationship links without the need for a pre-defined schema.

More Data Means More Options

More data is often better. In order to determine if a change in data is a trend or an accident, more data is needed to confirm a hypothesis. The difference between 5

people all purchasing pet rocks and 50,000 can help a company make manufacturing and distribution decisions. More data gives early adopters an information advantage, allowing them to detect trends or threats before their competitors do.

Unstructured data has posed a particular challenge, both because it represents at least 85% of all data present in the enterprise and across the web, and because it has largely been opaque to the structured data-oriented processes of business analytics. Most organizations have attempted to implement strategies to reduce the amount of data they deal with, viewing the constantly expanding universe of data as a threat, not an advantage.

Content analytics can be a part of the solution to turning the data tsunami into an enterprise advantage. It does this by rendering the data in text documents into database-friendly formats, which conventional business analytics solutions can read and leverage for more comprehensive insights for decision makers.

Customer information, in particular, is an area in which content analytics is making a major contribution to business insight. Today's social media environment is an example of a big data challenge to the enterprise, in that

Preparing for Content Analytics

Use content analytics tools to cleanse your text data

Determine what level of cleansing is "good enough" to get started

Data is never pristine. It needs to be curated, cleaned and normalized. In the world of unstructured content analytics, dirty data can yield incomplete answers in analytics and search processes because of:

- Misspellings and alternative spellings
- Changes in terminology

- Inaccurate data

The first job for content analytics implementation teams is to learn the data quality trouble shooting tools that content analytics software provides. Cleansing data should not be a completely manual effort. Advanced content analytics solutions offer tools to address the data quality issue. They can ferret out misspellings and alternative spellings, ambiguous references, etc. These tools offer multiple statistical methods, as well as conventional human test and review procedures to help discover and address dirty or incomplete data in an efficient manner.

Secondly, be aware that your text data will never be 100% accurate. A "dirty little secret" of data quality is that even manually entered or cleansed data is often only 70-80% accurate. The accuracy of automatic categorization and tagging techniques usually starts at this level and can be improved to 90 or 95% with customization over time. While content analysis techniques are never 100% accurate, the discoveries and correlations that can be made with even 80% accuracy is a great improvement over no insight into the information-the common situation in most organizations today. Organizations need to determine the minimum level of accuracy necessary to provide useful results.

important commentary from users about a company and its products is being generated

every day in the growing collections of social data around the web. Using content analytics software with sentiment monitoring, customer relationship and marketing managers can now mine not just calls to the call center, but also emails to support sites, chat sessions with customers, responses on customer survey forms, and social media posts on services like Facebook and Twitter. They develop truly integrated view of customer sentiment. This is an example of big data offering big insight for those firms that take advantage of developments in analytics.

Influence of the Domain on Content Analytics Quality

Just as you wouldn't want a grocery clerk speculating about your chest x-ray, it's important to educate a content analytics system with knowledge about the company, the industry, the products, and the people that are most salient to the business. Accuracy of any content analytics application improves if it is primed with the terms, concepts, and knowledge that are part of any industry or profession. In any given application environment, the general field or domain, the particular type of business, the specific details of the organization setting, play a role in establishing the kinds of problems, issues, terminology, and conceptual relationships that are most relevant within the content.

Domain context is very important to the accuracy and impact of a content analytics system. An application in the healthcare environment, for example, will require an entirely different strategy for metadata, markup, analytics, and presentation than will a content analytics application in the aircraft maintenance business. Even within the healthcare domain, content analytics applications designed to serve front line care givers will vary dramatically from those designed for hospital management or the payer-side professionals in the insurance industry.

Industries, organizational structures, professional roles, even specific task contexts can require highly differentiated, domain-specific term and entity definitions, structures, and relationships. Content analytics application developers can incorporate all these elements in a system design that supports users' knowledge of their profession and how it operates. In contrast, generic systems force workers to work around or re-interpret the results.

Content analytics software help application developers embed domain expertise in the form of dictionaries, taxonomies, or other knowledge bases by extracting key elements of meaning from the content. Core approaches available include:

- Automatic clustering routines to expose conceptual, entity-oriented, or linguistic patterns in the data
- Automatic and/or rules-driven taxonomies for classifying items in the data in a way that reflects domain knowledge structures
- ☐ Term lists, vocabularies, and thesauri to distinguish terms and phrases with domain-specific significance
- △ Lists of products, regions, offices, dealers, partners, competitors or other entities and relationships of special interest in the domain

Specifications for types of relationships such as: mergers and acquisitions; initial public offerings; joint ventures; diseases, pharmaceutical antidotes, and causes of side effects; inventors and patents; criminals and crimes; etc.

All of these capabilities improve an information system's ability to understand the meaning of the data in the same way that ongoing professional experience makes industry experts more knowledgeable and valuable.

CONTENT ANALYTICS COMPONENTS

Content Analytics Modules

Content analytics relies on a series of modules that extract meaning and structure from the multiple elements that make text understandable to a human. Each of these can be used separately to improve the findability and discoverability of information. Some of the most common are:

- □ Linguistic analyzers find stems of words and tag the text for parts of speech.
- □ Concept annotators or categorizers determine the major topics of each sentence, paragraph, and document.
- Relationship annotators determine the type of action being described and the relationships that exist between the entities and concepts that are acting or being acted upon.
- □ Date annotators determine the time when an action takes place.
- Sentiment annotators determine whether the opinions expressed are favorable or unfavorable regarding a specific entity.
- □ Geographic annotators associate mapping coordinates with any geographically relevant entity or concept in the text.

The list of annotators available from products "out of the box" is constantly expanding. Most implementations, however, will need to create one or more custom annotators to adapt the application to their specific use and the vagaries of their content.

The Content Analytics Pipeline

In content analytics processing, a pipeline architecture has proven to be the most practical approach for software product suppliers as well as implementers as can be seen in Figure 2. Because there are many kinds of components that are typically mingled in a particular application, and because most of the components call on the same content analytics "primitives" in order to function, a pipeline approach steps the content through the tagging and extraction process in a logical and efficient progression. The first stages establish important linguistic data (e.g. language, parts of speech) that

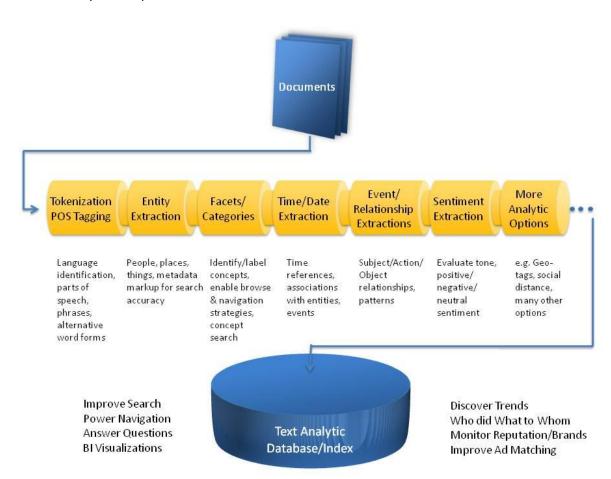
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later stages (e.g. categorization) leverage, while later stages may branch to highly specialized routines that call on the data previously extracted (e.g. sentiment analysis).

Each content analytics component adds a distinctive value to the implementation as a whole, whether the end-product will be delivered in search, content analytics, or business analytics applications. In the sections that follow, we identify major elements of content analytics pipelines and point to the advantages that each contributes. The order of these sections reflects the typical processing order that would take place in a working application.

FIGURE 2

Content Analytics Pipeline



Source: IDC, 2012

Language Recognition, tokenization and morphological analysis

Identifying language is the first step in the content analytics pipeline Without knowing which language a document is written in, it's difficult to understand its meaning. Any content analytics or search application performs operations like language identification, tokenization (segmenting the letters into words), and identifying word stems before moving on to more advanced analyses. Increasingly, applications must handle a variety of languages, and this is a requirement that should be established

before acquiring content analytics software to ensure that content across the spectrum of global languages can be processed.

Syntactic Analysis

Linguistic analysis is the core component of any content analytics system. This component analyzes language at the syntactic or grammatical level, looking for the role that the words play in a sentence. Some content analytics applications identify only basic forms, like nouns and verbs. Others break down words into their roots and variant endings; recognize the parts of speech of every term within the text; identify phrases and associate these in

Practical Pointers

Content Analytics Processing Standards

Leverage Content Analytics software based on standards

Virtually all content analytics applications use proprietary APIs to integrate functions. Many organizations have therefore faced severe challenges attempting to construct integrated analyses from applications from different vendors. Standards efforts have been under way to address these incompatibilities. IBM took the lead in 2005, with support from the US government, by developing UIMA, the Unstructured Information Management Architecture. By 2006, IBM released the code for UIMA to an open source process which is currently managed by the Apache Software Foundation. Subsequent open source efforts offer their own "standards" such as Apache's OpenNLP or the University of Sheffield's GATE or elements of the Apache Lucene/Apache Solr distribution. Numerous organizations work with these systems as well as with UIMA. Content analytics teams should leverage tools built on these open standards whenever possible in their application development projects to avoid the problems of integrating proprietary formats.

their correct position in a "sentence diagramming" procedure. The result of this processing is a metadata markup of all documents in a collection. Phrases can be used for faceted navigation. If the content analytics application has fully analyzed a sentence, then the relationships among the entities can be used to determine cause and effect, or definitions of terms. This deep syntactic analysis is a requirement for event extraction.

Semantic Analysis

Semantic analysis establishes the meaning of a word or phrase. AT this point, ambiguous terms are resolved so that we might know that "a dog of a product" is different from a collie. Dictionaries, and patterns of co-occurring words help to establish meaning. Semantic analysis helps in categorization, and vice versa. It sharpens search results, and also improves analysis of content by providing more accurate input to analytics visualizations.

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Dictionaries/Lexicons

As we stated above, domain context is extremely important for the accuracy, and therefore the usefulness of a content analytics-based application. Industries, organizational structures, professional roles, even specific task contexts can require highly differentiated, domain-specific term and entity definitions, structures, and

dictionaries relationships. The component of the content analytics system enables content application developers to specify their own lists of terms and define their significance in the context of the application. These controlled terms, thesauri, vocabularies are then available to guide a wide variety of system functions, from initial indexing routines to query response and relevance ranking. Browsing interfaces may rely on thesauri to establish top terms and narrower terms.

Named Entity Recognition

The named entity recognition component in a content analytics system recognizes the logical and physical definitions of people, places, things, and lays the foundation for analyzing actions and events.

As the screen shot sequence beginning with Figure 3a indicates, a standard search for "ireland" in a repository of IDC research documents renders nearly 4,000 results. But if a

Practical Pointers

Leveraging Available Domain Resources

Identify and use available domain resources when possible

There are a surprising number of domain resources available to content analytics application developers, many free of charge. For example, many federal government agencies publish and maintain taxonomies related to their area of activity. Industry associations also publish very detailed taxonomies, or bibliographies, e.g. MESH, the medical taxonomy from the National Library of Medicine that is the metadata guide for the MEDLINE bibliographic database of citations for biomedical literature (life science and health journal articles). WordNet, in multiple languages provides synonyms and is also used to disambiguate the meanings of words. Structured document standards, like the XBRL format for public company financial reporting adopted by the SEC, can provide content analytics developers in the financial sector with tools to help deconstruct financial data.

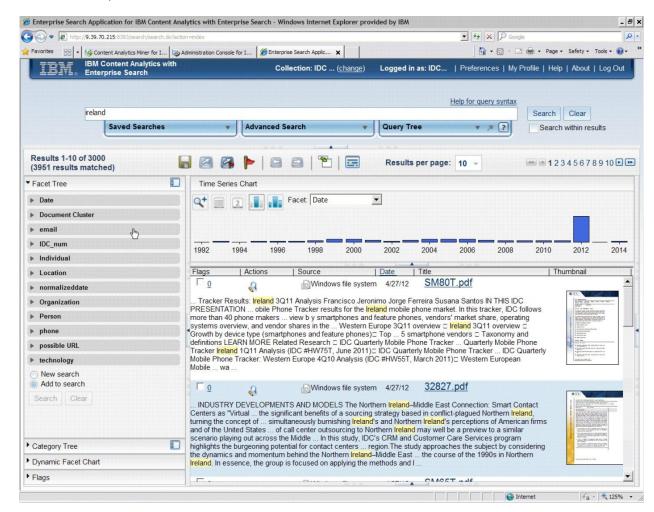
A small group of commercial software firms offer collections of taxonomies covering multiple industries or processes. An enterprise's own organizational structure, line-of-business organization, or employee role definitions from human resources may offer potential resources close at hand for the content analytics application.

Content analytics application developers should be aware of these available resources and think creatively about getting the best value out of them.

user is looking for reports about videogaming by IDC video analyst Greg Ireland, she can leverage named entity recognition in the "Individual" annotator section of the left-frame navigation panel of IBM Content Analytics with Enterprise Search software. A single click dramatically reduces the results list and shows that there are 196 documents associated with Greg (Figure 3b), while a second click, leveraging the "document clusters" annotator section shows that Greg has authored 171 documents germane to video gaming and shows a thumbnail of the most relevant, a PowerPoint conference presentation from IDC's Web Conference in 11/11 (Figure 3c).

FIGURE 3A

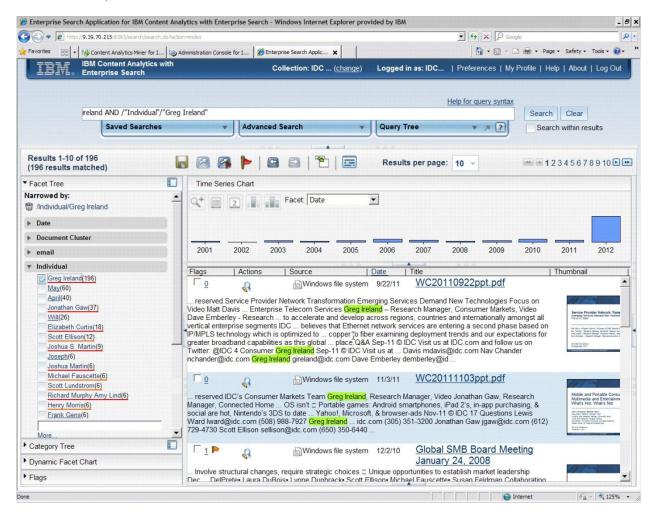
Search Example for "Ireland"



Source: IBM, 2012

FIGURE 3B

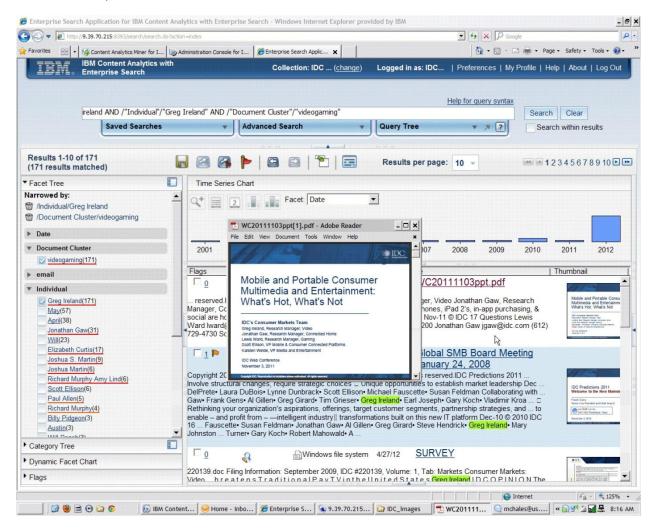
Search Example for Individual "Ireland"



Source: IBM, 2012

FIGURE 3C

Search Example with Document Preview



Source: IBM, 2012

Content Classification

Content classification is a core function of content analytics, and encompasses many different kinds of processing routines and potential strategies for deployment. From topic-based clustering, a broad brush technique often integrated into enterprise search, to advanced machine learning-based automatic taxonomy generation, content classification offers a wide array of options to content analytics application implementers. Some of these are complementary, like the use of rules-based predefined taxonomies alongside more flexible, faceted classification approaches. Others require implementers to make a choice between techniques or classes of algorithms.

The ability to surface categories of subject matter within the content is key to allowing users to browse successfully through collections of content. It also offers a drill-down navigation pattern, in which users can "surf" available facets to narrow the universe of content down to just those data elements they are interested in—e.g. beverage/wine; country/france; color/red; grape/pinot noir; region/Burgundy; vintage/2007, etc. This faceted navigation approach, pioneered in commercial use by e-commerce websites, is now becoming an industry standard for most information retrieval and analytics applications.

Classification has many uses, not just in user-facing functions but also in back office or "lights out" routines, e.g. routing only appropriate documents for archiving while retiring others in the context of a records management or eDiscovery system. Content analytics development teams should familiarize themselves with the multiple capabilities and implementation strategies available with clustering and classification software.

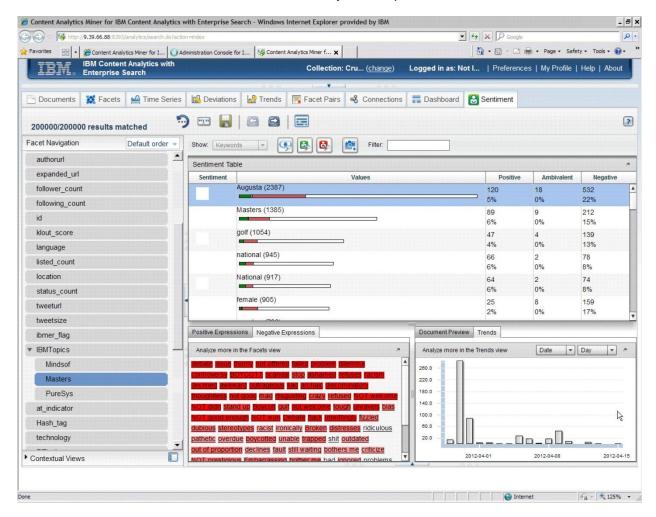
Sentiment Extraction

Sentiment extraction is a specialized application of content classification in which the content analytics software is configured to seek out particular terms and phrases that express opinions or evaluations and to categorize them by whether they indicate positive, negative, or neutral evaluations about an entity or event. While sentiment extraction has been in commercial use for some time, its use and its value have increased dramatically with the rise of social media and the explosion of usergenerated content in community posts, blogs, and in comment streams on company, product, news, or special service web sites like *Yelp, Trip Advisor*, etc.

In addition to leveraging a classification engine, sentiment extraction depends heavily on the quality of the dictionaries it has available to work with, as evaluative terms often change rapidly in common speech. It is also highly culturally dependent, as value expressions frequently use different terms in different languages or cultures. For example, a Bostonian may call something "wicked good", causing raised eyebrows in Minnesota.

Sentiment can provide insights into information that is not possible with standard content analytics. An example of this can be seen in Figure 4, where tweets are being analyzed around the Masters Golf tournament in 2012.

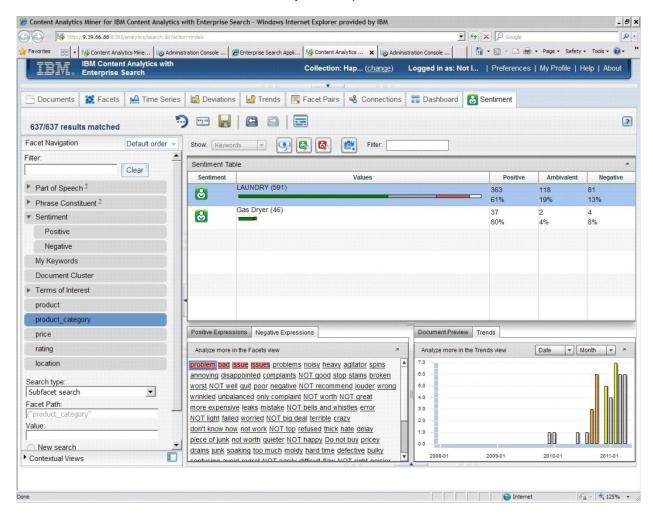
Masters Golf Tournament Sentiment Analysis Report



Source: IBM, 2012

Another example of sentiment around products can be seen in Figure 5. In this example, sentiment about various appliances is being shown. The recommendation for sentiment is that it can be an important part of the content analytics process. Organizations should evaluate whether or not they will need sentiment analysis as part of their overall content analysis strategy and if so, make sure that the content analytics tool that is used offers sentiment analysis, extraction and display capabilities.

Household Products Sentiment Analysis Report

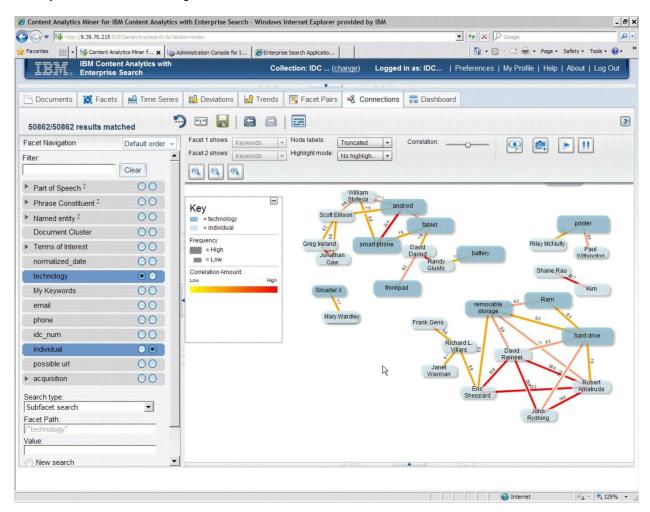


Source: IBM, 2012

Visualization

Visualizations are another tool in the content analytics arsenal. Visualizations can facilitate information and content navigation and discovery. Correlations between types of entities can show relationships and other types of useful information. For example, the visualization in Figure 6 shows the relationships between the entity types, "technology" and "individual" in a collection of articles and reports.

Entity Correlation Diagram



Source: IBM, 2012

Practical Pointers

Visualizations

Identify visualization needs for the project

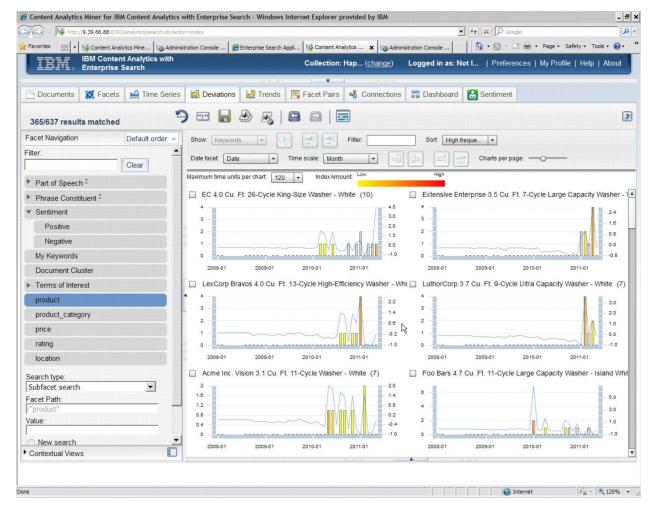
Once information has been extracted or "mined", showing it in a chart or graphic instead of in text makes it easier for users to understand and identify relationships, trends and patterns. Simple timelines, bar charts or pie charts can be used as effectively with mined content elements as they can with data. In fact, the data and the content can be combined in a single graphic for a more complete view.

Content analytics products vary widely on their ability to provide visualization capabilities inside the product. Broadly, content analytics reporting tools and visualizations are parallel in function to the visualization tools available in Business Intelligence products. They should offer discovery and exploration without extensive customization. Organizations often have their own heritage around visuals for decision-making, and content analytics software should be able to feed into these graphics. In addition, the software should provide application programming interfaces (APIs) or gateways to third party visualization tools. Content analytics development teams should identify their visualization needs, at least at a macro level, early in the project and determine if their requirements will necessitate including a separate visualization tool from the content analytics product or whether the standard visualizations in the content analytics product will be sufficient.

There are many types of visualizations and often they can be combined in interesting ways to provide additional information in a limited amount of space. In Figure 7, product mentions for several different types of washers are compared across a time dimension. This type of visualization allows a user to directly review and analyze several different entities on a single screen.

FIGURE 7

Washer Sentiment Comparison Report



Source: IBM, 2012

Custom Analytics Components

Most content analytics implementations will need one or more custom annotators to fulfill requirements unique to their application. These might range from a unique approach to

processing sentiment to a custom routine for pulling data from call logs or an interface for mining social media activity from a big data cluster.

Fach content analytics software product has its own set of supported languages or development wizards to help render custom modules or annotators. There are also some emerging industry standards which many commercial software packages support. It is content important analytics teams to evaluate the range of customization capabilities available in their software, and to gauge whether those capabilities offer a level of flexibility and ease of use that the team feels comfortable with. It is also important for teams to evaluate whether required technical skill sets and other resources are available on the team, from the software vendor, or from the professional services community. Custom development of content analytics requires a set of skills for which there is currently far more demand than supply.

Practical Pointers

Customization: Scripts vs. Models

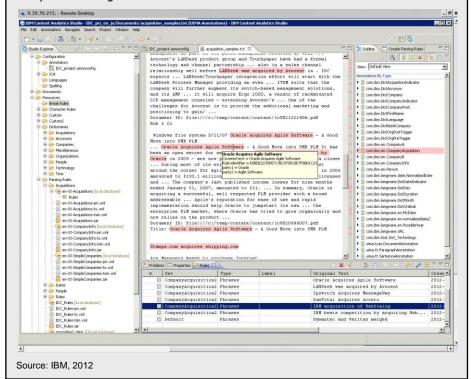
Use advanced modeling tools if available

Content analytics development teams need to demand "out of the box" analytics routines when they are evaluating software., Without such out of the box capabilities, and the ability to mix and match them to achieve customized analytics routines quickly, the team will have to devote dedicated developers to coding new scripts to perform tasks in the analytics pipeline, many of which will be low level functionality that have potentially been created hundreds of times in the past by other developers in different circumstances and organizations.

State-of-the-art products will offer a wide range of out-of-the box routines as well as a graphical modeling environment that simplifies and streamlines the process of constructing and customizing content analytics pipelines to meet specific application requirements. The screenshot in Figure 8 represents the kind of interface available in advanced products today.

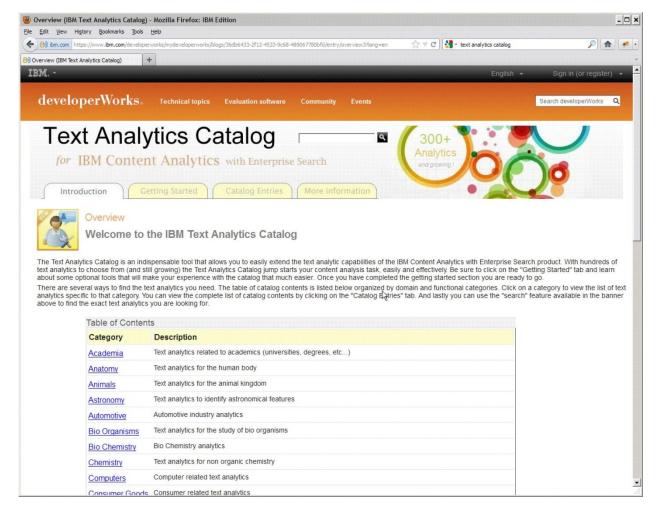
FIGURE 8

Analytics Modeling Tool Screen Shot



One method for handling custom development is to use common resources if they are available. In the same manner as there are repositories of taxonomies, dictionaries and lexicons, a number of content analytics systems have repositories of custom annotators and entity annotators. For example, in Figure 9 shows IBM's Text Analytics Catalog for the IBM Content Analytics product. This catalog consists of custom annotators that organizations can develop, share and use with other organizations.

IBM DeveloperWorks Text Analytics Catalog



Source: IBM, 2012

CHALLENGES/OPPORTUNITIES

The Information Advantage

Information finding has become an indispensable part of the online experience: to search for specific facts, people, documents, or images or to help people explore information spaces in order to find trends and unexpected ideas. Content analytics improves both of these processes. It is also part of a larger trend toward pervasive analytics. As organizations attempt to monitor and understand their transactions, their customers, and even their heating and cooling, they can only go so far with standard business intelligence applications. To get the full picture, they must incorporate text and other unstructured formats using content analytics to mine their emails, CRM systems, contracts, and sales and repair records, as well as media blogs, forums, wikis, and tweets outside the organization.

As search itself becomes increasingly central to people's experience of online information — both as enterprise employees and as consumers — the requirement for understandable, relevant, and accurate search results is driving greater adoption of content analytics technologies. The demand from the market spurs innovation among suppliers of content analytics software (e.g., solving the problems of content analytics processing at Web scale).

CONCLUSION

Analytics today is one vital piece of a strategy for outperforming one's peers and competitors. Quick, deeper insights into current trends or previously undiscovered relationships can emerge from content mining. The result is better patient care, new business opportunities, quicker time to market, and preemptive strikes against quickly detected risks.

Business analytics as a core practice in today's enterprise is continuing to grow in importance as more business functions become fully digital. Content analytics software stands at the intersection of the two worlds of structured and unstructured information, and it plays a central role in the movement toward convergence of these data sources in mainstream analytics.

Organizations cannot afford to ignore the promise of content analytics because the amount of information within the enterprise — already overwhelming — continues to grow at exponential rates. Automated tools for handling this flood of information are the only solution to coping with the increasing demands for wide-ranging and precise business analytics across all the functional areas of the business, from compliance, to customer experience, to supply chain optimization.

The outperforming enterprises identified in the recent survey research by the IBM Institute for Business Value (CEO Study, IBM 2012 http://www-935.ibm.com/services/us/en/c-suite/ceostudy2012/) were shown to be applying analytics to more aspects of their business and utilizing more sophisticated analyses than their business peer groups. Content analytics provides organizations with a net new opportunity to address a wide range of critical business problems that feature large amounts of unstructured data or feature a combination of unstructured and structured data. Coming to a more complete understanding of these critical problems more quickly is currently a best practice that allows enterprises to outperform their peers in avoiding significant cost outflows or in gaining the perspective required to take on new business initiatives that increase revenue.

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