

Innovate2010

The Rational Software Conference

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Automating Agile Practices: Rational Team Concert and Rational Method Composer

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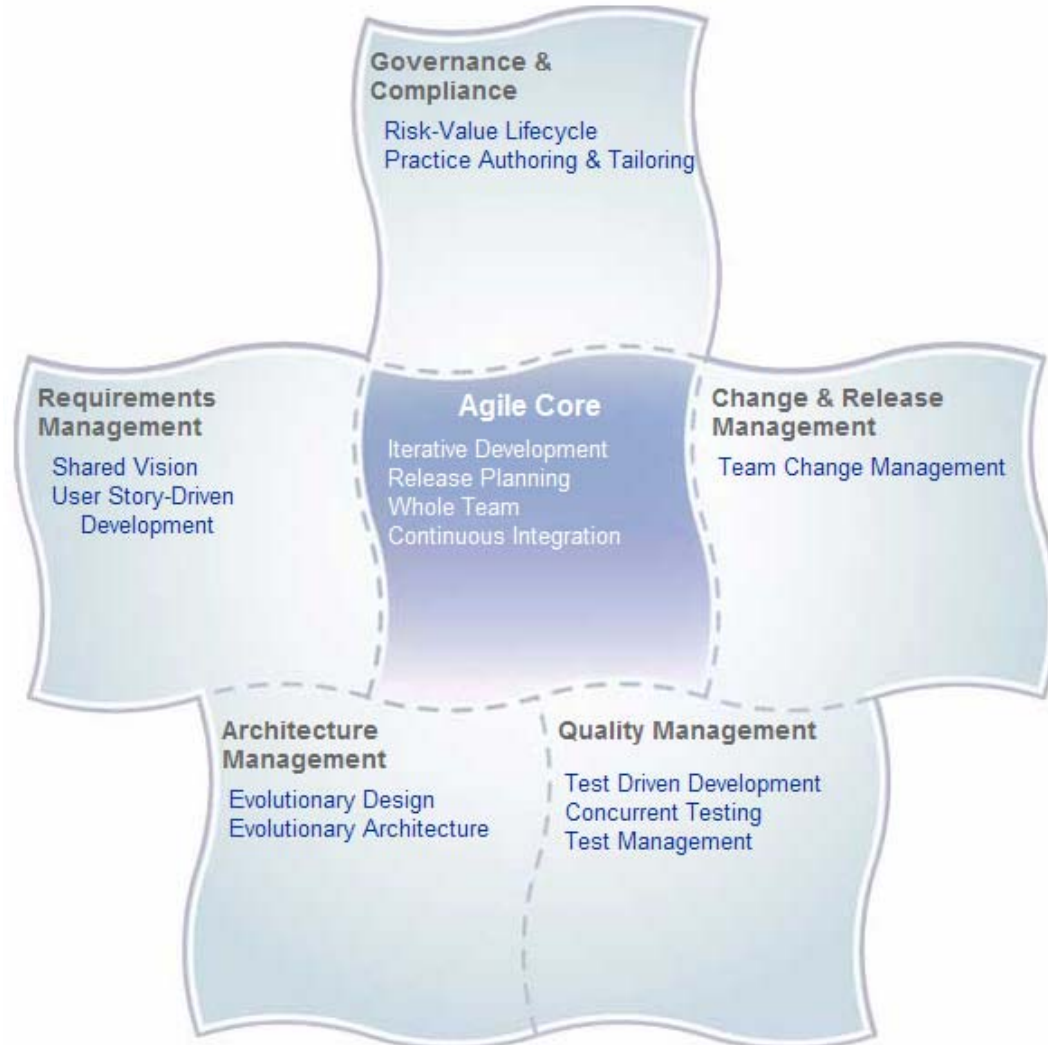
Agenda

- Process documentation
 - ▶ Rational Method Composer (demo)
- Process enactment
 - ▶ Rational Team Concert
 - ▶ Setting up the project area (demo)
 - ▶ Planning releases and iterations (demo)
 - ▶ Customizing your own process and work item templates
 - ▶ Final remarks and Q&A



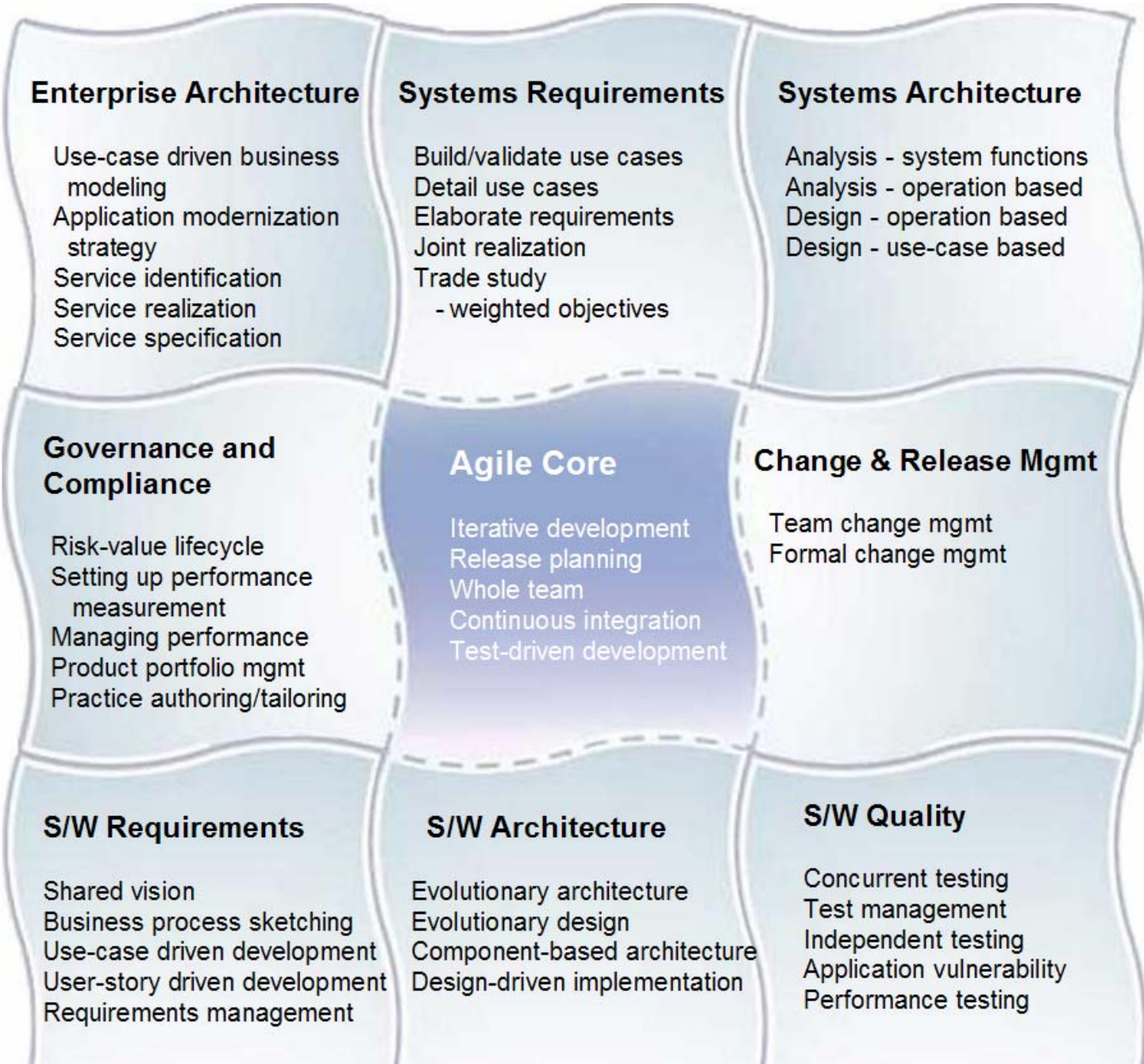
Documenting your process

- Rational Method Composer
 - ▶ Tool for authoring, tailoring, configuring, and publishing your process
- Sample practice sets:
 - ▶ Practices for Agile Delivery
 - ▶ Practices for Scaling Agile Development
 - ▶ And many more (later slide)



*Practices available in the
IBM Practices for Agile Delivery
configuration*





Publishing and deploying your practices

IBM Practices for Agile Delivery - Mozilla Firefox

File Edit View History Bookmarks Tools Help

Address bar: :ttings/rbalduino.RATIONAL/RMC/Publish/AgileDelivery/index.htm#practice.mgmt.iterative_dev.base/tasks/plan_iteration_957C90DC.html

Language: IBM Terminology (English only)

Rational. Method Composer

Team (IBM)

- Welcome to the IBM Practices for Agile Delivery
 - Getting Started
 - Delivery Processes
 - Practices
 - Management Practices
 - Iterative Development
 - How to Adopt the Iterative Development Practice
 - Key Concepts
 - Work Products
 - Tasks
 - Assess Results
 - Manage Iteration
 - Plan Iteration**
- Guidance
 - Rational Team Concert Tool Mentors
 - Measurements
 - Release Planning
 - Risk-Value Lifecycle
 - Team Change Management
 - Whole Team
- Technical Practices
 - Role sets
 - Work Products
 - Tasks
 - Guidance
 - Tools
 - Release Info

Breadcrumb: Practices > Management Practices > Iterative Development > Tasks > Plan Iteration

Task: Plan Iteration

Plan the scope and responsibilities for a single iteration.
Disciplines: Project Management

Purpose

To identify the next increment of system capability, and create a fine-grained plan for achieving that capability within a single iteration.

[Back to top](#)

Relationships

Main Description

During project planning, iterations are identified, but the estimates have an acceptable uncertainty due to the lack of detail at the project inception. This task is repeated for each iteration within a release. It allows the team to increase the accuracy of the estimates for one iteration, as more detail is known along the project. The project manager has the responsibility of ensuring that the team commits to a reasonable amount of work for the iteration, based on team performance from previous iterations.

[Back to top](#)

Steps

[Expand All Steps](#) [Collapse All Steps](#)

Prioritize Work Items List

The work items list should be prioritized before you plan the next iteration. Consider what has changed since the last iteration plan (such as new change requests, shifting priorities of your stakeholders, or new risks that have been encountered).

Define iteration objectives

Work with the team to refine the iteration objectives found in the project definition and scope, and document them in the iteration plan in order to provide high-level direction to what should be targeted for the iteration. The objectives should be driven based on stakeholder priorities, and will be revised as the iteration plan is finalized. Those objectives are usually defined as high-level capabilities or scenarios, which need to be implemented and tested during the iteration in order to deliver increased value to the customer.

Identify and review risks

Throughout the project, new assumptions and concerns may arise. The team identifies and prioritizes new risks as part of iteration planning, updating the risk list. Responses to risks are added to the work items list, influencing the work that is being planned for that iteration.

Glossary

Done





Rational Method Composer – Published Website



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Documented versus enacted processes

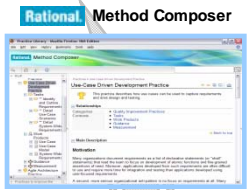
- Generally all software teams have some sort of process
 - ▶ Formally governed process, or informally agreed process, team culture and values, ...
- Successful teams...
 - ▶ Believe their software process helps produce quality software
 - ▶ Own their process
 - ▶ Know which aspects of process need to be strictly regulated versus relaxed
 - ▶ Continually adapt and evolve their process to changing needs and retrospective feedback
- However success depends on....
 - ▶ Common **understanding** of the process by all team members
 - **IBM Rational Method Composer** to capture and maintain your process descriptions
 - Knowledge transfer vehicle and reference for reuse
 - ▶ Consistent **execution** of the process
 - **IBM Jazz Team Process Component** to enable tools such as **Rational Team Concert** to support your process
 - Automate processes as **time savers**, **productivity boosters**, and **safety nets**
 - **Encourage** and **steer** the team down the appropriate path



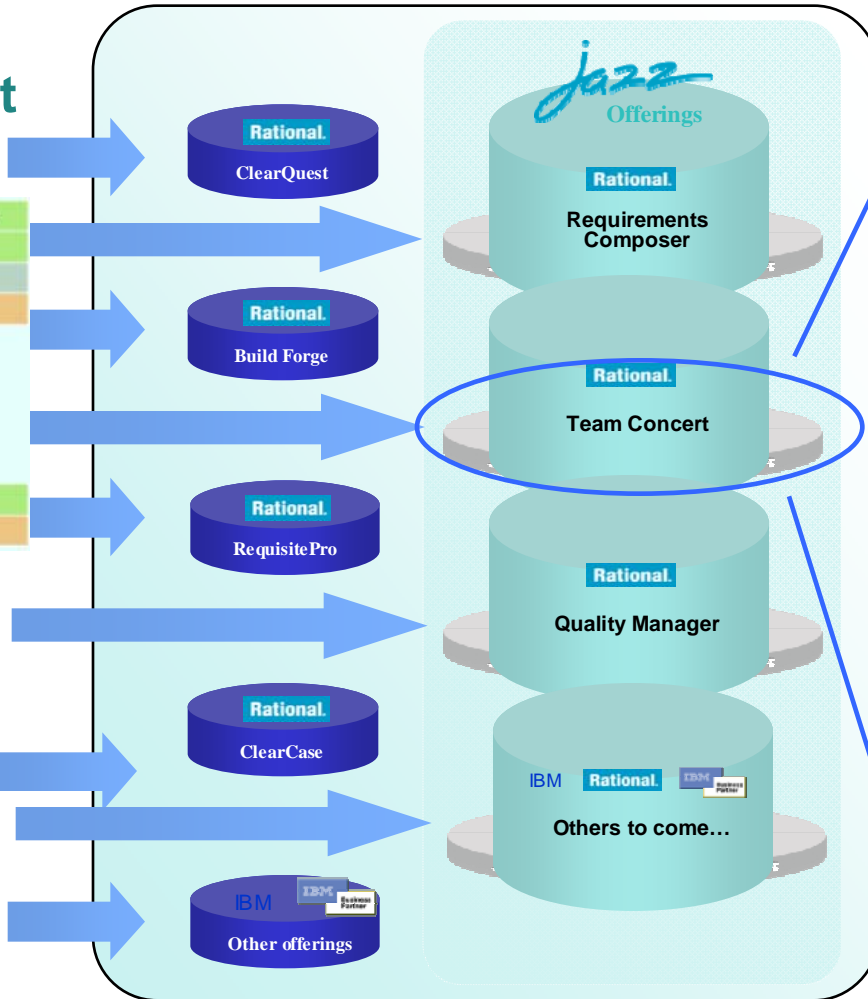
Best practices provide customizable models for using the IBM Rational Software Delivery Platform

Adopt Best Practice

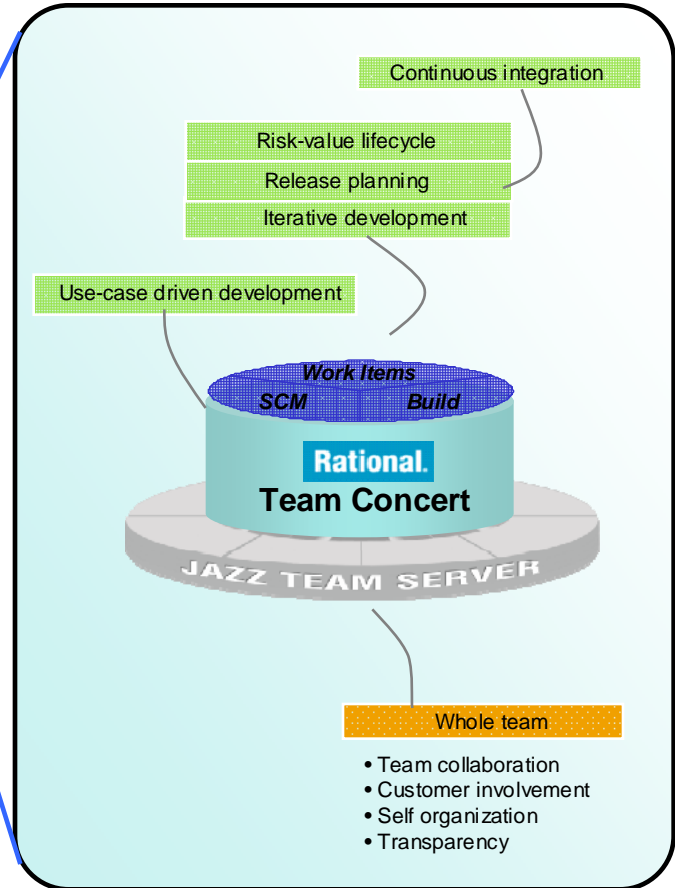
- Use-case driven development
- Continuous integration
- Shared vision
- Whole team
- Staged integration
- Multi-team management
- Risk-value lifecycle
- Asset-based development
- Asset governance
- Iterative development
- SOA modeling



Best practice asset repository



Example



Rational Team Concert

- Collaboration tool that provides

- ▶ Agile planning
- ▶ Source code management
- ▶ Work item management
- ▶ Build management
- ▶ Project health
- ▶ Integrated reporting
- ▶ Process support

The screenshot displays the Rational Team Concert interface with several key components:

- Work Items - Iteration plan Core for M2 - 1.0 M2 - Rational Team Concert:** The main window showing a project tree on the left and a 'Release Plan' view on the right. The 'Release Plan' view shows 'Top Items' with columns for 'Closed Items', 'Open Items', 'Progress', 'Estimated', and 'Assigned To'. For example, 'Create a basic user interface' has 6 closed and 8 open items, with 112/112 hours progress and 63% estimated.
- Day in the Life Dashboard:** A dashboard window titled 'Day in the Life Dashboard' with tabs for 'Home', 'Meetings', and 'Queries'. It features two main panels:
 - Open work items (2):** A list of open items including '978: Publish survey' and '1386: DITL plan - to copy into new iteration'.
 - All work items (7):** A list of all work items, including '978: Publish survey', '1386: DITL plan - to copy into new iteration', '981: Review survey with WG', '980: Review iteration plans', '976: Survey draft', '979: Schedule meetings', and '977: Review survey with IA council'.
 - Open vs Closed:** A bar chart showing the number of open and closed work items over time. The x-axis shows dates '5/6/08' and '5/20/08'. The y-axis ranges from 0 to 8. The chart shows a significant increase in open items around 5/20/08, with a corresponding increase in closed items.

Adding value to process definition

- **Rational Method Composer** adds the following to a **Rational Team Concert** project
 - ▶ **Values, principles, and practices** the development team agreed upon
 - ▶ **Core concepts** that the needs to understand for a given practice
 - ▶ **Standard tasks and guidelines** of the practices, what **artifacts** do they need
 - ▶ Reoccurring **tasks** (when and why)
 - ▶ **Responsibilities** of roles for artifacts
 - ▶ **Artifacts and deliverables** of different teams
 - ▶ **Templates**, quality and review criteria for artifacts
 - ▶ **Project lifecycle** organization
 - ▶ Criteria for **milestones**
 - ▶ Using the **development tools** for the practices



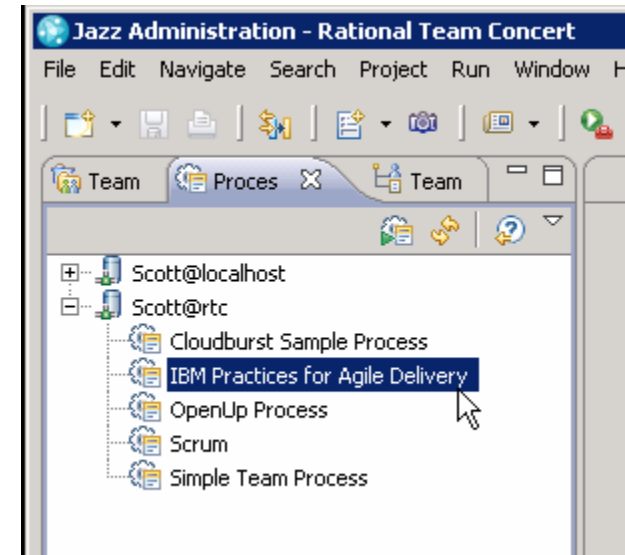
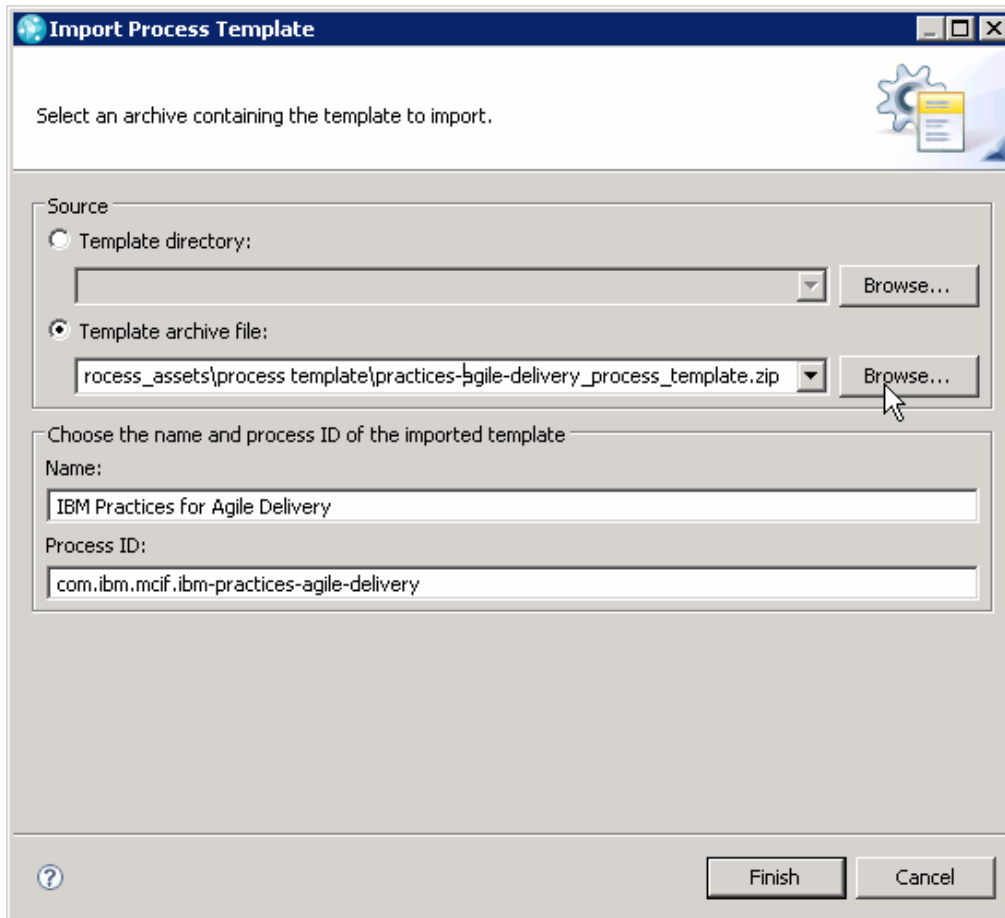
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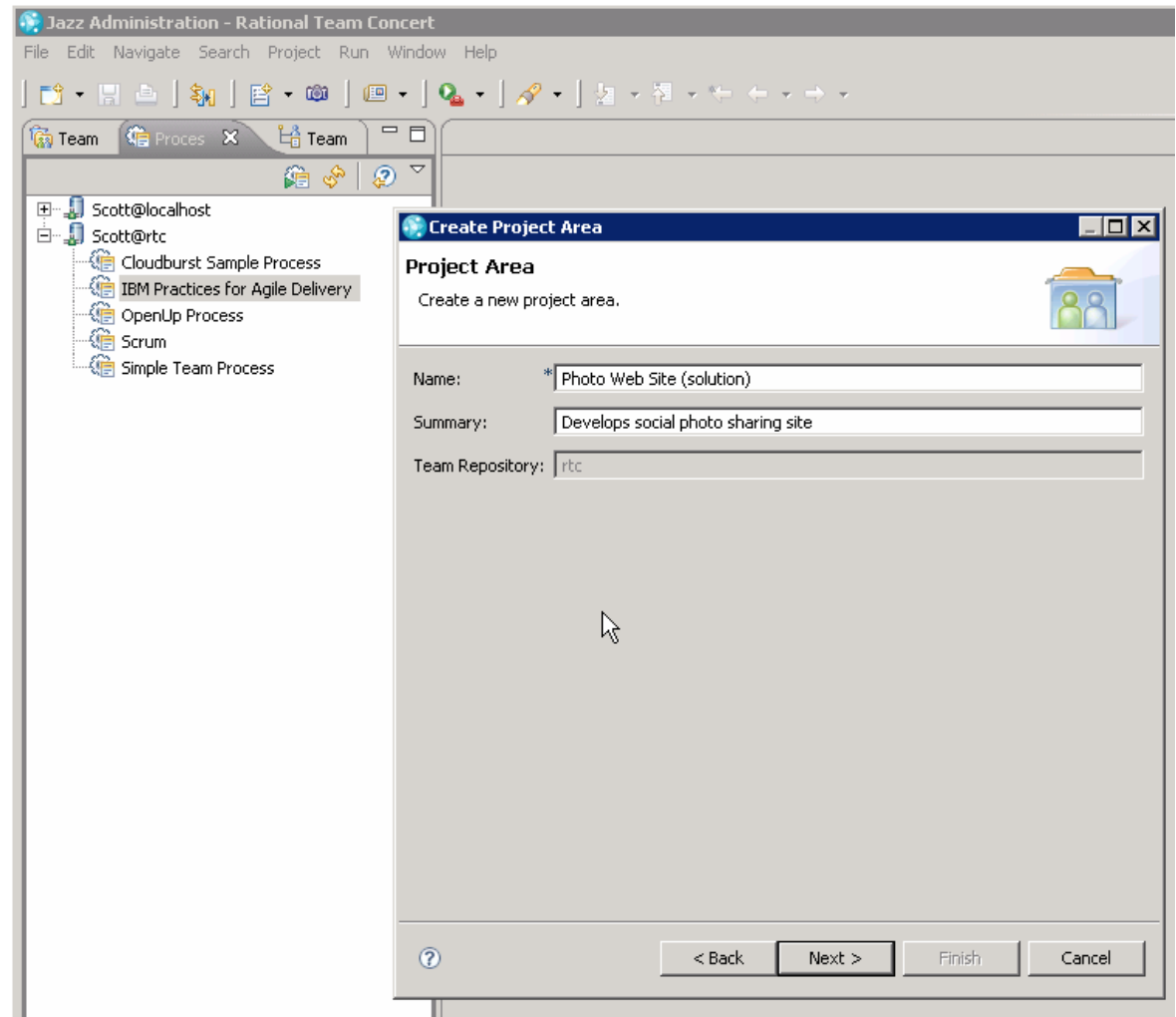
Importing the process template

- Import the “practices-agile-delivery_process_template” file
- The process template becomes available in the templates list



Creating a project area in Rational Team Concert

- When you create a new project in Rational Team Concert, select the desired process template



Connecting the process site to your project area

- Deploy the process site (for example) to your Rational Team Concert server
- Access the process site in the **Overview** page, **Process Description** section

The image shows two screenshots of the Rational Team Concert interface. A green arrow points from the 'Process Description' section of the left screenshot to the 'Welcome to the IBM Practices for Agile Delivery' page in the right screenshot.

Left Screenshot: Project Area Overview

- Project Area:** Photo Web Site (solution)
- Details:** Summary: Develops social photo sharing site
- Process Description:** IBM Practices for Agile Delivery
- Timelines:** Main Development
 - Release 1.0
 - Iteration I[n]
 - Iteration E[n]
 - Iteration C[n]
 - Iteration T[n]
- Members:** Scott (scott@jazz.squawk.net)
- Administrators:** Scott (scott@jazz.squawk.net)

Right Screenshot: Rational Method Composer

- Team (IBM):**
 - Welcome to the IBM Practices for Agile Delivery
 - Getting Started
 - Delivery Processes
 - Practices
 - Role sets
 - Work Products
 - Tasks
 - Guidance
 - Tools
 - Release Info
- Main Description:**
 - Learning:**
 - Basic Process Concepts
 - Practice
 - Agile Delivery with Rational Team Concert and Rational Method Composer
 - Mapping rules between RMC delivery process and RTC process template
 - Work Items
 - Navigation Links:**
 - Roles
 - Work Products (by Domain)



Rational Team Concert – Setting up the project area



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Creating a Plan

- Use the **Team Artifacts** view to create a Project (or Release) Plan

Jazz Administration - Photo Web Site (solution) Team - Rational Team Concert

File Edit Navigate Search Project Run Window Help

Team Area: Photo Web Site (solution) Team

New plan

Create Plan

Create a new plan.

Name: Photo Web Site - Project Plan

Owner: Photo Web Site (solution) Team

Iteration: Release 1.0

Advanced Options

Plan Type: Release Plan (Team)

Always load all execution items

Members

Roles determine a user's permissions as well as actions that are run for team operations. The valid in all child team areas. Unless configured repository play the 'default' role.

Name	Process Roles
<input type="checkbox"/> Bob	Analyst
<input type="checkbox"/> Deb	Developer
<input type="checkbox"/> Marco	Team Lead
<input checked="" type="checkbox"/> Scott	Team Lead
<input type="checkbox"/> Tanuj	Tester

Using templates from your process guidance

The screenshot shows the Rational Method Composer interface. On the left is a tree view of project areas, including 'Photo Web Site (solution) [rtc]' with sub-items like 'Builds', 'Plans', and 'Reports'. The main window displays the 'Template: Project Plan' page. The page title is 'Rational. Method Composer' and the breadcrumb is 'Guidance > Templates > Project Plan'. The content includes a description of the template, a 'Relationships' section with a link to 'Project Plan', a 'Description' section with a 'Main Description' paragraph, and an 'Attached Files' section with links to 'pr_plan_overview.txt' and 'project_plan_tpl.dot'. A footer contains the text 'This program and the accompanying materials are made available under the Eclipse Public License V1.0, which accompanies this distribution.' and 'OpenUP Copyright'.



Pasting the template into the plan

The screenshot shows the IBM Rational software interface. On the left, a tree view displays the project structure under 'Photo Web Site (solution) [rtc]', including 'Builds', 'Plans', 'Recently Viewed Plans', 'My Current Plans', 'Current Plans', 'All Plans', 'Iteration I[n] [Main Development]', 'Release 1.0 [Main Development]', 'Main Development', 'Release 1.0', and 'Photo Web Site - Project Plan'. The right pane shows the 'Photo Web Site - Project Plan' editor. The plan content includes:

Owner: Photo Web Site (solution) Team | Iteration: Release 1.0 | [0 Closed](#) | [0 Open](#)

Attached pages are edited using a wiki style syntax. To learn more about the syntax used, activate the content assist (Ctrl+Space) or open [Help](#).

= <Project Name> - Project Plan

==1. Introduction

==2. Project organization

// [Information such as team members and the roles they play during the project are captured in the Team Area. Use this section to capture other information that is not already in the Team Area. If applicable, introduce work areas, domains, or technical work packages that are assigned to team members. Introduce neighboring projects, relationships, and communication channels. If the project is introduced somewhere else, reference that location with a link.]

==3. Project practices and measurements

//[Use this section to summarize and reference the published Web site containing the selected practices for your project, or attach a screen shot of the selected practices.]

==4. Project milestones and objectives

==== Iteration 1
* Primary objectives (risks and use case scenarios)
* Scheduled start or milestone
* Target velocity

==5. Deployment

==6. Lessons learned

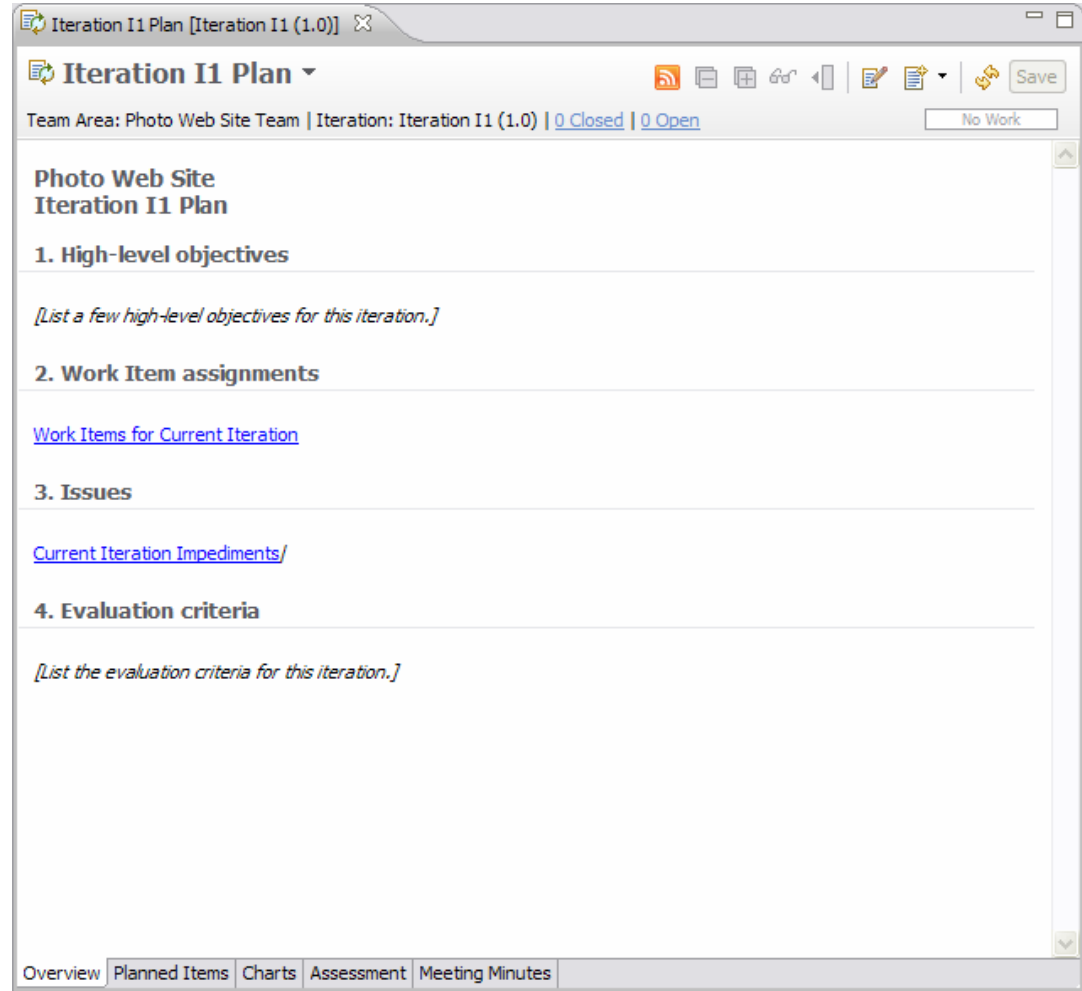
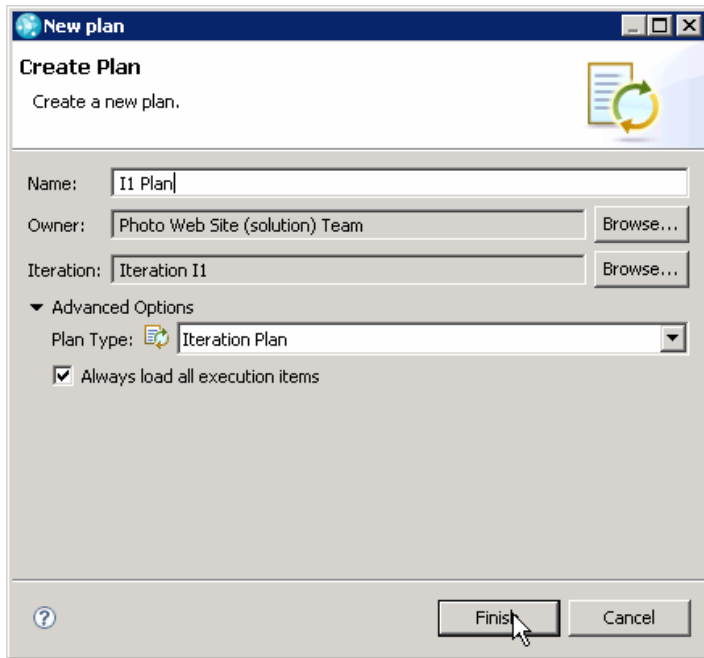
► **Attachments**

*Overview | Planned Items | Charts



Creating an iteration plan

- Create your first iteration plan for an **Inception** iteration
- Find and apply the iteration plan template from the process guidance site



Populating plan with work items (1 of 2)

- Locate set of initial tasks automatically created for first Inception iteration
 - ▶ Run a query such as “Recently Created” to see the tasks in the **Work Items** tab
- Select tasks and drag and drop them into the **Planned Items** page of your iteration plan (see next slide)

	I ▲	Status	P	S	Summary
53		➔ New	<input type="checkbox"/>	●	Setup process description
54		➔ New	<input type="checkbox"/>	●	Plan Iteration
55		➔ New	<input type="checkbox"/>	●	Develop Technical Vision
56		➔ New	<input type="checkbox"/>	●	Plan Project
57		➔ New	<input type="checkbox"/>	●	Plan Test Effort
58		➔ New	<input type="checkbox"/>	●	Identify User Roles and User Stories
59		➔ New	<input type="checkbox"/>	●	Outline the Architecture
60		➔ New	<input type="checkbox"/>	●	Assess Results
61		➔ New	<input type="checkbox"/>	●	Refine Project Plan

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Customizing your delivery process

- Add a practice to the configuration
- Extend the agile delivery process with new tasks
- Export activities and tasks
- Incorporate them into Rational Team Concert



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Futures

- Rational Team Concert “Next”
 - ▶ Planning to include Jazz Team Practices capability
 - Allows team members to do simple editing of practices
 - Start at long term vision – method authoring on Jazz

- Longer term
 - ▶ Planning to support Collaborative process definition / enactment on the Jazz platform



Resources

- Find out more about Rational Method Composer, download trial
<http://ibm.com/rational/rmc>
- Article: Agile practices enactment with Rational Team Concert and Rational Method Composer
 - ▶ <http://jazz.net/library/article/410> (includes link to Rational Method Composer plug-in)
- IBM Practices for Agile Delivery - Download of process template, process description, and article
 - ▶ <http://www.ibm.com/support/docview.wss?uid=swg24025896>
- Additional downloadable practices
 - ▶ <http://www.ibm.com/support/docview.wss?uid=swg24024567>
- Rational Method Composer online help
 - ▶ <http://publib.boulder.ibm.com/infocenter/rmc/v7r5m0/index.jsp>
- Rational Team Concert online help
 - ▶ <http://publib.boulder.ibm.com/infocenter/rtc/v2r0m0/index.jsp>
- Rational Method Composer and Rational Team Concert integration
 - ▶ <http://jazz.net/projects/rational-team-concert/integrations/proj-mgmt#rmc>



Questions





www.ibm/software/rational

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