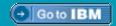


# Quality Management Keynote

Real Teams, Real Insights, Real Results

Kamala Parvathanathan Senior Manager, IBM Rational





© 2009 IBM Corporation



# Quality Management Keynote

- Real Challenges for real Teams
- Real Insights
- Real Results
- Wrap Up



#### iem

#### **Today's Challenges to Software Quality**

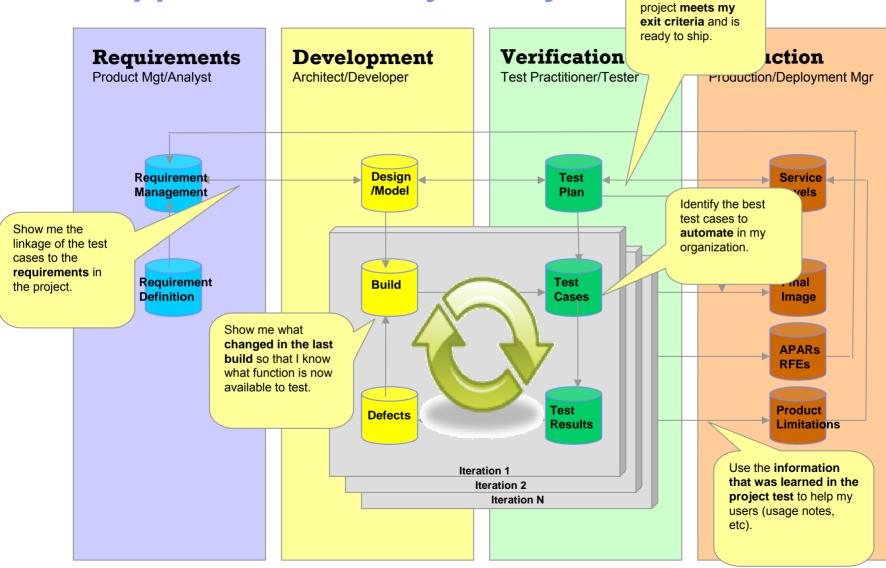
- Enterprise pressure to reduce cost
- Competitive demand to deliver faster
- Worldwide geographical dispersed development
- Unpredictable/unknown use of application
- Increasingly complex software ecosystems
- New requirements for government standards
- Lack of domain knowledge/content
- Inability to search/reuse test assets
- Lack of leveraging previous test experiences
- Unclear business goals for test criteria
- Limited use of real customer data in verification
- Lack of published open standards for vendor integration

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Show me when the

#### **The Application Quality Lifecycle**





# Quality Management Keynote

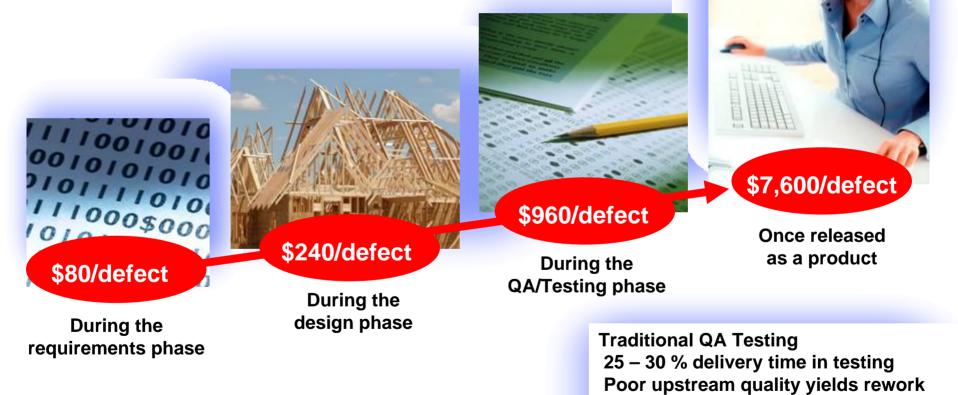
- Real Challenges for real Teams
  Real Insights
- Real Results
- Wrap Up





# The increasing costs of fixing a defect

80% of development costs are spent identifying and correcting defects!



Source: GBS Industry standard study

Defect cost derived in assuming it takes 8 hrs to find, fix and repair a defect when found in code and unit Defect FFR cost for other phases calculated by using the multiplier on a blended rate of \$80/hr.

QM 01 – Quality Management Keynote

6

Compressed schedules make it worse



#### Rain sensing wiper system design failure Individual Systems Worked, But Failed When Integrated

- Windshield provided by local supplier
  - Incompatible with the operation range of the sensor
  - Cars were sent to customers with non-functioning wiper system



#### Initial diagnostics designated software as culprit for malfunction

Mechanics couldn't test software behavior

Failure was not of individual components, but in the interaction at a system level



### Elements of Risk: Time, Quality, Cost



Each of the vertices is an embodiment of risk:

Time Risk Cost Risk Quality Risk

Risk cannot be removed

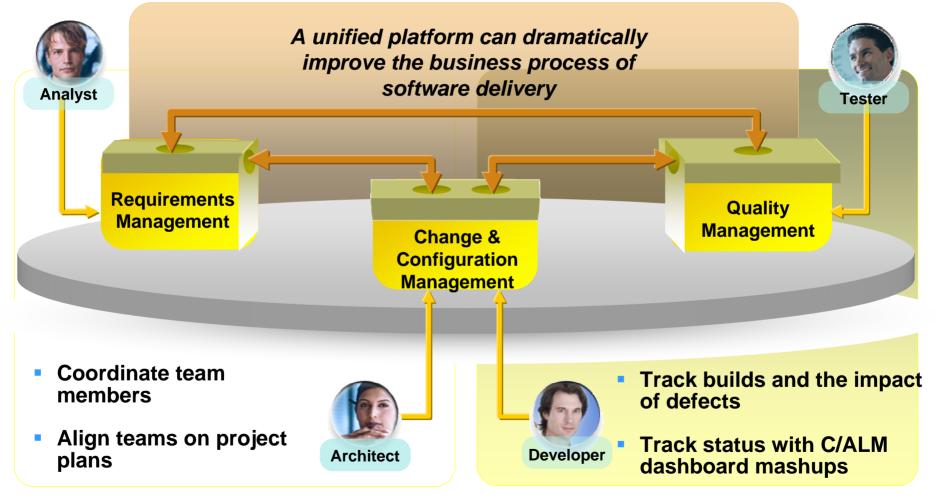
But it can be understood and controlled

With IBM Rational Quality Management...



# Unified platform for software delivery

Moving beyond individual tools





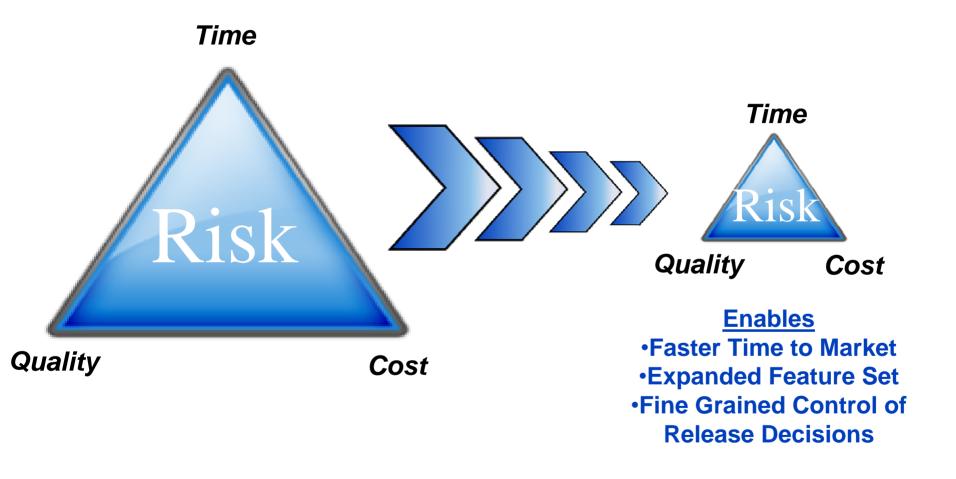
### **Risk Management through Process Improvement**



Process Improvements and Tooling efficiencies Reduce your Risk and Cost



#### **Risk Management through Process Improvement**



With IBM Rational Quality Management...



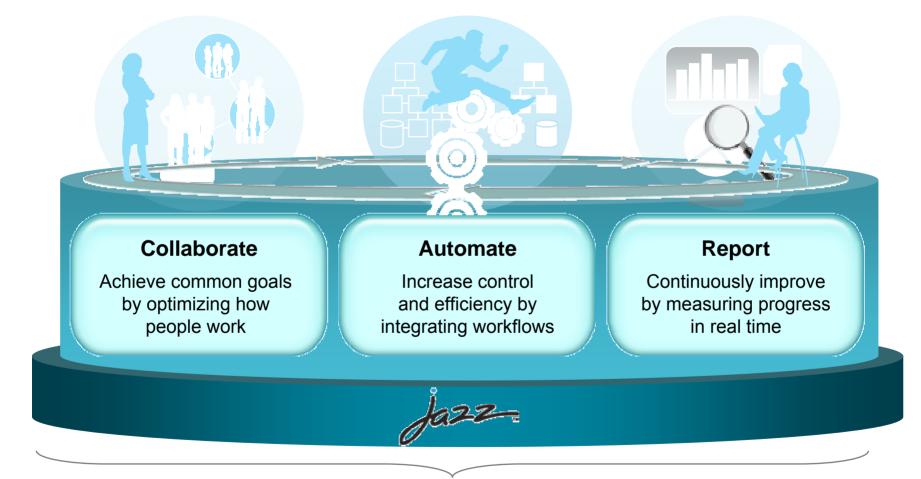
# Quality Management Keynote

- Real Challenges for real Teams
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- Real Results
- Wrap Up





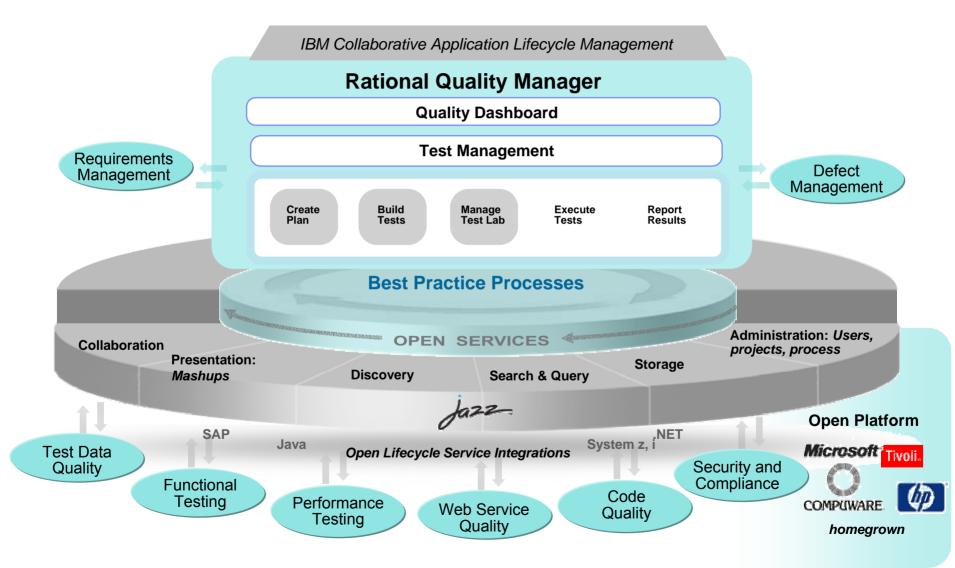
# **Quality Management Imperatives**



# Improve knowledge and practice maturity with an environment that develops individual and team talent.



## **Quality Management Hub**





#### Review 2008

- Rational Quality Manager/Rational Test Lab Manager 1.0
- Rational Functional Tester 8.0
- Rational Performance Tester/ Rational Service Tester 8.0





#### Review 2009

- Rational Quality Manager/Rational Test Lab Manager 2.0
- Rational Functional Tester 8.1
- Rational Performance Tester/ Rational Service Tester 8.1

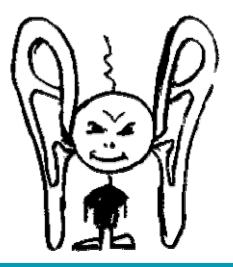




# Rational Quality Manager 2.0

- We heard you -- feedback concerning 1.0/1.0.1 of RQM
  - Usability
  - Better searching capabilities
  - Needing to have a faster ROI
  - Integrations
  - Custom Reporting
  - Performance
- Problems to solve
  - Two weeks chopped off my test cycle, need help prioritizing
  - Tracking test progress
  - Understanding retesting







#### Comprehensive rich test plan

A quality contract for the entire software delivery team



- Collect and track all test data
  - Central location for business objectives requirements, resources, platform and exit criteria to name a few

#### Defined Responsibilities

 Individual sections are assigned to team members to clearly establish ownership

#### Goal Oriented

Formalized and documented exit criteria

#### Extensible

Add sections, import custom data

#### Keep track of changes

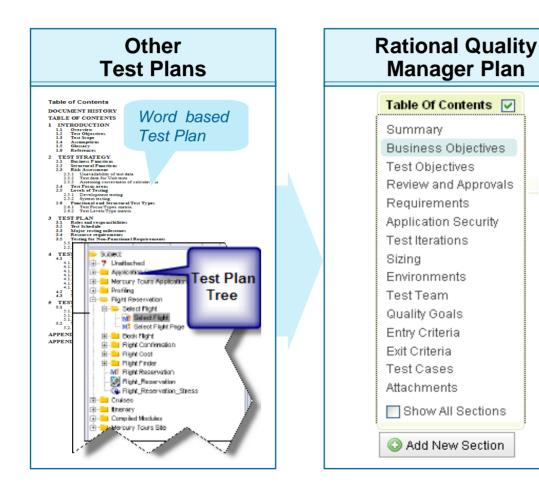
 Snapshot version control to track plan history throughout the life of the project

. .



### Comprehensive dynamic planning and updates

Process flow, not artifacts drives team activities



- Live dynamic documentation
- Defines test process and strategy
- Defines responsibilities
- Activity based versus hierarchy
- Business level reporting against quality objectives

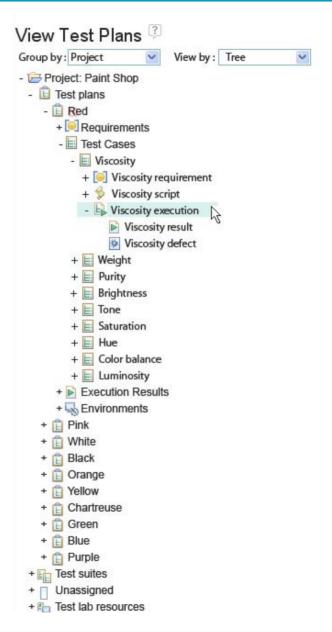


#### Usability

- Organizing Artifacts
  - User defined Hierarchical Tree Visualization based on artifact relationships
  - More Ability to leverage Categories to limit view of artifacts
- Finding Artifacts

.

- Additional Searching/filtering capabilities.
- Tag cloud for all assets
- Manual Test Improvements
- Catalogue Customizations





#### But wait, there is more

Group by: Release 🔽 View as: Explorer 💌

			Previous	Next			
Quality Manager	Rela	ease 1.1		System Test Plan		Test Cases	
🗁 Release 1.1	► Ē	System Test Plan	Þ	🖹 Test Cases	Þ	🖹 Basic Flow	
Unassigned	⊳			🢽 Requirements	⊳	📙 Order CD Basic Flow	Þ
						INVALID CUSTOMER ID OR P	•
						🖹 Pre Condition	Þ
						🗎 Arrange Shipment	⊳
						SUCCESS	Þ
						🗎 Basic Flow	Þ
						🗎 TRACK PACKAGES	⊳ L
						🗎 Brief Description	Þ
						🗎 TRACK PACKAGES	Þ
						🔲 OPTIONS FOR DISPLAY	Þ
						INVALID INFORMATION	▶
							ь 💌

- · View are dynamically rendered
- Can utilize many ways to view relationships
- Can change the perspective of views (starting point).
  - E.g. View by Release



#### Integrated manual test authoring and execution Maximizing efficiency of manual testing

Home	Script Execution ©				
Ę	Executing New Manual Script	Customer Order			Cancel
Environn Test Scrip Application Browsers CPU DataBase Operating	n Server	New Customer Order Tomcat 6.0 Firefox 2.0 AMD 32bit DB2 7.x Windows NT			
Passed		Apply All 🛛 🕑 🍺 🚞 Te	est Progress	67%	
Script Sti #	Type Result	Description		Attachment	0
1	8 🖌	Select a cd and click Order button		Defect	
2	Passed	Verify the login window displays		Deleci	
🔷 З	8	Select new customer radio button and	select OK button		Q,
				To create a defect press 'Add D Add Defect	efect'
	Manual <sup>-</sup>	Test Execution		ld Summary	
	Manual			Doubl Attackment	0
				Result Attachment	0
				Comment	0

#### Manual test author and execute

- Step by step capture and execution of manual tests
- Assisted data entry
- Keyword support for integrated manual and automated testing
- Rich defect capture during execution, including screenshot and attachments
- Simple intuitive interface for quick test execution



#### Manual Test Improvements

Ste	р	Description	Expected Results		
1	• 1	Start Classics Application	This window should appear.	-	×
2	⊞ -	Select a CD. USer browses to Schubert and selects String Quarter		•	×
3	<b>H</b> •	Order the selected CD. Press the Place Order Button. The Place Order Window appeas with Schubert as a selected item.	0 • • • • • • • • • • • • • • • • • • •	•	×
4	₽ -	Insert CC Number by using assisted data entry.		- 🐺	×
5	• 🖪	Validate Trent Cuplito is on Name: field using assisted data verification		- 🚑	×
6	₩ ▼	Press the PWW button. Validate the login screen appears		·	×
7	•	Press the OK Button. Validate the order confirmation window appears.	Harrage II	•	×
8	<b>H</b> -	OK Button		-	×

#### Manual Test Creation

- Expected results for every step
- Graphic management (thumbnails vs full size)
- Full off-lining of manual test



#### Manual Test Improvements

	Step	Result Description	Expected Results	Actual Results							
⇒	1 🗉	Fail Start Classics Application		Login Screen Appeared instead.	^						
	This window should appear.										
	2 🗵	Select a CD. USer browses to Schubert and selects String Quarter									

#### Assistance in manual test execution

- Inline actual results. Thus, from a log people will see step, expected result, actual result and comments all on screen (and report needs to provide)
- Pause Resume of Manual Test execution
- Manual execution updates the Execution Points based on each step
- Execution Console should show manual tests too
- > Ability to easily provide execution comments



# **Risk Based Testing**

#### Risk Management strategy can make or break companies.

Effective Risk Based Testing requires process support.



- Calculated Risk
  - Screen hold 10 lbs
  - Cat weighs 9
  - High Risk
- My Risk
  - Really want that bird
  - Low Risk
- Community Risk
  - What do other cats say?



Collaborative

Dick

Calculated

Dick

# **Risk Based Testing**

#### Risk Management strategy can make or break companies.

• Effective Risk Based Testing requires process support.

Jovera	ige for ti	he Classics Ja	/a applicat	ion.							Requirements		Ӓ Risk Asse	essment:	
t Cas	ses 🕴	)								X 🛞	Test Plans		eeeeve	ry high	
				) plan. You can add and rem ciation to this test plan but n			ocuments and	create and as			1231 510113	ng attr	Å My Risk:		
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E	16	00000	 ⊘	Order Multiple CDs Add New Products	Draft Draft	Web UI Web UI	Execution Execution	Functiona	100	1 minu		00110	High:	0 (0%)	
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				Previo	ous  1-60	f6  Next						000	Very low:	1 (100%)	

- Drive risk based decisions to meet quality objectives
- Allows for collaboration on risk mitigation strategy
   Documentation of risk related decisions

**Prioritized Tests** 

to meet

business needs



# Productivity Boosters Smart Automations...

- Increase productivity
- Reduce risk of human error

Jump start Test Case Description for Manual

• Reduce time to quality

**Quality Management** 

Reduce cost...

testing

<u>Automated</u> Build record Integration for test and lab mgmt

RQM/RTLM Scheduling <u>Automation</u>



<u>Jump Start</u> creation of Stubbed test cases from

requirements

#### **Requirements Management**

cord and lab mgmt

Management

Build



## **Organizational Policies**

- Assessing status
  - Standard Objectives
  - Reuse across Test Plans
  - All working toward same objectives
  - Measures against objectives

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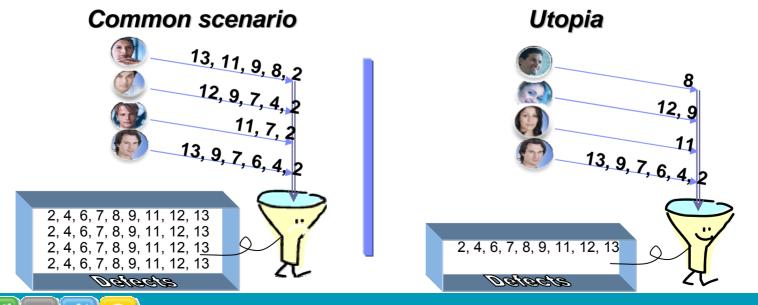
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uality Objectives 🔇							
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bjective	Expected	Actual Value	Status	Comment			
umber of Open Sev1 Defects	= 0	0	Successful				
elect Quality Objectives ?							٤
Name	Descriptio	n			Condition	Target	
Number of Blocked Execution Records	Objective s Blocked.	Objective stating that no Execution Records can be Blocked.				0	
Records		Objective stating that only a small percentage of Execution Records can be Blocked.					
Percentage of Blocked Execution Records				e of	۲	10	
Percentage of Blocked Execution	Execution	Records can be			۲	10 0	
Percentage of Blocked Execution Records Number of Failed Execution	Execution Objectives Failed. Objectives	Records can be stating that no E	e Blocked. xecution Records c a small percentage	an be			





# Just create defect to ensure in the system. Worry about duplicates later..

- How long does it take to find and resolve a single duplicate defect?
  - Are development teams working on same issue unknowingly
  - Are multiple fixes for the same problem put in different builds
  - Are testing members validating
- Time is money.....







.

**H** 



#### Process-led Automation yields real savings Examples of automation capabilities

	Developing repeatable industry test solutions							Integratin end pro		
Asset	Test cases copied	Manual scripts copied	Manual scripts Reuse	Prevent & block duplicate Defects	Baseline & migrate documentation		Baseline artifacts	Leveraging component Reuse	Dynamic updates of test assets	Total
Quantity	343	350	1,393	905	1,365		2023	1029	2,227	9,635
Hours saved	167	175	696	1,755*	683		1,011	515	557	5,558
Value	\$16,690	\$17,514	\$69,633	\$175,452	\$68,254		\$101,125	\$51,459	\$55,673	
Total			\$1	75, 4	52		\$169,379		\$107,132	\$555,799
	saved assur GBS Test P			gest hidd associate		rea	ality, it often t	takes much lo	nger.	
Average	per project at a rate of	saving v	defect o	duplicatior	าร	s ca	alculated on	a per asset ta	sk and proc	ess
			Avera	age savir	ngs per pr	O	ject - ov	er half a	million	dollars





#### Integrating DOORS with IBM Rational Quality Manager Enabling requirements driven testing



- Tests based on requirements ensure deliverables meet customer expectations
  - Plan Tests Early
  - Conduct Tests Early
  - Relate Tests to Requirements
  - Relate Defects to Requirements
  - Measure Progress against Requirements

.



## **Closed Loop Analysis & Reporting**

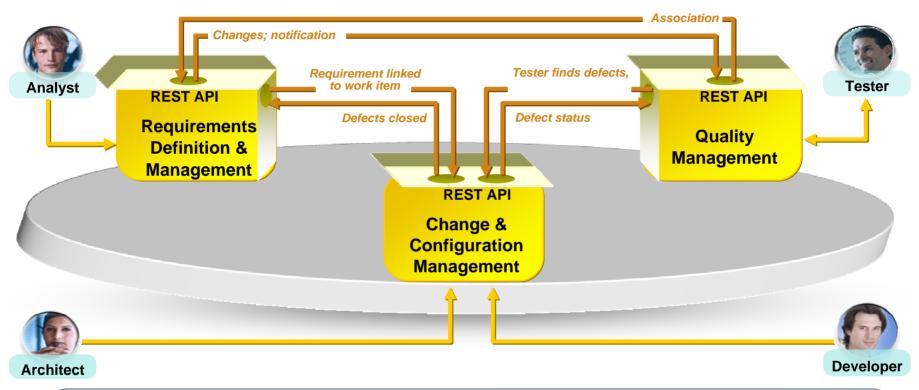
#### Reduce time to value, Reduce Risk

- Addressing management needs
  - Early identification of problem areas
  - Standardize reports that communicate ROI (in compliance with MCIF)
  - Understanding Test Lab Utilization





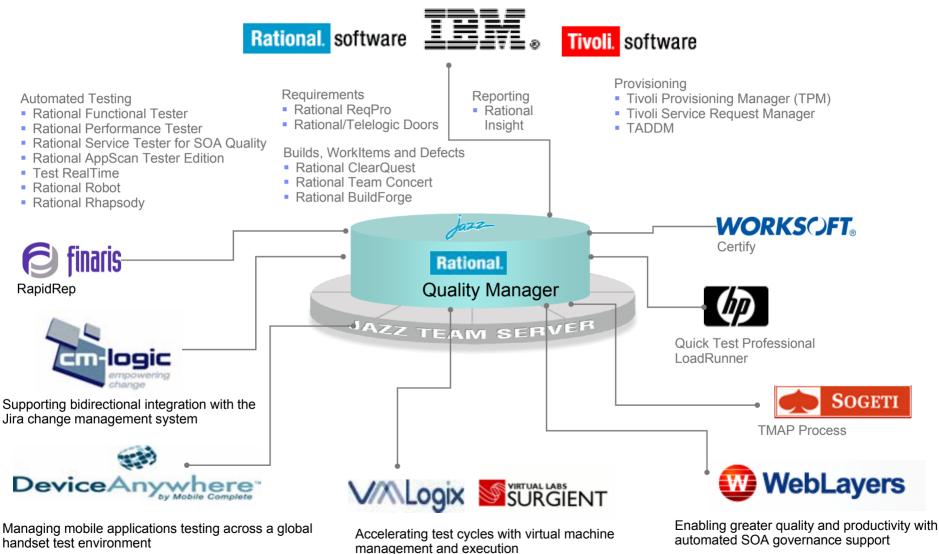
#### Integrations -- Collaborative ALM connects Analysts, Developers and Testers



- Coordinate analysts, developers and testers
  - . Collaborate in context and track status
- Align teams on project plans
  - . Which requirements are in the development plan?

- Track builds and the impact of defects
  - . What build is ready for test?
  - . What defects are blocking test from proceeding?
- Track status with C/ALM dashboard mashups
  - . Transparency across teams and artifacts

#### Rational Quality Manager Open Ecosystem Today





#### What else ..... The Grab Bag



- Published API
- Copy Test Assets (Test Plans, Test Cases)
- Support of importing from word/excel
- Scheduled Execution
- Customization of "Cataologue" for test environments
- Bulk Update of Records
- Viewer license capability of WI create/update



#### **IBM Rational Quality Manager**

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- Comprehensive test planning, execution and reporting featuring:
  - Web 2.0 portal architecture
  - Team Collaboration
  - Customizable dashboards
  - Integrated defect tracking
  - Integrated requirements referencing

Open and extensible on

- Asset version control
- Distributed execution

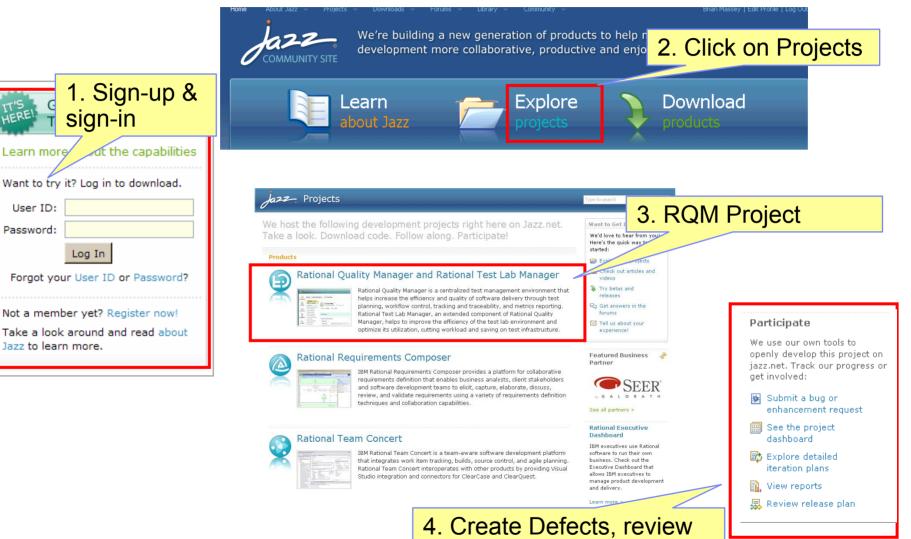
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Collaborate in context
 Right-size governance
 Day one productivity

.



### RQM on Jazz.net – Get Involved

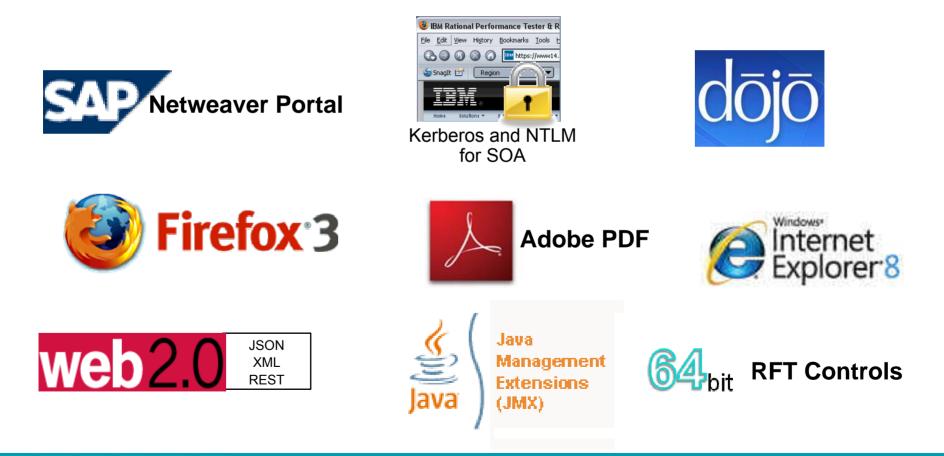


plans, etc



### Platform and Technologies

Delivering functional, service, and performance testing capability across a variety of platforms and technologies



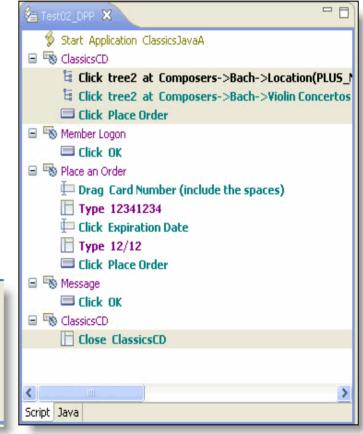


#### Storyboard testing with Rational Functional Tester Visualize test actions through words and pictures

## Simplified Test Authoring

- Edit anywhere: Script, Text, Screen
- Test flow based on application screenshots
- Simplified language description of test actions



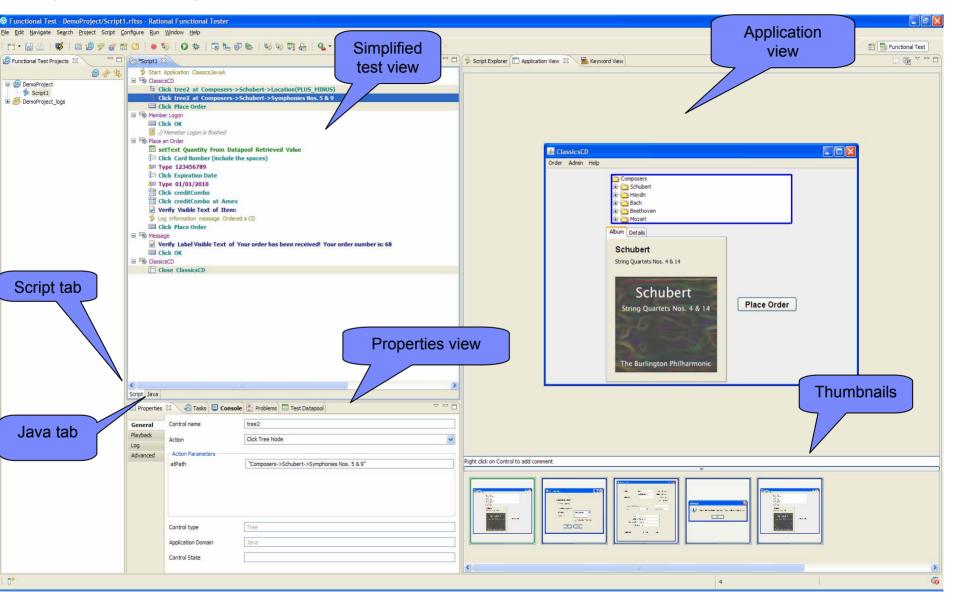


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#### Storyboard testing with Rational Functional Tester



QM 01 – Quality Management Keynote



### Jazz Integration (Rational Quality Manager)

#### What's already possible with RFT 8.0

- Integrates with RQM 1.0
- View the RQM keywords in RFT
- Automate the keyword in RFT
- View the automated keyword in RQM
- View the automated script in RQM
- Execute scripts from RQM using the adapter

Additions in RFT 8.1

- Integrates with RQM 1.0.1/2.0
- Multiple Project Area support in the Execution Adapter
  - Adapter is visible only in the project area registered against

Connection Infor	mation	Adapter Console		-
Server URL:	https	://9.124.23.29:9443/	'jazz/	1
Login:	ADM	IN		
Password:	****	•		
Project Area	RFT		~	
Adapter Name:	MyLo	calhostAdapter		
Save Passwor	d			
		Restore	Apply	

for manifest marine	or 📇 Ki	eyword Vie	+ 23 _	
			7	
ProjectArea	RFT			¥
Search by tag	RFT Quality RQM	Manager		



#### Rational Functional Tester – Rational Team Concert Integration

Leveraging the Jazz foundation for team collaboration

- Connect to Rational Team
   Concert/Rational Quality Manager from the Eclipse UI
  - Access and Update Work Items
  - Communicate with Instant Messaging
- Manage and share assets through RTC SCM integration

conabo		
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#### **Rational Functional Tester Object Map Merge**

RFT's own Merge Utility for Object Map assets

🗐 Work Items 📧 Tag Cloud 🕼 Problems 🛆 Pending Changes 🖄 🍘 Team Advisor	E <sup>0</sup> Script2.rftxmap 🕮			
1 outgoing change set, 1 unresolved conflict g	This file is in conflict and needs to be resolve of the file or you can edit manually then save	ed. You can try to auto-merge non-conflicting parts Auto-Merge Resolve as Merged		
😑 💭 Unresolved	Object Map Compare			
😑 👺 Project1/resources 🔊 Script2.rftxmap (Modified <-> Modified)	Script2.rftxmap (editable)	Script2.rftxmap @ Object Map Merge Team Stream Workspace (read-only)		
🗄 🥔 Outgoing				
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### Extensibility through Proxy SDK

#### Proxy Development Wizards

- Enable partners and power users to develop proxies for custom controls
- Available in the Eclipse environment
- Create skeleton/template of the proxy
- Package and deploy the underlying proxy related files in appropriate directories using export/import facility

#### Proxy SDK Documentation

- Additional complex samples included in documentation
- Additional samples for VB .NET users

Select a wizard		
belect a wizard		
<u>W</u> izards:		
type filter text		
- 🔗 Empty Functi - 😭 Functional Te	est Script Using Recorder class al Map prment ass	
	nplates	



## What else... The Grab Bag

- Internet Explorer 8
  - Protected Mode
  - Multi-tab
- Firefox 3
- SAP NetWeaver Enterprise Portal 7.0
  - Web DynPro
- Dojo 1.1
- Adobe PDF 7.0 and 8.0 Document
- PowerBuilder 11.5
- Flex 3.2
- WPF

- 64 bit Windows Operating Systems
- RQM Integration
  - Adapter
  - Keywords

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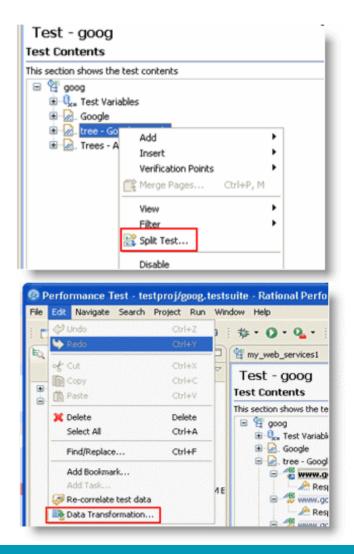


# Rational Performance Tester

Simplifying the test development experience

- Test Modularity with test variable support
- Binary Editor view supporting UTF8, EBCDIC, GB 18030
- Replay of http live-browser view
- Custom/Conditional color pallets for reports

.





#### Rational Performance Tester Encoded Data support for Web 2.0 applications

The typical scenario ...



- Encoding prevents the user from finding or modifying test data points
- Users must create their own code and methods for dealing with obscured data (such as binary data)

With IBM Rational Performance Tester ...



- Data transformations allows user to "see" into encoded data for editing, data variation, and data correlation
- Built-in transformations for Java Serialized Objects and Binary data
- Extensible to accommodate custom formats



## **Rational Performance Tester**

Accelerate problem identification with agent-less resource monitoring

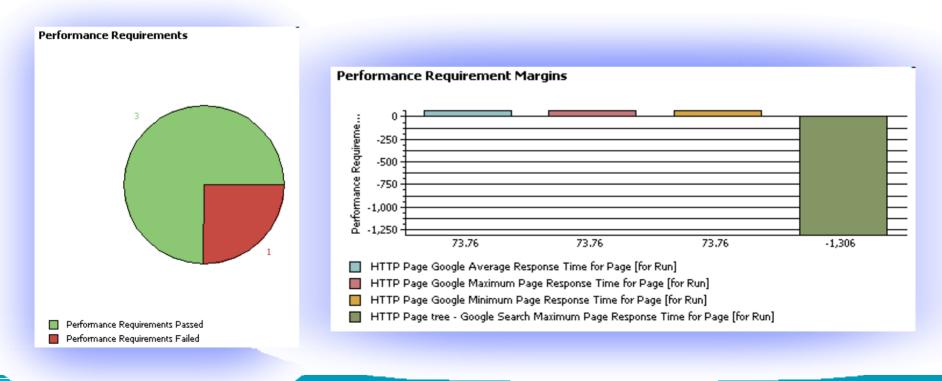
- Agent-less monitoring for
  - \*NEW\* WebSphere and JBoss application servers
  - Windows Perfmon
  - Unix rstatd
  - IBM Tivoli Monitoring
- Aggregated (per-run) counters for resource monitoring
- Overlay counters on performance reports

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#### Rational Performance Tester: Service Level Agreement Reporting Linking performance results to business objectives

- New reports summarize test run against performance requirements
- "Supplemental" requirements can be defined and reported separately
- Concept of "margin" helps visualize the quality of the results





## Rational Service Tester for SOA Quality

Simplifying service testing

**Test creation wizard** 

- Service Tester for SOA Quality and SOA Extension enhancements
  - Support for DIME attachments
  - Support for Kerberos and NTLM Authenticated proxies
  - Support for HEAD method
  - XML fragment reference/substitution

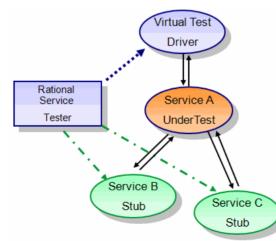
Call: 🏾 * createAccount("John", "Doe", "200 Ocean St", "33902", "Miami Beach 💌 🧇 👄
Se Edit Data Invoke 📩 View Response
Message Attachments Transport Security for Request Security for Response
Eorm Li Iree Di Source   🖑 🏷   💰 🕼 🛱 Filter
Envelope Forms-based data
⊖ Body
⊖ createAccount
FirstName John
LastName
StreetAddress 200 Ocean Street
ZipCode 33902
City Miami Beach
Generic Service Client Common client for service calls
nvoke a service call, perform one of the following tasks:
add a <b>WSDL</b> file for a Web service call and then select the port of the call,
add an endpoint for an HTTP, a JMS or a WebSphere MQ call. can also select an existing call in the Call Libray or Call History sections.

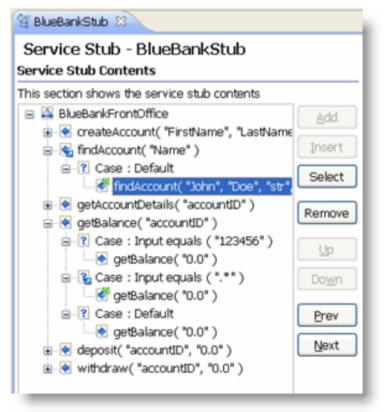


## Rational Service Tester for SOA Quality

Enabling agile and incremental testing with web service stubbing

- Automatically create service stubs from WSDL
- Visually edit stub behavior
- Automatically deploy stubs for testing







The Road Ahead A peek into the Quality Management Labs

## Research & Development

- SAP Integrations
- Oracle Solution integrations
- Centralized Data Management
- Data Integrity
- Cloud Computing



Alora



# Quality Management Keynote

- Real Challenges for real Teams
- Real Results
- Real Insights-Wrap Up -





## MORE! MORE! MORE!

- Tons of Content:
- Deep Dive Sessions
- Birds of a Feather Sessions
- Hands on Workshops
- Demo booths
- Customer Quality Initiatives and Scenario Inspection Booth



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