

# Creating New Business Models through Cloud Computing for Telecom

2010

#### **Cloud Computing – a Disruptive New Paradigm**



"Clouds will transform the information technology (IT) industry... profoundly change the way people work and companies operate."

The Economist

- A new paradigm for consumption and delivery of IT based services
- Enhanced User Experience (Self Service UI)
- Flexible Pricing (Pay Per Usage)
- Enables flexible Delivery- and Sourcing Models (Private-, Public, & Hybrid Clouds)
- Automated Provisioning and Elastic Scaling on a highly virtualized Infrastructure

High Quality User Experience

2009

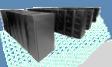
**Cloud Computing** 



Software as a Service



1990 Grid Computing



**Utility Computing** 



Significantly Improved Supply Economics





### **Consider Three Dimensions to a Cloud Business**

#### **CLOUD SERVICES**

Business Process as a Service (BAAS)

Customers consume business services (Back Office Acctg) via Web-centric Service Integration on multi-tenant and shared infrastructures, without the need to own the assets.

Software as a Service (SAAS)

Customers use applications from multiple client devices through a Web browser on multitenant and shared infrastructure without the need to own the assets

Platform as a Service (PAAS)

Customers use programming languages, tools and platforms to develop and deploy applications on multi-tenant, shared infrastructure without owning underlying resources

Infrastructure as a Service (IAAS)

Customers use processing, storage, networks, other resources with ability to rapidly and elastically provision & control resources without the need to own/manage assets

#### **DELIVERY**

**Public Clouds** 

Service provider makes resources, such as applications and storage, available to the public over the Internet. (i.e. rented by the hour, month etc.)

Private Clouds

A Cloud Architecture (end user provisioned, provider managed, consumption based) behind the firewalls of an enterprise

**Hybrid Clouds** 

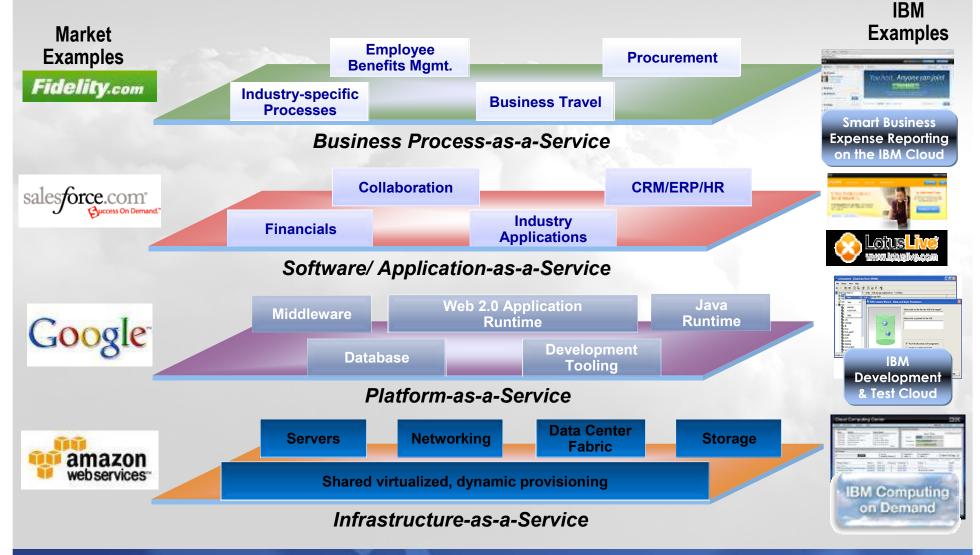
Cloud Architecture tailored to meet the needs of an enterprise. (i.e. some service like trade promotions validation executed in the firewall with external services like graphics)

#### **INFRASTRUCTURE**

Delivery Services, Software and Hardware IBM delivery services, technologies business services in support of cloud computing that are required to help companies build deploy and integrate cloud computing architectures within their existing IT infrastructure



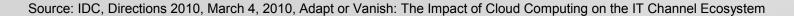
## IBM and Market Examples within the 4 major categories of Cloud Computing services that have emerged





## The Cloud Market is growing at a faster pace than the Traditional IT Market

- Cloud spending = CAGR of 26% through 2013
- Traditional IT spending = CAGR of 4%
- Spending on applications, software, storage, servers
- Cloud spending = 10% of total IT spend by 2013
- Cloud growth rate = 6X that of traditional IT spending



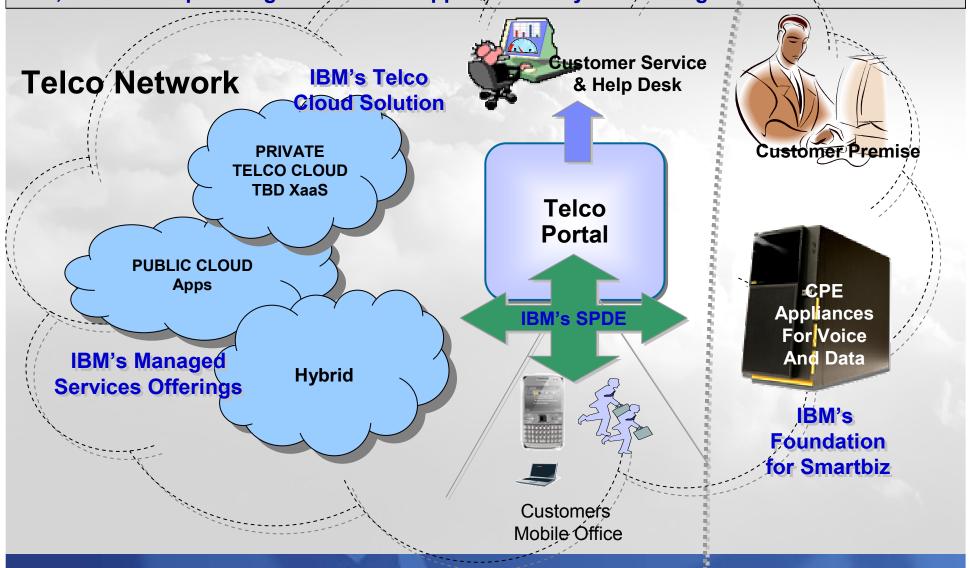


## Why would a Service Provider look at "Cloud Offerings"

- Service Providers are losing landline connections to mobile and cable operator's- they need to give their customers a reason to stay
  - It is easy to change to other broadband providers like the cable companies
  - It is easy to lose voice services to mobile
- Service Providers are seeing reduced ARPU from their customers as competition increases-
  - Packaging by VoiP and Cable companies has reduced costs if clients use more services from a single provider
  - Cable companies and other providers are now targeting small businesses
- Telco's have long believed they were the integration point for Converged Communication Services- However, most telco's have not delivered on combining IT Services with Communication Services- THIS IS YOUR CHANCE



THE TELCO VIEW: Telco's have traditionally owned access to SMB Customers and can grow their share of IT Services in that Market Segment-Telco's are not only protecting their Turf, Telco's are pursuing new revenue opportunities by introducing IT Based Services





#### Where to Start

### Telco Portal

Enablement Your customers gateway

IBM's SPDE Framework offers the tools and expertise necessary to enable the Portal and other Necessary functions required to provide:

- -automated ordering
- -provisioning
- -and billing

**IBM's SPDE Environment** 

 Applications and Capabilities available from the IBM Public Cloud and other App Providers

IBM Cloud Platform Solution for CSP's

This Solution is a framework with IBM and Partner Components Provided with Services to consult and implement

LotusLive

An online social networking and collaboration service

IBM Foundations for Smartbiz-

CPE Appliance for SMB providing a Gateway for communication a nd other SaaS offerings

- IBM's Managed Services offerings through GTS
  - Information Protection Services (IPS)
  - Managed Security Services
  - ERMIS
  - Hosted Desktop

These are mature hosted offerings- Rebranded or co-branded today

Market

**t**0

Route

CSP's

Portal /

Self-Serve

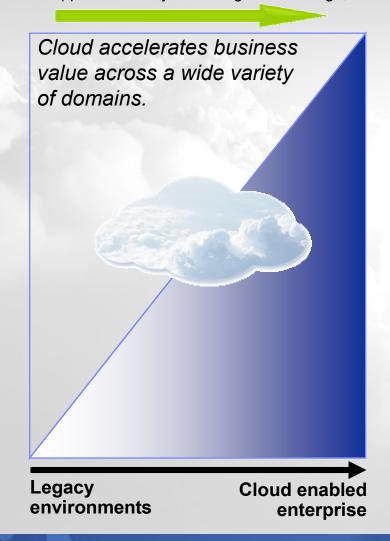
Secure,



## CSPs Can Leverage Private Clouds to Reduce Costs and Optimize IT. Top Ideas: Development/Test, Server/Storage Optimization, Analytics, Virtual Desktop

EXAMPLE: Private clouds can support end-to-end application lifecycle management: design, development, test, deployment.

Capability	From
Server / Storage Utilization	10-20%
Self service	None
Test Provisioning	Weeks
Change Management	Months
Release Management	Weeks
Metering/Billing	Fixed cost model
Standardization	Complex
Payback period for new services	Years



То	
70-90%	
Unlimited	
Minutes	
Days/Hours	
Minutes	
Granular	
Self-Service	
Months	



## **Cloud Computing Offers CSPs Adopter AND Provider Benefits**

Cloud computing enables service innovation and a differentiated customer experience, while creating a lower IT cost structure with increased flexibility, scale, and resiliency.



### **Customer Environment:**

- Offer expanded set of differentiated, on-demand services with increased value and stickiness for consumer, SMB, enterprise
- Improve ability to leverage assets and rapidly respond to new opportunities and threats (e.g., launch new services in days)

#### **Business Environment:**

- Seamlessly integrated, end-to-end
- Lower, balanced, fixed and variable costs
- Enables new innovative services & business models
- Improved ability to capitalize on partner ecosystem



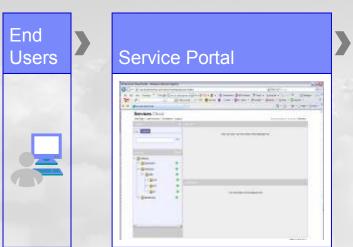


### **Network and IT Environment:**

- Integrated network/IT for optimal resource utilization
- Standardized, highly automated, non-disruptive, elastic
- Green; updated to save energy, space, people, \$\$\$

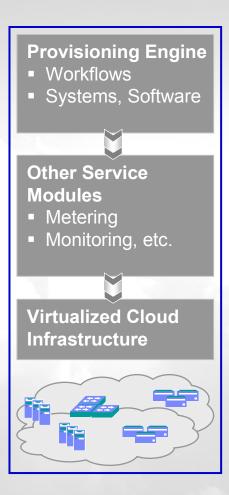


## Having the right Service Environment is Critical to Success: Characteristics and Requirements to deliver Cloud





- Service catalog
- Invisible infrastructure & operation
- Shift focus to delivering technology as a service
- Rapid allocation for less cost
- Business agility
- Services which can be metered





## Asian Telecommunications Company (SKT)

#### **Business Problem**

- Proactive project to have a Cloud host business partners' mobile services
- The Cloud should support both development/test and production environments
- Advanced requirements, like Reservation support and composite topology support
- Aggressive timeline for project, with only 4 months from engagement to production

#### **Lessons Learned**

- Lock down requirements very early in the engagement
  - Functional requirements
  - Managed environment details and configuration
- When upgrading code levels during a project, very careful planning of the migration steps is vital

#### **Solution Overview**

- Local language service catalog portal for end users
- Customer solution had 7 main requirements:
  - Request & provision single virtual machine
  - Request & provision multiple heterogeneous virtual machines
  - Request & provision virtual machines with application software
  - Request & provision virtual machines and allow user to select application software to be installed
  - Request & provision a 3-tier application stack including operating system on a virtual machine
  - Request & provision software stack on preprovisioning virtual machine
  - Request & provision changes in CPU, memory & disk to existing virtual machines

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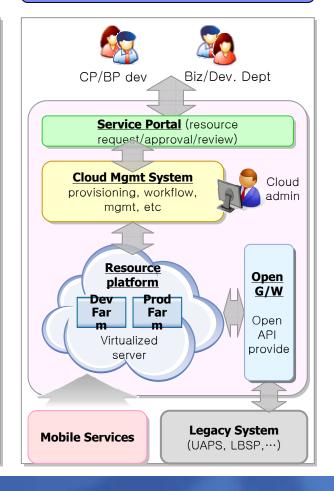


### **Project Scope**

#### **Cloud Service Platform – project scope**

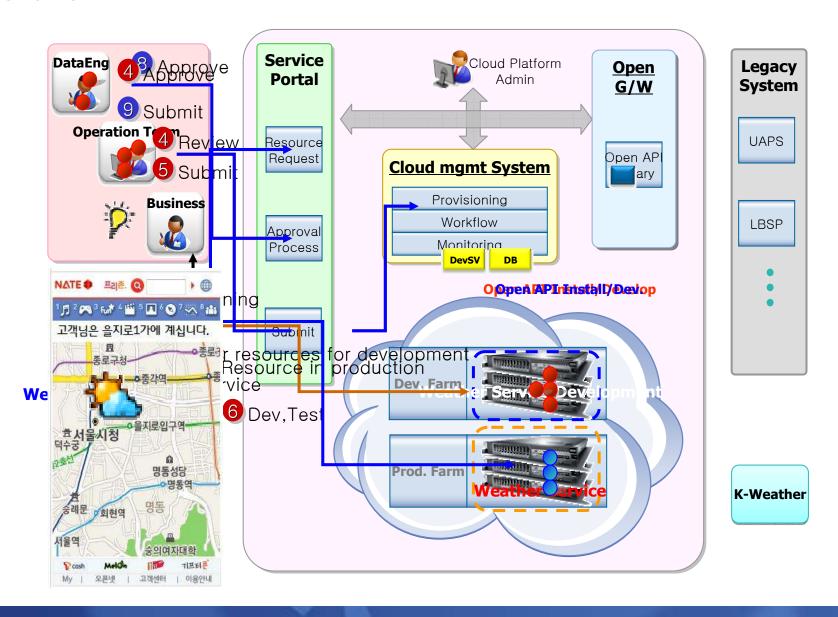
#### Resour ■ Virtualization – server resource ce pool for development farm and **Platfor** production farm Resource **Platform** Provisioning Automation for HW, Cloud SW **Implementati** Mgmt **System** ■ Resource Monitoring on Service Portal for end-users Service and administrators - resource Portal request, approval, search, guide Develo pment ■ Provide Open API, dev/test tool **Platfor** m **Cloud Platform** Service Migration of existing mobile services migrati which are running on 'Incubation on platform' & Provisioning for new mobile services

#### **Cloud Service Platform**





### **Scenario**





## **Development & Test Example**













Test









## **Captive Devices**

## Internet Applications











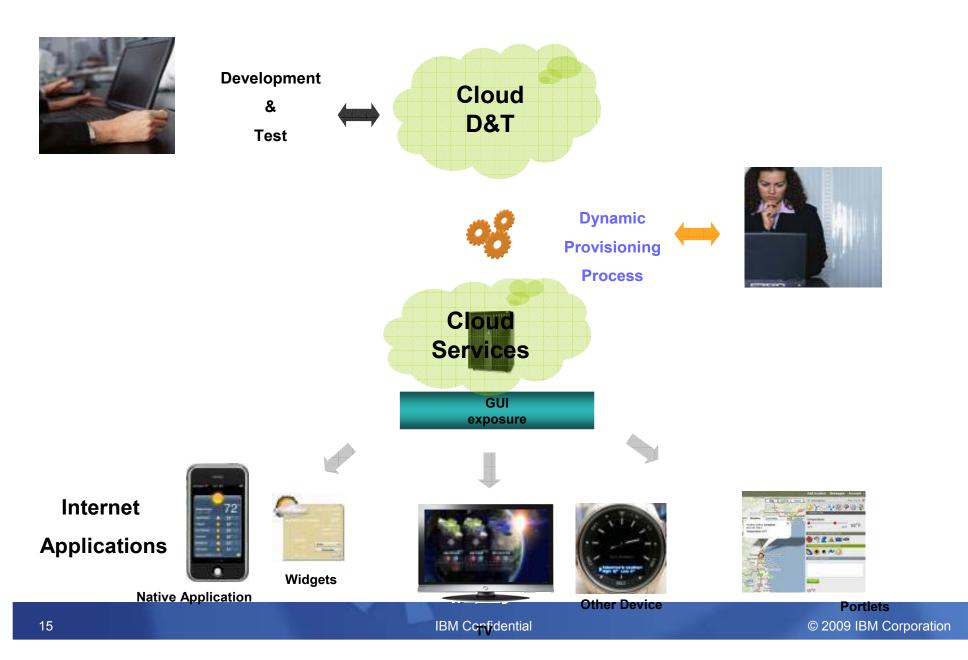
**Native Application** 

Other Device

Portlets
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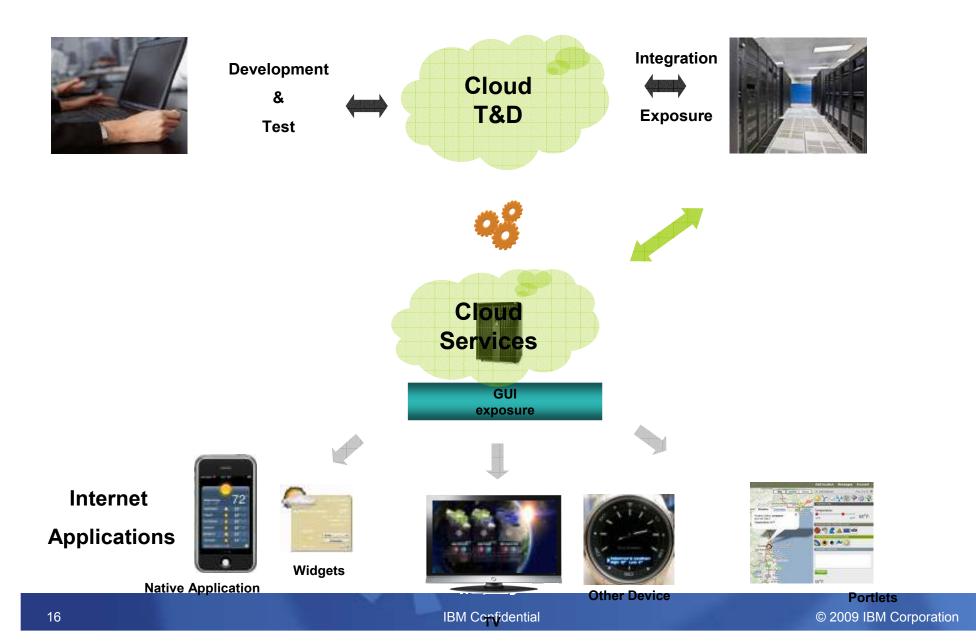


## **Test & Development Cloud and Cloud Services**



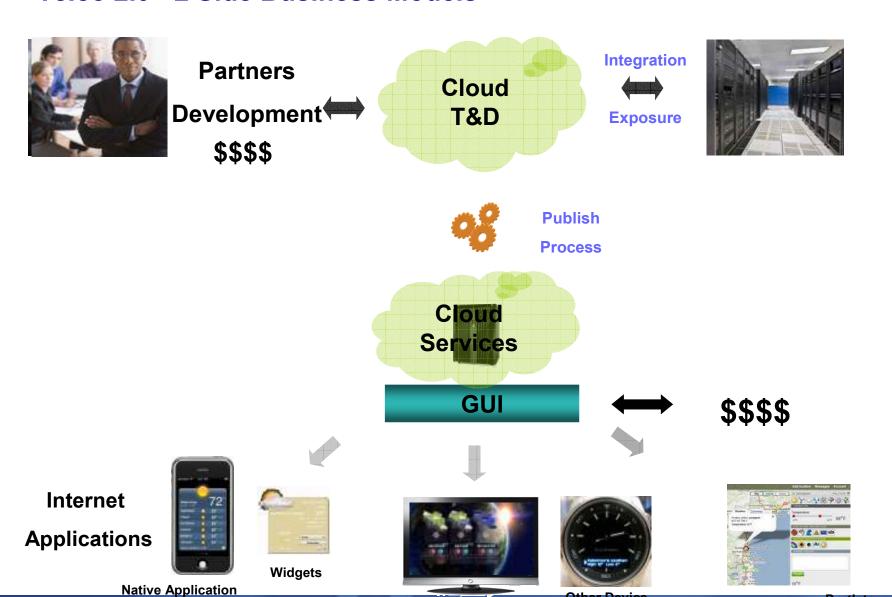


## **Test & Development / Telco Enablers**





## Telco 2.0 - 2 Side Business Models



**Portlets** 

**Other Device**