

Enterprise Modernization

Lowering the cost of multi-platform application development and delivery

Hayden Lindsey
Vice President & Distinguished Engineer
IBM Rational Enterprise Tools & Compilers



Change is the new norm



There are 1 billion camera phones in use today

IBM Sequoia Super Computer... It would take the entire population of the earth, about six billion, each of us working a handheld calculator at the rate of one second per calculation, more than 320 years to do what Seguoia can do in one day.

"8 of 10 CEOs see significant change ahead" - 2008 IBM CEO Survey

The internet of people is over one billion strong. The internet of things is almost one trillion.



Soon there will be over 2 billion people on the web





By 2010, there will be 30 billion **RFID** tags in circulation

China sends more text message in a week than the U.S. does in 1 year



Browse

Change can be very disruptive an opportunity

IT skills shortage reaches highest level in 10 years

All software systems crashed due to software bug when F-22 flew over international dateline



50% of outsourced projects are expected to under perform

"The gap between expected change and the ability to manage it has almost tripled since 2006." - 2008 IBM CEO study



COBOL thwarts California's "Governator"

North Carolina Jobless Claims Crash State's Web Site



Ohio election web site shut down after being hacked



View fashion shows and collections on your iPhone



Malta is building smart grid to link the power and water systems

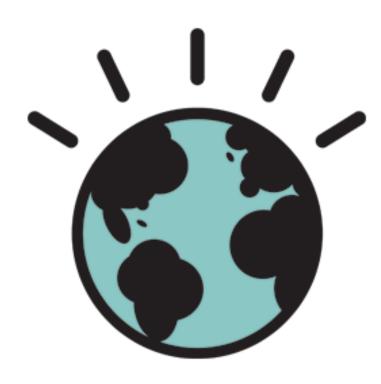




Mobile phone provider "3" launches new handset to allow users to make free calls via Skype

For example, a smarter planet requires lots of software

- For businesses and institutions everywhere, there have never been so many new possibilities
- Imagine the amount of software necessary to:
 - Deliver a green world
 - Take advantage of information base explosion
 - Communicate with a trillion devices
 - Drive on-going product differentiation
 - To seize new global market opportunities
- Leaders everywhere are deploying increasingly intelligent software, systems and products
- Accelerating innovation and enabling effective change is highly dependent on our ability to manage effective software delivery



Let's build a smarter planet

Is your IT infrastructure flexible enough?

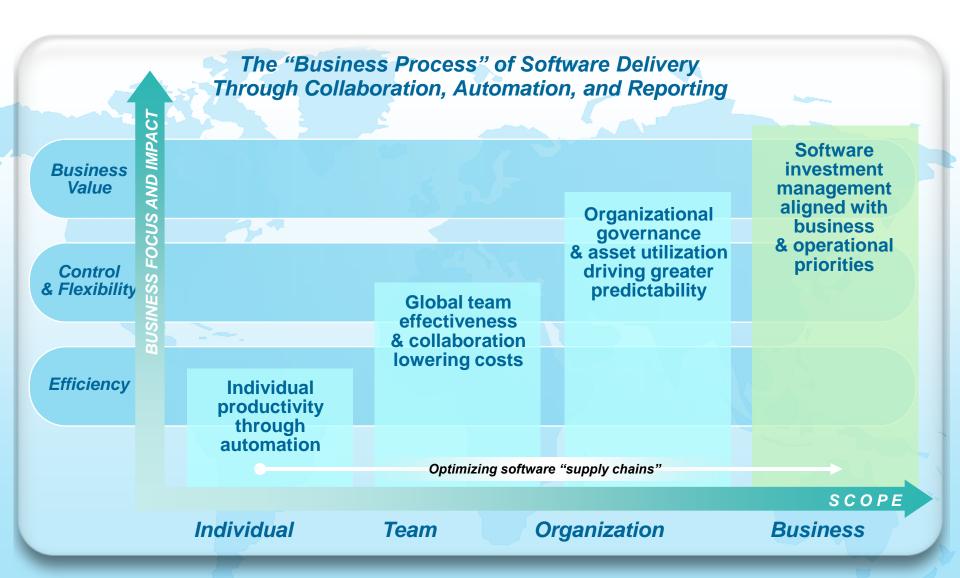


"The message for IT is clear; business needs and expects greater agility from IT. The current approaches to project prioritization, resourcing, agility and governance are clearly not satisfying customer needs. A new approach to IT delivery models and sourcing options is required that allows IT organizations to be more responsive to the needs of the business."

 Gartner, October 14, 2008, "Changing the Cost Structure of IT Will Become a Business Imperative for Most CIOs"



Treat your software as a strategic business process





Align your evolving business priorities and stakeholder constituencies



Collaborate

Drive organizational consensus on priorities and improve workforce productivity

Automate

Lower costs and improve quality by automating workflows based on real-time information

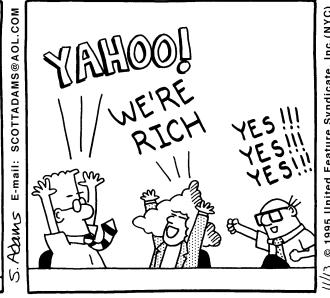
Report

Continuously improve by measuring progress against desired business outcomes

The Jazz Platform for Collaborative Software Delivery

Yet the wrong metrics can incent negative behavior

OUR GOAL IS TO WRITE BUG-FREE SOFTWARE. I'LL PAY A TEN-DOLLAR BONUS FOR EVERY BUG YOU FIND AND FIX.





You need a framework to improve software delivery

The Managed Capability Improvement Framework (MCIF)

- Drive business innovation and reduce costs through measured and continuous process improvement
- A phased approach that helps teams
 - Adopt an incremental, measured approach to transformation
 - ▶ Focus on the core practices that matter most
 - Accelerate adoption through out-of-the-box assets
 - Articulate capability improvements in terms of business value
 - Support any method
 - Optimized for Agile practices



MCIF helps software and systems delivery teams measure, manage and incrementally improve their software delivery capability.



Rational solutions can help in 3 domains







- Enterprise Modernization harness the same power and flexibility for all types of applications, no matter what platform they are deployed on
- IT Business Transformation align your IT infrastructure with your business strategy and vision to innovate new business strategies and meet long term objectives
- Complex/Embedded Systems deliver innovative software for your products, while integrating across mechanical, electronic, and software domains

Key modernization challenges for IT organizations



"We don't understand the effort, risk and impact of modernizing our legacy software portfolio"



"Our skills gap just seems to keep growing. How do we stay current with all the language and technology changes?"



"Our architecture has evolved to be too complex and convoluted— we need to be flexible and agile."

"Our development teams working on different platforms are struggling to communicate. How do we collaborate in the context of our work?"



Application Challenges

- Lost application knowledge
- Architectural complexity
- Poor quality and performance
- Regulatory and compliance risks

People Challenges

- Skills lock-in
- Plethora of new technologies
- Unattractive, low productivity IDEs
- Steep learning curve due to platform/language-unique tools

Team Challenges

- Poor communication
- Incompatible tools & processes across platforms
- Weak project oversight
- Lack of traceability across lifecycle



Enterprise Modernization solutions

A smarter way to maximize the value of your applications, people and teams

Reduce application maintenance costs, increase agility to respond to change and increase overall quality

Consolidate team infrastructure to increase efficiency, collaboration. and governance across software lifecycle

Applications

Teams People

Achieve greater business agility and productivity by leveraging existing domain knowledge and new talent

For more information, visit:

www.ibm.com/rational/modernization

Application challenges



CIO



"I need to reduce my annual IT budget by 10 percent. Which applications can I sunset?"

Architect



"Our architecture has evolved to be too complex and convoluted – Can SOA help us build apps that are flexible and agile?"

Development Lead



"Our distributed applications increasingly rely on access to mainframe data and applications. How can we determine the impact of all the changes we need to make?"

Developer



"We're using XML to define shared data across multiple applications. Can I use XML with my older COBOL and PL/I applications?"

Tester



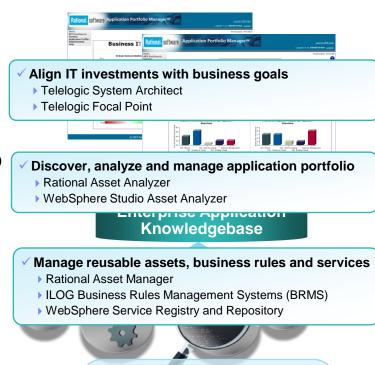
"Changes to applications have been patched together for so many years that we now have many challenges with the quality and performance of our legacy applications."



Manage the applications that run your business



- Restore lost application knowledge
 - Quickly determine full impact of proposed changes
 - Identify and eliminate dead code
 - See code complexity and opportunities for simplification
- Manage the evolution of your application portfolio
 - Understand entire application portfolio, any dependencies, and map them to your business processes
 - Speed the efficiency of decision-making with up to date dashboards
 - Understand your enterprise architecture link applications, deployed systems, organizations, business processes
 - Make decisions to sunset applications based on business value



Transform complexity into usable information

Auto manufacturer used WSAA and RTW to automate identifying changes required to permit ordering cars with more than 16 options. Used Rational solutions to create automated test environment charges. Saved \$12M on first project.



Build flexible applications with SOA and Web 2.0

Applications
Teams People

- Reuse proven assets
 - Re-factor existing assets for reuse
 - Achieve fast ROI by enabling your green screen applications
 - Quickly create web services from existing EGL,
 C/C++, COBOL, PL/I, RPG and Java applications
- Accelerate deployment of new services, processes and user interfaces
 - Create new platform independent services
 - Quickly model, architect and assemble new business processes
 - Rapidly build modern Web 2.0 interfaces



"HVB IS adopted IBM Rational® Developer for System z software to accelerate mainframe development, improve the efficiency of its COBOL development teams, and move to a similar environment for mainframe and Web development." - Almut Geiger, Product Specialist at HVB IS





Deliver high quality applications



- Coordinate end-to-end quality across all tools and platforms
 - Elicit, capture, elaborate, discuss, manage, and review requirements
 - Identify and resolve coding errors automatically, early in the development cycle
 - Consolidate and monitor test plans, test progress
- Automate your testing
 - Automate functional tests
 - Find performance bottlenecks
 - Expose vulnerabilities, privacy issues, and accessibility problems in web applications
 - Generate timely audit and compliance reports



"AppScan has increased our team's productivity by enabling us to automate very complex and time-consuming activities as well as help substantially increase our level of quality, security and regulatory assurance."

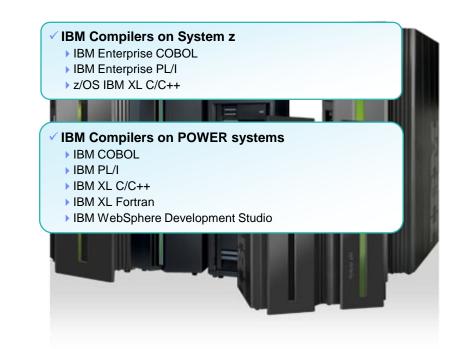
- Technical Security Officer



Improve application performance & scalability



- Increase capacity and performance without hardware upgrades
 - Boost performance with new advanced optimization technology in C/C++, COBOL and PL/I compilers
 - Reduce cost of COBOL and PL/I XML parsing by offloading to zAAP specialty engine
- Maximize application performance on new z10 and Power6 servers
 - Exploit new hardware architectures without code change
- Modernize legacy applications
 - Leverage XML and Java interfaces in COBOL and PL/I applications



"Metal C optimization levels are just incredible. We're really impressed, there is no way that any of us assembler programmers can write code as efficient, keep it readable, and do it in a reasonable amount of time."

- Gregg Willhoit, Senior Assembler Architect, DataDirect

People challenges



CIO



"My budgets keep getting reduced. How can we do more work with fewer people?"

IT Manager



"College graduates aren't interested in my green screen development tools. Is there something more appealing I can offer them?"

Project Manager



"My host programmers don't seem to communicate with my web developers when building multi-platform applications. It's like they speak different languages."

Architect



"How can I architect solutions that shield developers from technical interfaces of platform and middleware technologies?"

Developer



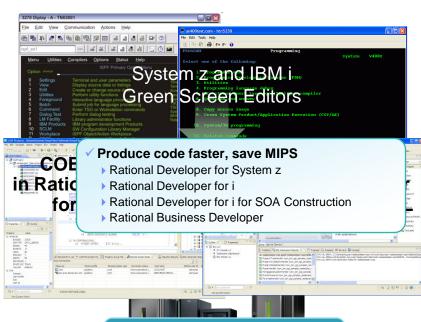
"How can I keep pace with technology changes and keep my skills relevant to the industry?"



Improve developer productivity with modern IDEs



- Use common Eclipse-based tooling across multiple platforms and languages
 - Achieve ~15% improvement in mainframe developer productivity¹
 - Reduce host CPU usage 50%-80%¹ with workstation syntax checking
 - Reduce training costs, more attractive IDE for younger developers
- Speed development with specialized editors and code generation wizards
 - Code assist for COBOL, PL/I, C/C++, Visual editors for BMS and MFS maps
 - Generate code from UML



Target Platform:
System z, IBM i, and distributed

¹ Aggregation of results from a productivity study conducted by IBM mainframe customers.

"RDz offers a uniform, open programming environment for both J2EE and PL/I developers. RDz accelerates PL/I development with its local syntax checker and debugging tool."

- Dr. Axel Lömker, KfW Bankengruppe





Build multiplatform apps with existing/new staff



- Deliver multiplatform solutions quickly
 - Leverage abstractions to hide middleware & platform complexity
 - Deploy to any platform, including J2EE™, System z and IBM i, Linux
- Build modern Web 2.0 user interfaces without being a technology expert
 - Empower existing developers to build Rich Internet Applications (RIA)
 - Eliminate need to have skills in JavaScript, Ajax, JSON, HTML and CSS, etc.

20



- ✓ Build modern Web 2.0 Uls
 - ▶ Rational Application Developer
 - ▶ Rational Developer for System z with EGL
 - ▶ Rational Developer for i for SOA Construction
 - Rational Business Developer



"Currently we have one set of developers for web applications, and another for batch systems. With EGL, the same developers can do both, and we can offer our clients a choice of deployment platforms."

- Mauricio Alvarenga, IT Manager at Montreal Informática

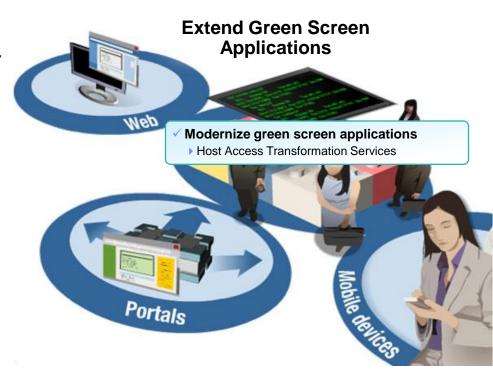




Extend green screen apps for new uses without web skills



- Use your existing staff to provide Web, portal, mobile or rich client UIs for your green-screen applications
 - Provide your end users with flexible, secure Web access to business applications
 - Dramatically reduce end user training and improve IT staff productivity
 - Deploy with no source code modification or application downtime
- Expose host business processes as Web Services



"Rational Host Access Transformation Services (HATS) makes legacy modernization a relatively easy and fast process. I estimate that HATS cut 75% of the man-hour requirements from other approaches we have used"

- Alan Jack, Director of Technology, Oxford International



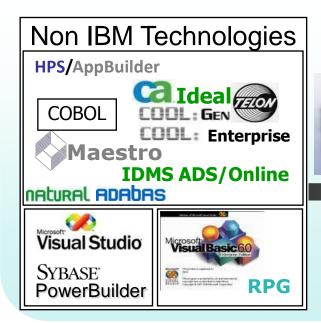


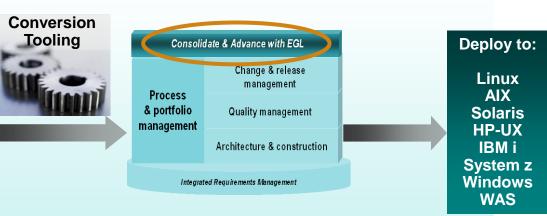
Move to a modern development platform



- Get huge savings by migrating from old, stagnant languages to modern development platforms, languages & tools
 - Solutions for Natural/ADABAS and Cool:Gen

- Migrate from old languages
- ▶ Rational Migration Extension for Natural



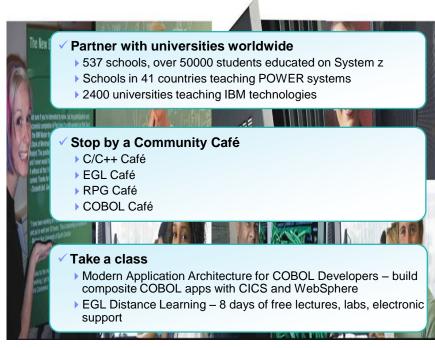




Get the enterprise skills you need



- Hire university students with System z, IBM i, and Rational skills
- Leverage a growing community of business partners, customers, and IBM employees on our community cafés
- Take advantage of free education sessions, product demos, tutorials, white papers, and case studies
- Play in the System z and IBM i sandboxes
 - "Try online" hosted System z and IBM i environments
 - See best practices, hands-on exercises using full version software trials



Learn more about

- The IBM Academic Initiative at: http://www-304.ibm.com/jct01005c/university/scholars/academicinitiative
- Enterprise Modernization solutions at: http://www.ibm.com/software/rational/solutions/em/

" 'Master the Mainframe Contest' helped me get a job at Bank of Montreal."

Elizabeth Bell, Georgian College

Team challenges



CIO



"Our global software teams working on different platforms are struggling to communicate. How do we collaborate in the context of our work?"

IT Manager



"My line of business needs better access to information about the ongoing projects."

Project Manager



"I need a dashboard that lets me easily see if my project is on track and identify any bottlenecks."

Team Leader



"Why are some developers not following the agreed upon processes?"

Developer



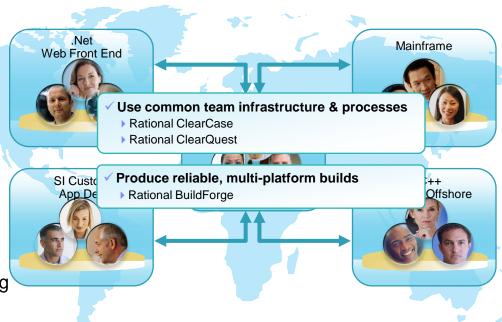
"Why and when was this changed? Is this the latest version that I should be using?"



Unify disparate IT infrastructures across teams



- Consolidate your team infrastructure
 - Eliminate redundant and duplicate tools and processes
 - Unify change management for all platforms, languages, roles, and locations
 - Ensure accurate global software delivery with a single point of control
- Automate multi-platform builds
 - Access a consolidated, real-time view of software assembly processes
 - Detect and resolve errors with error log filtering and automated email notifications
 - Reproduce problems quicker with a reliable and automated 'Bill of Records'



"By providing our development teams with a common platform from which to analyze, design, develop, and test, IBM Rational solutions have created opportunities to improve the quality of our software as well as our organization"



Improve cross-team collaboration



- Collaborate in context across all platforms and geographies
 - Make software development more automated, transparent and predictable
 - Think and work in unison with integrated source control, work item and build management
- Assess real-time project health
 - Capture data automatically and unobtrusively
 - Use the web for a global view of project status
- Automate best practices
 - Accelerate team workflow with dynamic processes
 - Leverage out-of-the-box or customized processes



The Rational Software Delivery Platform

Accelerating software innovation for the entire enterprise







- Difficult times present opportunities to companies that can adapt quickly
- ✓ IT frequently inhibits flexibility due to fragile and poorly understood applications, limited staff productivity, poor collaboration and traceability across teams
- ✓ Rational Enterprise Modernization solutions deliver flexibility by:
 - Improving how you build, maintain, and manage your Applications
 - Helping your People be more productive
 - Consolidating Teams across locations, roles, and platforms
- ✓ Get started today. We can help!

Learn more at: www.ibm.com/rational/modernization



Leverage IBM Services to get started today

Executive Services

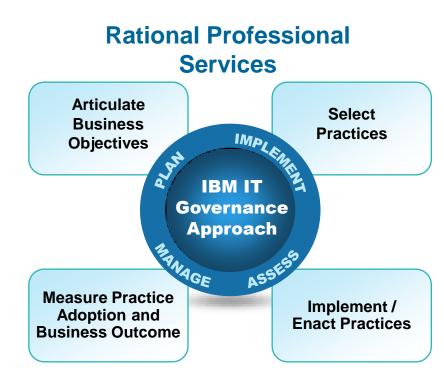
Schedule an Enterprise Modernization Executive Planning Session to define modernization strategies

Application Modernization Services

- Application Assessments to:
 - Develop Modernization roadmaps to resolve specific business issues
 - Improve Application Quality & Performance
 - Identify opportunities for business software delivery improvements

People and Team Modernization Services

- Provide Implementation Services for Rational Enterprise Modernization tools
- Provide SCM migration assistance
- SDLC Assessments to:
 - Improve Software Delivery performance
 - Implement Software Delivery Metrics to more effectively manage the software development environment



Rational Software Conference Series 2009

Helping our clients achieve the optimal **business outcomes** from their investments in software & systems, especially in today's fast-paced economic environment.





Highlights

- Over 500 sessions across 20 tracks including Executive & Business Partner forums
- New embedded systems / PLM track integrating the Innovation 2009
- New application security & compliance track
- New enterprise architecture and SOA rich content
- New IBM Innovation Center (ICC) satellite events
- 1st Ever Software Reality TV show ...





Real Customers, Real Challenges Real Solutions in Real Time!



Learn more at:

- IBM Rational software
- Rational launch announcements
- Rational Software Delivery Platform
- Accelerate change & delivery
- Deliver enduring quality
- Enable enterprise modernization

- Ensure Web security & compliance
- Improve project success
- Manage architecture
- Manage evolving requirements
- Small & midsized business
- Targeted solutions

- Rational trial downloads
- developerWorks Rational
- Leading Innovation
- IBM Rational TV
- IBM Business Partners
- IBM Rational Case Studies

© Copyright IBM Corporation 2008. All rights reserved. The information contained in these materials is provided for informational purposes only, and is provided AS IS without warranty of any kind, express or implied. IBM shall not be responsible for any damages arising out of the use of, or otherwise related to, these materials. Nothing contained in these materials is intended to, nor shall have the effect of, creating any warranties or representations from IBM or its suppliers or licensors, or altering the terms and conditions of the applicable license agreement governing the use of IBM software. References in these materials to IBM products, programs, or services do not imply that they will be available in all countries in which IBM operates. Product release dates and/or capabilities referenced in these materials may change at any time at IBM's sole discretion based on market opportunities or other factors, and are not intended to be a commitment to future product or feature availability in any way. IBM, the IBM logo, Rational, the Rational logo, Telelogic, the Telelogic logo, and other IBM products and services are trademarks of the International Business Machines Corporation, in the United States, other countries or both. Other company, product, or service names may be trademarks or service marks of others.