



Addressing Business Challenges in New and Innovative Ways

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Agenda

- Customer Focus More Important Than Ever
- IBM's Vision for Exceptional Web Experiences
- Customer Experiences





Customer Focus is CEO Imperative



"Getting closer to Customers" is the single most important theme. Engage customers in new ways that increase interest and loyalty to generate demand and revenue sources

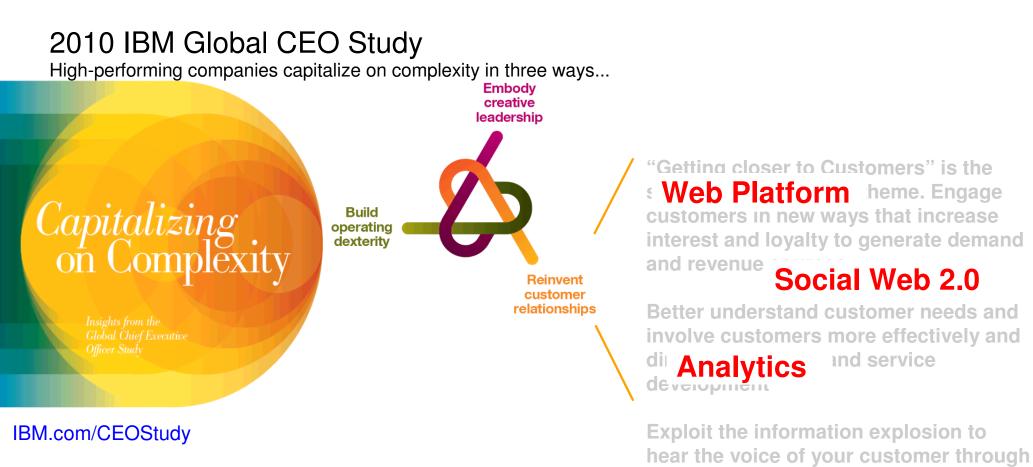
Better understand customer needs and involve customers more effectively and directly in product and service development

Exploit the information explosion to hear the voice of your customer through the vast amounts of data, understand it, and act.





Customer Web Experience Elements Are Key



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the vast amounts of data, understand it,

and act.





Retaining Customers A Priority

"A focus on customers at the top of the list is usual. This year, the "existing customers" imperative is a higher priority than "attracting new customers."

Table 1. Top 10 Business Priorities in 2010

Rank Order	Business Priorities	Mean Rating Score
1	Retaining and enhancing existing customers	6.32
2	Maintaining competitive advantage	6.10
3	Attracting new customers	6.08
4	Attracting and retaining skilled workers and talent	6.03
5	Reducing costs via better efficiency	5.80
6	Balancing short-term goals with long-term strategy	5.74
7	Focusing on core competencies	5.73
8	Improving management decision making via better information and analysis	5.70
9	Building a responsive, flexible organization	5.62
10	Fostering innovation	5.59
ource: G	artner (March 2010)	1

Source: Gartner, Inc.

Gartner CEO and Senior Business Executive Survey, 2010: Anticipating the Post-Recession Landscape 19 March 2010



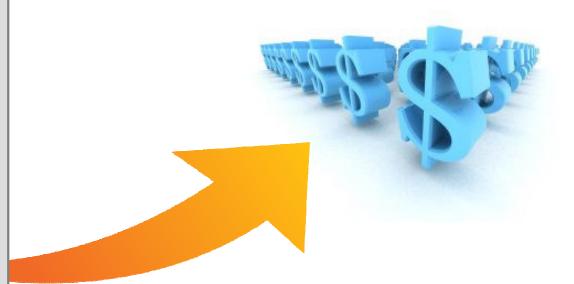


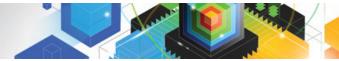
Why the Focus on Customers? Retaining customers is linked to increased profitability

2% increase in customer retention has the same effect on profits as cutting costs by 10%

5% reduction in customer defection rate can increase profits by 25-125%, depending on the industry

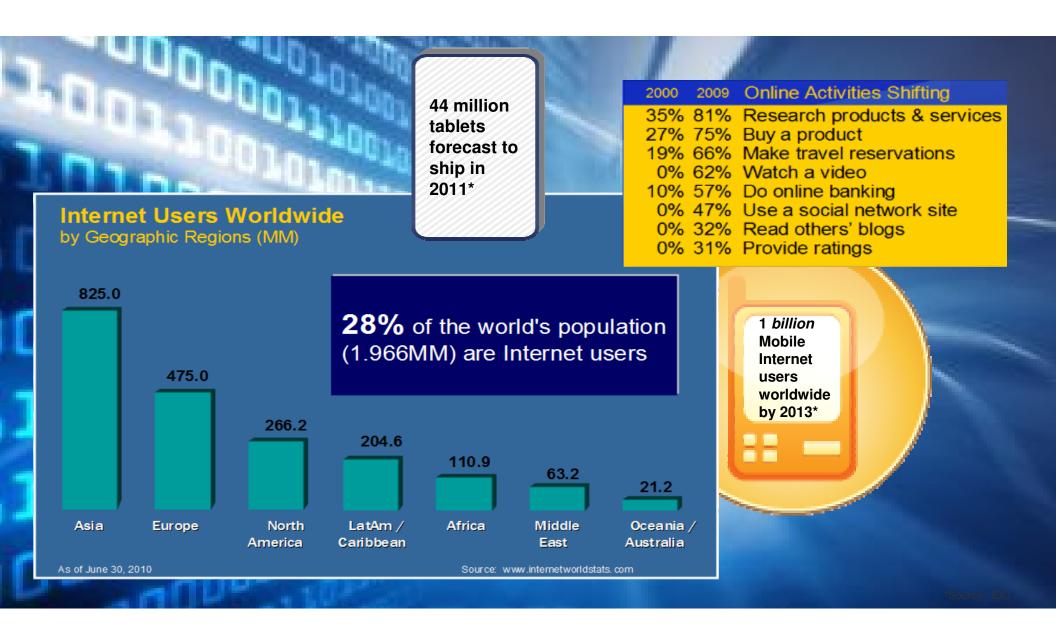
Acquiring new customers can **cost 5x more** than satisfying and retaining current customers







Global, Mobile, rapidly changing







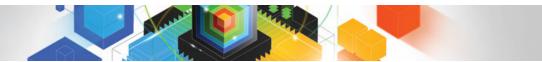
Exceptional Customer Experiences Lacking

In a survey of more than 7,700 US consumers about their interactions with a variety of companies across multiple industries:

Only **6% of brands** garnered a rating of **"excellent"** in this year's Customer Experience Index of large US firms...29% of firms were rated as "poor" or "very poor".



Source: Forrester Research, Inc. The Customer Experience Index, January 11, 2011





How Do You Stand Out?





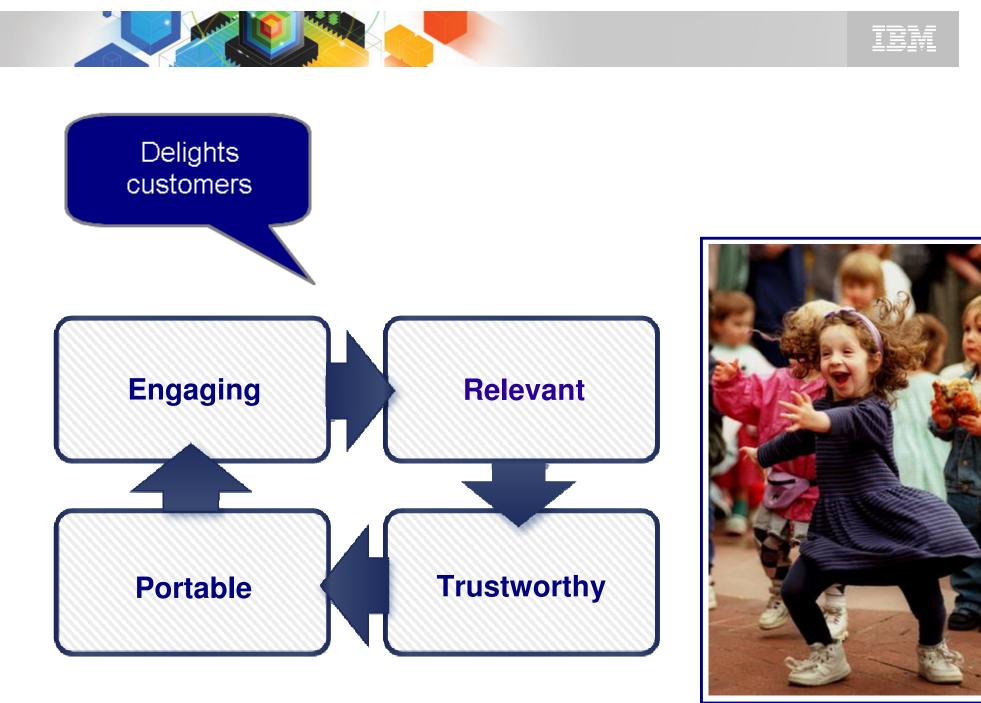


With Exceptional Web Experiences That Are...

Relevant **Balance Form &** Engaging **Function:** Visual Appeal + Ease of Use Equally Important **People Are Everywhere:** Explosion of Mobile Means A Trustworthy Moving Target! Portable

Know Your Intended Audience: Deliver Precisely What They Need/Want

Turn Customers Into Advocates: Ensure A Reliable, Secure Experience







Adapts to new opportunities

Marketing & business tooling

Fast time to market

Measure & optimize, don't fire & forget







Creates sustainable differentiation

How do you turn the temporary competitive advantage you get from a site launch into sustainable differentiation?

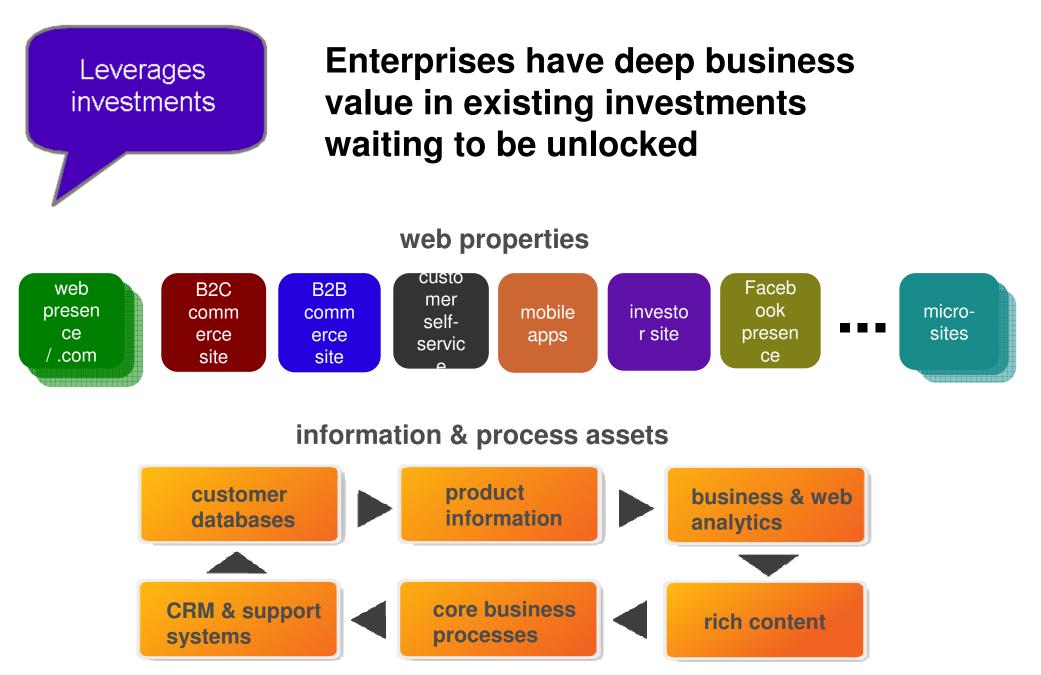


Key: Marketing / IT Alignment

Ability to differentiate using compelling and unique experiences

Combined with open, scalable, extensible technologies that can be sustained over time





IKM





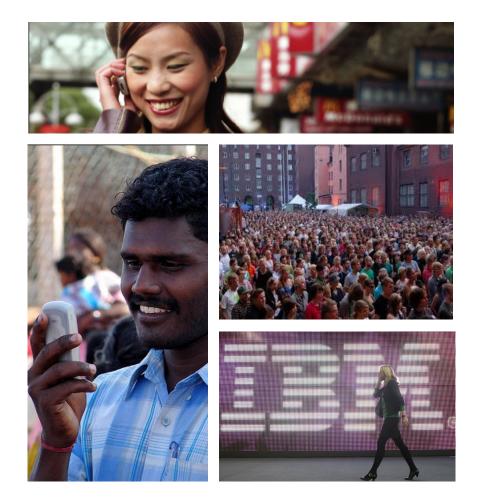


Scale when you need it

- customers, typical & peak
- web properties
- languages
- content

Wrap around customers

- traditional web
- rich internet applications
- mobile channels
- external social properties
- kiosks, settop boxes, digital signage, point of sale devices, etc







Exceptional Web Experiences Can Deliver...

200% higher

visit-to-order conversion rate 16.6% more

recommendations by customers for products and services

30% higher rating of self service web

over Help Desk

aste time to roll out new customer applications

14.1% repeat purchase interest by customers

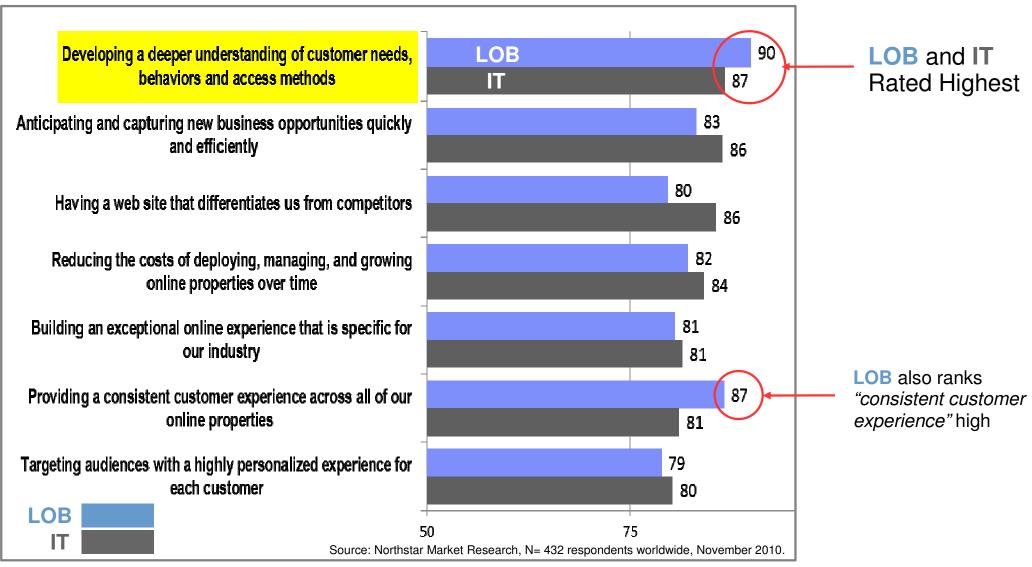
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Line-of-Business and IT Lockstep:

Understanding Customer Needs is Paramount*



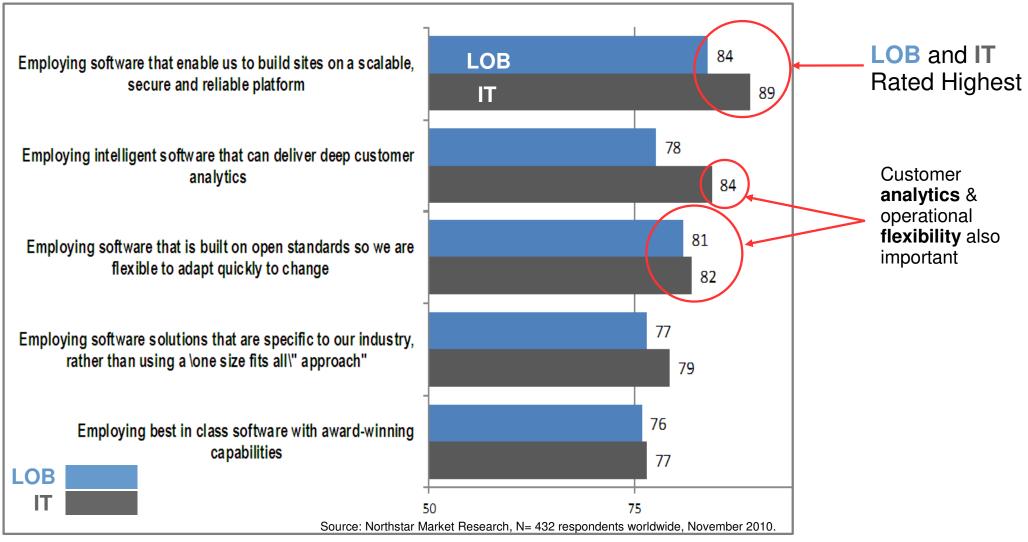
*When asked to rate a range of value propositions of a comprehensive Web experience solution may deliver (% Extremely or Very Important)





Line-of-Business and IT Agree:

Web Experience Scalability, Analytics, Flexibility Important*



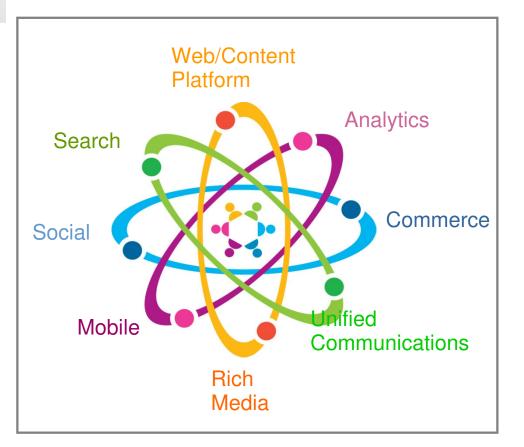
*When asked to rate a range of value propositions important in a comprehensive Web experience investment (% Extremely or Very Important)



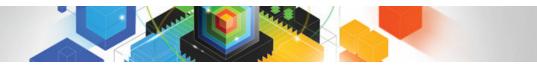
IBM Project Northstar

Leading the way in exceptional customer experiences

- Vision about the "art of the possible" for engaging Customers on the web
- Multi-year IBM strategy to deliver the capabilities for our customer to excel at customer-facing experiences
- Guide for IBM investment focus both organic and inorganic investments
- Nimble to continually absorb and simplify emerging advances to help customers differentiate sites



People are at the center of an exceptional experience; Capabilities are employed as necessary to help achieve experiences that meet/exceed the expectations of the intended user(s)





Solution focus

Services and Support

IBM Business Partners	Global Technology Services	Global Business Services	IBM Lab Software Services	Enterprise Software Support
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Industry Solutions and Templates

Government	Healthcare	Banking	Retail	Insurance	Industrial	Telco	Travel + Transportation

IBM Value-added Modules

Partner Value-added Modules

Commerce	Forms	Mobile (multi- channel server)	Digital Asset Management	Web Analytics	Mobile
Predictive Analytics	Web Analytics	Business Intelligence	Enterprise Marketing Mgt	Immersive Viewing	CRM

IBM Customer Experience Suite

Web Content	Portal	Social	Personalization	Marketing Tools	Search
Analytics- enabled	Instant Messaging	Mobile (high end)	Rich Media	Mashups	Rich Internet App Tooling







IBM Customer Experience Suite



Create Dynamic, Engaging Web Experiences that Wow Customers



Target the Right Experience to the Right User via the Right Channel at the Right Time



Improve Customer Loyalty by Enabling Users to **Socialize**



Optimize the Experience to Maximize Results



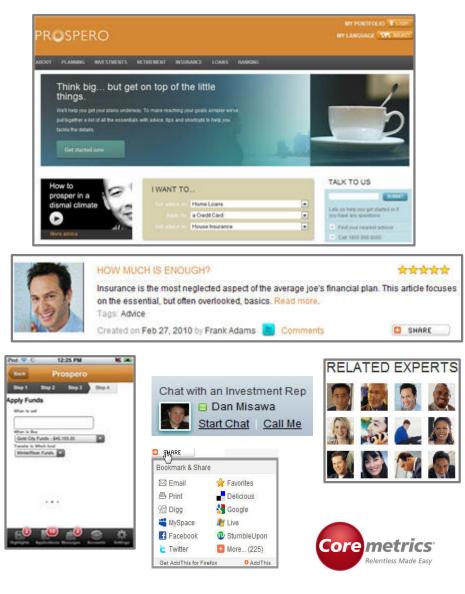
Realize Business Goals



Reach Customers Across Multiple Channels – Mobile, Web, Kiosk, Email...



Integrate Across Heterogenous Systems to Deliver New Value





2011 Exceptional Web Experience Focus











Tapping Social Communities in Context Managing social networking integration into web properties or Portal applications

- Growing Catalog of Lotus® Connections Integration Portlets
- Controllable access via portal profiling
- Built with WebSphere Portlet Factory, includes customizable builder code
- Supports read / write ATOM feeds using Connections REST APIs
- Dynamically filtered
- Features
 - Activities
 - Blogs
 - Bookmarks
 - Tag Clouds
 - Profiles, networks
 - Wikis
 - Doc libraries

Find a Profile ajax analyst_report Thomas Schaeck ed Engineer - Lotus Quickr - Social File Sharing - Wil IBM employee, Regular Configure Profile, see network **OPEN FINANCIAL NETWORK** contacts, accept pending invitations Community at OFN | What's New In context communities, blogs, wikis or activities Latest Blog Entries Latest News College Savings: Didn't save enough? A low interest loan may help First-time home buyers get tax benefit Tue, 10 Nov 2009 09:13:36 GMT | Author: Melise ated By: . Betty Zechman | Updated: Feb 2 lome Buying: Nervous Nellies (and Neds) New homes selling hits all-time record Tue, 10 Nov 2009 09:17:13 GMT | Author: Melia fome Buying: Ways to make your mortgage closing easie Tag Clouds filter entries New tax credit for home buyers AM | Tags Community at OFN | Blo through inter-portlet benefits home ov communication Tag Cloud IBM Banking Web portal software tools and more Latest Event Latest Entries All Blogs home_buying Latest Entries First-time home buyers semina IBM Technology secure banking operations college_savings Oak Street branch, May 14, 2010, 09:00 A closing_costs Page 1 | 2 | 3 | 4 IBM Banking Industry Mortgage Closing Costs fees Contact: Dennis Michaels tax_break Main Street branch, Mar 5, 2010, 02:00 F pecial offe vered by IBM! Home Buying: Ways to make your mortgage cli Finding a New Home Contact: Charles Troy ent Planning: First aid for your shattered ne Washington Street branch, Jun 29. **Content Teasers launch** Loans and Mortgages 101 College Savings: Didn't save enough? A low interest loan may Connections portlets with Downtown branch, Apr 6, 2010, 01: ome Buving: Nervous Nellies (and Ned content filtered by Branch Locations | ATM Location configured tag Latest Entries etirement plannin Latest Entries college savings with tags: Page 1 Dravious | New Sort By: Date | Title | Most Recommendations | Most Comments | Most Visits special_offer Home Buying: FAQ series - Closing Costs Created By: Samantha Daryn | Updated: Feb 2 Show 5 | 10 | 15 | 20 | 25 items per page Jump to page 1 of 1 Personal Advisor © 2011 IBM Corporation and the second second

Social collaboration in the context of a web experience





Mobile Options

Extend & Deliver Exceptional Experiences on Virtually Any Device

CUSTOMER NEED

Mobile

 ...mobile Web applications or content for virtually any mobile device browser



7,500 + Devices

SOLUTION



IBM Mobile Portal Accelerator

 ...extend a Web experience to mobile devices for specific smart phone browsers



Portal Mobile Webkit Themes

- Available today for iPhone
- Coming soon for Android, Blackberry, iPad
- Works with your favorite development tools!

- ..rapidly develop & deploy web & hybrid mobile applications that have a native smart phone look and feel
- ..write once, run on many devices
 Browsers and *Smartphones*, *Tablets, Kiosks*, even *Web TV*



WebSphere Portlet Factory

- + Portal Mobile Webkit Themes
- Q1 2011 Beta Preview





Business Driven

Analytics In context visibility and management

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Targeted Index

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Business Jump-Start Templates Driven Speed Time-to-Value

Extensible, Configurable Software Templates

- Software to accelerate solution construction for specific business needs _
- Prebuilt collaboration components, Portal sites and structure commonly used in a target industries ____
- Code that customers or partners can easily modify and customize

Built-in Best Practices

- To help IT speed deployment and reduce the cost of portal-based business solutions —
- Solve recurring user needs in a best practice way



Portal, WCM, Forms, Connections, ST, Dashboards

Product Pre-Requisites

Portal, WCM, Forms, ST



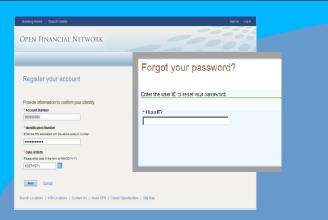


Business Driven

Web Experience Integ. or Customizable Source Files for Co.

Customizable Source Files for Con Scenarios

n Modules n Integration



Account Registration and Self Care

Models provide a presentation layer where portal users create, modify, or delete data in the user registry.



Live Chat

Portlet featuring ST chat integration

Reportments Records	casa Teente Newas Community MyAccount	
Solar Grant Appl	lication	
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So	enter is aved so you can stop and return at a later time to finish the activity	Johnned Hask List
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Unified Task and Check Lists

Aggregate tasks from multiple systems into a single UI. Users can complete to advance workflows or launch an inline eform



Web Content Template Catalog

A quick start for creating dynamic Web

content when creating portal sites.



eBanking Portlets

Customizable transaction and similator portlets for a range of ebanking services for both web and mobile devices

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Maps & Directions Phone Directory		Schedule Online Request Appointment Set Reminder	From Date: 03/16/2039	To Date: 03/15/20	
About Us	-	Clinical Allergies	Date & Time	Provider	Location
		Allergies Payment	Tuesday, March 17, 2009 03:00 PM	Dr. Chris Barnadale Family Medicine	University Health Services <u>Victuals</u>

Appointment Scheduling



TBN

B<mark>usine</mark>ss Driven

Portal & WCM NOW

Software Asset and Deployment Method Delivering Production Intranets and Websites in Just Weeks

What are the "NOW" Assets?

- Reusable, customizable Portal and WCM software templates
 - Easily configurable to fit many customer use cases for a rich content portal
 - WebSphere Portal structure with Web 2.0 themes
 - Pre-configured WCM with support for rich text editing
 - Ready to use services, application or web links, feeds, ST contacts, documents, people finder, Google gadgets
- A proven, predictable deployment methodology speeds time to production





New News

New version 3.0 software asset

- Turnkey interoperability with Industry Templates and WebSphere Portal 7.0
- Helps customers consume solutions at their rate and pace – start small and grow
- New WCM NOW template for customers who want an interactive website but lack skills to manage and deploy





Business Exceptional Web Experience Cloud Solutions Driven

Available Today

Offerings

WebSphere Portal
IBM Web Content Manager
IBM Forms Turbo
Lotus Mashup Server

Hosted by

 Amazon Web Services™
 IBM Smart Business Development and Test Cloud

Managed Services Partners IBM GTS
Ascendant Technology
Ixion Cloudcast Blue

Planned for 2011

- IBM Cloudprint for IBM Customer Experience Suite
 - *–Operational Model conveys what's possible on the IBM Cloud*
 - Entry point organizations can leverage to build out and/or augment to meet their needs for exceptional web experiences





Business Design Agency knowledge

IBM Customer Experience Suite Agency Program

- Teams IBM with interactive agencies to:
 - Expand community of resources skilled in designing exceptional, visually exciting customer experiences based on IBM Customer Experience Suite
 - Solicit feedback from agencies to drive better products
 - Create visually stimulating and artistically exciting reusable & customizable themes and skins

















Lufthansa – Customer Site 2010 WEBAWARD - Web Marketing Association (Best Airline Website)

RBC Royal Bank – Online Banking Site 2010 Surviscor's Online Banking scorCard (Winner)

Brocade Communications – B2B Site 2010 WEBAWARD - Web Marketing Association (B2B & Technology Standard of Excellence)

US Tennis Association – US Open Site 2010 Webby Award Nominee – Event Site (Finalist)

Saudi Shoura Council – eGovernance Portal 2009 Best Website for Parliaments (Winner)

Duke University Health System – Patient Portal 2008 Healthcare Informatics Innovator (Finalist)

HSBC Bank Brazil – Employee Portal 2009 Intranet Design Award, Nelson Norman Group (Recipient)

US Army Publishing Directorate – Army Action Tracking System 2009 Army Knowledge Management Award (Winner)

City of Gothenburg – Citizen Portal 2009 GT Newspaper Achievement Award (Recognized)

Los Angeles County – Municipal Portal 2009 National Association of Counties Achievement Award (Winner)

Bharti Airtel – Mobile Portal 2008 Strategy Analytics Wireless Media Lab (Best Portal)

Miami-Dade County – Housing Central Portal 2007 Digital Government Achievement Award (Winner) Boston Medical Center – Patient Site 2010 WEBAWARD - Web Marketing Association (Outstanding Website)

International Enterprise Singapore – G2B Site 2010 WEBAWARD - Web Marketing Association (Government Standard of Excellence)

Tyco International – B2B Site 2010 WEBAWARD - Web Marketing Association (B2B Standard of Excellence)

Finnair – Customer Site 2010 WEBAWARD - Web Marketing Association (Airline Standard of Excellence)

Cars.com – Customer Site 2010 WEBAWARD - Web Marketing Association (Automobile Standard of Excellence)

IBM – **developerWorks** 2010 Forrester Groundswell Award – Forrester Research (Winner: B2B division)

IBM – **developerWorks** 2010 US SMB Social Media Marketing Award – AMI-Partners (Winner: Community Development award)

U.S. Nuclear Regulatory Commission – Electronic Information Exchange 2009 Excellence.Gov Award (Finalist)

Spatial Information eXchange Portal 2008 Delivering the plan – Business (NSW Premier's Gold Award)

State of Missouri – Emergency Response Information System Portal 2008 Computerworld Honors (Laureate)

City of Helsinki – Citizen Portal 2007 UN Report: Digital Governance in Municipalities (#1 in Europe)

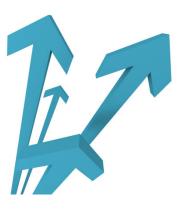
Exceptional Web Experiences Deliver Better Business Outcomes

Business advantage

Conversation spectrum

Growth

- HSBC realized a 35% improvement in marketing campaign revenue
- Bharti-Airtel grew subscribers from 6 million to 110 million in six years while providing quality services and support online
- Lufthansa supports 16,000 customer check-ins/day. In 2008, 3.7 million online flights were booked, growing by 37% in 2009



Customer Satisfaction

- Lufthansa handles 10,000 people making travel requests every second
- LA County offers a consistent online experience across 38 departments for 10.4 million constituents
- Boston Medical increased referrals by 30% and reduced no-show rates by 10%
- Woodmen of the World reduced call center support calls by 30%

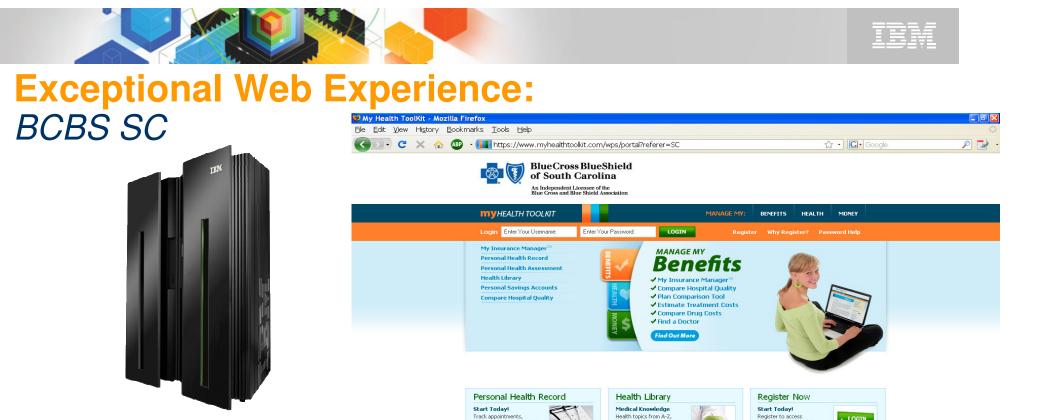


Technology advantage

Efficiency

- Miami-Dade County saved \$1 million per year in labor costs
- US Army saves \$1.3 Billion per year supporting 1.4 million Army personnel
- Harley-Davidson improved IT efficiency by 80%
- Wimbledon efficiently scaled its website to serve 12.3 million people in 2009, 23% more than in 2008





Business Need:

BCBSSC struggled to manage the increasing complexity of its distributed server environment. Specifically, the environment lacked standardized software across all servers. In addition, BCBSSC had historically utilized Web portal solutions that were hard to maintain and modify. Therefore, the organization wanted to partner with an industry leader to develop a standard Web content platform that offered the flexibility to meet its changing needs.

Solution:

To implement a comprehensive Web portal solution, BCBSSC engaged IBM Software Services for Lotus (ISSL). The ISSL Lab Services team, working with IBM Business Partner Ascendant Technology, LLC, assisted with development by building a plan comparison tool and personalized health toolkit. IBM Software Services for WebSphere provided the underlying WebSphere infrastructure, which included IBM WebSphere Portal Enable V6 software and IBM WebSphere Application Server V6.0.2 software. The B2C Web portal is publicly accessed at

Benefits of the Solution:

By virtualizing its Linux environments on two IFLs, BCBSSC reduced its environmental management costs and improved the efficiency of its hardware and software assets. Furthermore, the highly flexible WebSphere environment allows the organization to quickly and easily modify its Web portal to meet ever-changing business requirements.

LOGIN



An exceptional Web experience helps deliver better services to more people with greater efficiency



Consolidating multiple online properties to deliver a seamless e-government experience



Business Need

- Establish and promote the LA County brand
- Create a more cohesive and interactive communication channel with its residents
- Reduce the number of external facing websites managed by different departments

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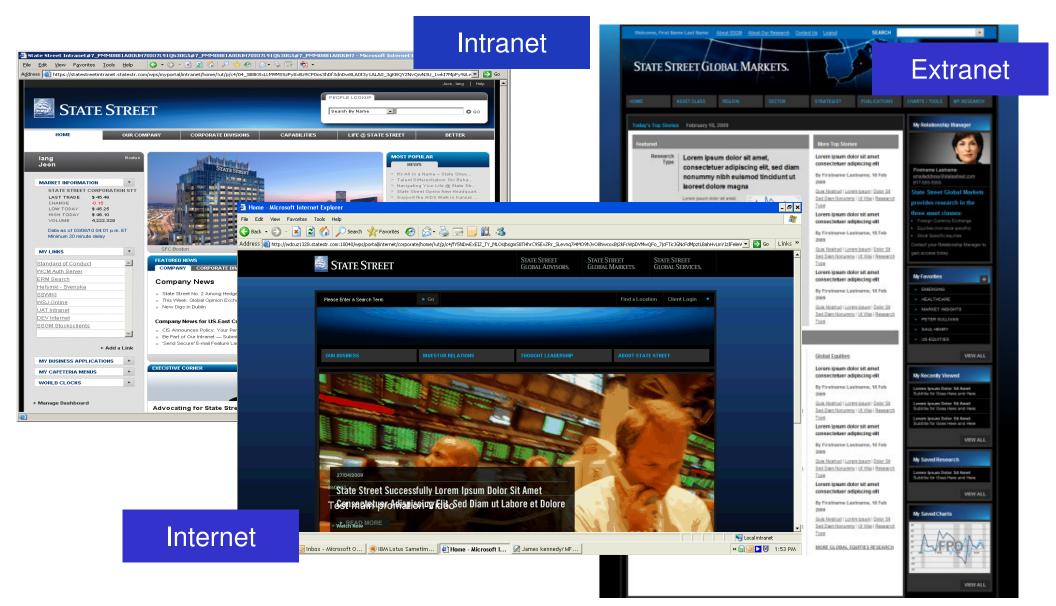
Real Results

- Over 75% increase in unique visitors per month
- 1.2 million page views from 500,000 visits per month, a 48% increase
- Constituents now make up 70% of visitors, up from 40%
- Delivers a cohesive and consistent user experience to over 10.4 million citizens
- Eliminated silos by consolidating online services from 47 different departments





Exceptional Web Experiences: *State Street Bank*



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IBM Project Northstar IBM Customer Experience Suite

