



# IBM HR Summit

Be a part of the HR revolution.

BOSTON, MA | SEPTEMBER 6-8, 2016

# **UnitedHealth Group**

**Angie Grilliot** 

# **Talent Acquisition – 3 Distinct Era's**

2001-2007

Centralize & Build

2007-2014

Standardize & Optimize

2014 - ??

Innovate for Quality & Growth



### July 2015 - The Perfect Storm!



Hiring Demand up by 57% year over year



Class fill rates trending down



Migrated to all new IBM assessments



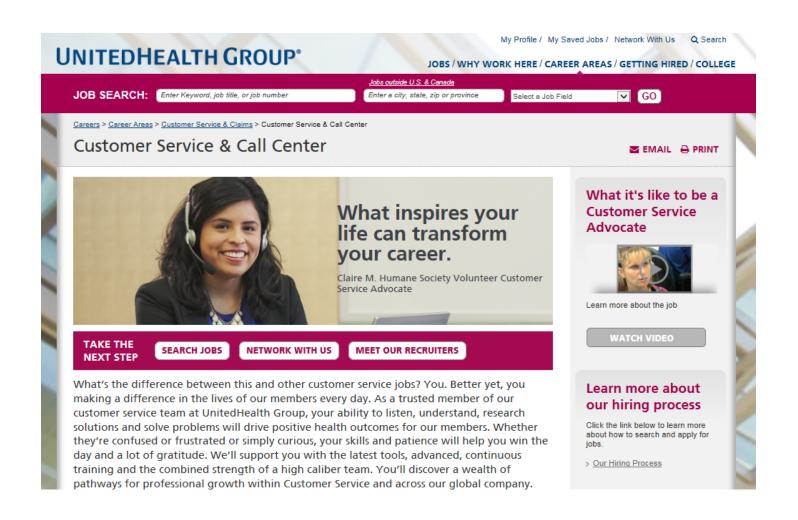
#### 2<sup>nd</sup> half of 2015...





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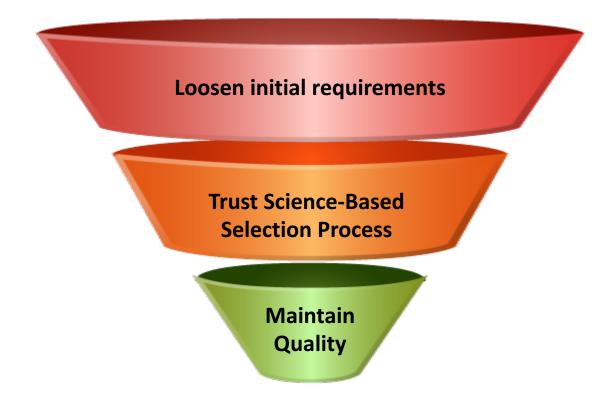








#### Opening the "funnel"





#### 2015 - Year End Success!



Hiring demand continued to climb



Class fill rates leveled at over 100%



New IBM assessments a key part of the success



### 2016 Approach



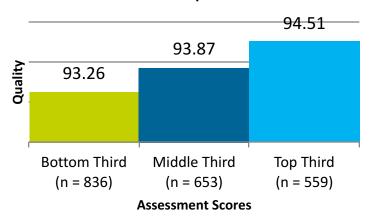
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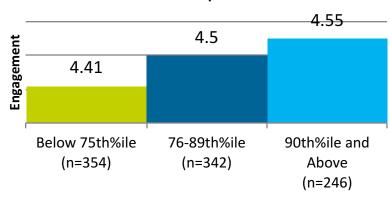
#### 2016 Approach



# Overall Quality Rating by Skills Assessment Group



# Overall Engagement by Behavioral Assessment Group



**Assessment Scores** 







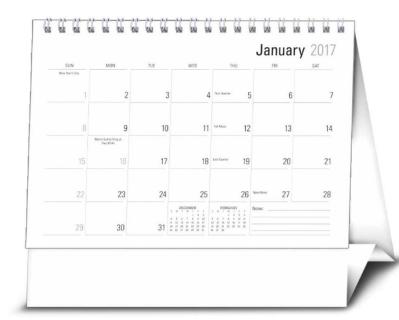


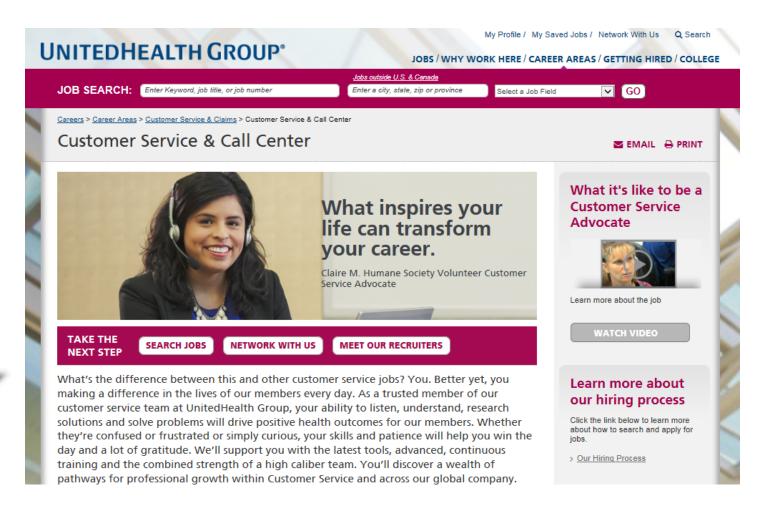






#### 2016







#### Imagining the future

#### Use data science to create an agile workforce



**Business Intelligence** 

**Talent Strategy** 

Work at Home

Learning

Systems & Analytics

Real Estate

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**Business Intelligence** 

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Production/quality Engagement



Turnover



Meet customer needs





#PowerUpHR





