

IBM BPM Solutions in 2014

Kuah Ann Thye BPM and BRMS Manager IBM WebSphere GCG, APAC, MEA











Process reinvention requires a cross-functional approach

Strategic Leadership:

Chief Executive Officer Chief Financial Officer



and cross- functional business leaders

President SVP/GM of Operations Chief Transformation Officer Chief Innovation Officer Chief Customer Officer Chief Risk Officer



Line of Business Executive

and business unit leaders

VP of Claims Processing
VP of Retail Lending
VP of Commercial Loans
VP of Outpatient Services
VP of Power Delivery Services

The new triumvirate:
Operations, IT and Line of Business



and technology leaders

Chief Technology Officer
VP of Software Development
Enterprise Architect
IT Architect
VP of Application Development

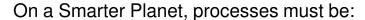
Successfully attracting and retaining customers requires companies to think and act cross functionally.

~ Adam Klaber, Managing Partner Emerging Markets, IBM GBS

At HCF we have found that delivering a superior customer experience requires tight partnership between operations, IT and the various lines of business.

~ Stephen Nugent, General Manager of Operations, Hospitals Contribution Fund Reinventing Business Operations with Smarter Process

Smarter Process is IBM's approach for driving customer-centricity into end-to-end business operations





Instant At Internet speed:

Because competitors are only a click away

Seamless

Interconnected and ubiquitous: Enabling a unified customer experience





Insightful

Targeted and relevant:

Raising the bar on customer interactions

Typical Smarter Process Use Cases

Banking:

- Loan Origination
- Fraud Management & Compliance
- Customer Care & Insight

Insurance

- Claims Processing
- Policy & Benefits Management
- Self Service CRM

Government

- Citizen Eligibility
- Safety & Security
- Countering Waste, Fraud and Abuse

Healthcare

- Care Process Management
- Healthcare Claims Management
- Healthcare Regulation & Compliance

Travel & Transportation, Telco, Energy & Utilities, Retail, Manufacturing, etc.

Key capabilities: Business Process Management, Operational Decision Management, Case Management, Operational Intelligence, Industry Consulting and Expertise, Managed Business Processes, Industry Solutions and Accelerators

Supporting capabilities: Business Intelligence, Predictive Analytics, Enterprise Content Management, Master Data Management

Reinvention can happen in many areas of the business



Typical entry points for Smarter Process

Banking



- Loan Origination,
- Fraud Management & Compliance
- Customer Care & Insight

Insurance



- Claims Processing,
- Policy & Benefits Management,
- Customer Self Service

Healthcare



- Claims Management
- Care Process Management
- Regulation & Compliance Management

Government



- Citizen Eligibility
- Safety & Security
- Countering Waste, Fraud & Abuse

Energy & Utilities



- Power Grid Management
- Energy Consumption Management

Travel & Transportation



- Online Ticketing & Reservations
- Travel & Hotel Pricing Management

Telecom



- Pricing and Bundling
- Product and feature management

Retail



- Retail Distribution Supply Chain Automation
- Customer Loyalty Programs



...is a Social Process

Empower business users to collaborate and act on observed insights



...is a Flexible Process

Accelerate adoption and enhance deployment



process

...is a Mobile Process

Engage anywhere; Customize, capture & digitize mobile-specific content; Accelerate development



...is a Data-Driven Process

Enable faster, better decisions in response to business situations and opportunities





Triggers that signal the need for BPM/ODM

Poor visibility into business processes





Significant amount of rework due to exceptions



Lost productivity due to unstructured tasks or inconsistent prioritization



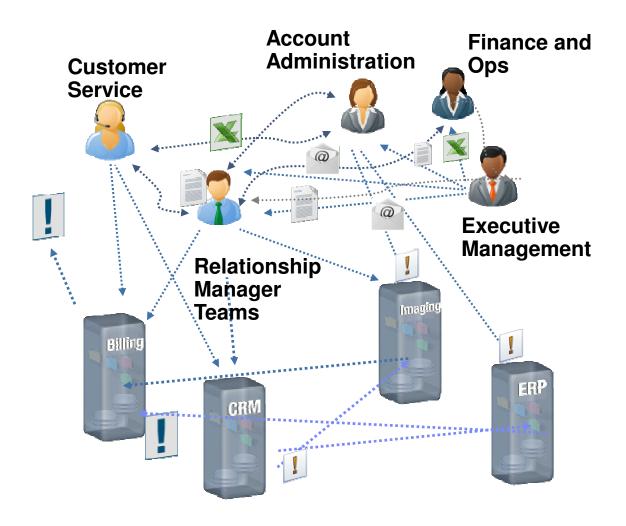
Inefficient work environment spanning multiple systems



Inability to change processes as frequently as business demands



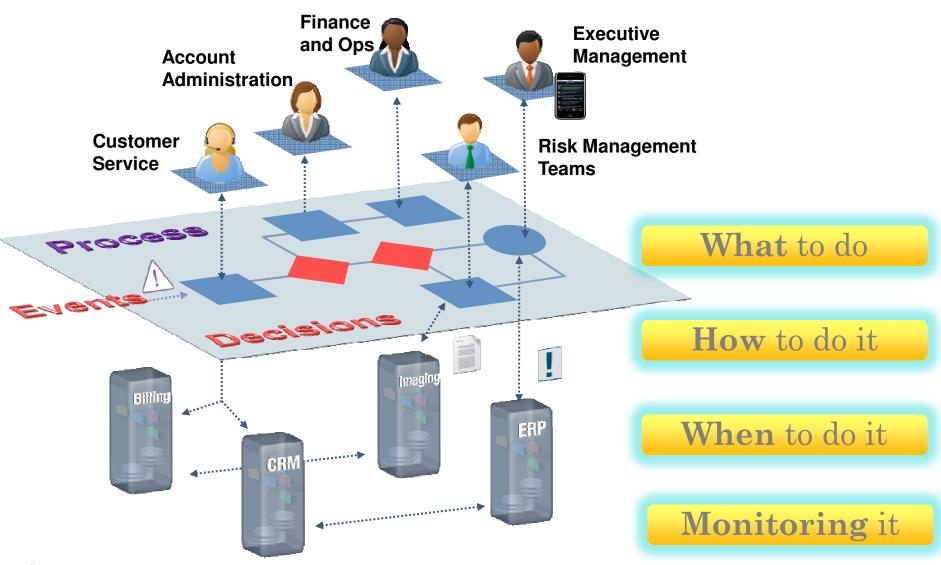
Rooms for Operational Improvement



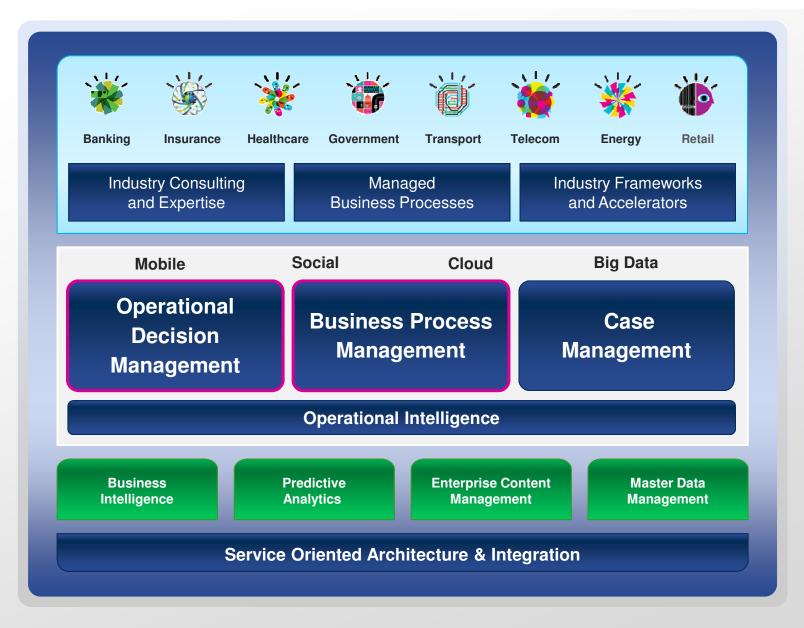
- 1. Informal Tasks and Communication (ex Paper or email)
- 2. Inefficient Working Environment Spans Systems
- 3. Inconsistent Prioritization
- 4. Incomplete or Inaccurate Data Flow Between Systems
- 5. Lack of Control Over System and Business Events (Exceptions)
- 6. Poor Visibility Into Process Performance



IBM's Process & Operational Decision Management









Improve understanding of business operations

Client Value

Simple tools to help everyday business people discover and document the processes, decisions, rules, and policies that comprise their business

What's New?

Decision Discovery

- Top-down, business-led discovery of business decisions based on new DMN (Decision Modeling Notation) standard
- Visualize decision inputs, output, and sub-decisions on graphical decision diagrams
- Capture decision logic using decision tables
- Relate decisions to processes through decision tasks for a deeper, more accurate understanding of business processes



Translation Support

English, German, Spanish, French, Italian, Chinese (Simplified and Traditional), Portuguese, Japanese, and Korean

IBM Business Process Manager v8.5



Visibility and control of business processes

Client Value

A powerfully simple platform that provides visibility and control to optimize business processes and empower business users to be agents of change

What's New?

Mobile

Infuse mobile insights into business processes using Worklight and IBM BPM mobile tookit to extend process applications to mobile

Cloud

Designed to accelerate BPM adoption, IBM Business Process Manager v8.5 now delivered as a cloud offering

Social

Empower business users to collaborate and act on observed insights with next-generation process performance dashboards



New and enhanced versions

IBM Business Process Manager v8.5

IBM Business Process Manager on Cloud

IBM Business Process Manager Application Pattern for PureSystems v8.5

IBM Business Process Manager for z/OS v8.5

IBM Operational Decision Manager v8.5



Next generation business rules

Client Value

An elegant operational decision management system that delivers an insightful and seamless way to automate and govern frequently occurring, repeatable business decisions

What's New?

Mobile support

Detect opportunities and risks in real-time via mobile applications, leveraging a RESTful API that allows IBM Worklight developers to embed and invoke business rules

Decision Governance Framework

Enact comprehensive change management and governance through a ready-to-use, prescriptive and collaborative approach

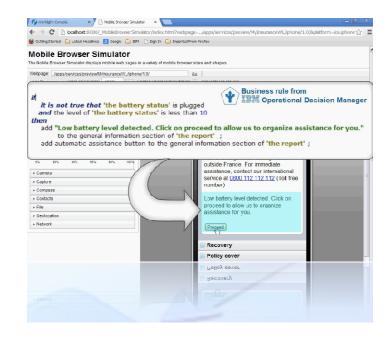
New and enhanced versions

IBM Operational Decision Manager v8.5

IBM Operational Decision Manager Express v8.5

IBM Operational Decision Manager Application Pattern v8.5

IBM Operational Decision Manager for z/OS v8.5 and IBM Business Rules for z/OS v8.5



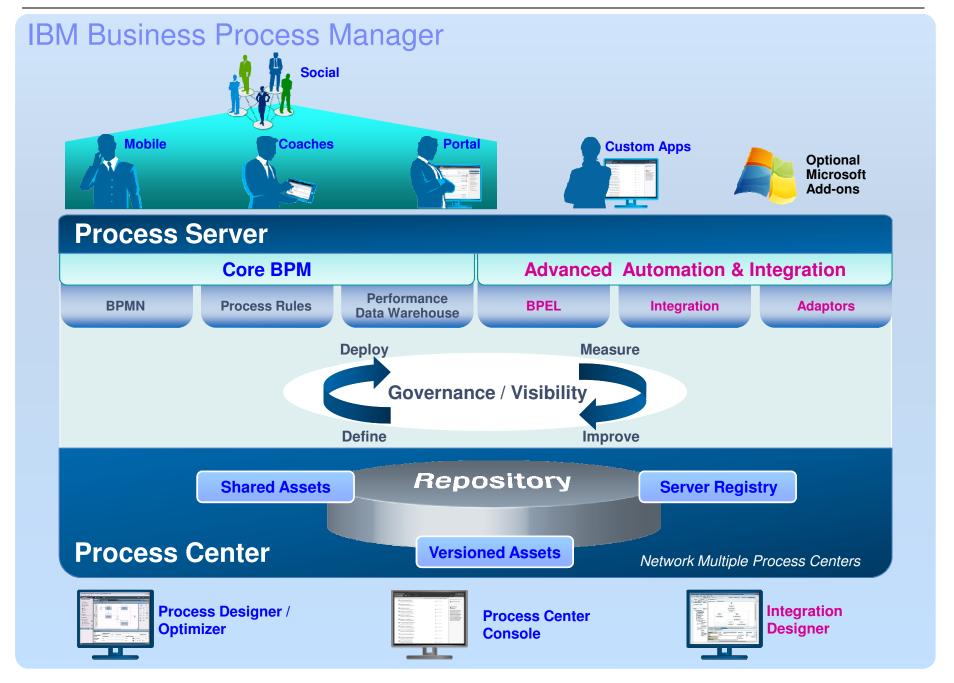


Achieving Smarter Process through BPM

(Business Process Management)











Model-driven Automation + Collaboration & Sharing and Reusability







Simplified Experience to Maximize Business Participation

Powerfully Simple



Enterprise-Wide Visibility, Scalability, and Governance





What It Offers

- Insight into processes
- Evergreen documentation
- Rich template library
- Graphically model decisions
- Capture key characteristics
- Collaborate with others
- Track and review changes
- Share documentation
- Find interesting decisions and see where t
- Identify candidates for automation

Benefits

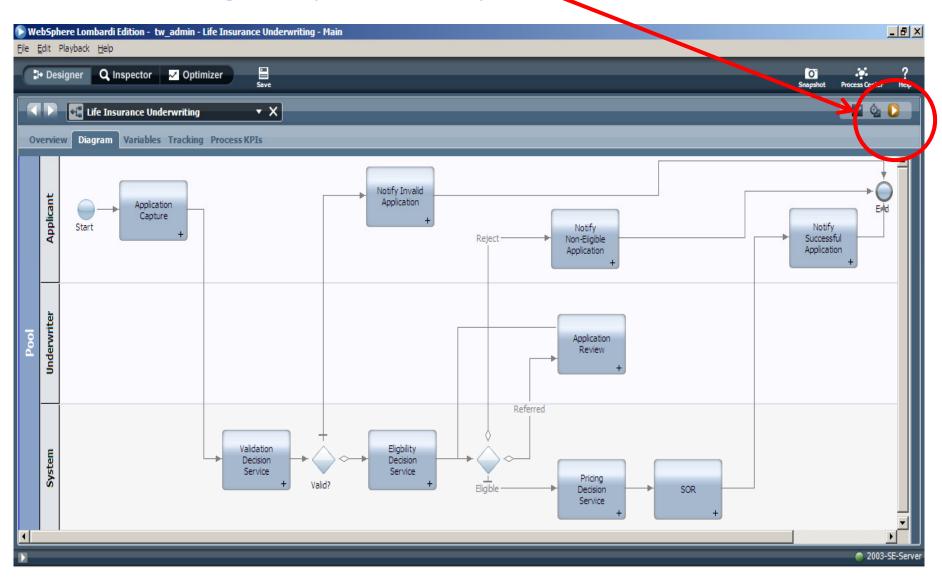
- Easy for novices, rich for experts
- Keeps everyone current and engaged
- Participation of Business and IT





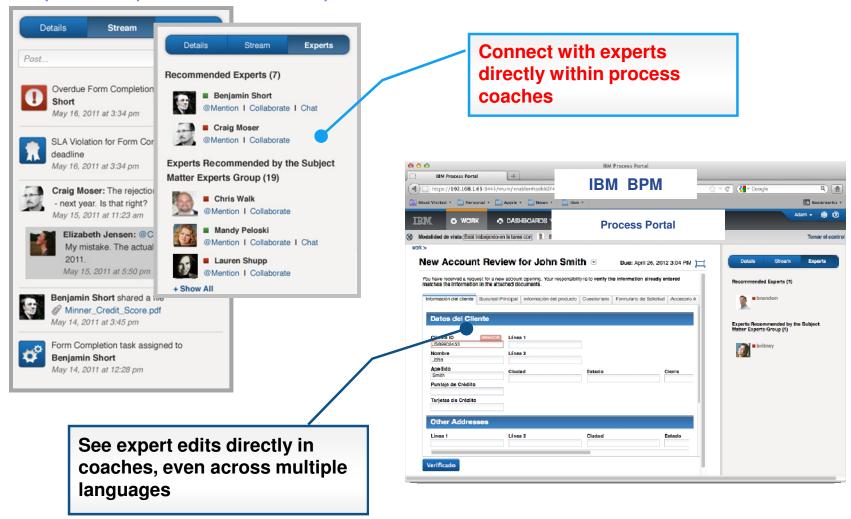


Process Modelling to Playback Instantly





Share Screen to Collaborate with Colleagues, Managers to Get Work Done Instantly and Improve Productivity

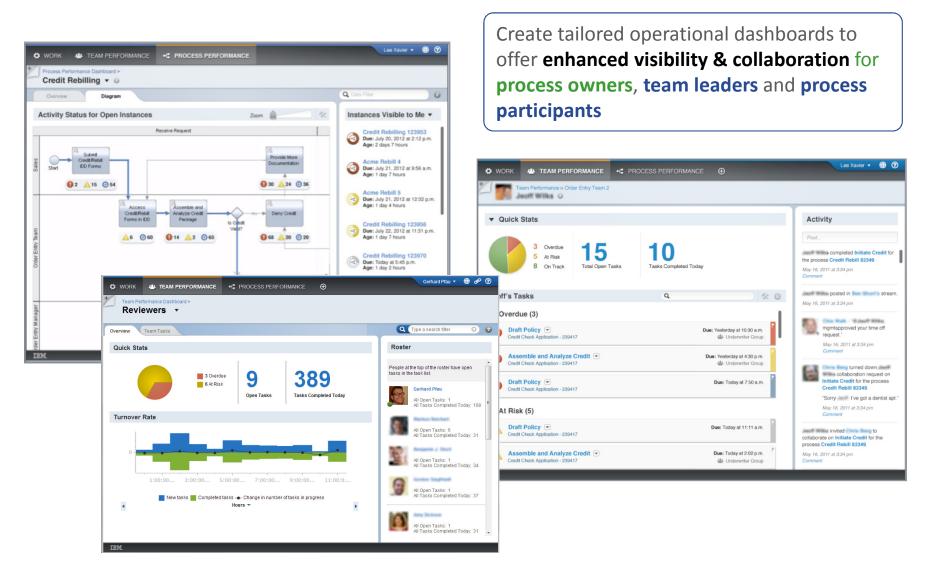


Process participants and subject matter experts can work together in real time on the shared Coach / Screen © 2012 IBM Corporation



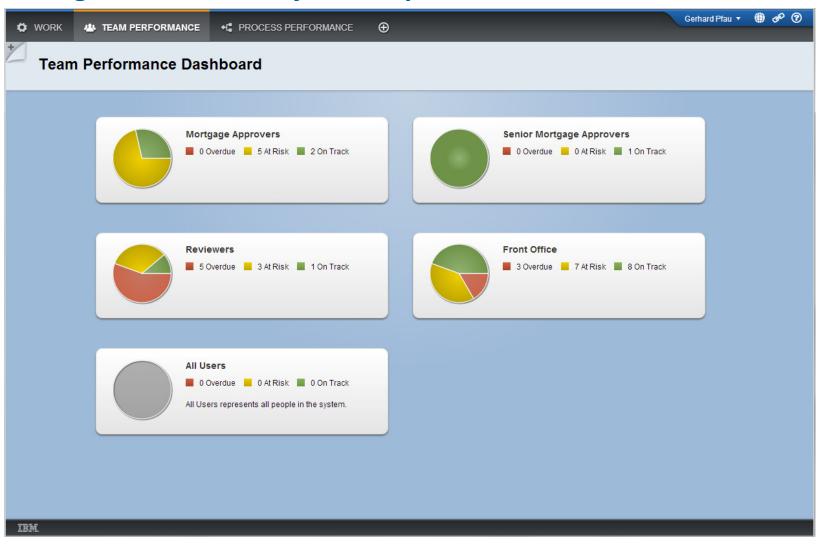


Empower business users to collaborate and act on observed insights



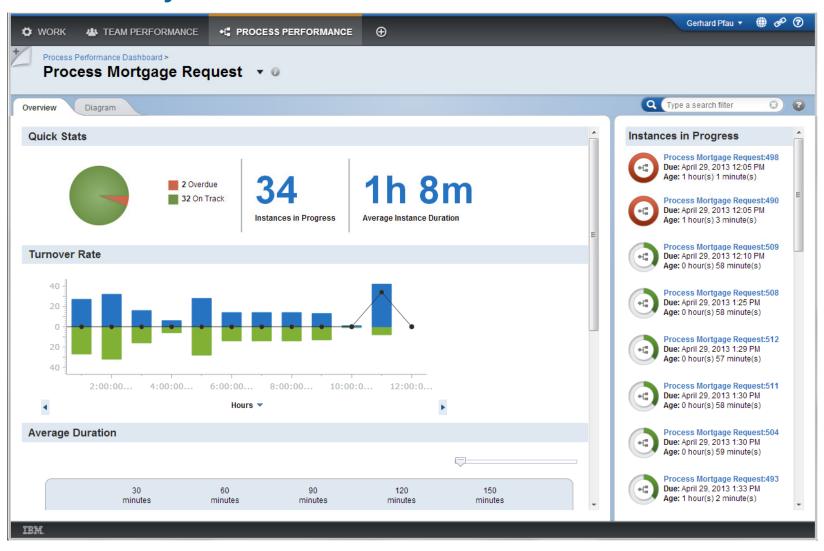


"At a glance "summary across processes



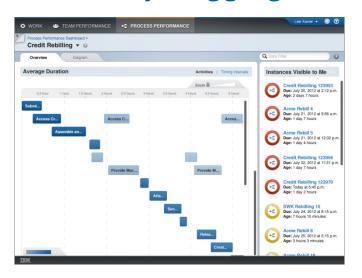


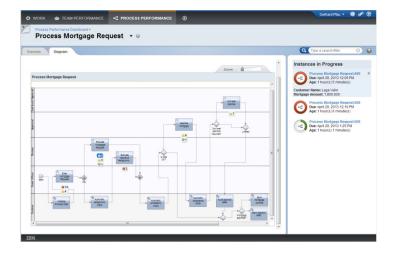
Process Performance Overview

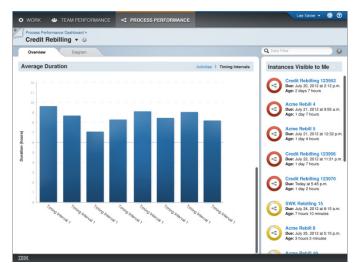


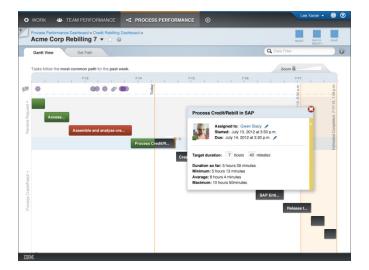


Gantt-style aggregated measures of duration across time









Key Differentiator #5 - Process Center

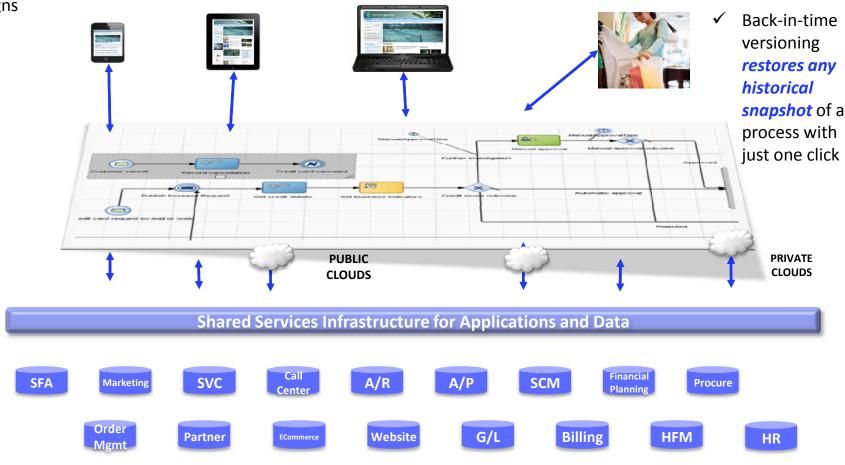
IBN

Process *Playback* to quickly define, test, and deploy complete BPM solutions

- Playback and test exactly how the process will run
- Iterate quickly on different process designs

Snapshots capture the state of all process artifacts at a specific point to reduce version management complexity with a single click Process Center eases
Collaborative Development,
simplifies Operations and
supports Project to Program!

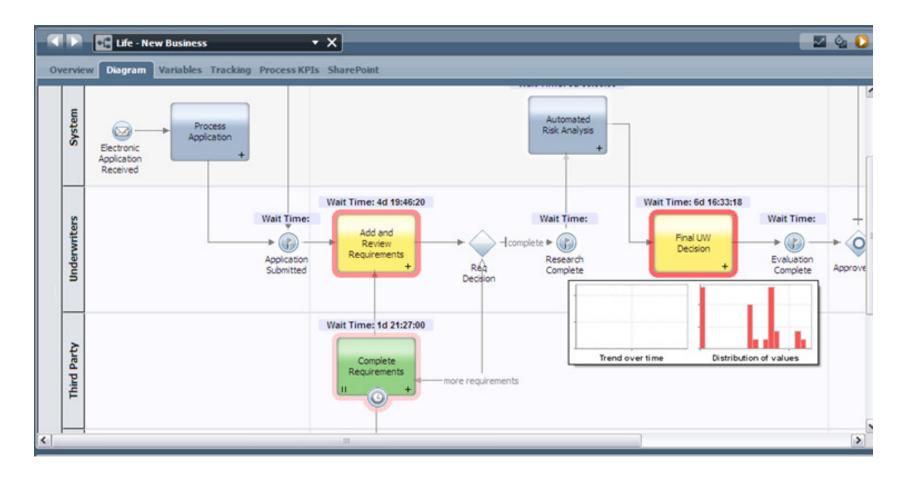
*



Enterprise Process Repository for Hundreds of Process Models, Versions @ 2012 IBM Corporation



 Detects bottlenecks and performance thresholds and displays them using visual heat map overlays

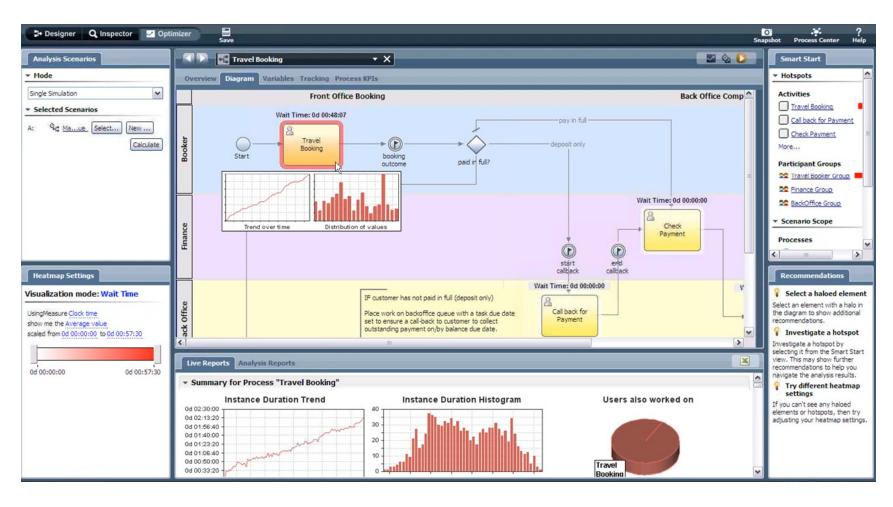


Analyse Real Time Process Statistics, Bottlenecks, Happy Path without Coding ...

© 2012 IBM Corporation

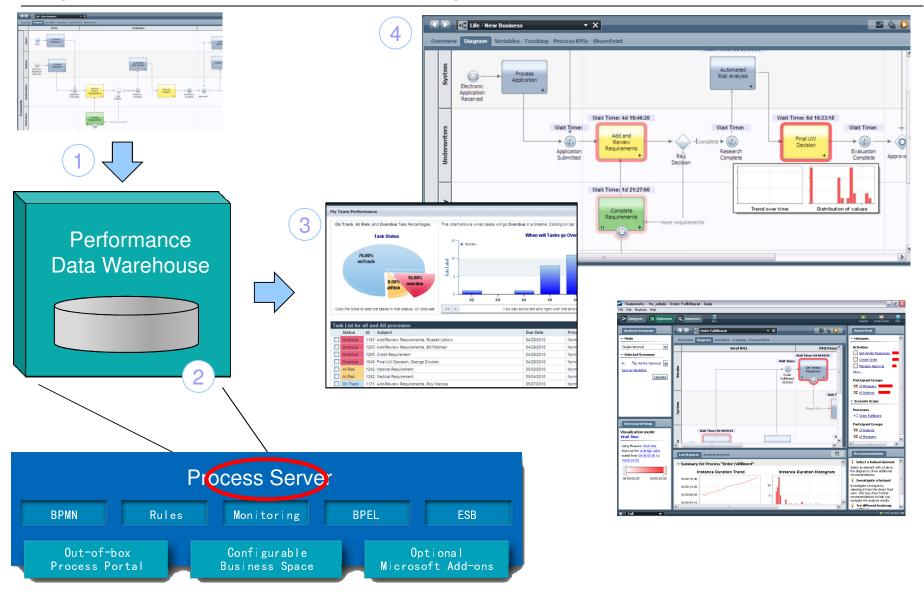


Understand where the bottlenecks and problems appear. What-if exercises to derive optimal solution.



Key Differentiator #6 – Process Optimisation



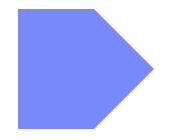


View Key Performance Indicator (KPI) Setting, Tracking and Alert Out of the Box



- Jumpstart your custom IBM BPM mobile application application
- Extend your IBM BPM applications with mobility.
- IBM BPM mobile support so they can do acct opening / loan processing / customer service on mobile devices.





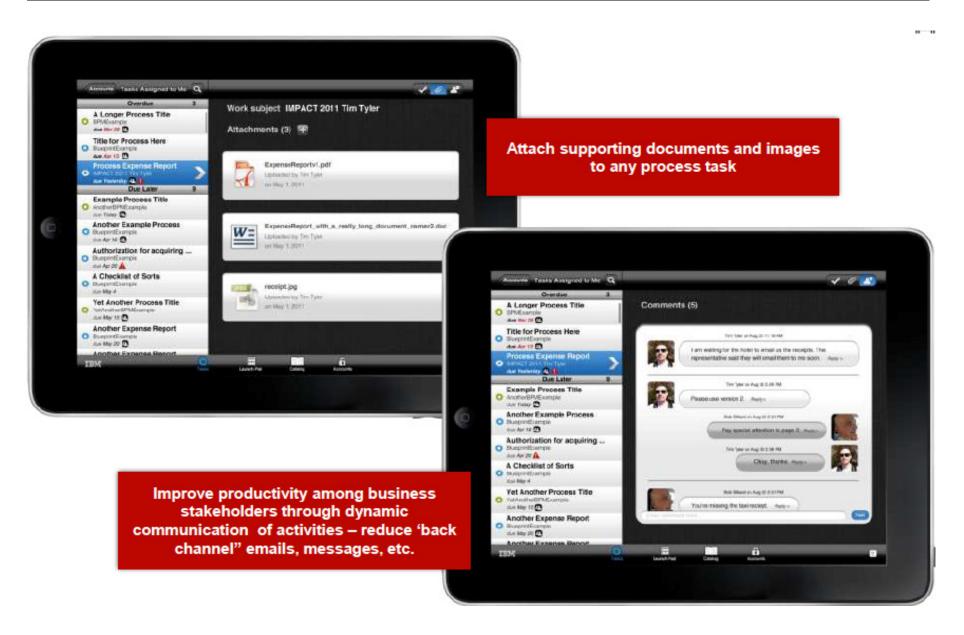
IBM Mobility Enables:

- Social dashboards,
- Decisions and process down to mobile workforce

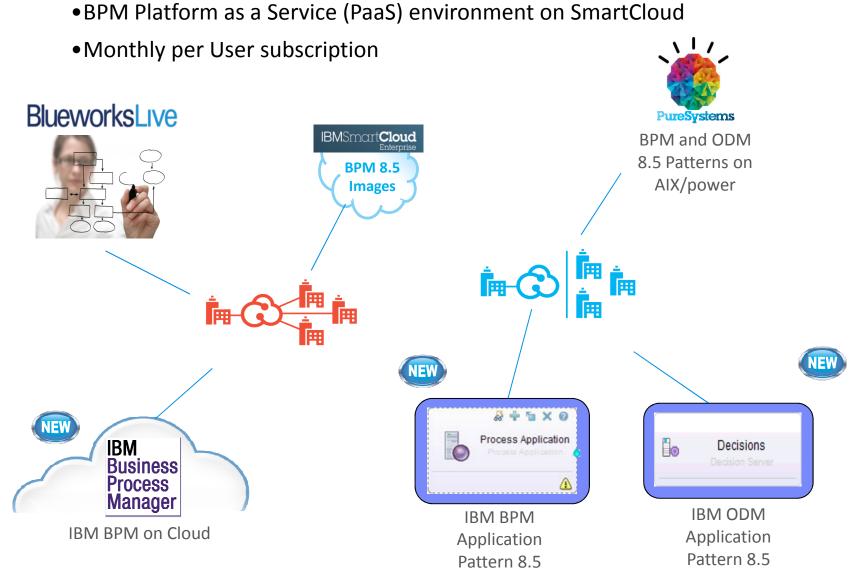


Extend Process Monitoring and Execution from Backend Systems to Mobile Devices with Write Once-Deploy Many for Greater Productivity





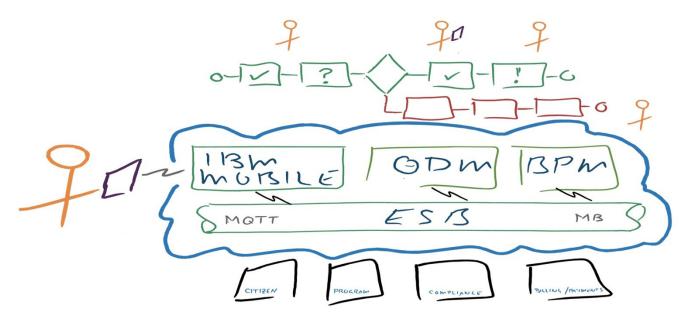




Exploit Cloud Advantage options for less security sensitive BPM applications and lower TCO
© 2012 IBM Corporation

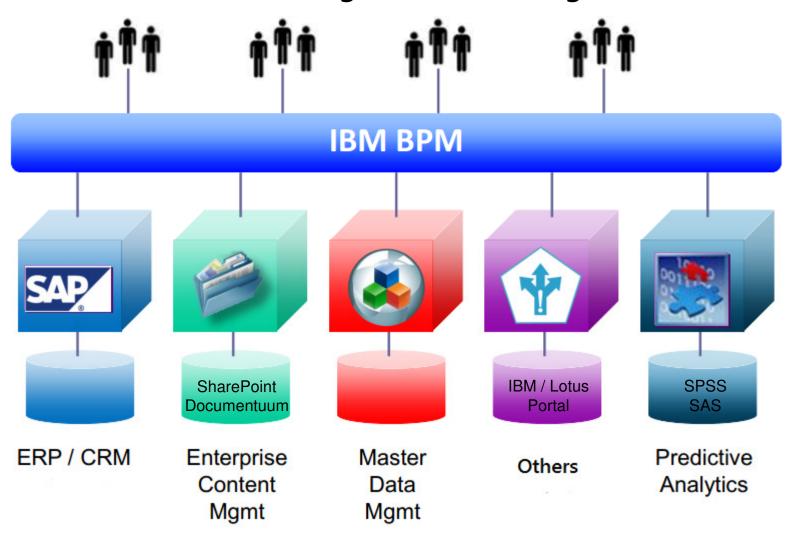


- Start small, scale across functionality, buy what you need, implement only what you need, re-use incrementally.
- Seamless onboarding of new loan process, new channels, new systems ...
 IBM provides a layered approach
- Reuse your investment across new business units
 - Control re-occurring cost models



Component Based Approach (CBM) allows for Flexible Enterprise Re-Use Across
Shared Infrastructure and Lower TCO
© 2012 IBM Corporation

IBM BPM Integration Advantages

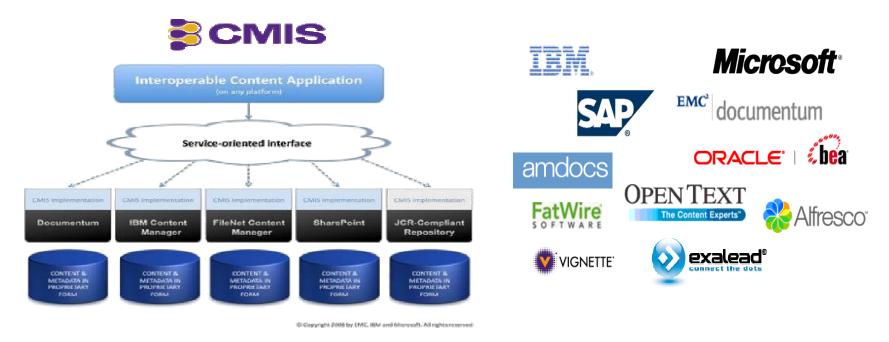


Proven Hassle Free, Deeper Integration with Other Enterprise Systems with IBM BPM Websphere Middleware Connectivity



Multi-Vendor ECM Integration Support via CMIS Standard

- An approved OASIS standard (May 2010) for improving interoperability between ECM systems
- Makes it easier to integrate content from multiple vendor's repositories



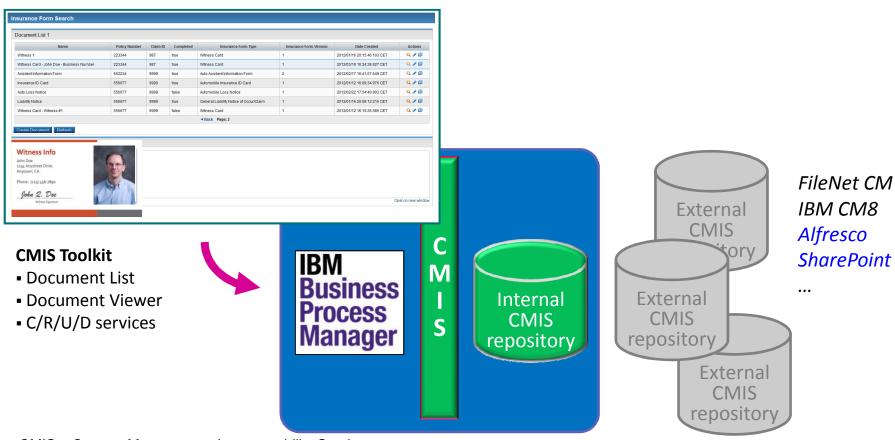
- New way to integrate assets in ECM systems with BPM applications
 - Create Integration Services to manage ECM systems
 - Retrieve and manage documents in ECM systems
 - Two Coach Views for creating ECM contents in Coaches
 - API based on the CMIS (Content Management Interoperability Services) standard

Support for 30+ IBM and Non-IBM ECM Platforms



Uniform storage and access of process-related documents

- New internal repository provides the same CMIS-based access as external ECM systems
- "CMIS Toolkit" now delivers a single, consistent way of accessing all process documents
- Migration / backward compatibility with previous IBM BPM versions

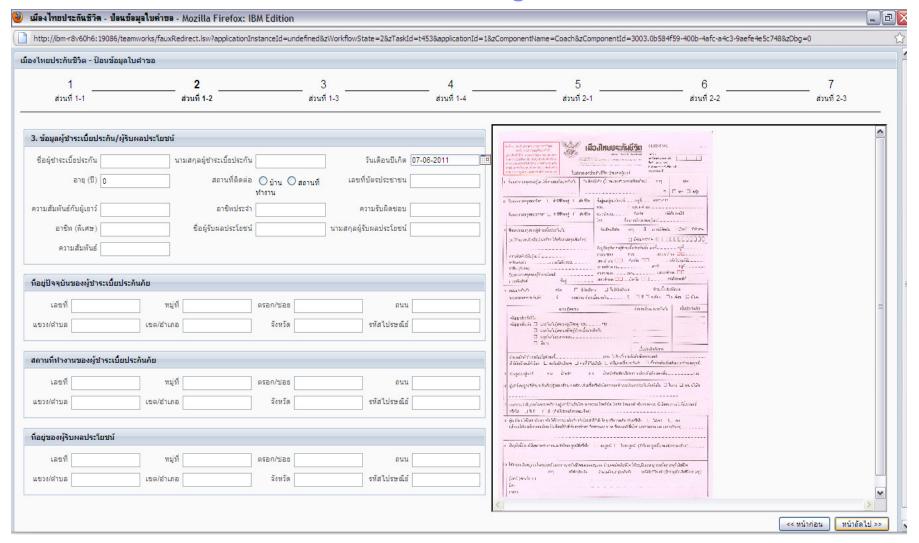


CMIS = Content Management Interoperability Services

Key Differentiator #10 - Superior Integration



Forms in Thai with ECM with Doc Scanning

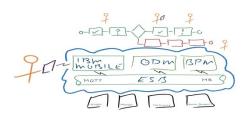


Support for Thai and Multi-Lingual Platforms

Summary - IBM BPM: Enterprise BPM Key Differentiators



9. Flexible Smarter Process



8. Proven Methodology: Rapid, Agile, Iterative



1. Process Discovery





2. Social BPM Collaboration



3. Social Intelligent **Dashboards**



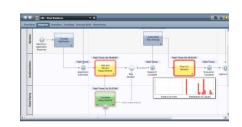
7. BPM for Private/Public **Clouds**



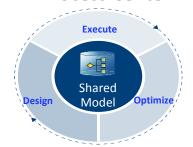
6. Mobility



5. Process Optimizer



4. Process Center



36 © 2012 IBM Corporation



Achieving Smarter Process through WODM

Operation Decision Managment (Business Rules)





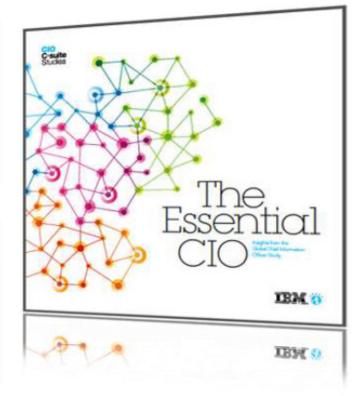
Transformation & Growth Require Better Decisions

Results from interviews with ~ 3,000 CIOs

75%

of CIOs with mandates to transform the business are looking to "drive better real time decisions."

of CIOs with mandates to expand 72% cross-enterprise growth are leading the charge to "drive better real time decisions "



Priority of CIOs is to "turn data into useful information, information into intelligence and intelligence into better decisions."

Source: IBM Global CIO Study 2011



Make better decisions driven by analytics and business rules

Decisions

Decisions Agility Levers

- Real-time intelligent decision automation
- Visualized infrastructure & predicted disruptions
- Optimized IT planning
- Automate, govern and improve operational decision-making for better business outcomes
- Make more profitable decisions with realtime detection of opportunities and risks
- Increase decision accuracy by applying predictive analytics to data across the enterprise



Accurate, real-time decisions improve business performance and results



Identify opportunities to *increase profitability*



Enforce consistency to *ensure compliance*



Leverage information to *manage risk*

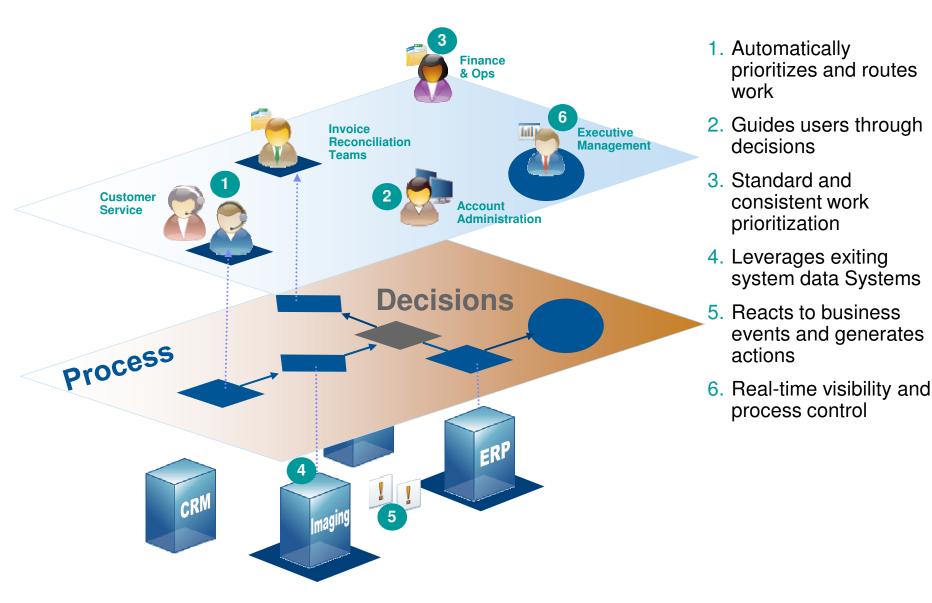
"Decisions are what make strategy real and drive results and performance against metrics... decisions made about how to interact with partners, suppliers, customers, employees."

James Taylor, "Becoming a Decision-centric Organization," 2011

Business Process Management & Decision Management



Improve processes with greater agility, control & visibility





Day-to-day Operational Decisions

in lending

How risky is this loan application? What is the applicable rate for this loan? Is this customer eligible for this offer?

in payments

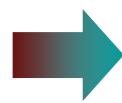
What is the fee for this operation? How to route a payment? How to handle this exception?

in customer servicing

Which product to recommend? How to handle this customer complaint?

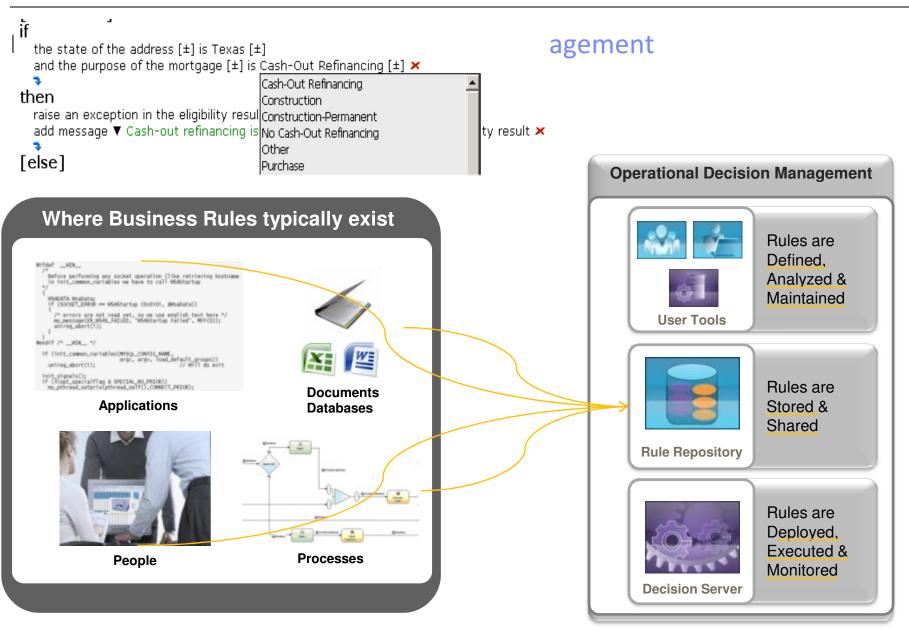
in risk & compliance

How to account for a business transaction? How to reconciliate data from many sources? How to report for some trades?



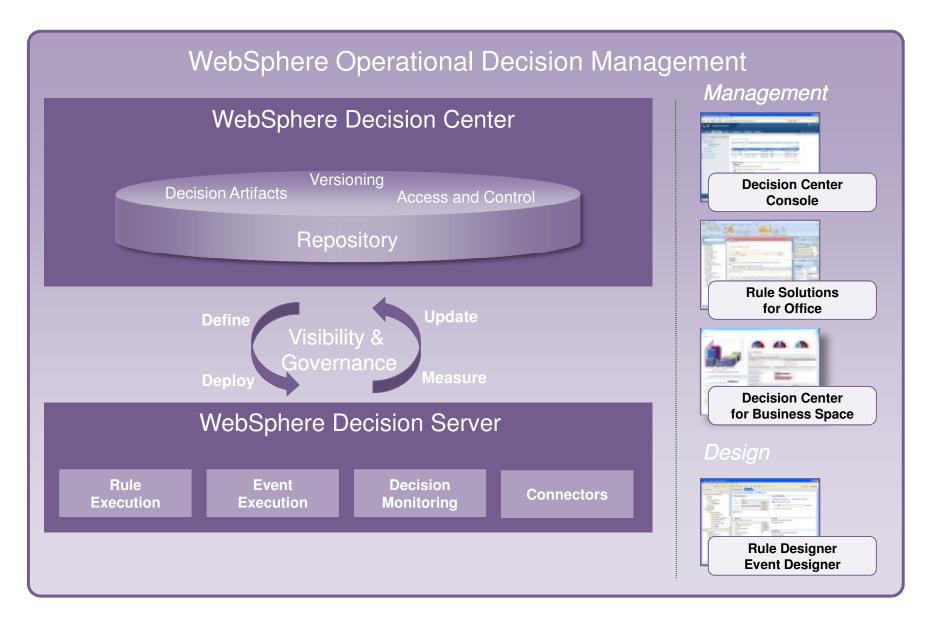
Large volumes of simple to complex day-to-day business decisions means there is an opportunity for operational improvements e.g. better reactivity with increased straight-through processing, shorter time-to-market for new personalized offers, reduced errors with transparent business logic





WebSphere Operational Decision Management

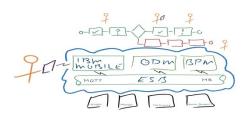




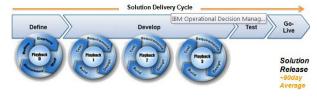
IBM Operational Decision Manager - 9 Key Differentiators



9. Flexible Smarter Decisions



8. Proven Methodology: Rapid, Agile, Iterative



7. ODM for Private/Public Clouds



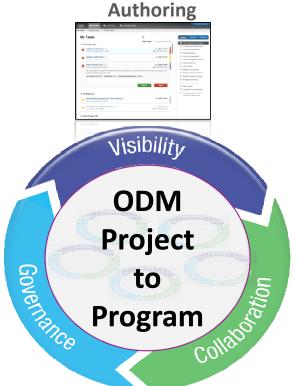
6. Mobility



5. Complete Operational Decision Management



1. Embedded Decision



2. Decision Visibility and Comparison



3. Governance Framework



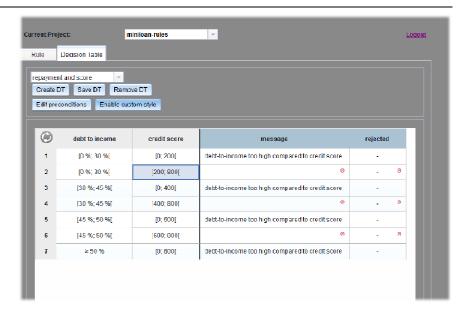
4. Intelligent Simulation

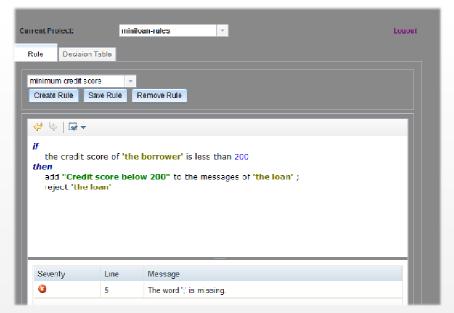


Key Differentiator #1 - Embedded Decision Authoring



- Embeddable Rule Editors
 - Dojo Intellirule editor
 - Decision Table Editor
- Rules stored in Decision Center or in host application using Embedded Rules APIs
- Detailed and Documented sample explaining how to integrate ODM editing components inside host applications



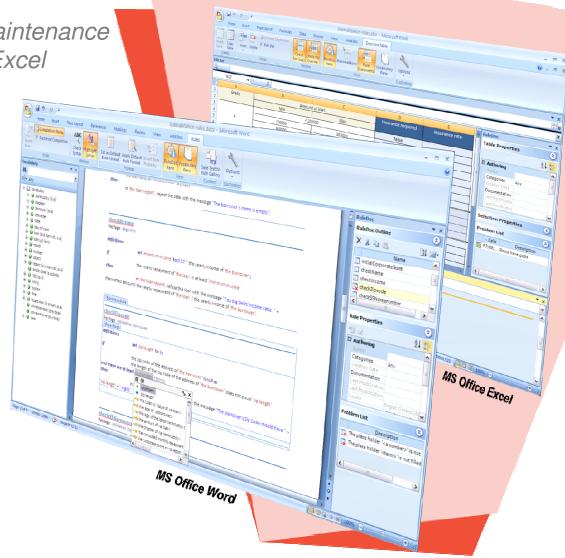




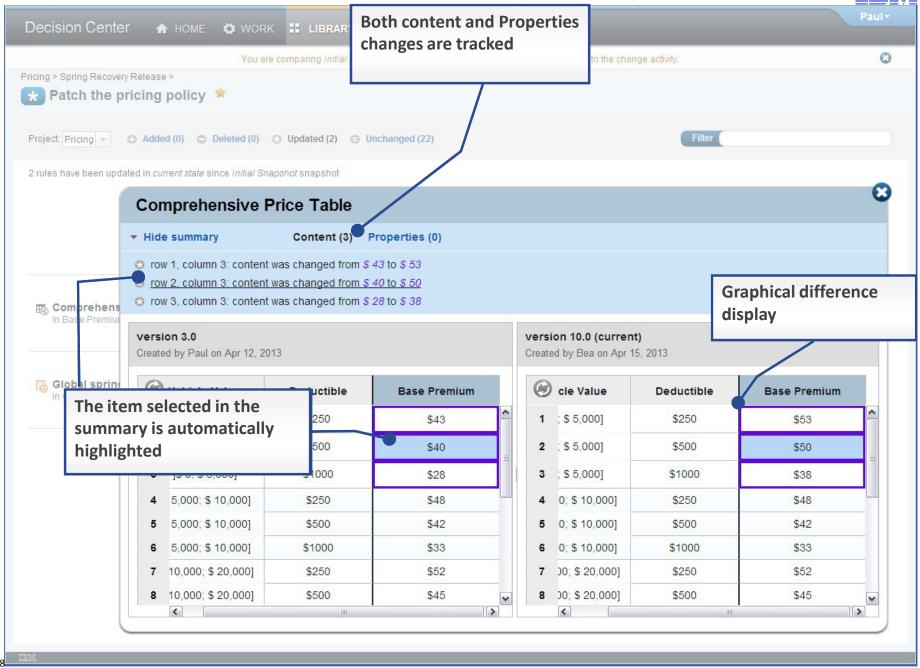
Rule Solutions for Office

Business user rule authoring & maintenance using Microsoft Office Word and Excel

- Line Of Business
- Subject Matter Expert

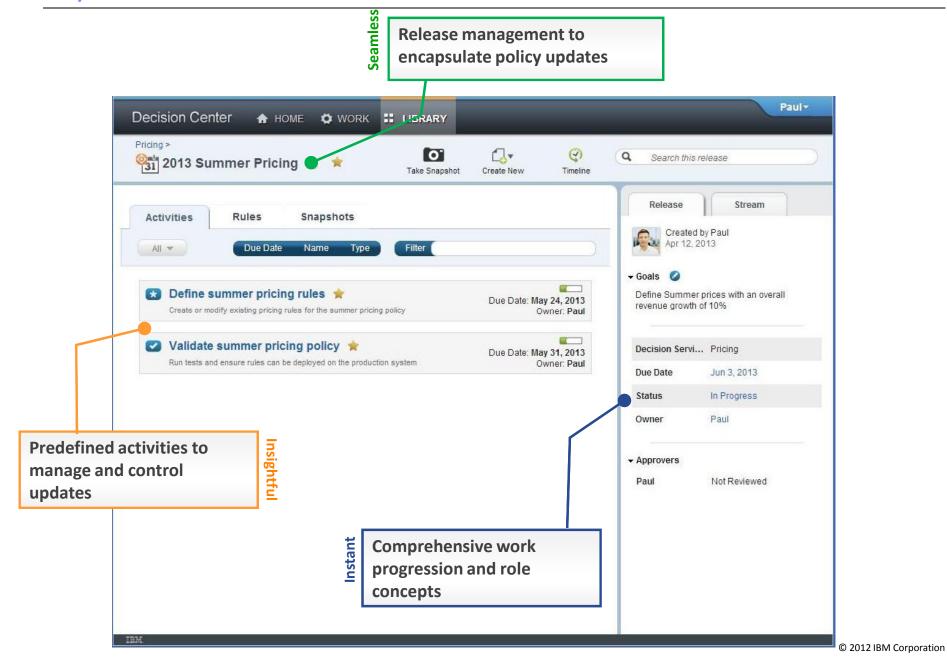


Key Differentiator #2 - Decision Visibility & Comparison



Key Differentiator #3: Governance Framework

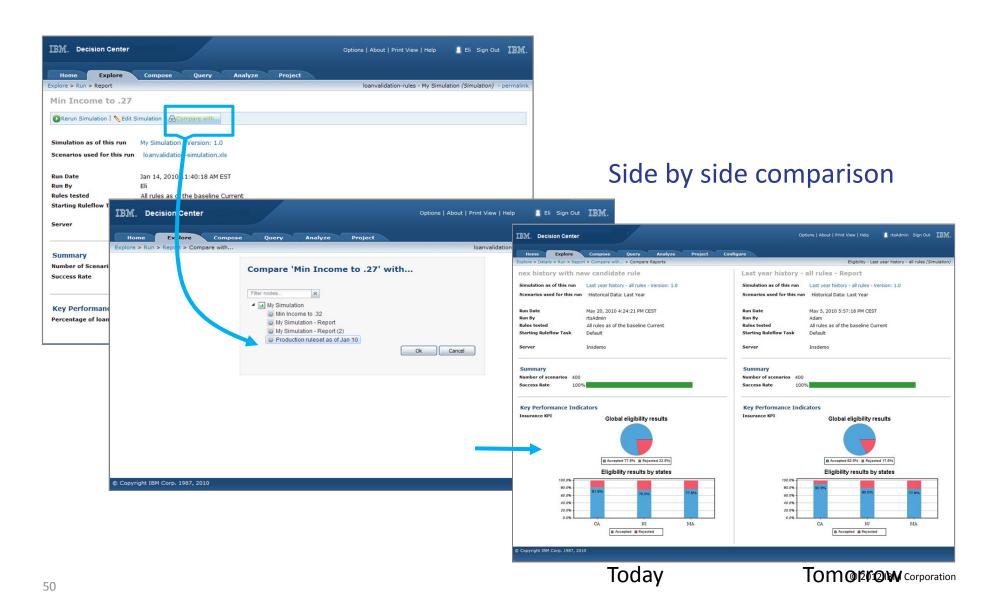




Key Differentiator #4 - Intelligent Simulation



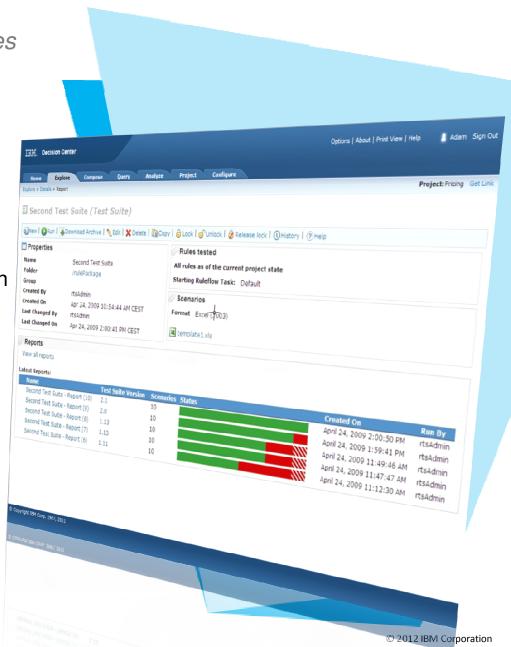
Champion and challenger capabilities





Integrated decision validation services

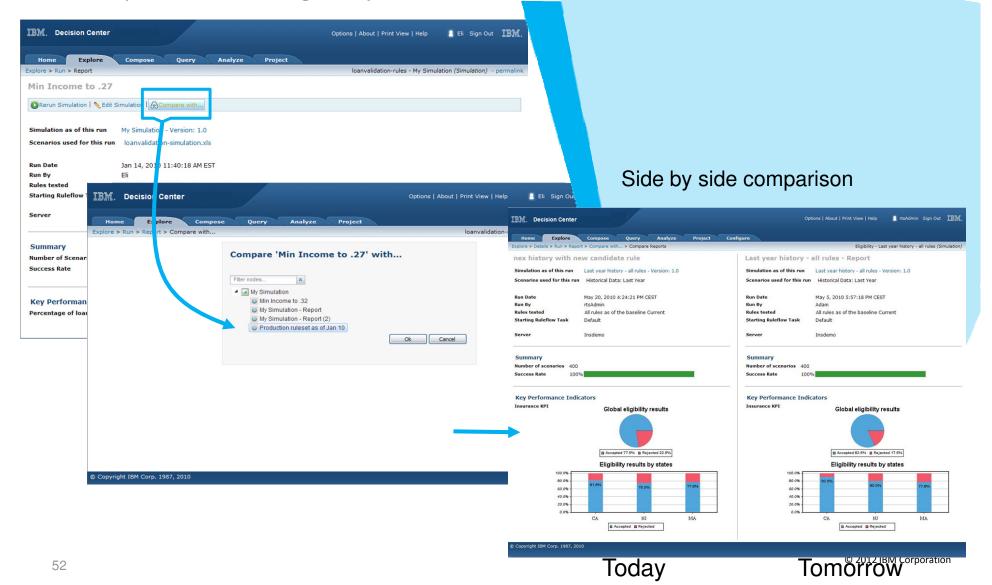
- Out-of-the-box ruleset testing
- Business impact simulation
- Scenario configuration and customization
- Audit Decision Warehouse





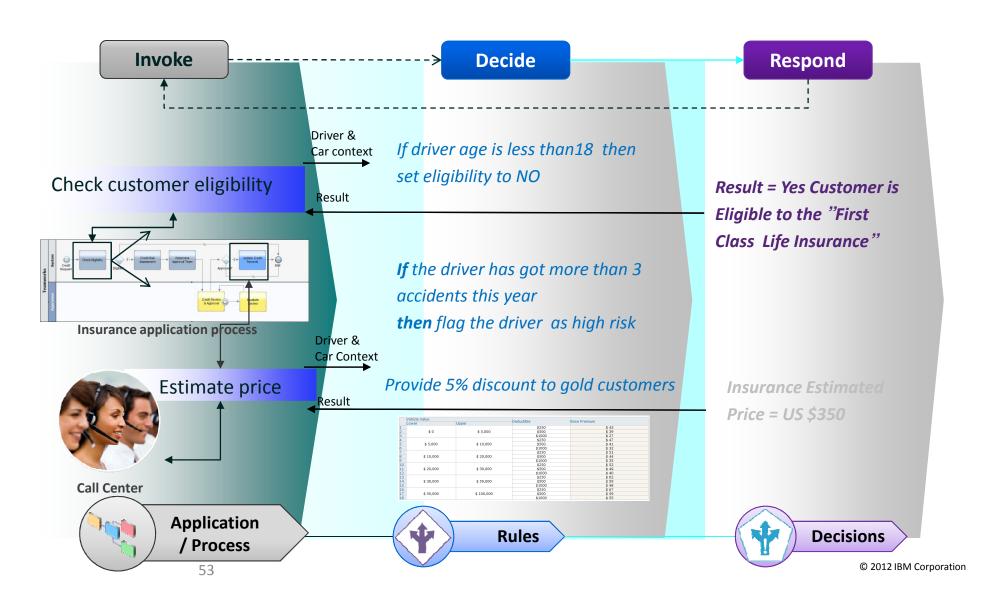
Support for Business Led Testing & Simulation

Champion and challenger capabilities



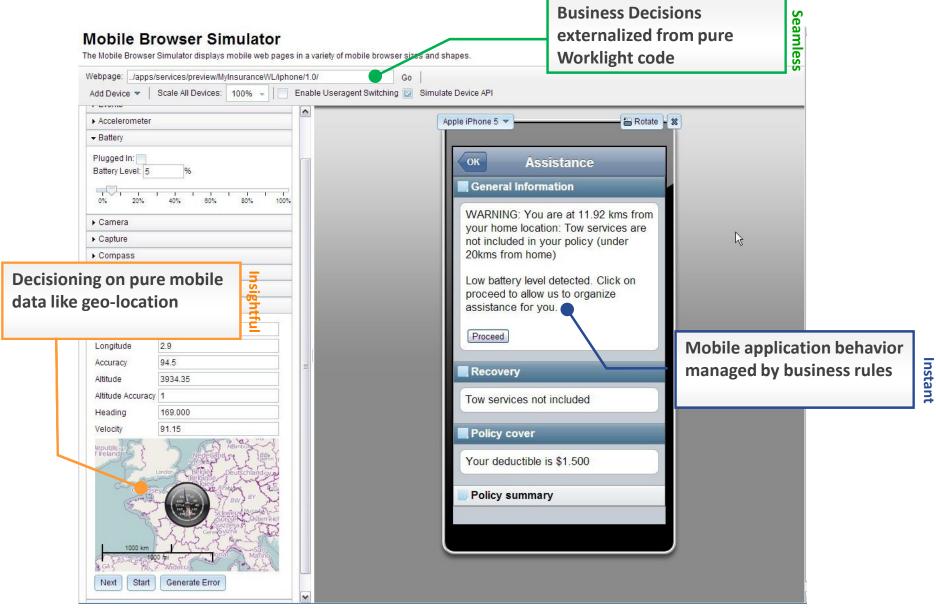


Invocation of Contextual Decision synchronously from solutions



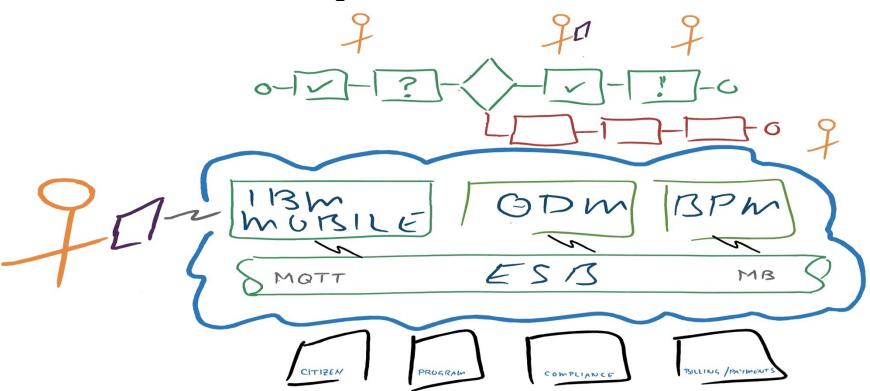
Key Differentiator #6 - Mobile Applications



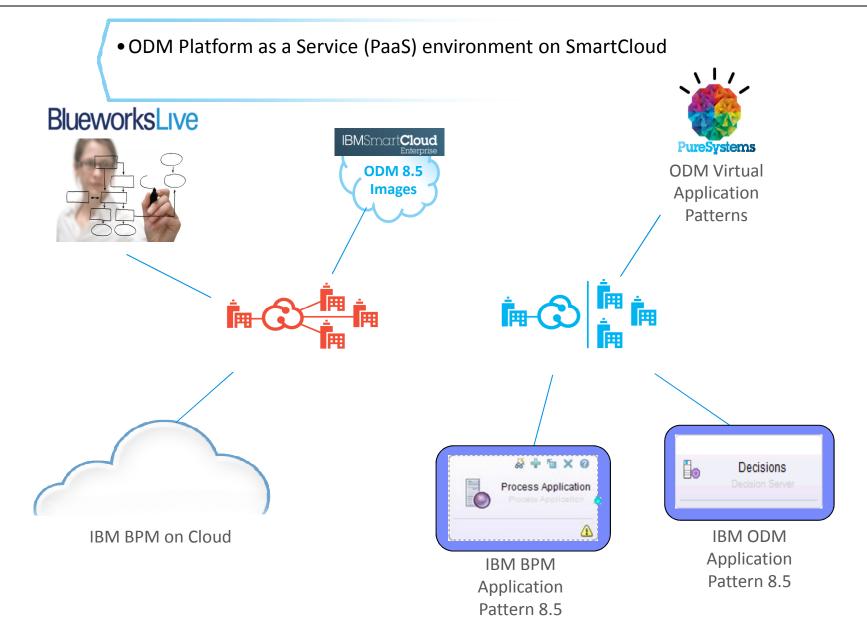




- Start small, scale across functionality, buy what you need, implement only what you need.
- Seamless onboarding of new business channels, IBM provides a layered approach
- Reuse your investment across new business units
 - Control re-occurring cost models









Achieving Smarter Process Visibility through Monitor (Business Activity Management)





- Process exceptions waste resources & increase costs
- Ineffective inventory management leads to lost sales
- Poor response time results in lower customer satisfaction and exposure to risk
- Supply chain disruptions increase costs

"All I wanted to do was see a better slice of our (real-time) call center queue numbers. IT basically said they could not do that."

"I can only READ what WAS going on, not SEE what IS going on. I don't get timely reports, and when I need a different kind of report or view of data, I have to request it from IT and then wait."

"When something goes wrong, I may not know about it until after a severe negative impact. I can't catch problems before they occur. Even when I'm aware of bottlenecks, I can't easily shift work to get around them. When I make changes in workflow, I'm not sure that it makes a difference."







- Monitor metrics, KPls & business situations in real-time
- User customizable dashboards to ensure targeted, relevant information
- Predict future values of KPIs based on historic and cyclic trends
- Trigger alerts when actual or predicted values indicate a problem







Product Lifecycle Management (Category Line Extension)



Supply Chain

(Inventory Management)

140,000

89,678

117,451

74,637 70,400

Human Capital Management

(Employee Self-Service)

Marketing, sales, and services

(Order Management, Contact Center Optimization)

- Opportunities exist across many scenarios to optimize processes based on activity visibility
- End to end business operations view, with drill down to specific instances
- Monitor consumes events across disparate systems, correlates, summarizes relevant data
- Events from many sources can be monitored, including non-IBM systems

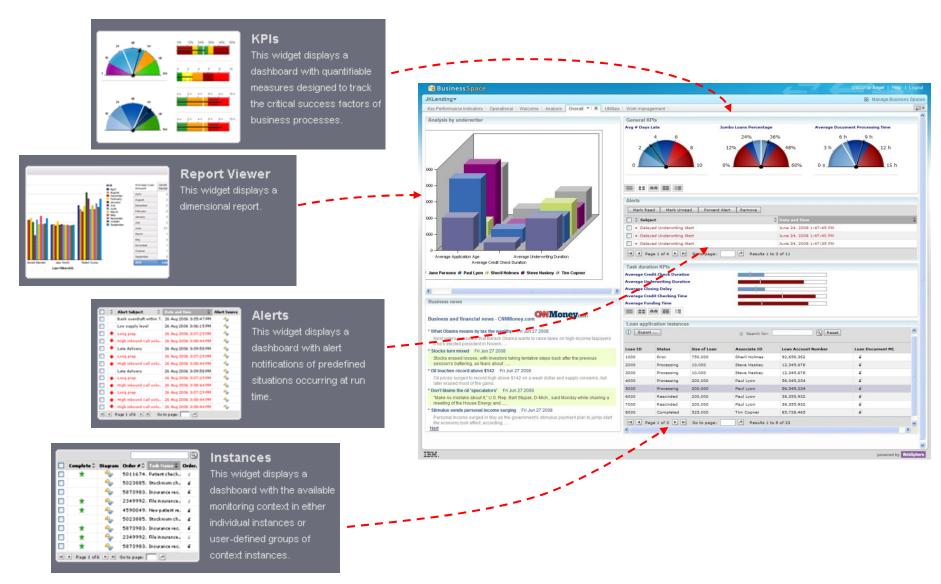


- Increases ROI through real time business operational visibility and low implementation costs
- Customizable Web 2.0 dashboards enable business users to define new KPIs & alerts
- Enterprise mobility enables views of KPIs, metrics, real-time through Web interfaces, mobile devices and corporate portals.
- Built-in tools and runtime support for integrated Business
 Activity Monitoring of IBM Business Process Manager



Drag Widgets to create intuitive Dashboards





Palette of Widgets for Business Monitoring



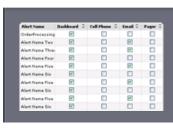


This widget displays a dashboard with quantifiable measures designed to track the critical success factors of business processes.



Report Viewer

This widget displays a



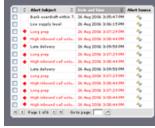
Alert Manager

This widget enables you to subscribe and unsubscribe to alerts and select the type of notification you would like to



Instances

This widget displays a dashboard with the available user-defined groups of



Alerts

This widget displays a dashboard with alert situations occurring at run



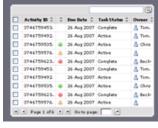
KPI Manager

This widget enables you to work with key performance indicators (KPIs) directly from the dashboard interface.



Diagrams

This widget displays a dashboard with diagrams and instance diagrams associated



Human Tasks

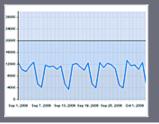
This widget displays a dashboard with human tasks running inside any Business Process Execution Language (BPEL) process



Report Designer

This widget allows for creating a simple dimensional report.





KPI History and Prediction

This widget displays a dashboard with a history of KPI values and predictions for future time periods.

Role-based business space templates span multiple products based on iWidget specification

Customizing the Dashboards – Business Users



Author/Edit KPIs

- Based on fields tracked
- Set targets / ranges
- Set time basis
- Also supports prediction

Author/Edit Reports

- Based on Cognos 10 BI
- Measures & Dimensions
- Rolling time periods
- Choice of chart types

Author/Edit Alerts

- Reactive (something just happened)
- Proactive (something is predicted to happen)





Credit Check Durat

h, 0 m, 0 s

4 h, 0 m, 0 s

8 h, 0 m, 0 s 16 h, 0 m, 0 s

9 h. 0 m. 0 s

8 h, 0 m, 0 s

9 h, 0 m, 0 s

2 h, 0 m, 0 s

12 h 0 m 0 s

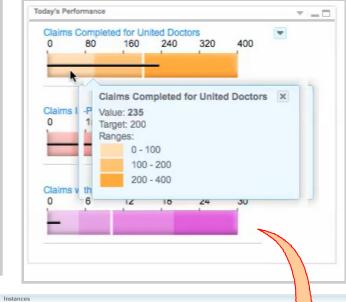
Paul Lyon

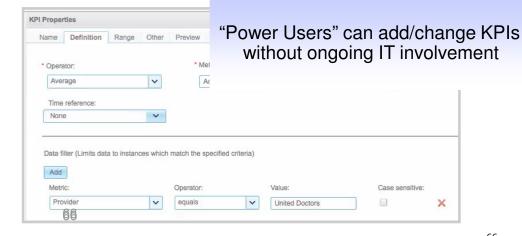
Jane Parsons

Jane Parsons

Determine business performance compared to expectations







"Drill to Instances" to check for values aggregated into the KPI.

Search for:

(i) Export ...

18000

1000

8000

15000

23000

Loan Type

Conforming

Conforming

Conforming

Conforming

Conforming

525 000

200,000

5.875

6.125

6.25

5.375

Completed

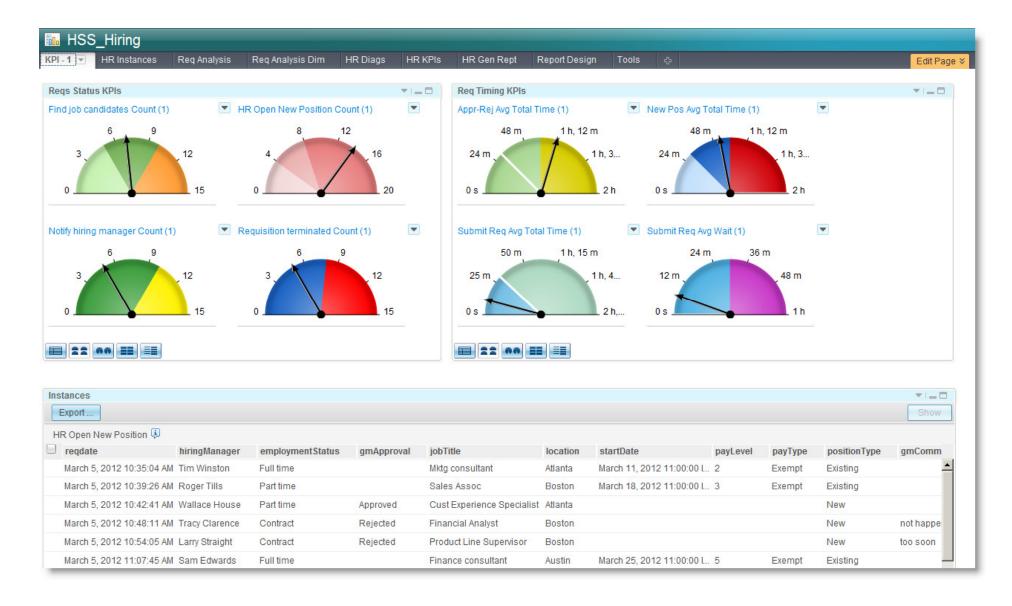
Rescinded

Completed

Jumbo

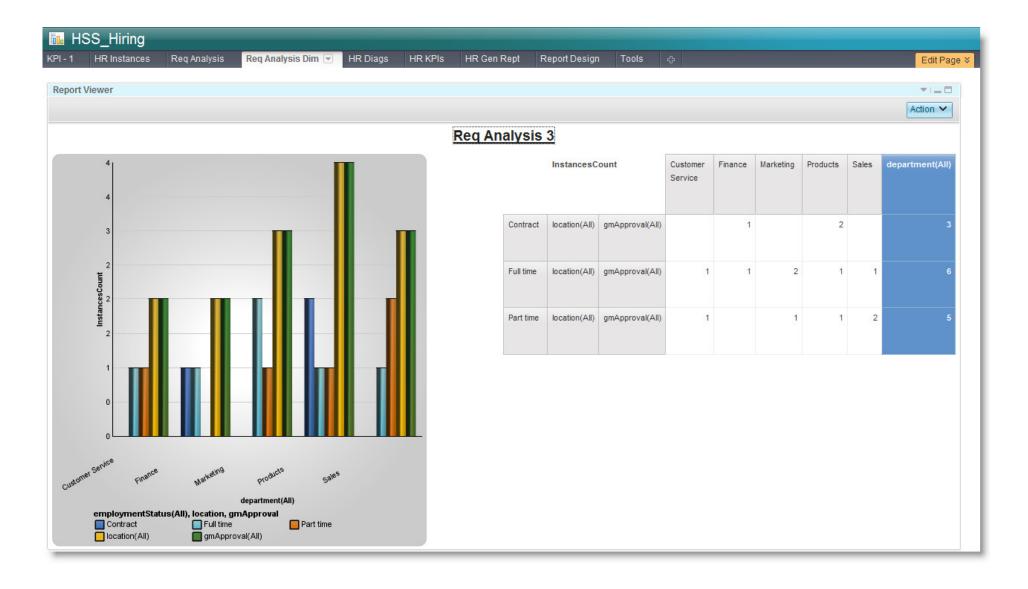
KPI tracking with Instances





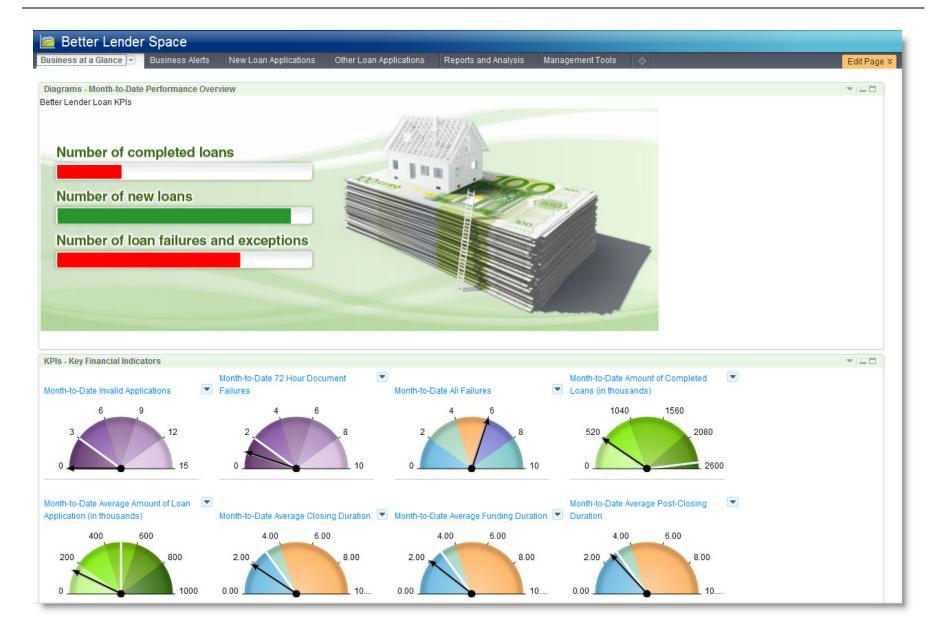
Dimensional analysis with Cognos report widget





Custom annotated diagram & KPIs







Monitoring and invoking process changes through multiple channels

- Access to information from anywhere to manage the business
- Multi-channel support, including lightweight Web interfaces, desktop gadgets, and mobile support
- View KPIs, metrics, task assignment, and more through the mobile interfaces
- Manage processes on the go

70



Excel on the Desktop or within Web Dashboard

Desktop through Google Gadgets

Event Sources for Business Monitor



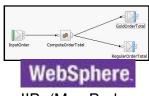
Monitor your business processes, regardless of where they run



IBM. BPM (BPMN & BPEL)







IIB, (Msg Broker & ESB)





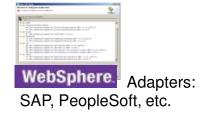
Case Manager Filenet BPM













IBM Intelligent Operations Center







Journey to Smarter Process Excellence



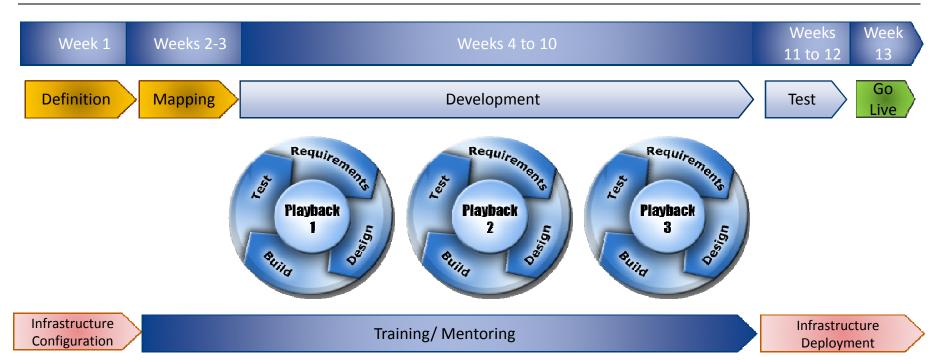




73

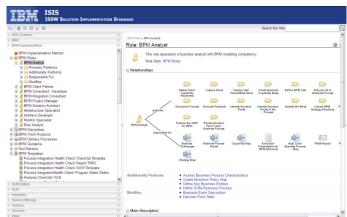
Key Differentiator #10 - Agile Methodology



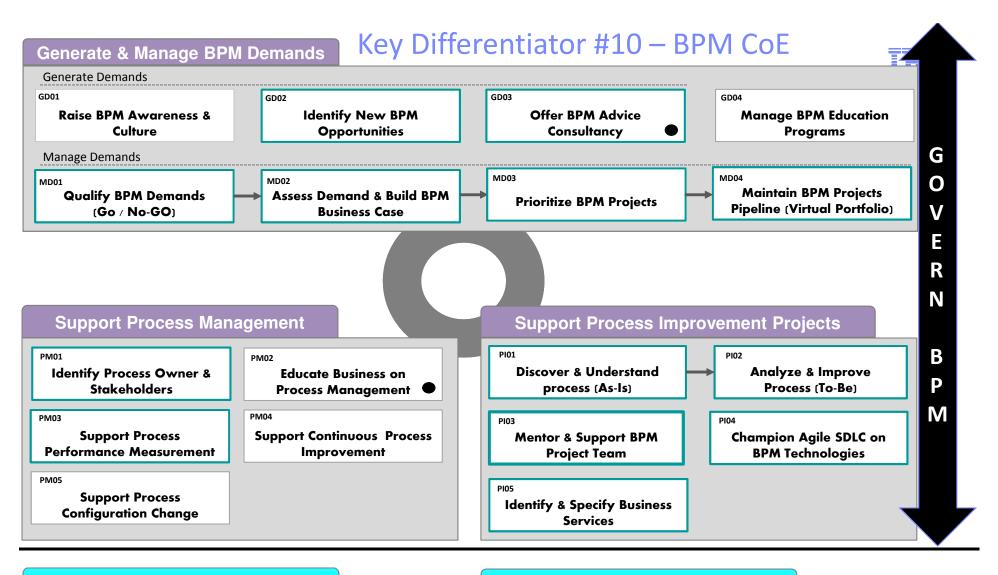


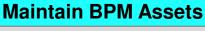
Support Business and IT users to Quickly define, test, and deploy complete BPM solutions

- Minimal IT skill requirement
- Playback and test exactly how the process will run
- Iterate quickly on different process designs



Proven BPM Methodology over 500+ Projects based RUP and Agile Development





MA01

Maintain the Enterprise
Process Architecture (EPA)

MA03

Maintain the BPM CoE
Intranet Website

MA02

Maintain the BPM
Methodology & Standards

MA04

Manage BPM Intellectual
Assets

Manage BPM Strategy

MS01 Build and Execute BPM CoE Roadmap

MS03 Assess BPM
Capabilities (Periodically)

Manage BPM
CoE Service Catalogue

NS04 Plan BPM Skills
Development & Education

MS05

Report BPM CoE and BPM Metrics & Results

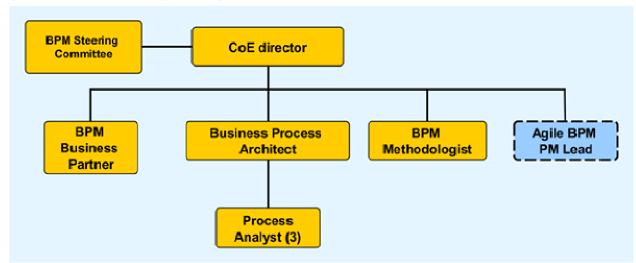
oration

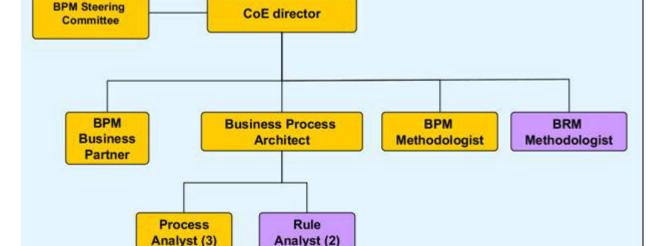
Key Differentiator #10 – BPM Centre of Excellence (CoE)



How should the CoE be organized internally? Org charts, RACI charts...

Short-term organization
After 12 months





Long-term organization After 24 months

IBM BPM Practice Jumpstart, Mentoring, Best Practices for COE Establishment

IBM Industry Consulting and Expertise



BPM Industry Solutions and Smarter Process Center of Competency

Client Value

Solution accelerators for best practices of common industry processes Access to subject matter experts with deep industry, process and technical expertise

What's New?

BPM Industry Solutions

Targeted accelerators and process road maps for specific industry challenges. The new Industry Solutions are part of a larger initiative to build out industry frameworks based on best practices. Targeted industries include Banking, Insurance, Financial Markets, Healthcare and Industrial.

Smarter Process Center of Competency

Cross-IBM Center of Competence focused on supporting sales, solutioning, and delivery of Smarter Process engagements worldwide.

The CoC helps clients take advantage of the full capabilities of IBM, from domain specific expertise to global delivery centers, leveraging the most proven methods in the industry.



ISIS Licensing through On Demand Consulting



Experience the On Demand Consulting expanded portfolio of services

Client Value

Reduce Costs, errors and need for specialized skills by leveraging proven implementation patterns

What's New?

On Demand Consulting Subscribers now get access to ISSW Solution Implementation Standard (ISIS)

Secured access to the methodology and web site including a comprehensive repository of best practices (more than 7,000 pages) of artifacts, templates, how to, guidelines, tool mentors, checklists, including the detailed definitions of standard services offering such as Discovery Workshop, Quick Win Pilot, Health Check



New and enhanced versions

IBM On Demand Consulting for Business Process Manager

IBM On Demand Consulting for Operational Decision Manager

IBM On Demand Consulting for Business Monitor



#1 in BPMS Market Share. #1 in Latest 2014 Magic Quadrant

IBM was named the #1 vendor in BPMS software with a 27.1 percent share, <u>almost triple</u> that of its closest competitor*

Largest Customer Base

Over **5000** BPM customers worldwide and growing

Strongest **Ecosystem**

Over 1000

certified business partners

Unparalleled expertise

Over 16 years of industry leadership

IBM is the only enterprise BPM vendor as Leader in Gartner & Forrester Gartner. FORRESTER® Goal Seeking Repository Video Unstructured odel-Drive Content Processes Authoring Audio Business Content Rule Predictive Mgmt. Access to **Process Execution** analytics Document Interactive, graphical · Constraint and Content business dashboards based Simulation and Role Based optimization Presence Access to Pattern · Context/Guidance Jser Interface Sensing and Collaboration · Managed notification End-user access from • CEP mobile devices Sensors Monitors Social Actuators · Publish-and Network subscribe **Analysis** messaging middleware Community Links Gartner.

> *Source: IBM Press Release; http://www-03.ibm.com/press/us/en/pressrelease/37376.wss © 2012 IBM Corporation



IBM Is Your Partner Of Choice For Business Agility

#1 in Connectivity

#1 in Application Integration Middleware

#1 in Business Rules

#1 in IT Operations Management

#1 Overall Software Development Platform

#1 in SOA

#1 Solution for Boosting Software Team Collaboration

#1 in BPM











Thank You















ありがとうございました

Japanese

감사합니다

Korean