

7 listopada, Warszawa

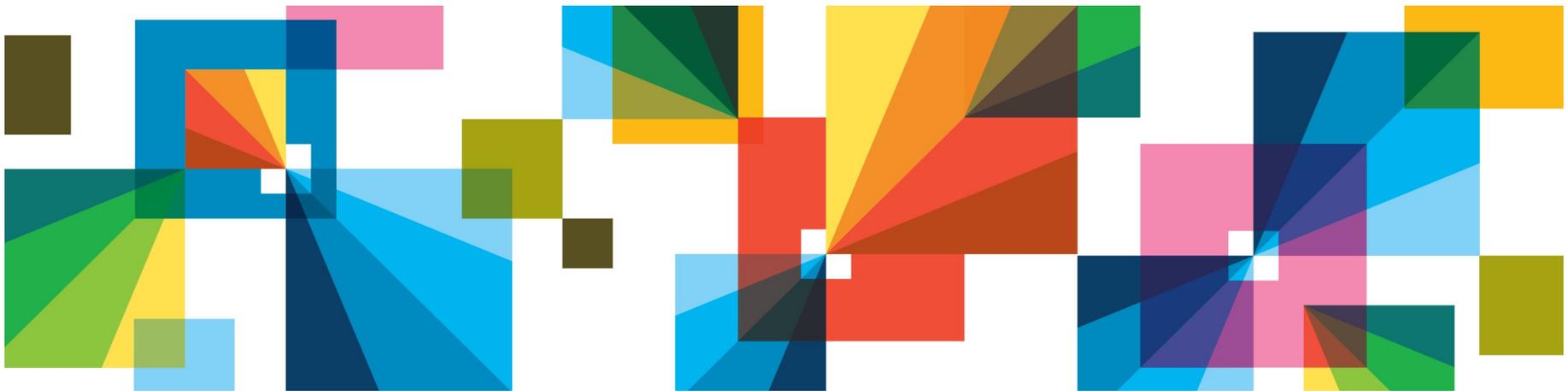
Hotel InterContinental, ul. Emilii Plater 49

Driving Better Business Outcomes with Business Analytics

Jack Esselink, BA Evangelist



@esselinj



HARVARD BUSINESS REVIEW

Harvard Business Review

HSR.ORG

OCTOBER 2012

The Big Idea
The True Measures of Success
Michael J. Mauboussin

International Business
10 Rules for Managing Global Innovation
Keeley Wilson and Yves L. Doz

Leadership
What Ever Happened To Accountability?
Thomas E. Ricks

OCTOBER 2012 | BIG DATA | MEASURING SUCCESS | ACCOUNTABILITY | GLOBAL INNOVATION | BUSINESS STRATEGY | ORGANIZATIONAL DESIGN | SOLUTION PROVIDERS | ENTREPRENEURSHIP

GETTING CONTROL OF

BIG DATA



How vast new streams of information are changing the art of management
PAGE XX

U.S. \$16.95 Canada \$19.95



**Harvard Business Review**

[THE MAGAZINE](#) [BLOGS](#) [AUDIO & VIDEO](#) [BOOKS](#) [WEBINARS](#) [COURSES](#)

Registered | limited access Jack

THE MAGAZINE
October 2012

Data Scientist: The Sexiest Job of the 21st Century
by Thomas H. Davenport and D.J. Patil

Comments (0)      



RELATED

Executive Summary

ALSO AVAILABLE

- Buy PDF

IBM Global Business Services
Business Analytics and Optimization
Executive Report

In collaboration with Saïd Business School at the University of Oxford



IBM Institute for Business Value

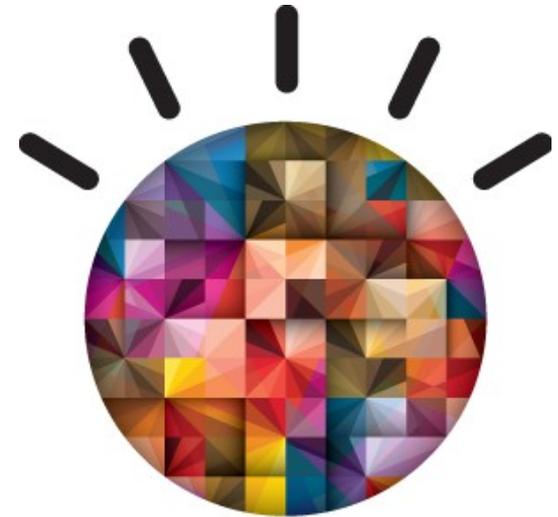
Analytics: The real-world use of big data

How innovative enterprises extract value from uncertain data



Four years ago, we started working with organizations to build a **smarter planet**

Through thousands of client engagements, we learned that analytics is fundamental to success.



Since then, analytics has continued to evolve:

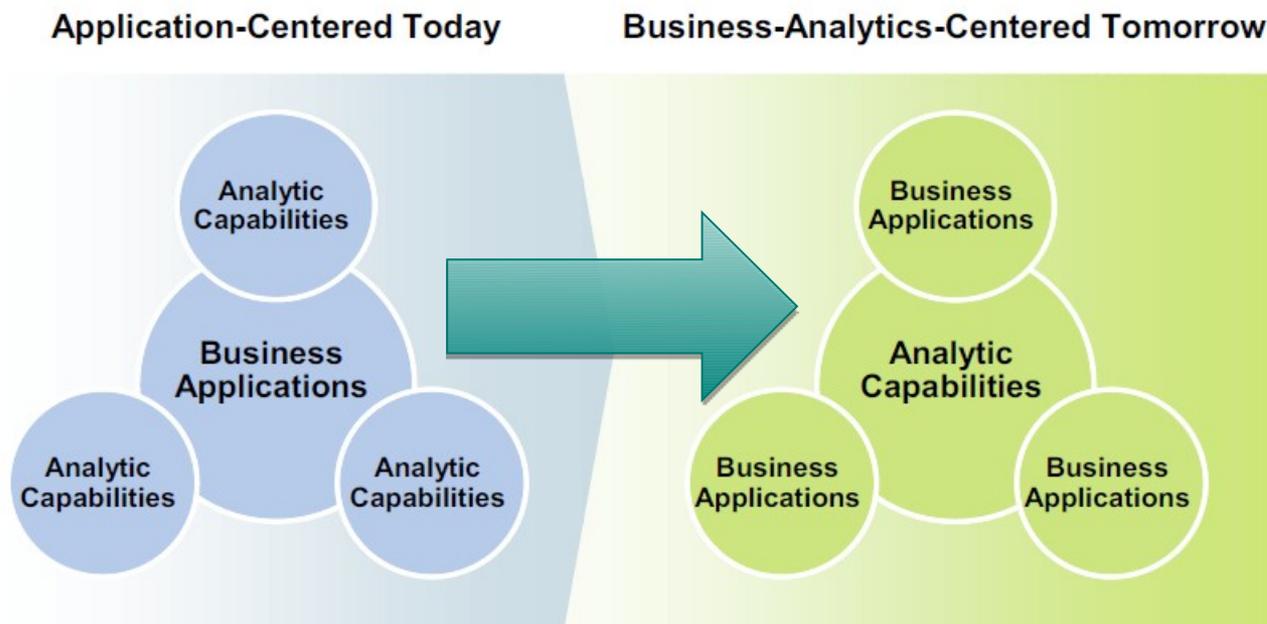
- From business initiative to business imperative
- From enterprise data to big data
- From advancing single organizations to transforming entire industries

Analytics is everywhere



Gartner: Analytics Will Take Center Stage by 2020

Figure 6. The Shift to the Business-Analytics-Centered Future



Source: Gartner (June 2012)

“Analytics pervading everything we do will change the way organizations think about analytic architectures, as the paradigm shifts from reporting/descriptive (past) to analysis/diagnostic (present) to predictive/prescriptive (future).”

SOURCE: Gartner – “Market Trends - Analytics, Business Intelligence and Performance Management to Be All-Pervasive by 2020”, Dan Sommer | Rita Sallam – 29 June 2012

Gartner does not endorse any vendor, product or service depicted in its research publications, and does not advise technology users to select only those vendors with the highest ratings. Gartner research publications consist of the opinions of Gartner's research organization and should not be construed as statements of fact. Gartner disclaims all warranties, expressed or implied, with respect to this research, including any warranties of merchantability or fitness for a particular purpose. This graphic was published by Gartner, Inc. as part of a larger research document and should be evaluated in the context of the entire document. The Gartner document is available upon request from <url>.

Why Business Analytics Now ?



**The emergence
of Big Data**



**The shift of
power to the
consumer**

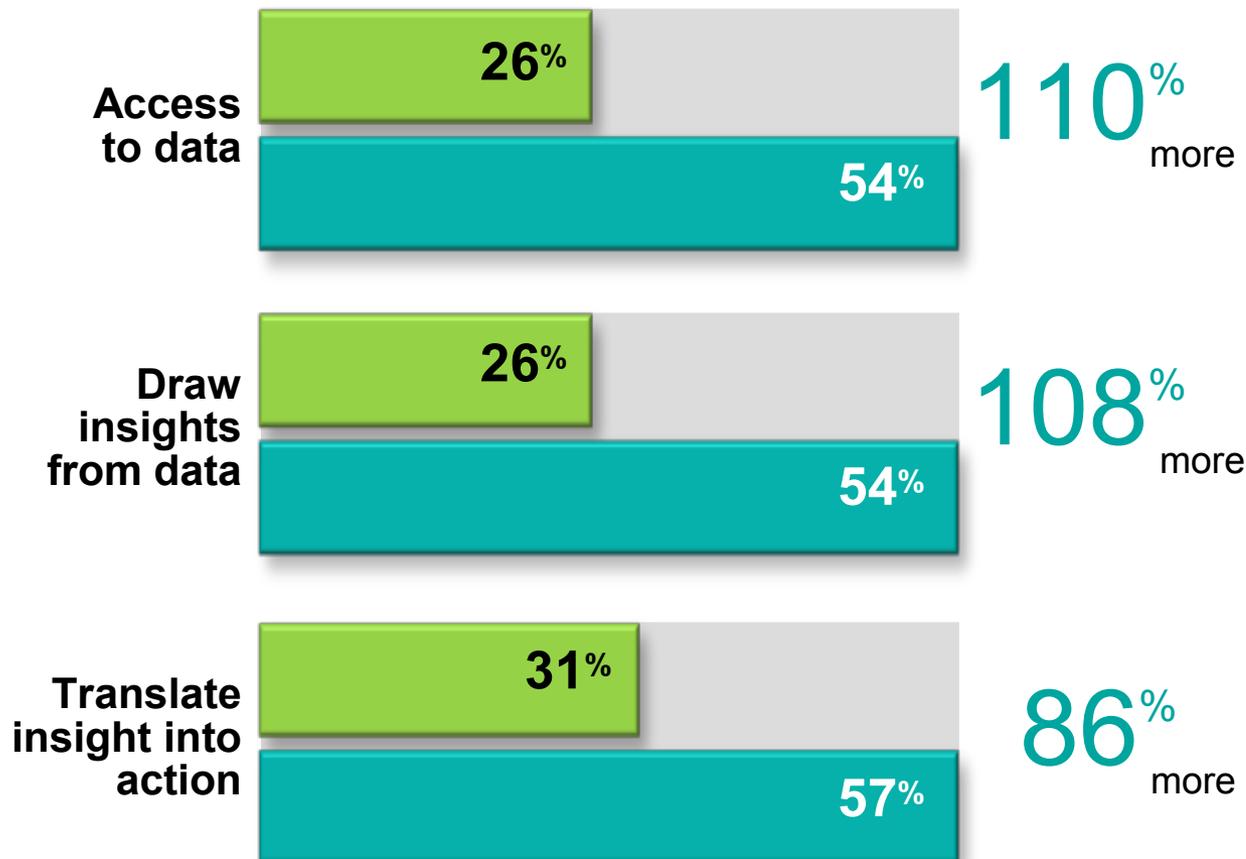


**Pressure to do
more with less**

Outperformers are capitalizing on the opportunity

% of CEO's
who believe
their
organization
is good at
driving value
from data

 Underperformers
 Outperformers



Source: IBM CEO Study, 2012. Q22 "How good is your organization at driving value from data? [Today]" (n=631 to 636)

Outperformers are distinguished by their ability to leverage:

All information

- Social media, emails, chats •
- Transactions • Data warehouses •
- Documents • Sensors • Video •
- Location...

All people

- All departments •
- Experts and non-experts •
- Executives and employees •
- Partners and customers •

At the
point of
impact

All perspective

- Past – historical, aggregated •
- Present – real-time •
- Future – predictive •

All decisions

- Major and minor •
- Strategic and tactical •
- Routine and exceptions •
- Manual and automated •

Outperforming organizations manage risk, fraud and regulatory compliance



**Smarter Ways to
Combat Fraud**



**Improved
Claims
Processing by**

70%



Saved

\$ 2.4

**Million In Just
4 Months**



Identify & Manage

risk sooner

Detect

threats inside & outside your company

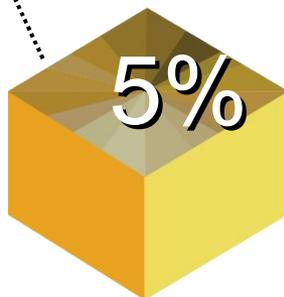
Analytics-Driven Organizations Have a High AQ



Where are people on the AQ Journey?

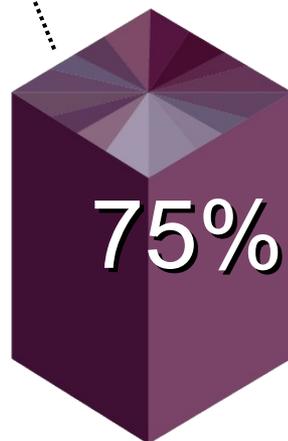
STEP 1: Novice

- You rely on spreadsheets with information gaps
- The rear view is your only view



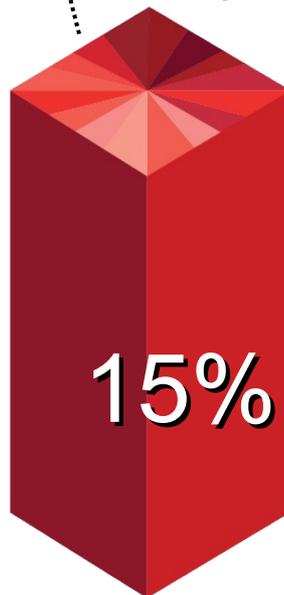
STEP 2: Builder

- You have a view into current results and a little of what's driving them
- Results are shared with other teams within your department



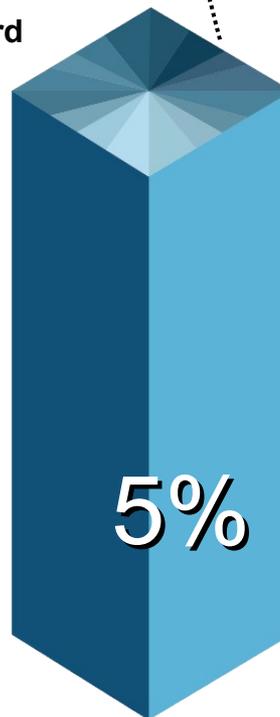
STEP 3: Leader

- Your VP sets the strategy
- Your department's metrics map to other departments metrics
- You look forward as much as you review the past



STEP 4: Master

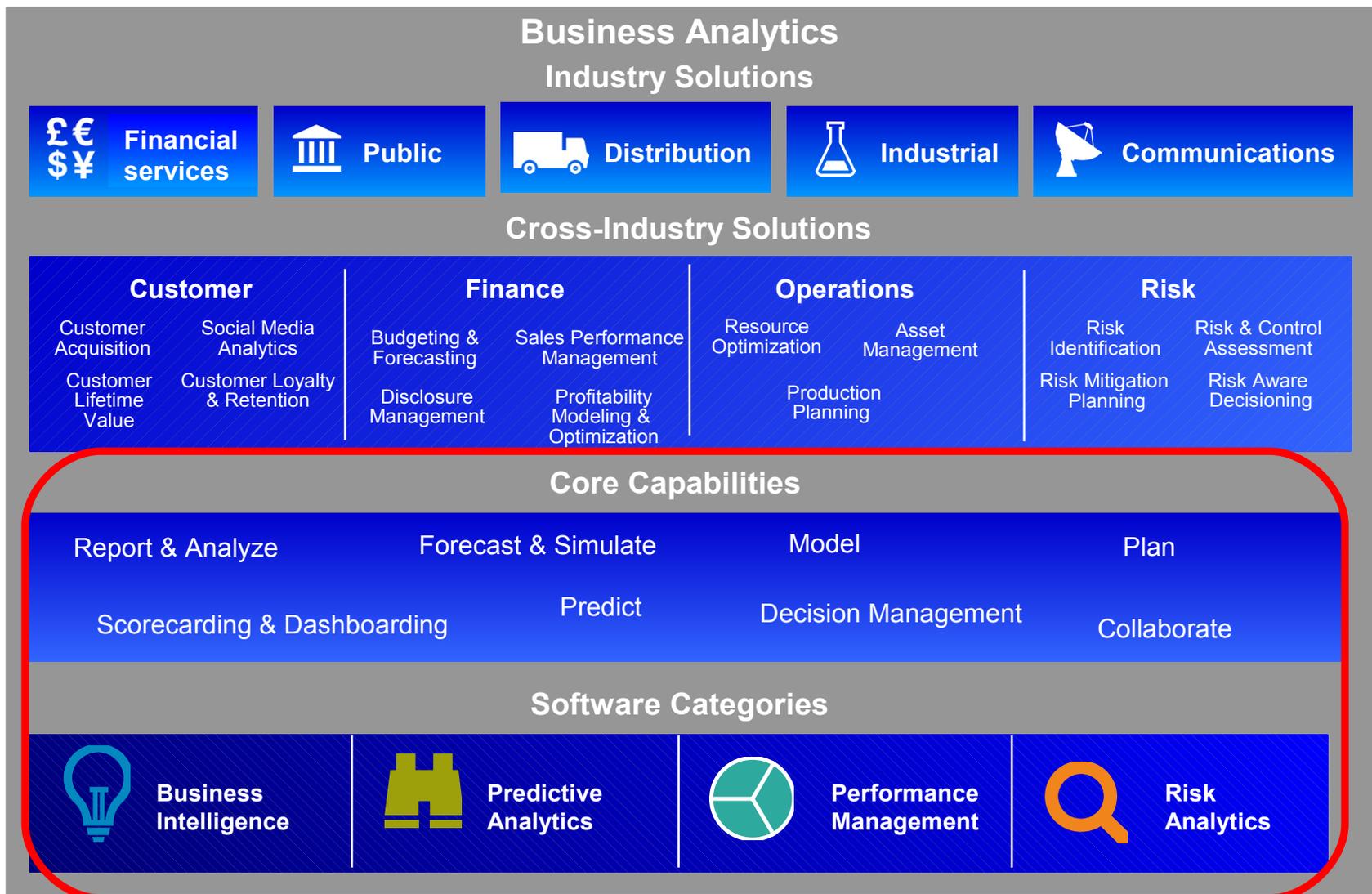
- Top-down goal setting
- Insights flow freely across divisions and departments.
- You allocate resources, minimize risk and maximize outcomes with equal ease and speed

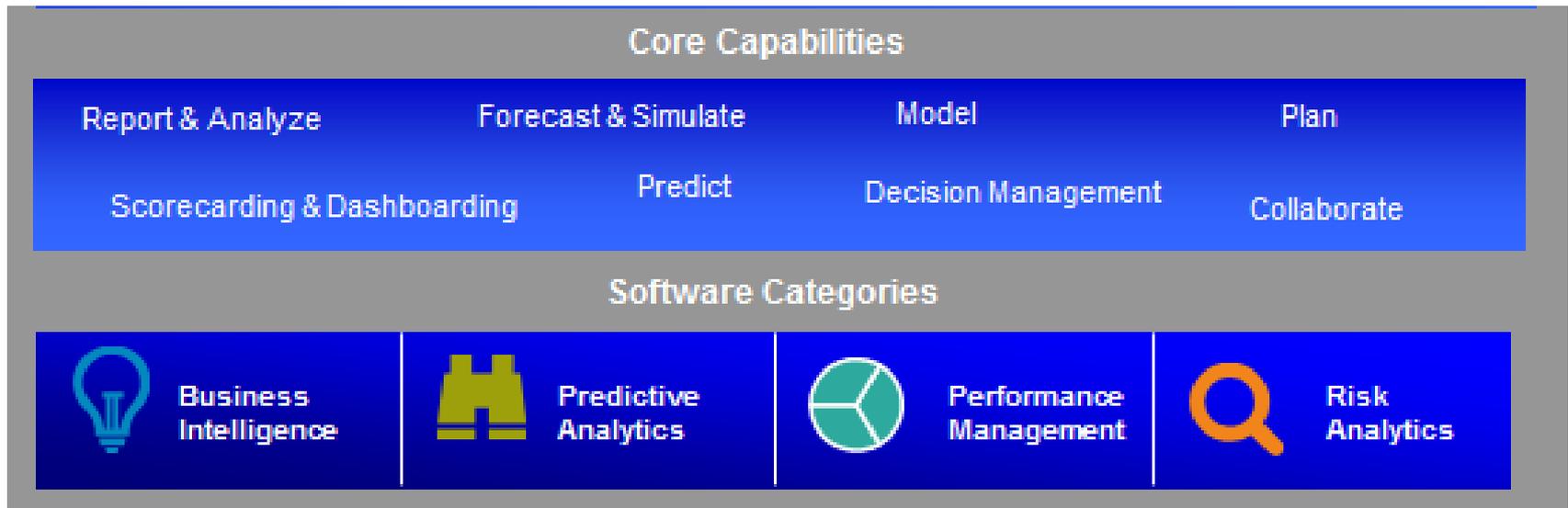


Manual, slow, error prone,
cumbersome, fragmented
Data quality concerns

Automated, instant, accurate,
seamless, converged
Data governance is in place

The IBM Business Analytics platform







INSIGHT

What if?

ACTION

Visualize

Cognos
Insight

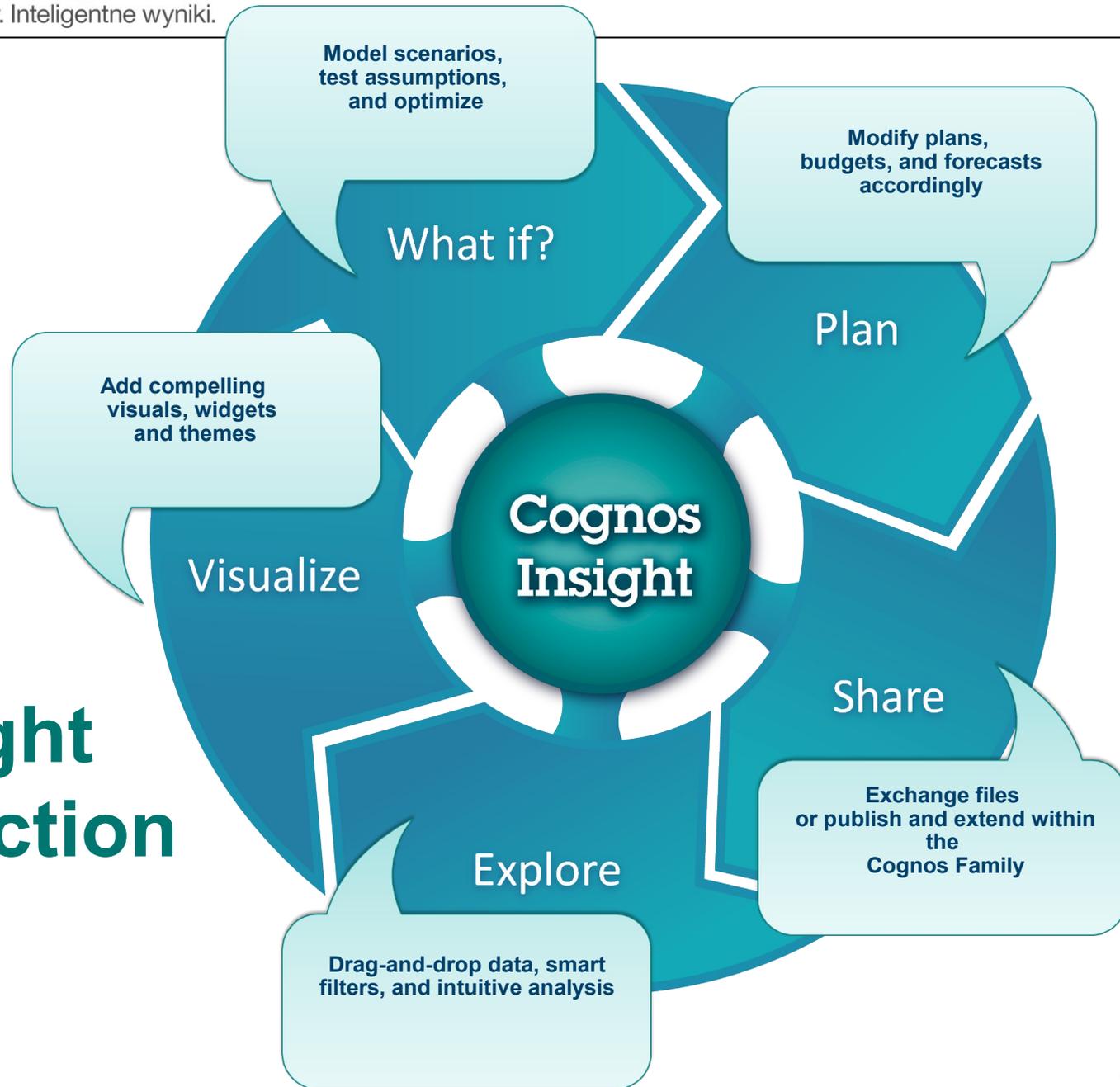
Explore

COGNOS INSIGHT

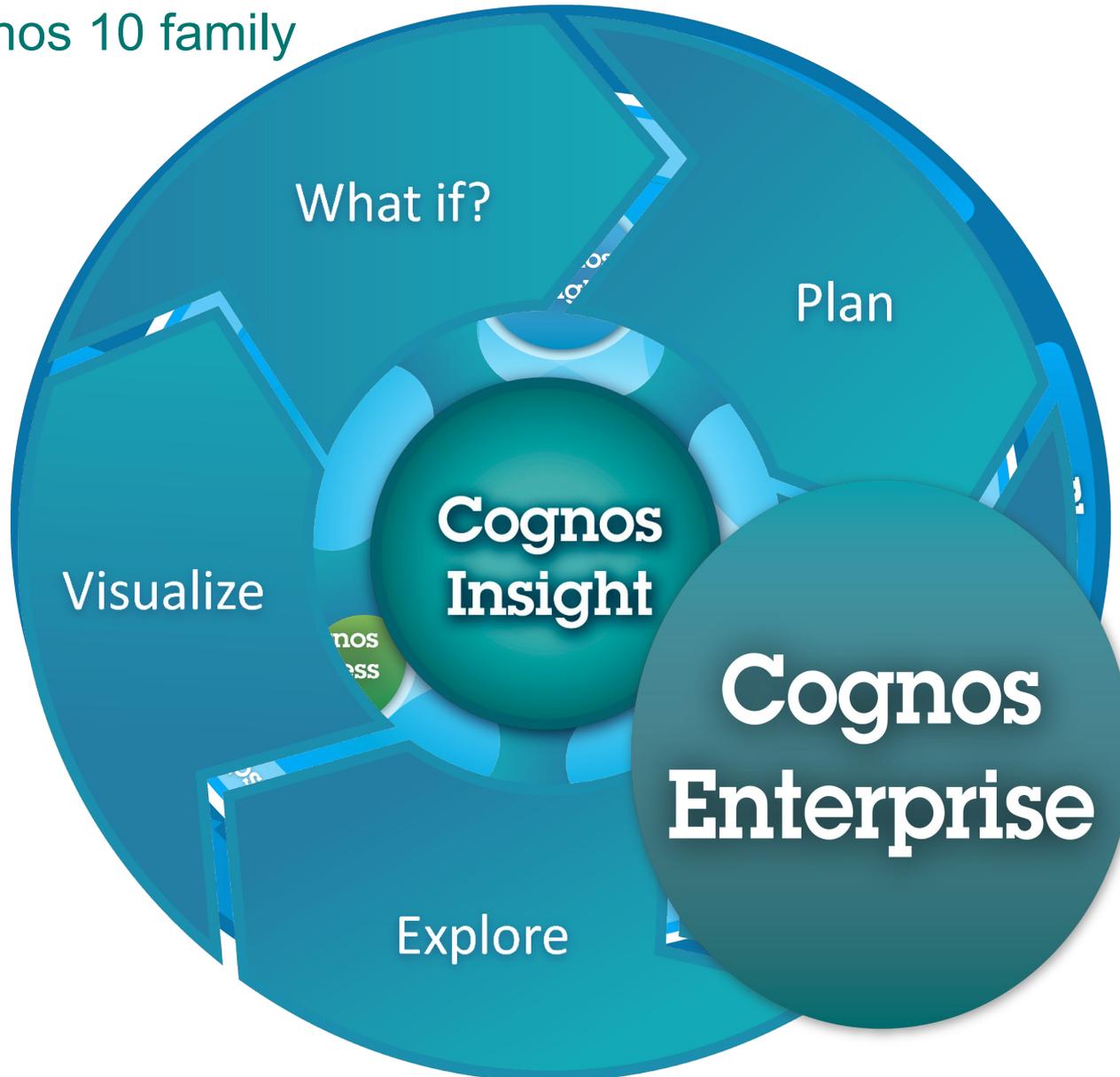
DEMO



Insight to Action



The Cognos 10 family



COGNOS ENTERPRISE

DEMO



Stuiten

Churn Analysis Summary



Region: Nevada

By Week

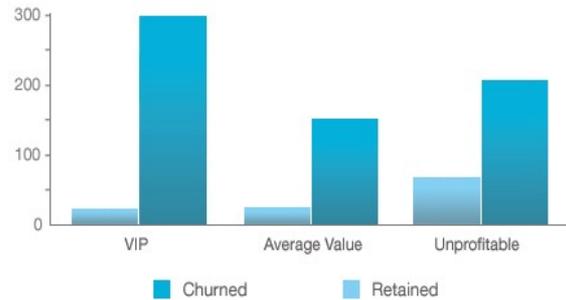
By Month

By Year

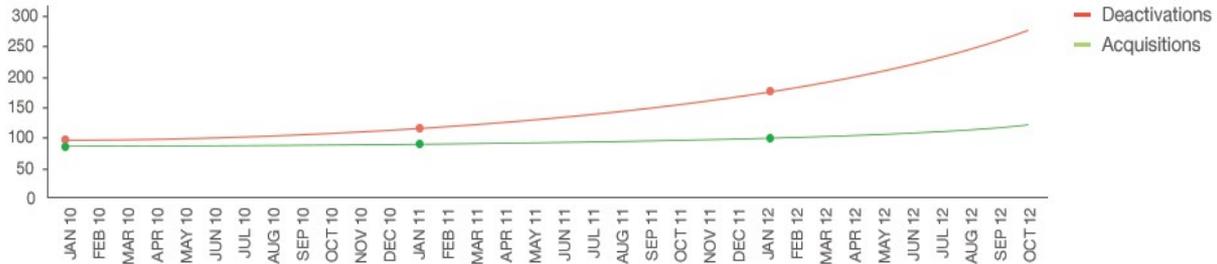
Customer Segments - Complaints Analysis



Customer Segment - Retention Status



Customer Retentions - Over Time



CFOs estimate

30-80%

Performance potential is lost due to
subpar performance management

.....
CFO Executive Board 2011

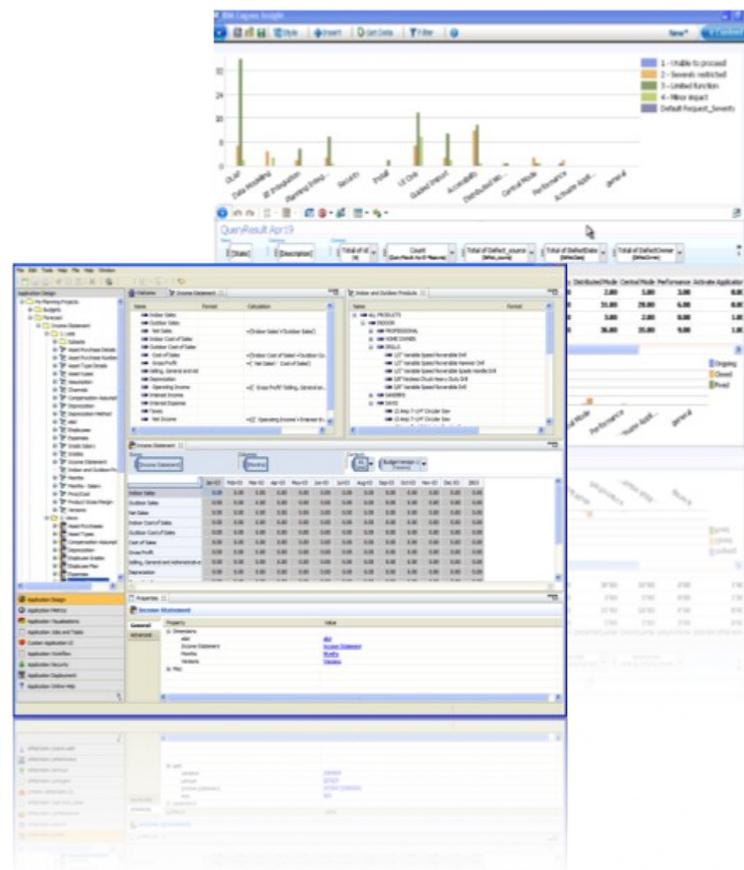
Meeting Priorities: Tough for Finance

Slow
Manual
Disconnected



New Innovations for Planning, Analysis & Forecasting

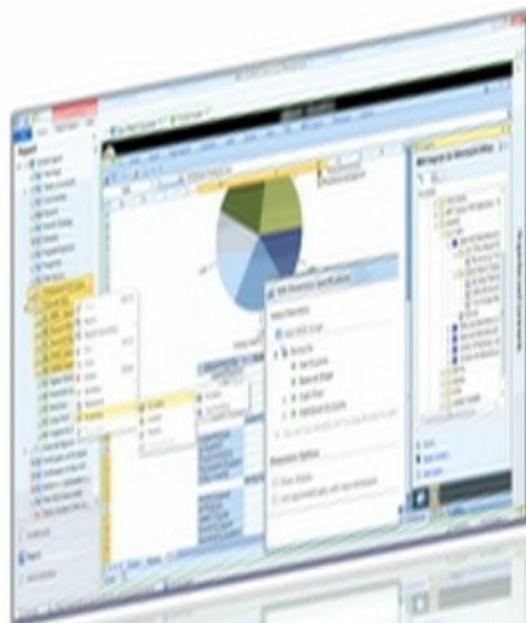
- Improved, flexible solution design environment
- Easily spans analytics and planning requirements
- Unrivalled performance at high user and data scale
- Breakthrough user experience and analytic agility



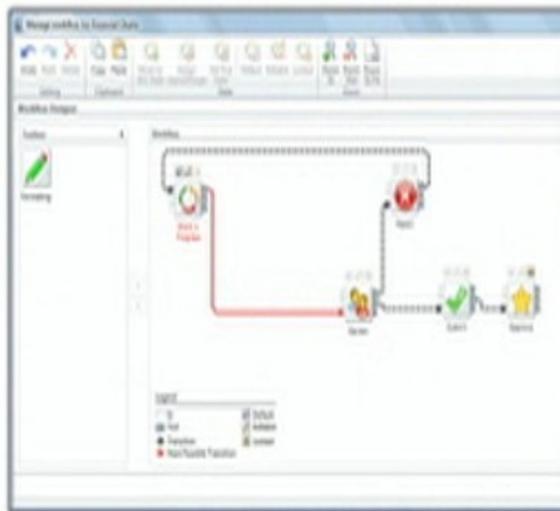


Narrative Reporting & Disclosure Management

Introducing IBM Cognos Disclosure Management



Load and leverage
spreadsheets



Connect easily to
all data

Design intelligent process
and automation



Integrate numbers
with narratives



Decision Management

- Automate high-volume decisions
- Optimize constraints and trade-offs of resources
- Operational excellence through rules-based governance

Business Rules



Optimization



Predictive Analytics

IBM INVESTS



DECISION MANAGEMENT

DEMO





ANALYTICSZONE

5 keys

5 Keys to Business Analytics Program Success



John Boyer
Bill Frank
Brian Green
Tracy Harris
Kay Van De Vanter

Analytics

Have never been more important

IBM Smarter Analytics

Strongest portfolio in the market

Better Outcomes

Delivered to all types of organizations

Visit
the break-out
sessions

Join
analyticszone.com

Follow
[#cognosinsight](https://twitter.com/cognosinsight)

IBM®