

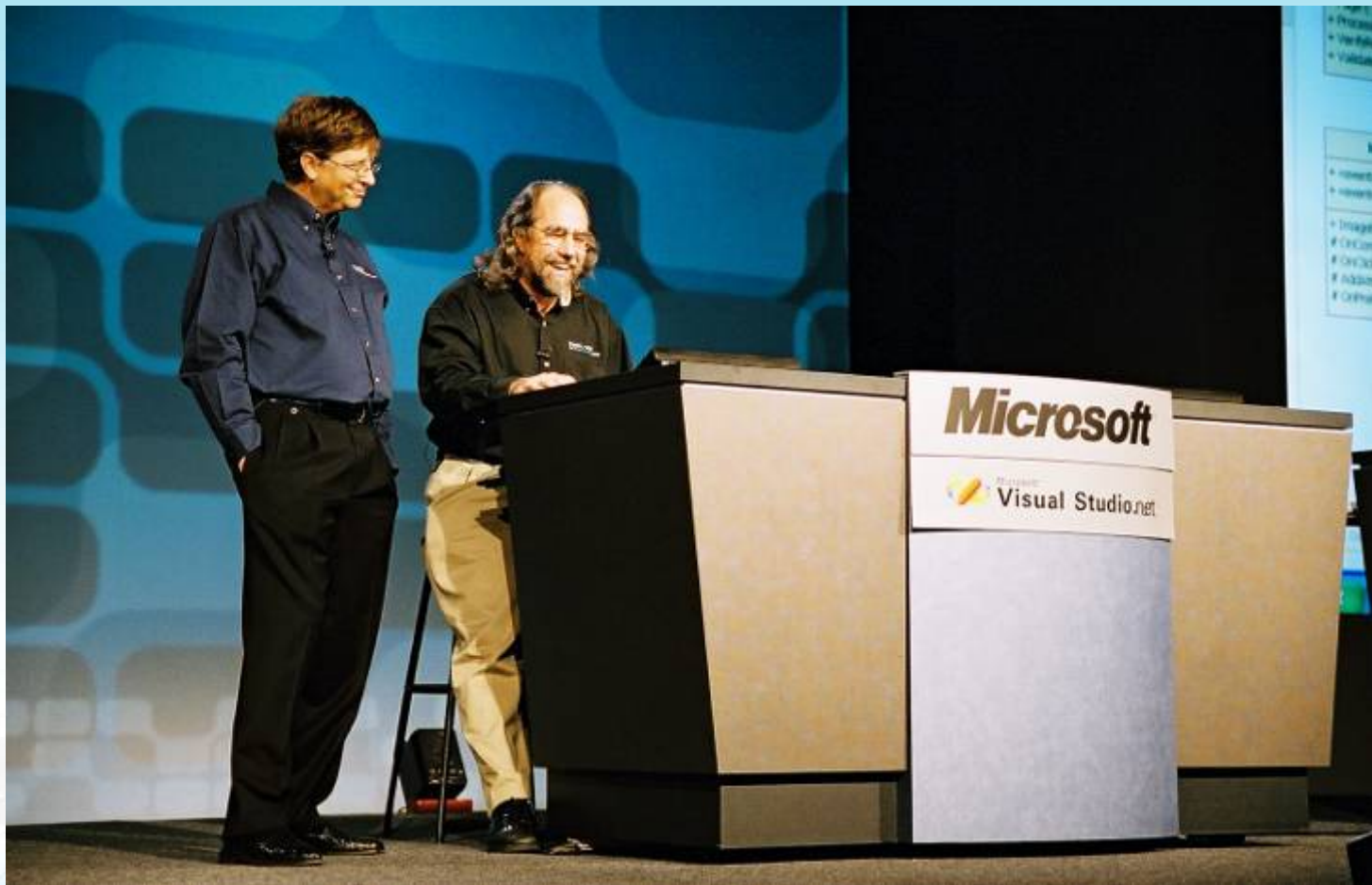


WHERE TEAMS ARE **R-HEROES**

GRADY BOOCH

**IBM FELLOW
CHIEF SCIENTIST FOR
SOFTWARE ENGINEERING,
IBM RESEARCH
FREE RADICAL**





IBM Rational Software Development Conference 2008

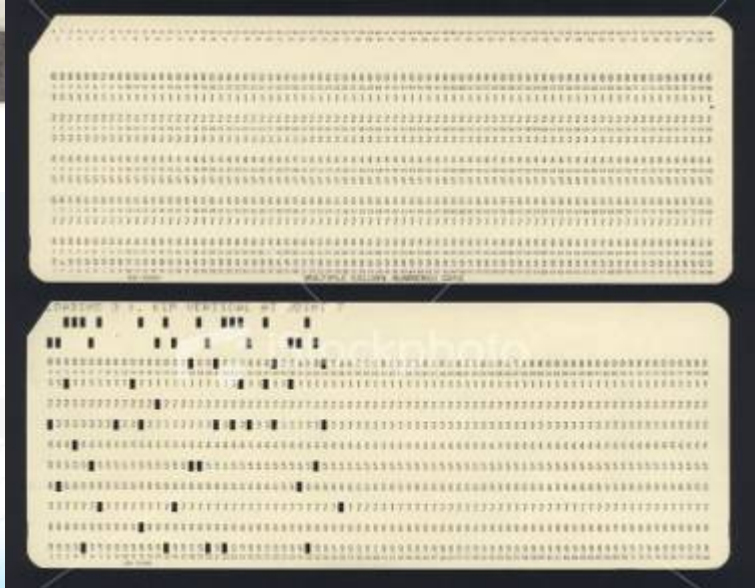
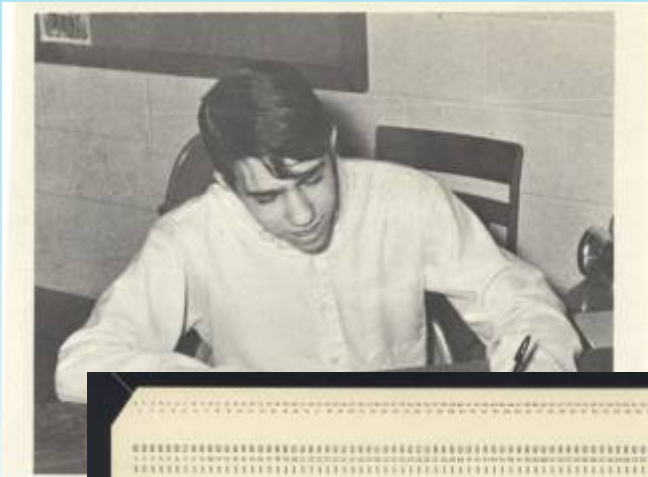
WHERE TEAMS ARE **R-HEROES**

The Future Of Software



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IBM

Systems Reference Library

File No. 1130/1800-25
Form C26-3711-3

IBM 1130/1800 Basic FORTRAN IV Language

This publication presents the specifications and programming rules for the Basic FORTRAN IV Language used under the following programming systems:

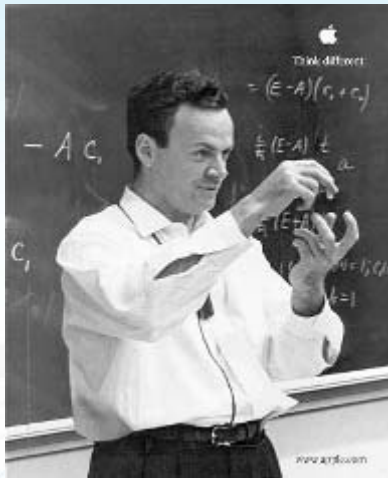
- IBM 1130 Card/Paper Tape Programming System
- IBM 1130 Disk Monitor System
- IBM 1130 Disk Monitor System, Version 2
- IBM 1800 Card/Paper Tape Programming System
- IBM 1800 Time-Sharing Executive System
- IBM 1800 Multiprogramming Executive System

Appendix A of this publication lists the FORTRAN statements described and specifies to which of the above programming systems they apply. This publication should not be used as a FORTRAN primer. For general information about FORTRAN, refer to [IBM FORTRAN II General Information Manual](#) (Form F28-8074).



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The Current State

The typical software-intensive system is

- Continuously evolving
- Connected, distributed, & concurrent
- Multilingual & multiplatform
- Secure & autonomic
- Developed by geographically- temporally-distributed teams

Most systems are actually systems of systems

- Services & other messaging mechanisms dominate
- Such systems encompass both hardware & software



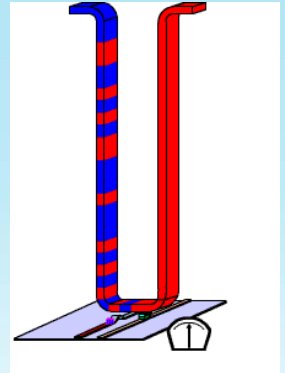
Every advance leading
to the future state of
the world requires the
presence of software
yet-unwritten as of today



Growth Of Storage

The production of data is growing

- Google processes 20 petabytes/day¹
- The Internet handles over 627 petabytes/day²
- ***Storage densities are increasing***
 - 200 gigabytes/inch² are common today
 - Racetrack memory could increase storage density by a factor of two (20,000 gigabytes/inch²)³



¹<http://www.niallkennedy.com/blog/2008/01/google-mapreduce-stats.html>

²<http://en.wikipedia.org/wiki/Petabyte>

³<http://www.almaden.ibm.com/spinaps/research/sd/?racetrack>



Growth Of Computational Power

Computational power is abundant

- A single BladeCenter can reach 7 teraflops
- IBM Road Runner may reach one petaflop
- Hardware costs are around 20 cents/gigaflop; operating costs are approximately 3 watts/gigaflop¹
- ***The frequency scaling wars are ending***
 - At 10 atoms/transistor, quantum effects & power dissipation become critical issues
 - Multicore processors are becoming the norm

¹<http://en.wikipedia.org/wiki/FLOPS>



Growth Of Connectivity

Bandwidth is increasing

- Copper may reach 10 gigabytes/second
- Wireless networks are becoming pervasive
- ***Out of 3.7 billion IPv4 addresses¹***
 - ***China*** ***19.246 million***
 - ***US*** ***13.610 million***
 - ***Germany*** ***5.414 million***
 - ***Italy*** ***3.881 million***
 - ***Indonesia*** ***3.465 million***
 - ***Taiwan*** ***3.455 million***

¹<http://www.bgpexpert.com/addressespercountry.php>



Given relatively unlimited
storage, abundant
computational power, &
pervasive connectivity...



What will future software-intensive systems look like?



How will we develop,
deploy, & evolve such
systems?



What is the value proposition?



Growth Of Storage

- **Searching & indexing problems grow exponentially**
- **What are the privacy implications of having your entire life recorded & nothing forgotten?¹**
- **Will we enter a digital dark age?²**

¹<http://www.guardian.co.uk/science/2005/dec/28/research.highereducation>

²<http://www.rense.com/general38/escap.htm>



Growth Of Computational Power

- Writing correct software for intimate concurrency is a wicked problem
- Data center energy costs are becoming a limiting factor
- There's no lack of sloppy software and/or hard problems that eat cycles
 - XML
 - Ray tracing
 - NP complete problems



Growth Of Connectivity

- **Connectivity is unevenly distributed**
- **Opportunities for security breaches abound**
- **Opportunities for offensive cyberwarfare are emerging¹**

¹<http://www.afcyber.af.mil/>



Furthermore...

- How can you trust/have confidence in a system of systems over which you have no control of its parts?
- What are the implications for the globalization of systems development, deployment, & evolution?
- What are the economic implications of the commoditization of hardware & software?
- How does one address the inertia of legacy systems?



Design “Flaws” In The Web

- **Poor separation of concerns between presentation & semantics**
 - Evolution of the semantic web
- **Address exhaustion**
 - Moving from IPv4 to IPv6
- **Changing assumptions regarding sessions**
 - From stateless connections to always on video streaming



Future Software-Intensive Systems

- **Future systems will be just like contemporary ones except they will be**
 - **More massive**
 - **More pervasive**
 - **More transparent**
 - **More critical**



Developing, Deploying, & Evolving

- Limiting factors are rarely due to the laws of physics or the laws of software
- The wicked problem centers around the intrinsic human ability to manage complexity

Fundamental



Human

Laws of physics
Laws of software
Challenge of algorithms
Difficulty of distribution & concurrency
Problems of design
Importance of organization
Impact of economics
Influence of politics
Limits of human imagination



Value Proposition

- There are no limits to human imagination
- You can't outsource innovation



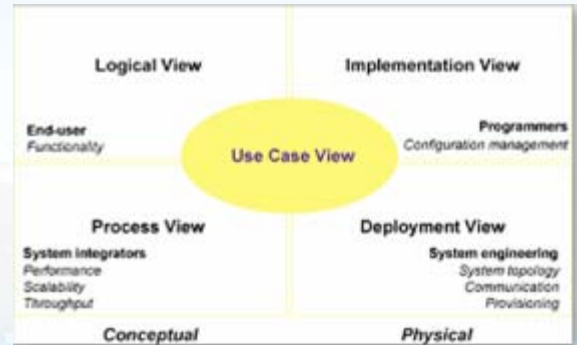
What We Know

- **The fundamentals never go out of style**
 - **Craft crisp & resilient abstractions**
 - **Maintain a good separation of concerns**
 - **Create a balanced distribution of responsibilities**
 - **Refactor to simplicity**
- **Process**
 - **Grow a system through the incremental & iterative release of executable architectures**



Software Architecture

- ***Every system has an architecture; most are accidental, some are intentional***
- ***Different stakeholders have different concerns & therefore different viewpoints***
- ***All well-structured software-intensive systems are full of patterns***



Multicore

- The average developer does not know how to build secure intimately concurrent software
- However, we can
 - Push some aspects to the operating system
 - Hide some complexity in compilers
 - Offer new programming languages & pattern languages
 - Provide better tools for debugging and visualization



Collaboration

- **Geographic distribution**

- Development across time zones and political boundaries
- Issues of trust
- The water cooler problem

- **Temporal distribution**

- The preservation of tribal memory

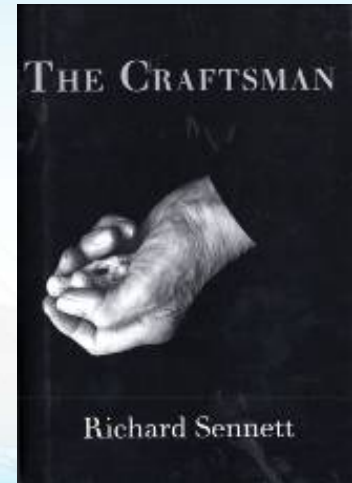


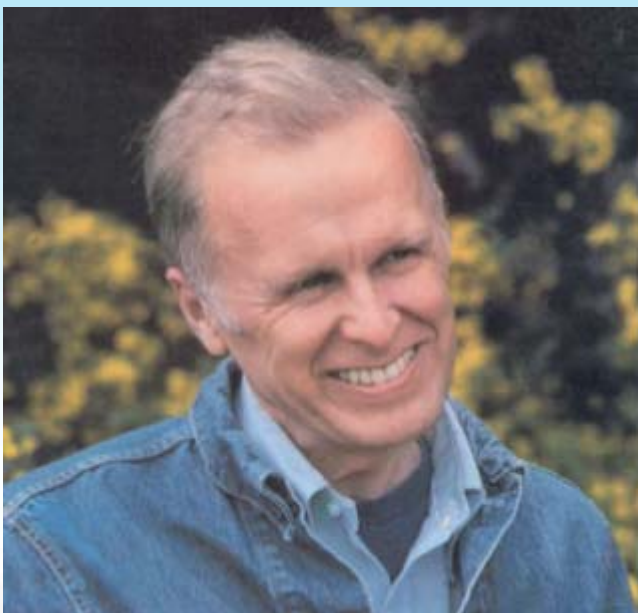
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world requires the presence
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as of today



Ethical/Moral/Legal Considerations

“All craftsmanship is founded on skill developed to a high degree....At its higher reaches, technique is no longer a mechanical activity; people can feel fully and think deeply what they are doing once they do it well. It is at the level of mastery... that ethical problems of craft appear.”





Go be a hero to someone



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RU READY TO SAVE THE DAY



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