

IBM RATIONAL SOFTWARE DEVELOPMENT USER CONFERENCE

04



software runs the world

# Celebrating Rational's 50th Anniversary



Grady Booch  
*IBM Fellow*

Rational. software



IBM RATIONAL SOFTWARE DEVELOPMENT USER CONFERENCE

software runs the world

04

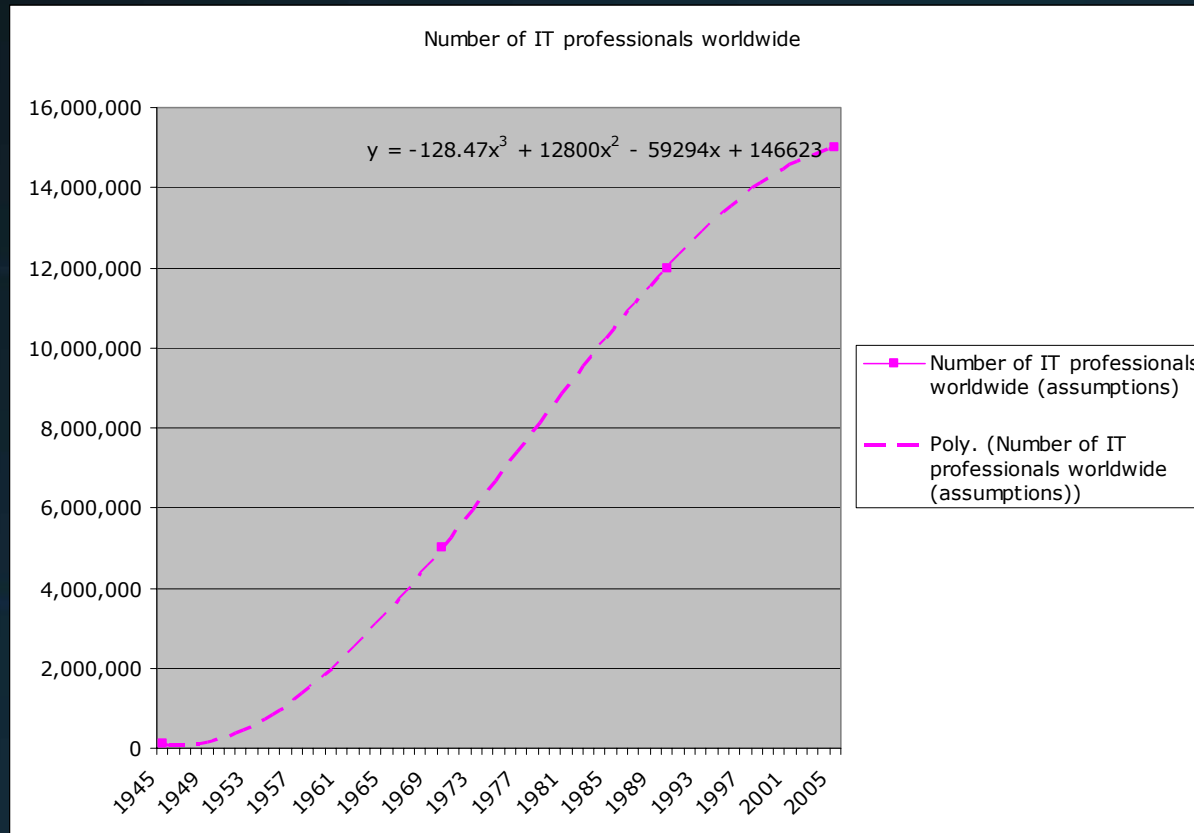
# Celebrating Rational's 50<sup>th</sup> Anniversary

- How we got here
- The state of the world in 2031
- The state of software in 2031
- Getting from here to there

# Software Runs the World

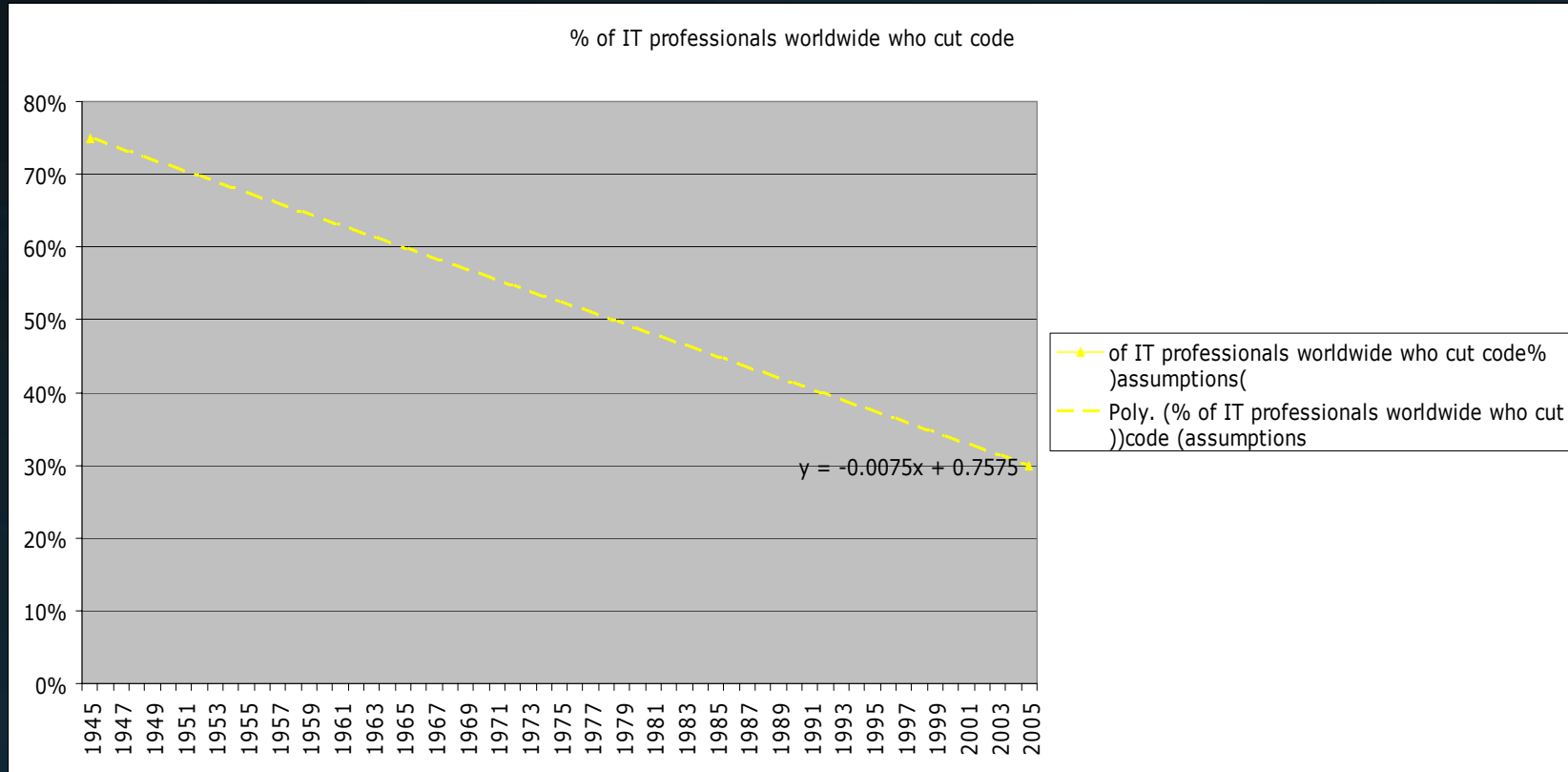
- **Our civilization runs on software**
  - Bjarne Stroustrup
- **The privilege and responsibility of software development**
  - Grady Booch

# Software Runs the World



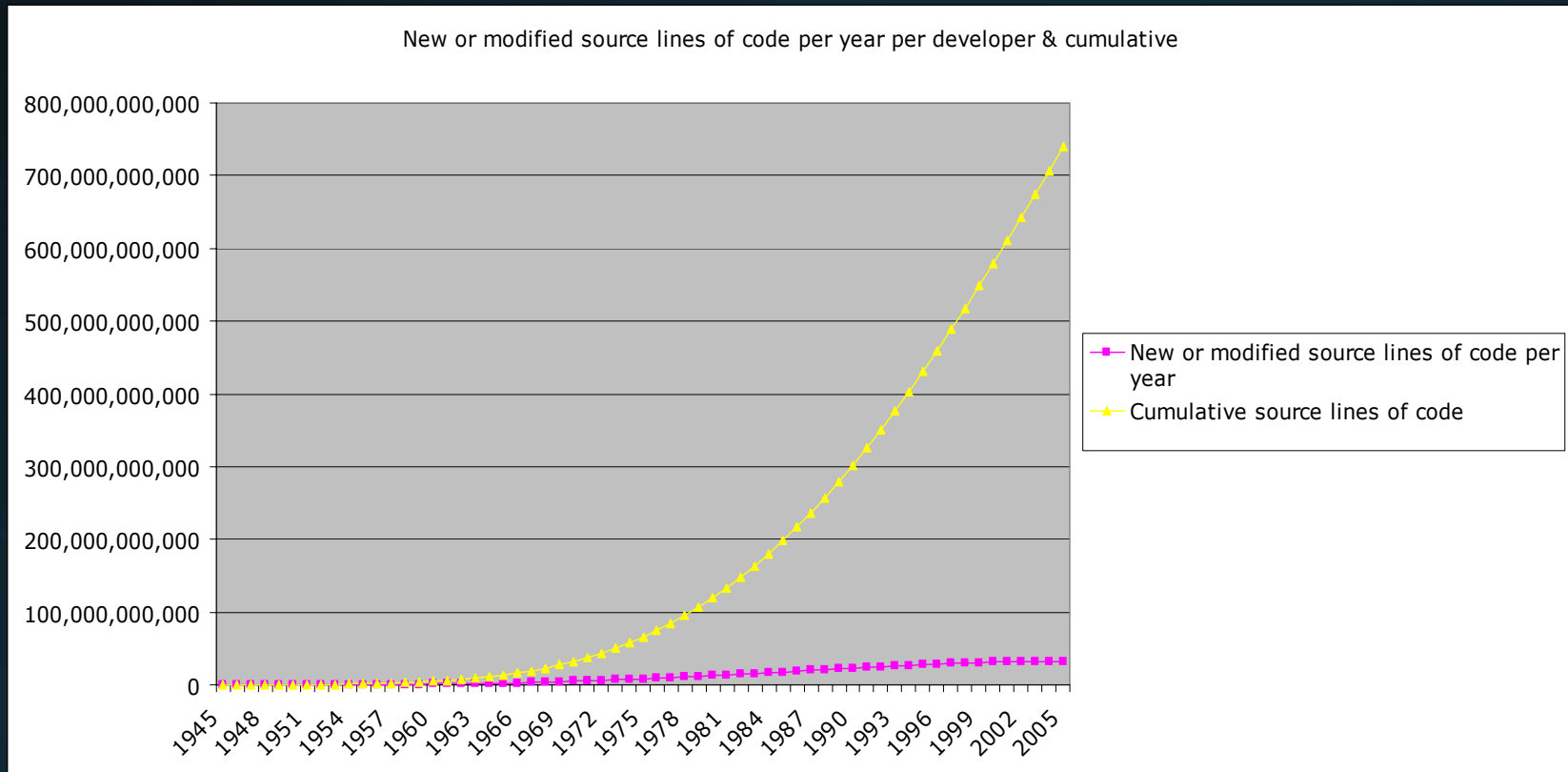
Number of software professionals worldwide

# Software Runs the World



% of software professionals who cut code

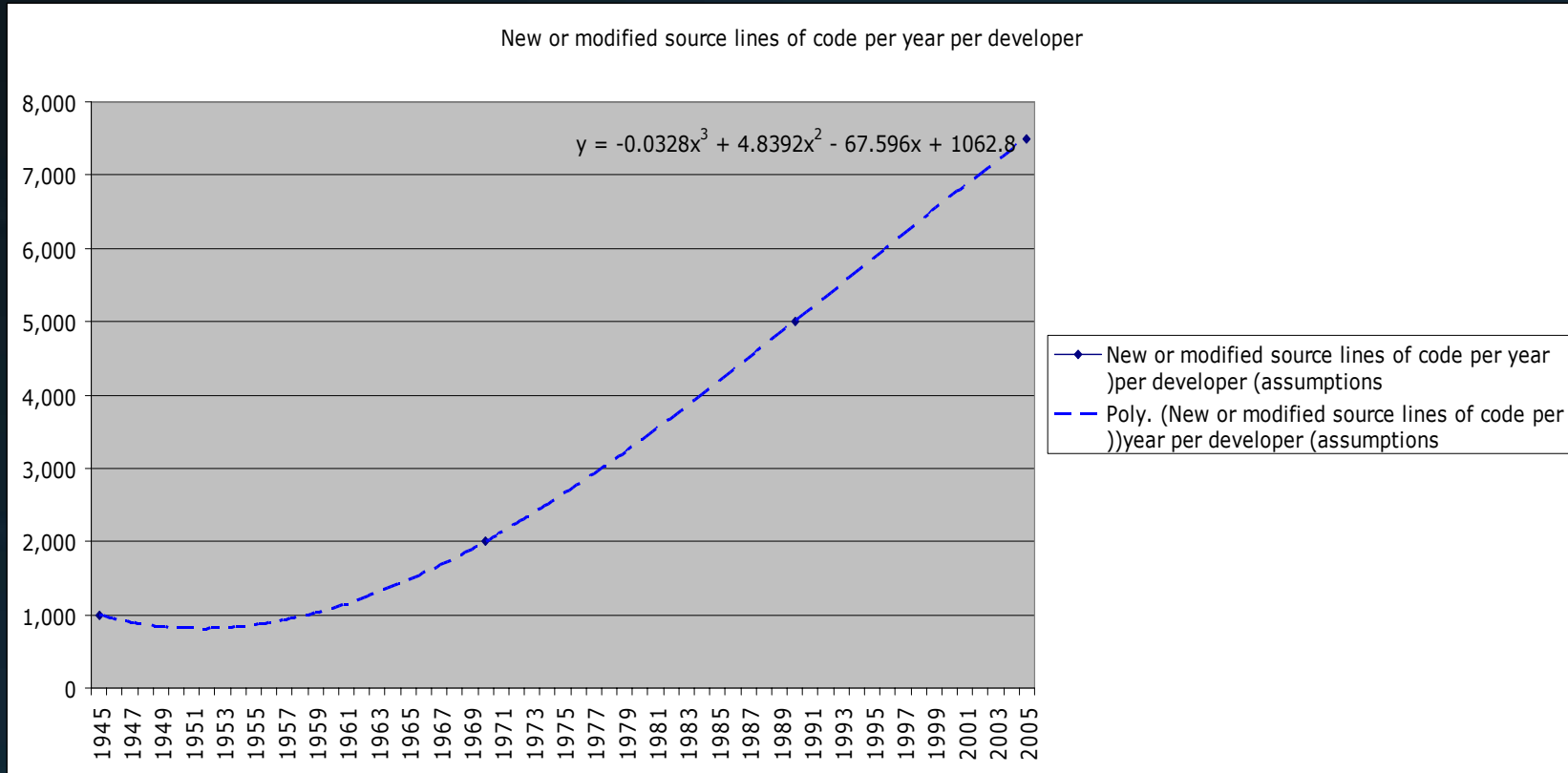
# Software Runs the World



New or modified SLOC/year and cumulative



# Software Runs the World

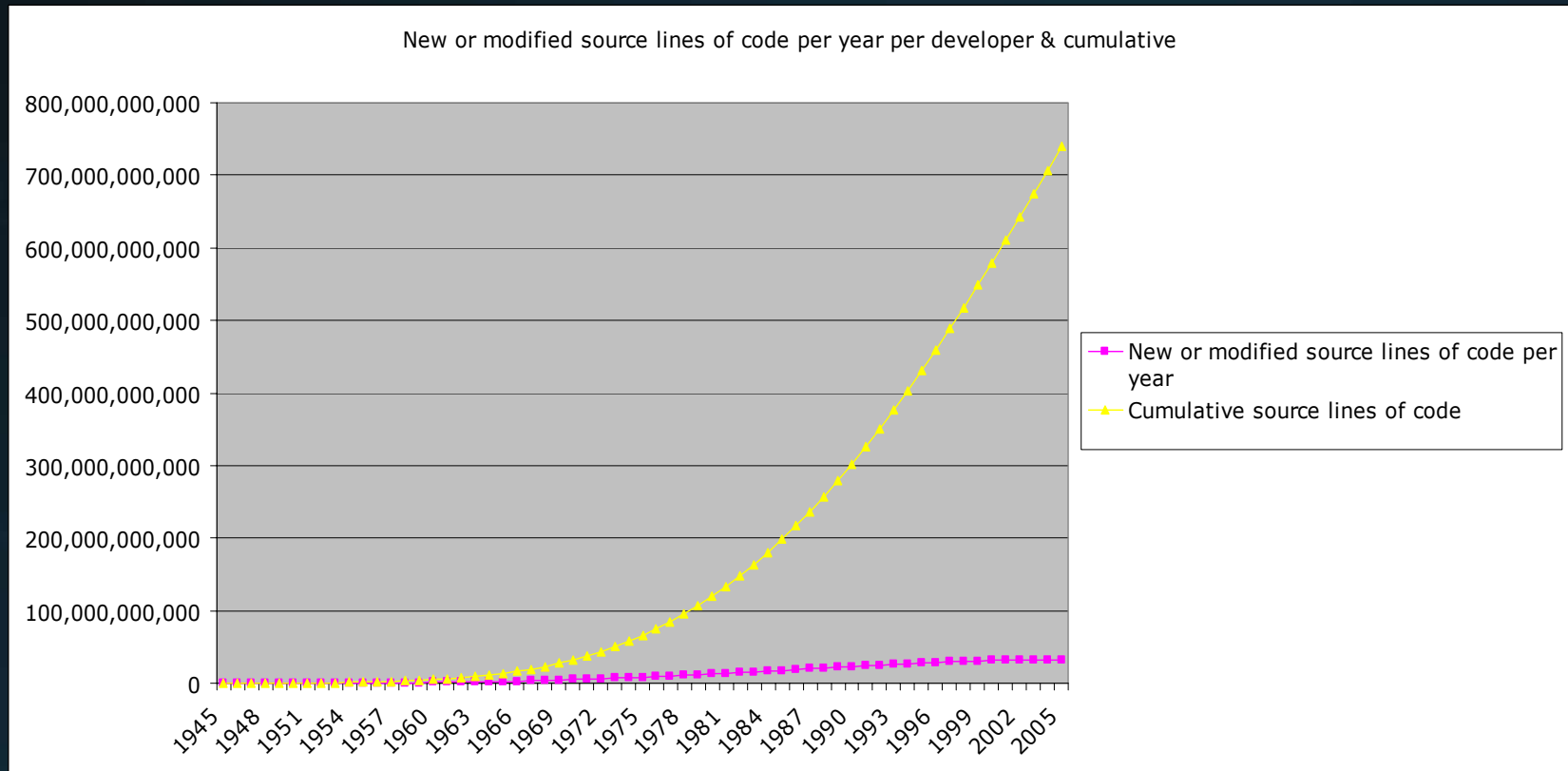


SLOC/developer/year





# Software Runs the World



New or modified SLOC/year and cumulative



# How We Got Here

- A brief history of **computing**
- A brief history of **IBM**
- A brief history of **Rational**

[www.computerhistory.org](http://www.computerhistory.org)  
[www.ibm.com/history](http://www.ibm.com/history)  
[www.microsoft.com/museum](http://www.microsoft.com/museum)



# 1910s

1911 C-T-R incorporated

1914 accounting machines

1915 first sales convention

1917 enters NA markets as IBM, Ltd

1918 synchronized clocks



# 1910s

3,000 employees

\$11 million revenue

\$1 million profit



# 1920s

**1920** Great War expansion;  
printing tabulator

**1923** electric keypunch

**1924** enters Asian markets;  
renamed IBM

**1928** IBM 80 column punch card

**1929** accounting printing sorter



# 1920s

6,000 employees

\$18 million revenue

\$7 million profit



# 1930s

**1930** Great Depression

**1931** series 400/600  
accounting machines

**1932** R&D division created

**1936** support for Social  
Security Act

**1938** world headquarters in  
NYC



# 1930s

**11,000 employees**  
**\$38 million revenue**  
**\$9 million profit**





# 1940s

1940 WW II expansion

1941 electric typewriter

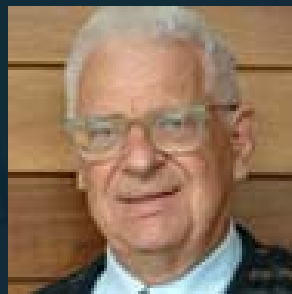
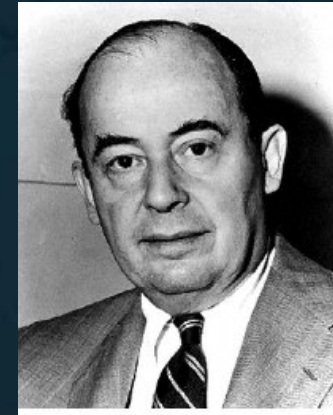
1942 subroutine

1944 Mark I

1945 von Neuman report on EDVC & first bug

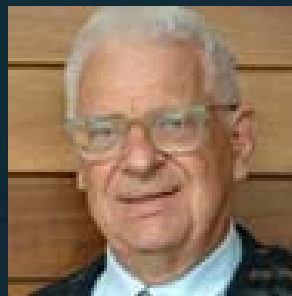
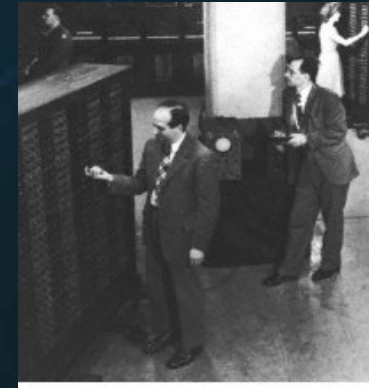
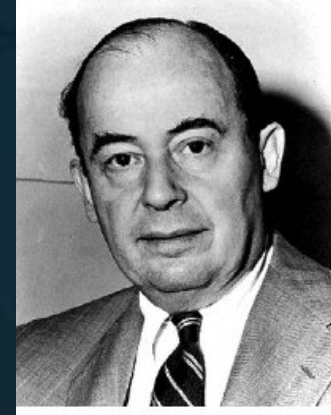
1946 ENIAC

1948 first transistor



# 1940s

27,000 employees  
\$183 million revenue  
\$33 million profit



# 1950s

1951 UNIVAC I

1952 series 701 & magnetic tape drive

1953 series 650 drum calculator

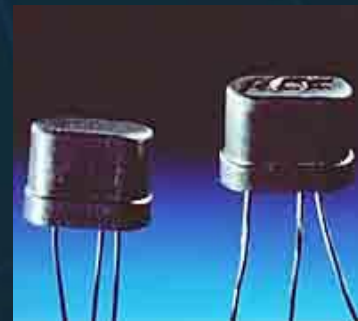
1955 commercial transistor & magnetic core

1956 Whirlwind

1957 FORTRAN

1958 IC & SAGE

1959 Stretch



# 1950s

95,000 employees

\$1.61 billion revenue

\$176 million profit



# 1960s

1960 COBOL & LISP

1961 Selectric

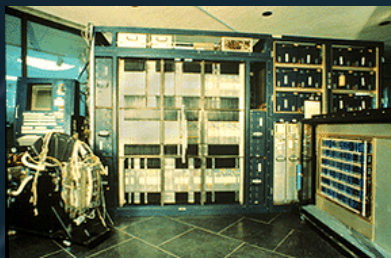
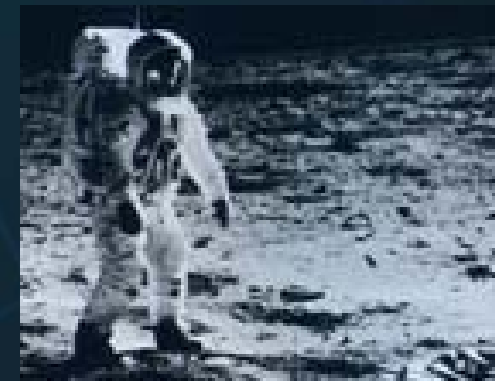
1962 SABRE

1964 BASIC & JOSS & series 360

1965 SIMULA

1968 Illiac & CICS & Dynabook

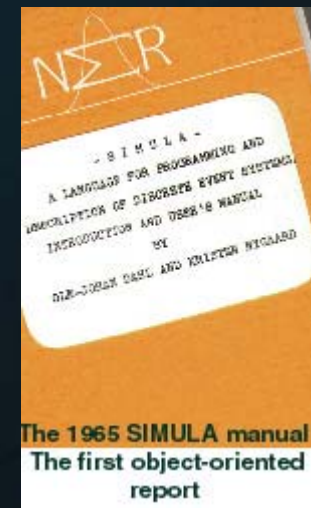
1969 lunar landing & UNIX & ARPANET



# 1960s



**259,000 employees**  
**\$7.19 billion revenue**  
**\$934 million profit**



# 1970s

1970 PDP-11 & RDBMS

1971 Intel 4040 & floppy disk

1972 HP35 & Pong

1975 Microsoft founded

1976 Cray I & CP/M & Smalltalk

1977 Apple II & TRS-80 & IMSAI 8080



Michael Erise



# 1970s

337,000 employees  
\$22.86 billion revenue  
\$3.01 billion profit



Michael Eriese





# 1980s

1981 MS-DOS/ IBM PC & Rational

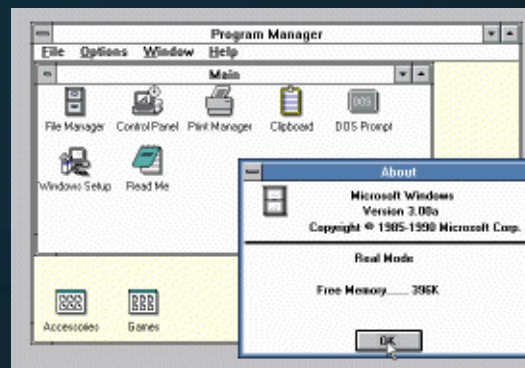
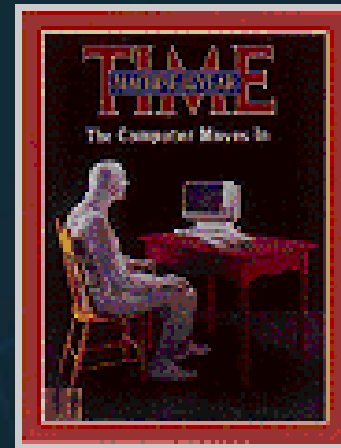
1982 Machine of the Year & OOAD

1983 Microsoft Windows & Ada

1985 C++ & R1000

1986 Thinking Machine

1988 series AS/400

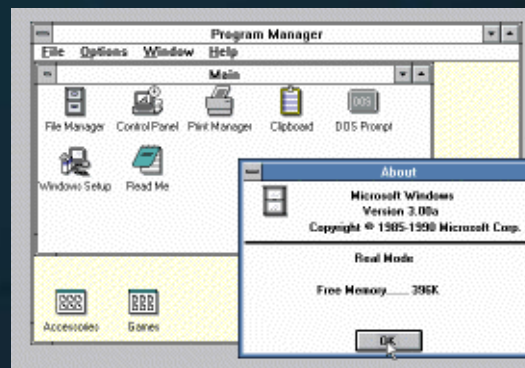
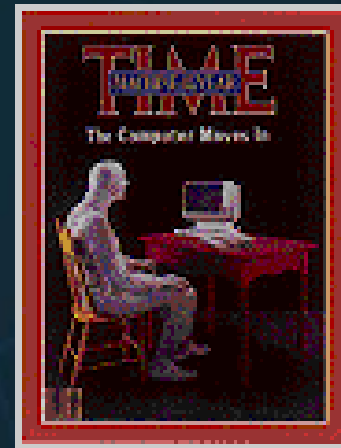


# 1980s

383,000 employees

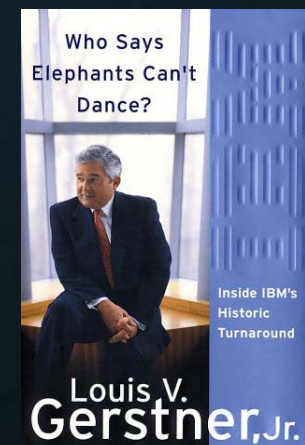
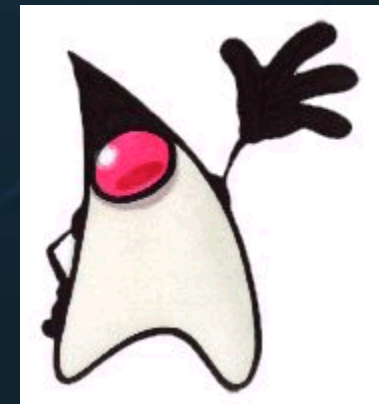
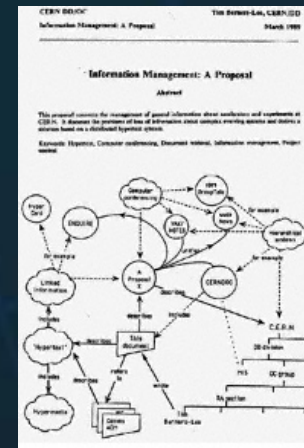
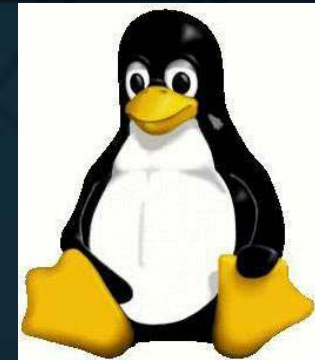
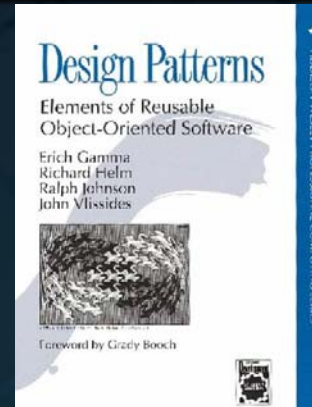
\$62.7 billion revenue

\$3.7 billion profit



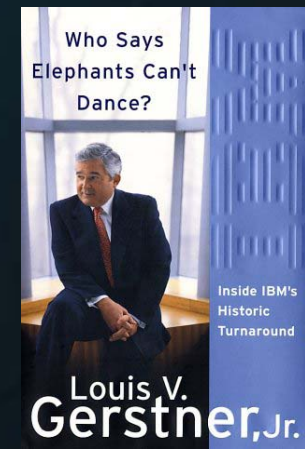
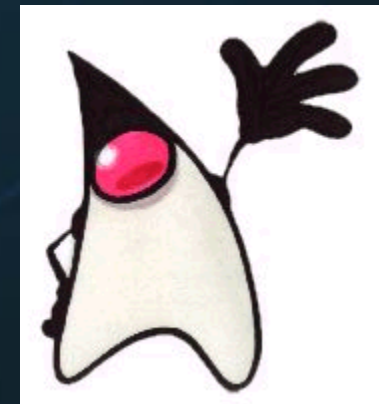
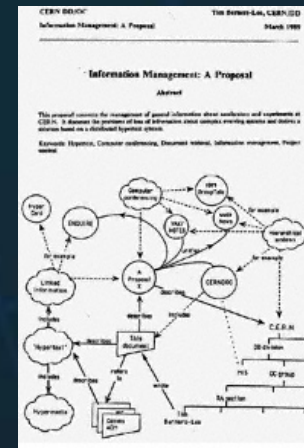
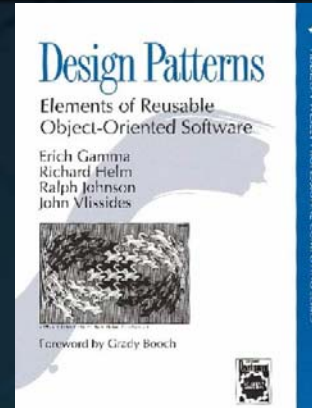
# 1990s

- 1990 WWW
- 1991 Patterns
- 1992 ThinkPad & Linux
- 1993 near death experience & APEX/Ada & NT
- 1994 APEX/C++ & ROSE & www.ibm.com
- 1995 Lotus & Java
- 1996 DB2 & Tivoli
- 1997 DeepBlue & Suites & RUP/UML & IE



# 1990s

307,000 employees  
\$87.5 billion revenue  
\$7.7 billion profit



# 2000s

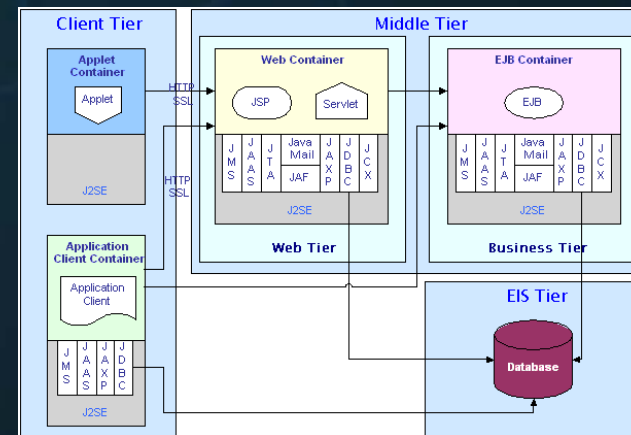
2000 Y2K & eServer

2002 .NET and J2EE

2003 Rational



Rational software

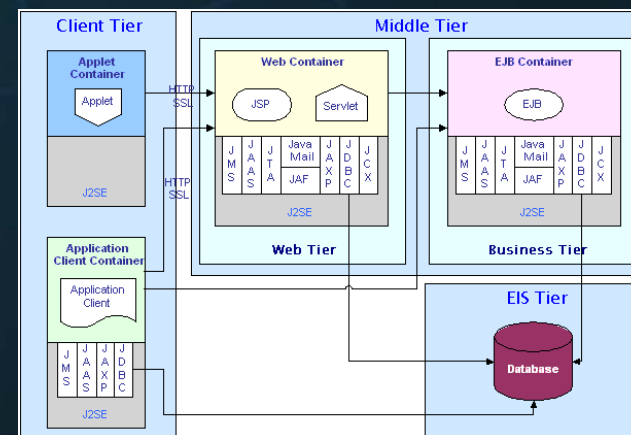


# 2000s

316,000 employees  
\$89.1 billion revenue  
\$7.6 billion profit



Rational. software



# How We Got Here

**1910s** beginning of automation

**1920s** beginning of expansion

**1930s** beginning of dependence

**1940s** beginning of von Neuman machines

**1950s** rise of the machines

**1960s** rise of the languages and methods

**1970s** death of the mainframe

**1980s** age of the personal computer

**1990s** age of the Internet and new methods

**2000s** retrenchment

# How We Got Here

**2010s** age of transparency

**2020s** total dependence

**2030s** rise of the machines





# The State of the World - 2031

- Population
- Resources
- Politics & Society
- Warfare
- Agriculture
- Business
- Manufacturing
- Transportation
- Consumers
- Entertainment
- Medicine
- Science and technology

[www.longbets.org](http://www.longbets.org)

[www.wfs.org](http://www.wfs.org)

[www.chronicle-future.co.uk](http://www.chronicle-future.co.uk)

[www.gwforecast.gwu.edu](http://www.gwforecast.gwu.edu)



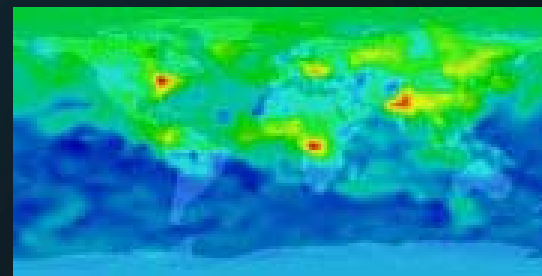
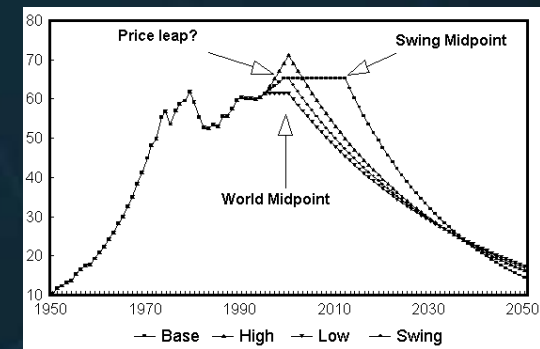
# Population

- **Global population nearing peak of 8.8 billion**
- **Global decline in fertility rate**
- **Population decline in developing nations**
- **Mortality decline in developing nations**
- **Continuing shift of population to 100 mile cities**



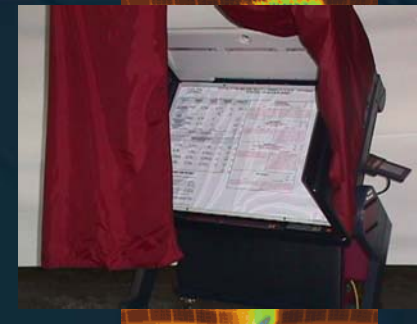
# Resources

- Significant % of the world's population chronically short of fresh water
- Global oil production in decline (Hubbert Peak)
- Some fisheries have collapsed, some have been saved
- Air pollution plagues a number of cities



# Politics & Society

- Entrenchment of the EU and other trading blocks
- Online representative government common
- Web continues to penetrate national boundaries
- Biometrics commonly used to track the movement of individuals
- New kinds of crime emerging
- Information dark age continues



# Warfare

- Continuing battle against stateless combatants
- Terrorism and the proliferation of WMD
- Electronic battlefield
- Remotely controlled weapons



# Agriculture

- Genetically modified crops surpass natural crops in acreage planted
- Consolidation of commercial farms
- Continued loss of habitat with localized famines



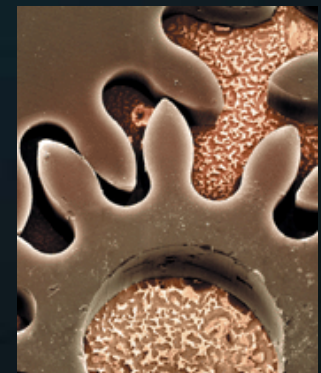
# Business

- **Dominance of transnational companies**
- **Innovation in some sectors**
  - **Biotechnology and materials**
- **Economization in others**
  - **Communications and media**



# Manufacturing

- Increased automation yielding personalized manufacturing
- New materials including ceramics, metallic glass, and nanotubes
- Nanoscale machines





# Transportation

- Hybrid connected cars dominate
- Increased mass transit
- Airline consolidation
- Regular commercial space travel



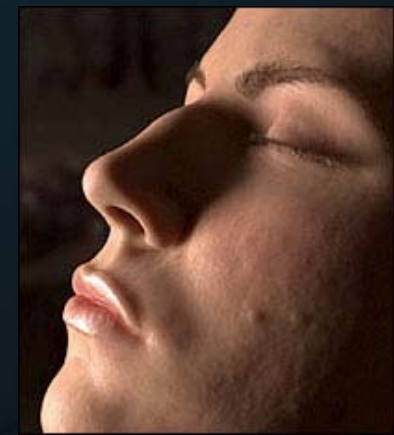
# Consumers

- Shift from mass to micromarkets
- Convergence of communication
- Pervasive personal assistants
- Increased loss of privacy



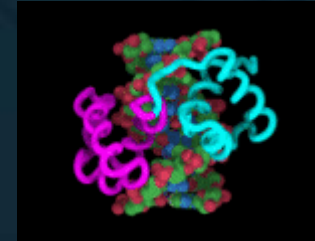
# Entertainment

- Books are typically electronic or printed on demand
- Virtually all news and entertainment is delivered digitally across the Internet
- Immersive games and reality adventures dominate the landscape
- Complete photorealism in movies
- Local portable storage persists



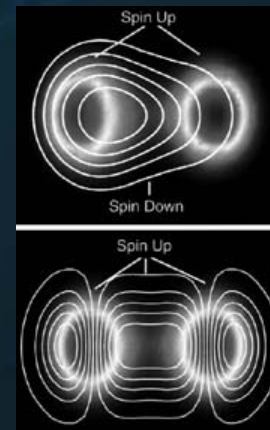
# Medicine

- Genetic treatment commonly used to improve the quality and length of life
- Seamless and remote diagnosis and treatment with personal wellness assistants
- AIDS pandemic and growth of drug-resistant strains



# Science and Technology

- Pervasiveness of RFID & GPS
- Coded aperture imaging common
- Practical optical and limited quantum computing
  - Bekenstein's Bound



# The State of Software - 2031

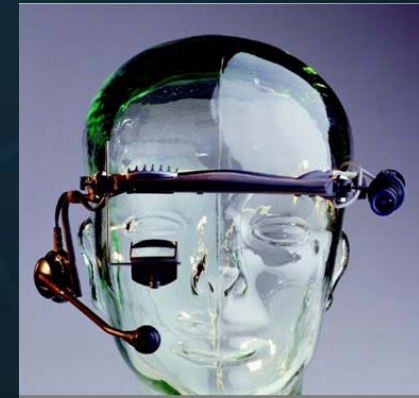
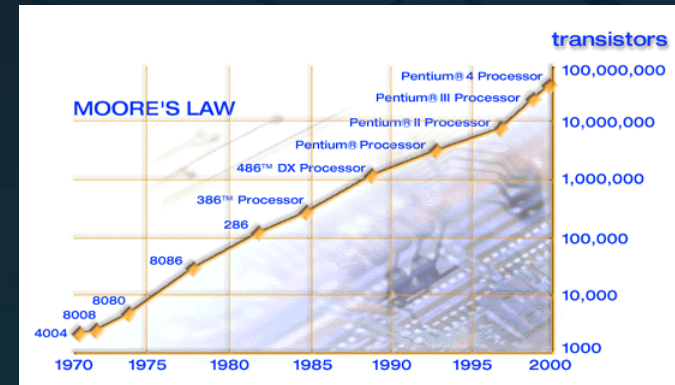
- Every advance leading to this state of the world in 2031 requires the presence of software yet-unwritten as of 2004
- The typical software-intensive system is
  - Continuously evolving
  - Connected, distributed & concurrent
  - Secure
  - Autonomic

# The State of Software - 2031

- **Platforms**
- **Languages**
- **Operating systems & middleware**
- **Connection**
- **Security**
- **Autonomics**
- **Developer experience**

# Platforms

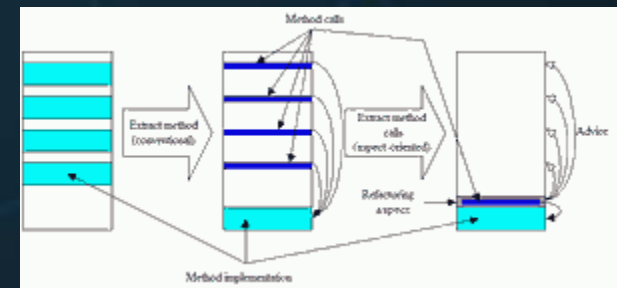
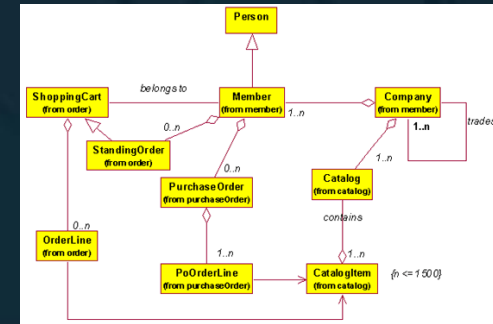
- Moore's law has died
- The typical personal computer contains multiple processors, a petabyte of main memory, an exabyte of external memory, and untethered terabit connectivity
- Virtual high resolution displays dominate
- Most personal computers will be wearable or embedded
- Most software is embedded in devices





# Languages

- Most programmers still write algorithmic snippets in the context of a sea of objects
- Legacy XML, Java, C++, and UML persist
- Domain-specific frameworks are mainstream
- Aspects are mainstream
- Algorithmic breakthroughs have emerged

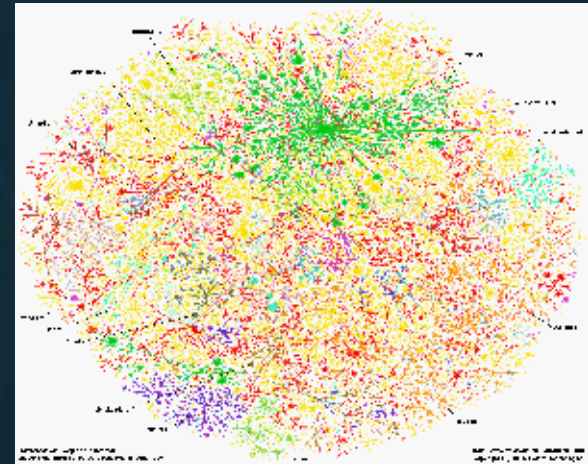


# Operating Systems

- Operating systems have largely been commoditized
- Middleware that does transaction isolation, load balancing, resource management, and data access still dominates
  - but it too has largely been commoditized

# Connection

- More than ever, the network is the computer
  - Monolithic -> client/server -> Web -> grid
- Network access is a global utility
- Not everything is an enterprise system, but most applications are connected to several



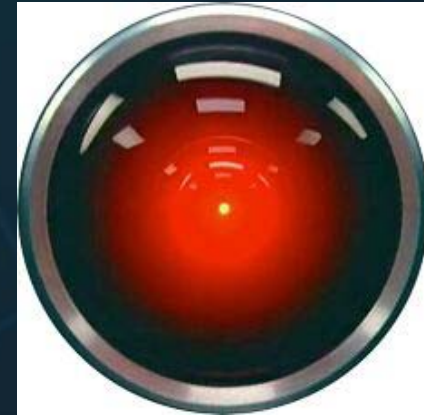
# Security

- *New kinds of cybercrime have arisen*
  - *unlimited piles of money still do not yield secure systems*
  - *Air gaps are still not enough*
- *Rolling failures still plague some systems*



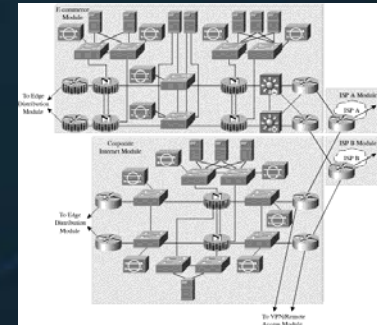
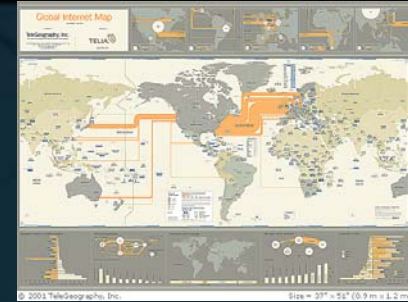
# Autonomics

- **No computer has yet passed the Turing Test (but we have come close)**
- **Most interesting systems exhibit signs of agency and self-repair**



# Developer Experience

- Most developers have grown up believing that the Internet always existed
- Most programming is now done by domain-specific developers who only incidentally learn how to program
  - Most development occurs along the edge and the seams of systems
- There have been only incremental improvements in programmer productivity and the programming model
  - The developer experience is centered around the collaborative development environment
  - Distributed development is common
- Lawyers are now commonly a part of most development teams



# The State of Software – 2031

**2010s** age of transparency

Software burrows itself into the interstitial spaces of society

**2020s** total dependency

Virtually every human activity touches and hence requires some software

**2030s** rise of the machines

Semiautonomous entities with varying degrees of agency amplify human activity

# Getting From Here to There

- **The complexity ceiling**
- **The limits of software**
  - The laws of physics
  - The laws of software
  - The challenge of algorithms
  - The difficulty of distribution
  - The problems of design
  - The importance of organization
  - The impact of economics
  - The influence of politics
  - The limits of human imagination

*Fundamental*



*Human*



# Getting From Here to There

- Languages for systems
- Mechanisms for interconnection
- Architectural patterns
- Tools for understanding and reasoning about continuously evolving systems
- Tools for collaboration and organization

# Conclusion

- **The world runs on software**
  - Innovation
  - Economization
- **The fundamental of software engineering never go out of style**
- **It is a privilege and a responsibility to be a software professional**
  - Live your passion

**We'll see you again in 2031 to  
celebrate Rational's 50<sup>th</sup>  
anniversary!**



THANK YOU

