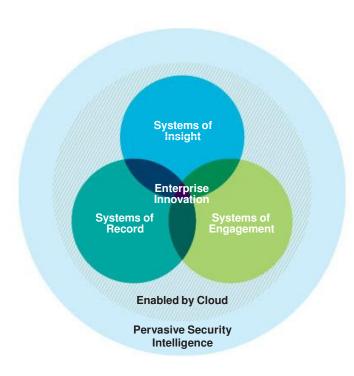


IBM Strategy – New Value Creation in the Era of Smart

Clients will need to take a systematic and integrated approach to drive the best value from their enterprise innovation



Clients will need to build, integrate and innovate:

Systems of Engagement

- Manage an explosion of devices
- Provide applications quicker
- Develop and change on the run

Systems of Insight

- LOB want to use information at all levels in Orgn
- Leverage more sources
- Make decisions

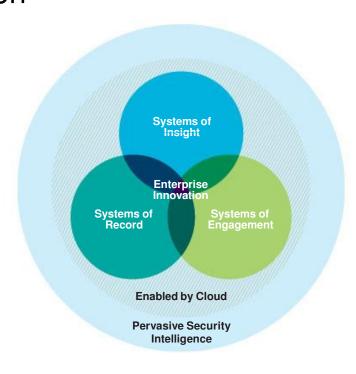
Systems of Record

- Stability, understanding the sources
- Adapt to change cost profile (run costs)
- Run more complex Hybrid models

While Protecting their business



With your help, IBM has the deepest portfolio, strongest experience to help clients drive the best value from their enterprise innovation



With significant changes to help build, integrate and innovate with clients:

Systems of Engagement

- Mobile with Apple
- Maas360

Systems of Insight

- Watson Analytics
- SPSS

Systems of Record

- BlueMix
- SoftLayer
- Security investments

IBM delivers the capabilities to help create new value



Exploit Data for new competitive advantage



Leverage **Cloud** as a growth engine for business



Use people-centric **Engagement** to drive productivity and brand value

Insight

to act with confidence

Big data and analytics solutions

Cognitive computing

Predictive analytics
Risk analytics

Performance management
Business intelligence
Federated discovery and navigation
Analytics decision management

Speed to act in real-time

Hadoop
Stream computing
Data warehouse
Data management
Enterprise content management
Information integration and governance

Innovate

with speed

Software as a Service Platform as a Service Infrastructure as a Service

DevOps

Continuous engineering Enterprise modernization

Application infrastructure Intelligent business process management

Integrate seamlessly

Cloud and IT optimization Enterprise endpoint management Asset and facilities management Connectivity, integration and SOA

Expert integrated systems Internet of Things

Personalize

the moment

Social collaboration Digital experience

> Commerce Procurement

Enterprise marketing management Talent and workforce management Smarter city operations

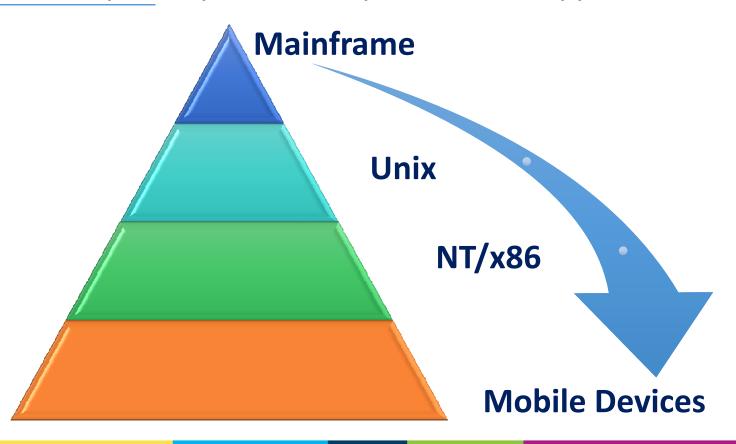
Mobile development and connectivity Mobile management and security Mobile insights and analytics

Protect the brand

Security intelligence and analytics
Advanced fraud protection
Infrastructure protection
Application security
Data security
Identity and access management

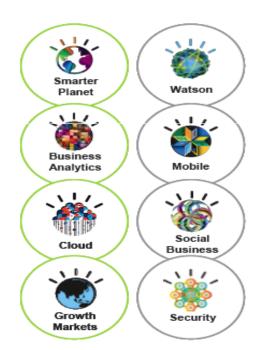
Alone, each of these has immense potential. Integrated, they can change everything.

The Future holds huge changes in where computing power resides will continue to disrupt and provide unique business opportunities



IBM has built a culture of continuous transformation to create and capture value in an ever changing market

- 1 We remix our portfolio to higher value
- We make new markets and engage new buyers
- We reinvent core franchises for a new era of computing
- We reinvent the enterprise itself for greater value and productivity
- We enable expert, engaged employees to deliver a differentiated client experience





Seize the opportunity – be a partner of the future

- Exploit the ability to create new models to expand into new markets and clients
- Build deeper skills to deliver client value
- Super charge your profits take advantage of incentives and programs

Together, they change everything







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