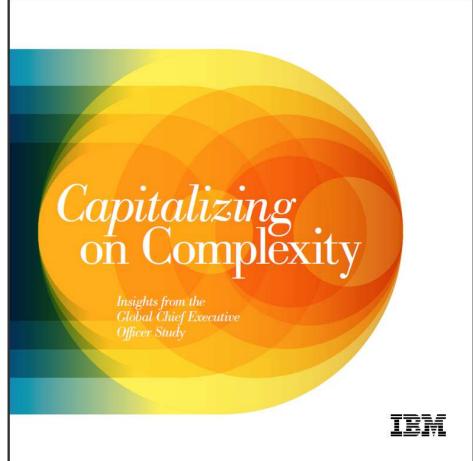


2010 IBM Global CEO Study ...

ibm.com/CEOStudy







Capitalizing on Complexity

Insights from the 2010 IBM Global CEO Study

→ Access the report

To better understand the challenges and goals of today's CEOs, we met face-to-face with the largest-known sample of these senior executives. Between September 2009 and January 2010, we interviewed 1,541 CEOs, general managers and sepipublic sector leaders who represent different sizes of organizations in 60 countries and 33 industries.



Stand-outs differentiate themselves in 3 ways ...



Capitalizing on Complexity

> Build operating dexterity





- "Getting closer to customers" is the single most important theme
- Better understand customer needs through collaboration and info sharing
- Exploit the information explosion to deliver unprecedented customer service

Reinvent customer relationships

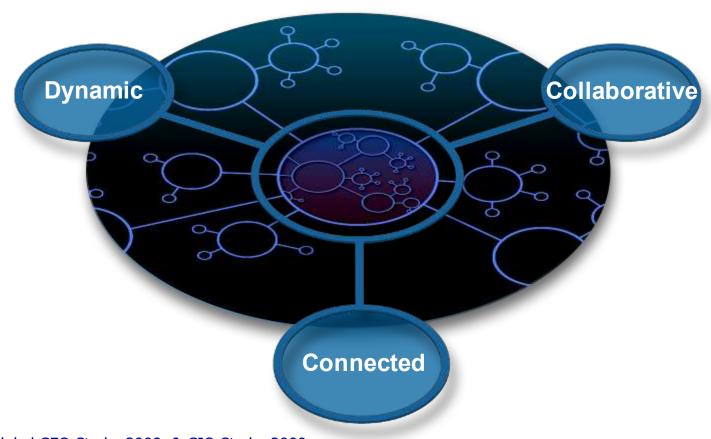




Outperforming Organizations Are Working Smarter

Building Agile Workplaces That Are...





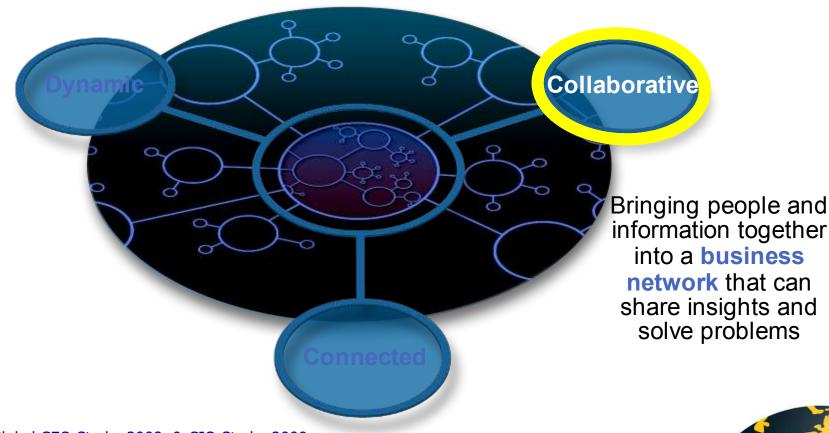
From: IBM Global CEO Study, 2008, & CIO Study, 2009



Outperforming Organizations Are Working Smarter

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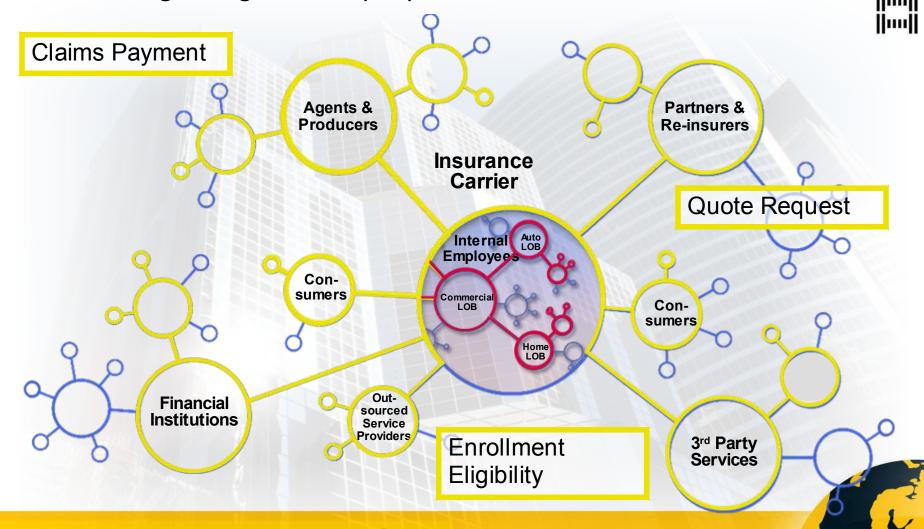


From: IBM Global CEO Study, 2008, & CIO Study, 2009



Our Business Networks are Becoming Broader, More Dynamic ...

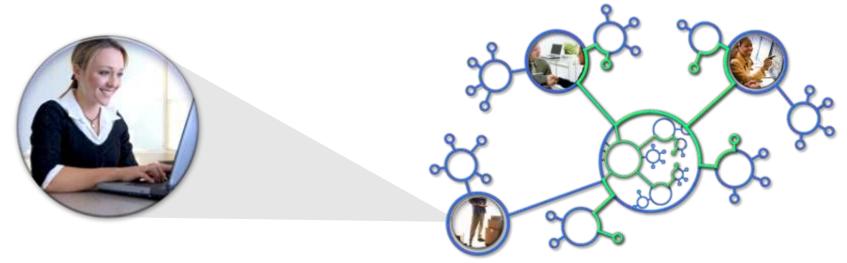
Necessitating change in how people do business



Organizations are Benefitting by Connecting People Across the Network

Improved Collaboration Fosters Agility at the Individual Level





Social Attributes

- •Indexing content for easy aggregation, filtering, and search
- •Taking a "people-centric" view of communications & collaboration that utilises existing relationships
- •Creating user profiles help people manage relationships in one place



This is changing expectations about how we work ...

	Traditionalist	Boomer	Gen X	Gen Y
Training	The hard way	Too much and I'll leave	Required to keep me	Continuous and expected
Learning style	Classroom	Facilitated	Independent	Collaborative and networked
Communication style	Top down	Guarded	Hub and spoke	Collaborative
Problem-solving	Hierarchical	Horizontal	Independent	Collaborative
Decision-making	Seeks approval	Team informed	Team includes	Team decides
Leadership style	Command and control	Get out of my way !	Coach	Partner
Feedback	No news is good news	Once per year	Weekly / Daily	On demand
Technology use	Uncomfortable	Unsure	Unable to work without it	Unfathomable if not provided
Job changing	Unwise	Sets me back	Necessary	Part of my daily routine

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"The next generation, as natives of the digital world, will have revolutionary implications for politics, the public sector and the way we do business. The citizen will drive change and bring social revolution, not evolution."

Gen X

Required to

keep me

Peter Gilroy, CEO, Kent County Council





Gen Y

Continuous and

expected

Collaborative and

Enabling Collaborative Decision Making

A Unified Experience with the Ability to Take Action

Unified Communication, Instant Messaging

Social networking — wikis, blogs, mashups, activities

Personal and corporate content/document library



Documents, presentations, spreadsheets





Feeds, My Widgets, Live Text





E-mail, calendar, contacts



Cloud Services





Collaborative and business



Business Intelligence







growing

The Lotus Portfolio ...

innovating

 Lotus Connections is the fastest growing software product in Lotus' history

- •IBM Project Vulcan Blueprint for the future of collaboration
- •Notes & Domino dynamic, adaptive desktop 18,378 new customers since ND 8 launched
- •IBM Project **Northstar** IBM's vision for exceptional web experiences
- •IBM #1 market share in WW Social Platform*
- Symphony wins every relevant award for office productivity - >13M downloads

•WebSphere Portal –

- **#1 in WW** market share for Enterprise Portal**
- LotusLive: Richest and most flexible collaboration platform in The Cloud



winning

星科 ● Enterprise 2.0



- •More than half of Fortune Global 100 now use Lotus Notes & Domino
- Broad support for mobility and business applications integration NOKIA
- Sametime: 24M installed + >145M entitled users with Notes - 30% of new customers use Microsoft Outlook/Exchange
- •IBM invested >**\$1B** in Linux® development

- LotusLive Enterprise 2.0 "Smackdown in the Cloud" Winner vs Google
- Over 10,000 Notes & Domino Business Partners, and growing – 10s of Millions Domino apps in use every day
- LotusLive expansion to over 400M people

Linked in ®





CISCO

ChannelWeb





The Lotus Business Platform ...













Universal Access

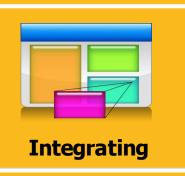












Lotus

Open Standards Architecture

Business Applications



Information Management







Our Defining Principles ...

Rich User Experience

Natural, Intuitive, Adaptive User Experience







Web Browser

Desktop Client

Mobile Client

role-based



processdriven

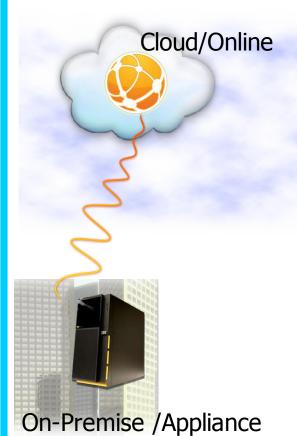
in context

Investment Protection & Cost Control

- •Multiple Client, Server, and Mobile Platforms - Customer decides not Vendor
- Lower TCO
- Open Vendor Solutions
- •Integration Platform for your Business Appls
- SOA Collaborative Services



Flexible Delivery Models







So, where do we go?

Our Vision: Addressing major themes in the market



Open & Optimized Delivery

Provide access any time, any device via Cloud, on-premise or hybrid model based on Open Standards

"Exceptional Web Experience"

Helping clients reach customers where they are and engage them more deeply, while integrating existing investments

"Exceptional Work Experience"

Drive innovation and reduce costs by enabling people to communicate effectively, build communities, find expertise, share content — all in the context of where, when and how they do their work.

Insights from Analytics Social Everywhere

Solution Categories

- Analytic Applications
- Advanced Analytics
- Business Intelligence
- Electronic Commerce
- Messaging & Collaboration
- Unified Communications
- Social Software
- Portals & Mashups

Project Northstar



Project Vulcan





Project Northstar: Exceptional Web Experiences

One platform - Many Different Business Needs



Partners









Project Vulcan: Exceptional Work Experiences

Blueprint for collaboration and productivity

Continuity

Evolution of current products protects investments of IBM customers

Convergence

Simplified work environment with mobile, web and desktop experiences, and hybrid deployment model

Innovation

Productivity breakthroughs driven by integration, social analytics and attention management features

Opportunity

New kinds of applications integrating collaboration and processes, based on open technologies







Next generation of unified user experience for collaboration & productivity: Social, Integrated, Open





12:10 nm

Heather Reeds

Subject goes here synopsis text goes here

"suite" navigation and

object embedding in

inbox

0

Comments (5)

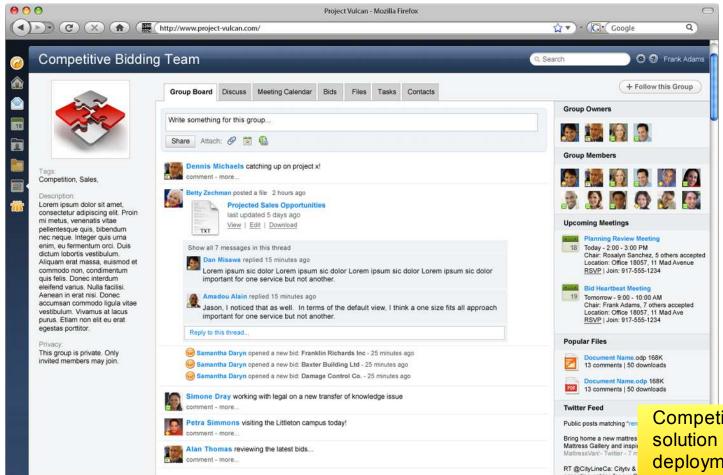
Social collaboration and analytics are easy to add to existing applications





Cloud-based extranet solutions support rich experiences for inbound collaborators





Competitive bidding solution based on cloud deployment with flexible cross-organizational identity management

An enterprise catalog simplifies application discovery and navigation





The Goal: Rich user experiences/capabilities with dynamic application delivery

Client collaboration simplified – all in one place, web-delivered









Embrace and Maximize Your <u>Unique</u> Network of People To Drive Future Differentiation and Growth

•Dynamic Business Networks necessitate smarter collaboration between people

Outperforming organizations build:

✓ Exceptional Work Experiences
that are dynamic, connected, and collaborative

✓ Exceptional Web Experiences that honor your customers above all else and enable engaging the entire population

Lotus builds the software making this possible!





