



**CBDI**

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SOA, or Service-Oriented Architecture is a new approach to delivering information solutions. Over time what's happened is that large and small enterprises have created systems portfolios that are hugely complex and have become a drain and a drag and a big constraint on these enterprises' business. Service-Oriented Architecture addresses how you create better business and IT structures and allows an enterprise to become much more flexible.

To implement a Service-Oriented Architecture there is going to be impact right across the business ranging from how we identify the requirements for solutions right through to how we modify the in-flight business processes. We already have sufficient maturity in the basic standards and platforms, the technologies, the tools which are more than adequate for organizations to move forward today. The sooner that they start looking at that the sooner they are going to be able to reap the real business benefits they can get from SOA.

This is a foundational approach which includes technologies and methodologies which is going to be used for a very long time to come. And so therefore the vendor that enterprises will want to work with are those which are taking that long term view and going to provide the level of consistency and stability and continuity over the very long term. That tends to mean you are going to look for the larger vendors rather than perhaps new start ups.