





Let's Break Down the Elements of Cost

Total Cost of Ownership =

Hardware/Maintenance

+ IBM Software

+ Environmentals

+ Labor

+ required Quality-of-Service

(Availability, Security, Disaster/Recovery...)

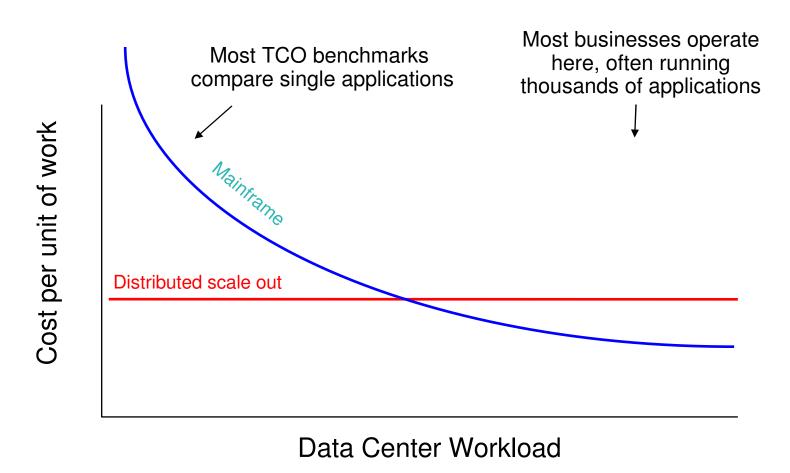
+ other Elements

(Chargeback)

The total cost requires a total picture of your I/T assets and expenses



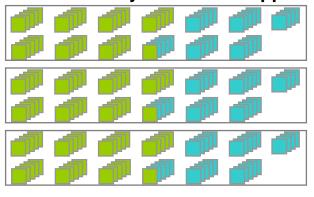
Mainframe Cost/Unit of Work Decreases as Workload Increases



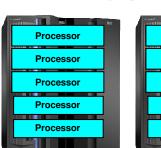


This Was a Real Project – Why Couldn't The Same Workload Be Done With Faster Processors?

3x HP 64-way Production Application and DB



17 processors (6,700 MIPS)





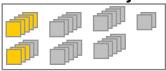
z990 7-way (production + test)

2x z990 5-way (production)



320 Unix processors (816,002 RPE's)

2x HP 32-way PL/1 (Mgmt, Dev&Test, and Batch)







Plus:

2x HP 16-way servers: external, HP rx8620 3x IBM P570 servers: Web Appl server

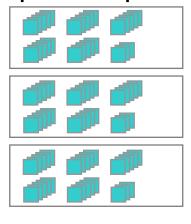
122 RPE's per MIP

No disaster recovery



Asia Pacific Financial Services Customer Offload Project – Database Only

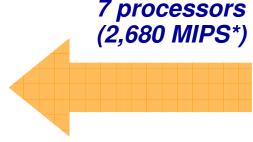
Production Oracle RAC cluster of 3 HP Superdome nodes (28 processors per node)



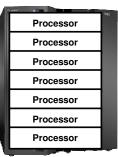
Batch (16 processors)



z990 Processors for DB2 (production and development)



100 Unix processors Oracle RAC (233,510 RPE's)



87 RPE's per MIP

No disaster recovery

^{*} DB2 is estimated to be 40% of total workload



Utilization of Distributed Servers & Storage

Typical utilization of:

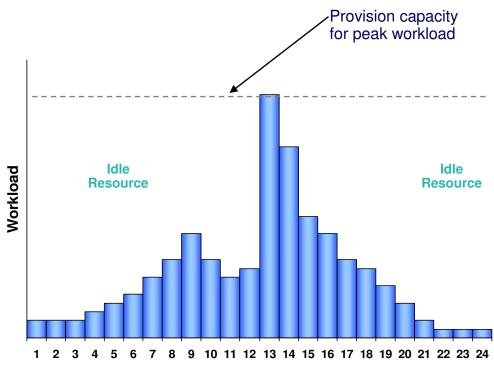
Windows Servers 5-10% UNIX Servers 10-20%

System z Servers 85-100%



Server dedicated to one application

The cost of storage is typically three times more in distributed environments



Storage Allocation

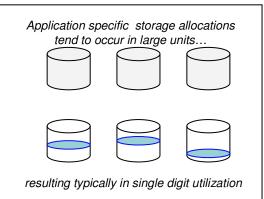
- Application-specific resulting in over-allocations
- Fine grained storage allocation mechanisms characteristic of mainframe storage are uncommon in distributed environments.

Storage Utilization

- Single digit utilization for distributed environments is not uncommon
- Storage utilization of 80% + is typical for mainframe

Storage Management

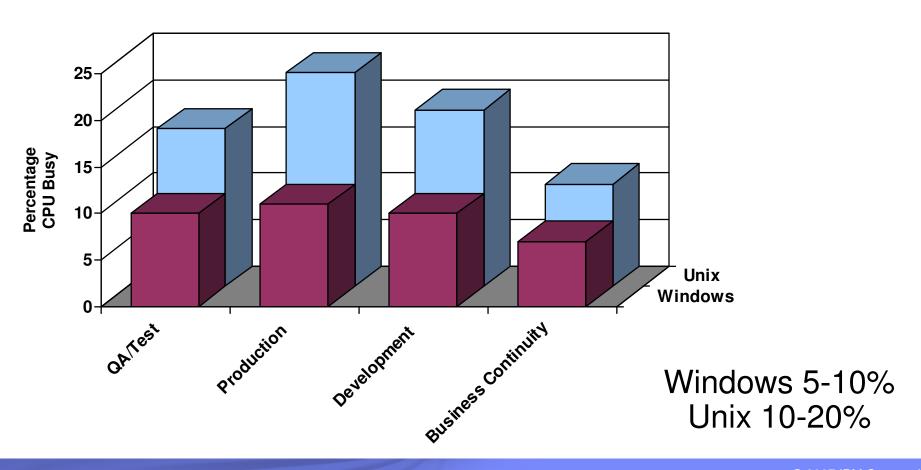
- Data disaster recovery, synchronization, and transfer requirements add complexity and cost





Server Utilization at a Large Financial Institution







Economics of Consolidation

- Consolidating workload means running multiple workloads on the mainframe at the same time
- Consolidation achieves greater utilization of assets which minimizes cost per unit of work
- Same principal was applied by Henry Ford at the dawn of the industrial era
 - It still applies today

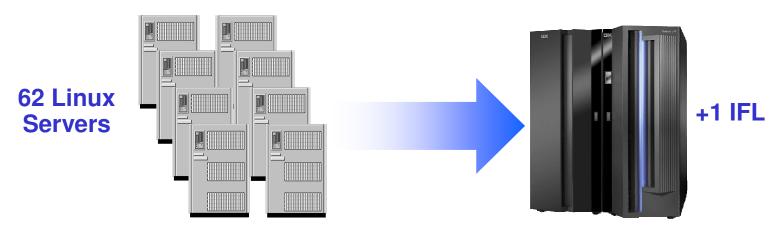


Copyright © 2006, Toyota Motor Manufacturing Kentucky, Inc.



Case Study: IBM Global Services Rolled up 62 Linux Servers onto one IFL

Up front migration cost \$299,136 Net \$780,000 savings over three years



62 Linux servers with low utilization

62 @ \$4,000 = \$248,000

Plus 62 middleware licenses

Plus $62 \times \$6000 = \$372,000/yr \ labor$

One IFL processor with high utilization

1 @ \$125,000 = \$125,000

Plus one middleware license

Plus $120,000 \times 1 = 120,000/yr$ labor

Incremental Cost Breakdown

Mainframe One Time Charge

1 IFL Processor	\$125,000
Additional Memory	\$ 80,000
z/VM OTC	\$ 22,500
WAS OTC	\$ 4,000
Migration Cost	\$ 67,600
Total OTC (Cost of migration)	\$299,136

Mainframe Annual Cost

HW Maintenance	\$ 19,944
z/VM S&S	\$ 5,625
Linux S&S	\$ 14,000
WAS S&S	\$ 800
Labor 1 administrator	\$!20,000
Power	negligible
Total Annual Costs	\$160,369

Distributed One Time Charge

Servers 62x\$4000	\$248,000
WAS OTC 62x\$4000	\$248,000
Total OTC cost (Sunk)	\$496,000

Distributed Annual Cost

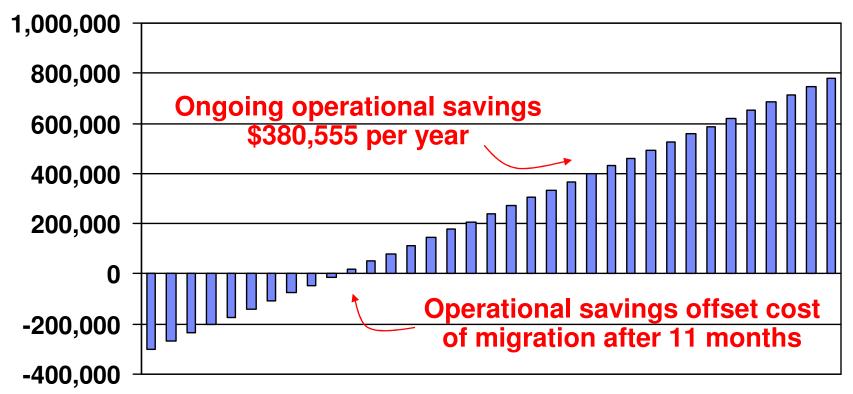
Linux S&S 62x\$1000	\$62,000	
WAS S&S 62x\$800 /	\$49,600	
Labor 62x\$6,000	\$372,000	0
Power,space 62x\$925	\$57,324	
Total Annual Costs	\$540,924	4

Operational cost savings = \$380,555 per year



Cash Flow Analysis

Savings Cash Flow When Consolidating 62 Lintel Servers to Linux on z/VM with One IFL



Time Into Project (in months)



Trade-In Value Reduces Mainframe Net Present Value Costs

- Upgrade to next generation mainframe
 - Specialty processors are upgraded to next generation free of charge
 - Growing customers typically receive credit for existing MIPS investment when upgrading to new generation
 - Full trade-in value applied to upgrade and growth MIPS
- Upgrade to next generation distributed systems
 - Life time of 3 to 5 years
 - Must repurchase existing processor capacity plus any growth
- Long term TCO implications can be important



Storage Costs: DB2 Provides More Storage Savings than Oracle

- DB2 for z/OS lowers TCO by reducing storage needed
 - TPC-H Benchmark: DB2 compression of 59% vs 29% for Oracle RAC
- Storage savings with DB2 vs. Oracle for a 100TB data base

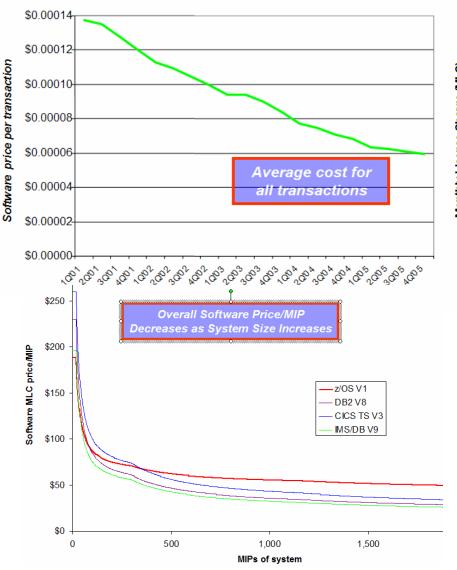
	Oracle	DB2 for z/OS*	
Storage System	HP XP12000 Storage	IBM System Storage DS8100	
Overall database compression ratio (using TPC-H benchmark results)	29%	59%	
For 100 TB uncompressed data storage needed	75 TB of HP Storage 42 TB of IBM Storage		
Cost of storage	\$3.34M (\$3.1M + \$0.225M**)	\$1.45M	
With compression, storage for DB2 costs 56% less than for Oracle			

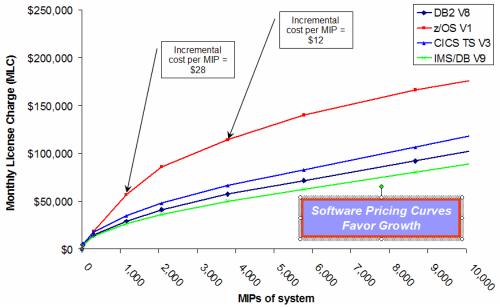
^{*} DB2 for z/OS achieves similar compression ratios to those of DB2 for LUW

^{**} HP Storage Software charge



IBM Software Price Per Transaction is Going Down





Putting This in Perspective

- For a typical system of 1,400 MIPS, MLC software stack costs \$59 per incremental MIP
- If a transaction is 1 million instructions, an incremental MIP can perform >2½ million additional transactions per month for Δ\$59 software cost (44K transactions per dollar)
- If these are credit card transactions of average \$100 with a commission of 2%, the business makes \$5.2M per month for a software cost of \$59 per month (88,000 times return)
- If this is a bank account averaging 3 transactions a day, the business can do 40 years of account management for a software cost of \$1



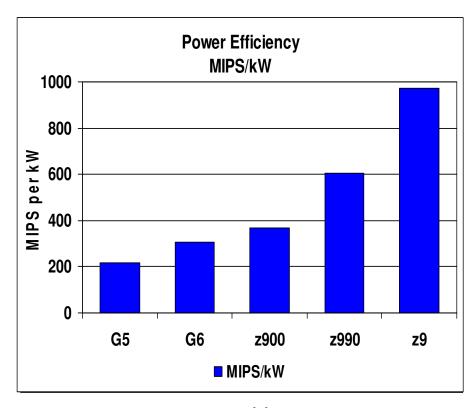
Portfolio Review and Analysis "PRA" - a study for IBM zSeries customers

- helps understand the potential impact of processing growth on future software budgets by developing predictive costs models.
- > provides you with a comparison of your current portfolio cost structure with those of other zSeries/S390 customers.
- > analyzes your software portfolio to identify redundant or underutilized software products.
- identifies product alternatives and their cost/ benefit impact.
- > provides you with negotiation leverage with incumbent product vendors.
- > provides you with the latest Software Asset Management tips to help proactively manage your zSeries/S390 software portfolio

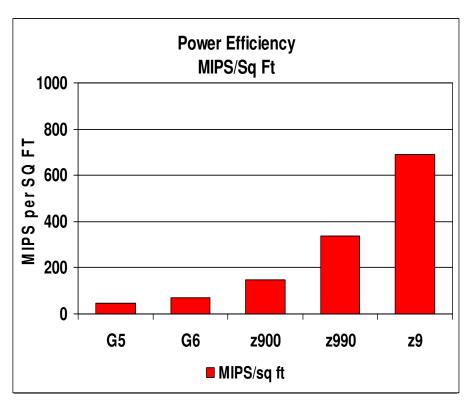
http://www-3.ibm.com/software/solutions/softwaremigration/sps.html Or contact Linda Beckner at (614) 659-7192 or at Becknel@us.ibm.com.



Mainframe Exhibits Increasing Space and Power Efficiencies with Each Generation



22% annual increase in MIPS/kW



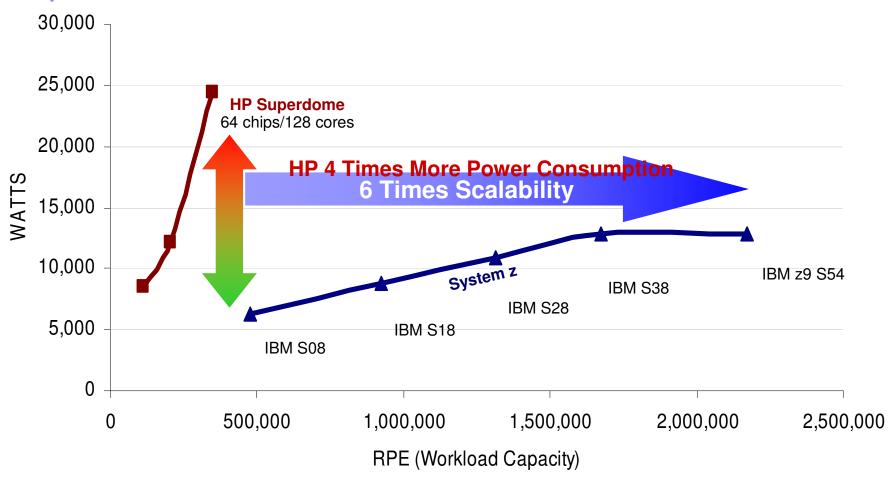
46% annual increase in MIPS/space

Decreasing energy consumption

Decreasing square footage per MIP



Mainframe Consumes Less Power Than HP Superdome



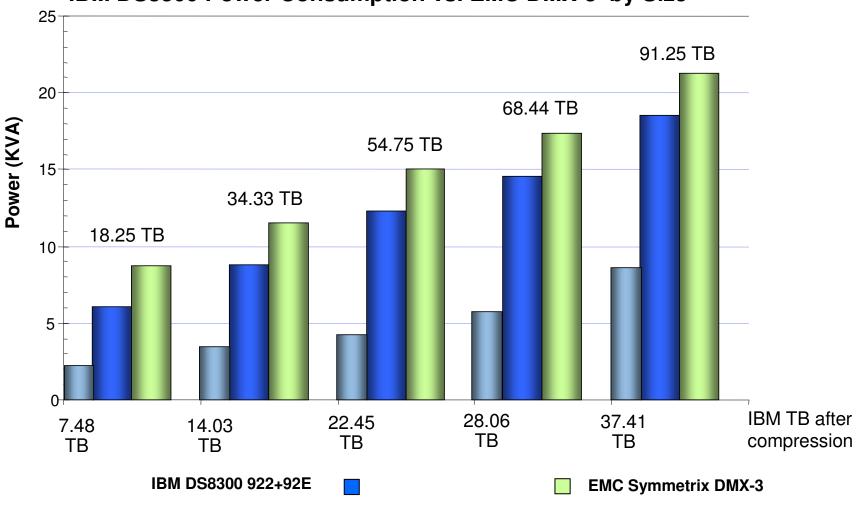
Do the Math

- HP Itanium 2 Superdome 9050 (64ch/128co)* consumes a maximum of 24,392 watts
 - $[24,392 \times $.09 \times (24 \times 365)]/1000 = $19,230$ per year for electricity
- Mainframe with similar computing capacity a System z9 S08 machine using 6.3 kW
 - \$4,967 per year for electricity
- Similar savings on cooling capacity
 - Cost of cooling is about 60% additional
 - Superdome total \$30,768 per year vs. Mainframe \$7947
 - Cost of mainframe power and cooling is \$22,821 per year less than HP



IBM Storage Also Saves Energy Costs



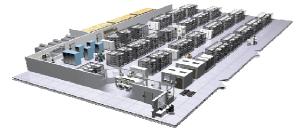


Study used 146 GB 15K rpm drives



An Inconvenient Truth!

Equivalent CO2 Emissions in one year





10,000 sq ft at 125 watts/ft2 @ \$.09 per kwH

9424 refrigerators



\$985K per year

11,498 tons of CO2 per year

10,549 round trips
NY to LA

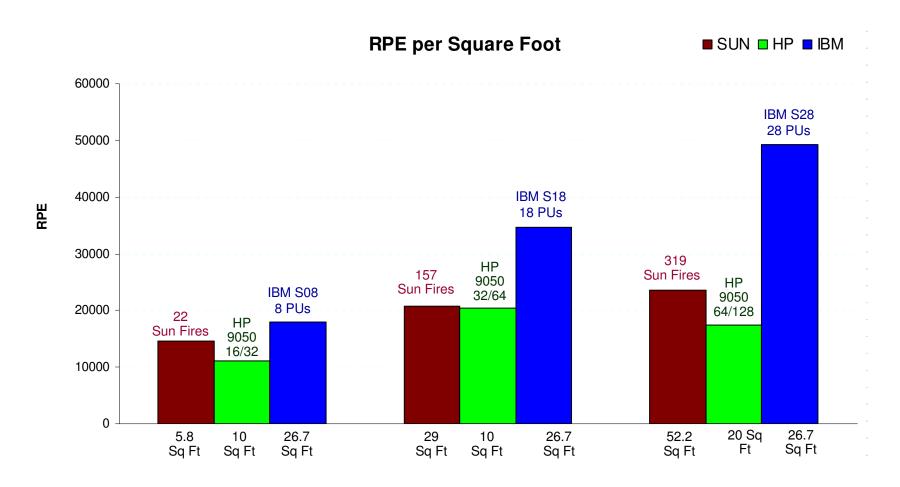


78,753 75 watt light bulbs running 8 hrs/day





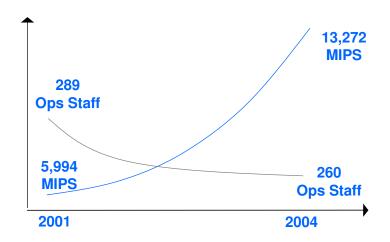
The Mainframe Also Requires a Smaller Footprint



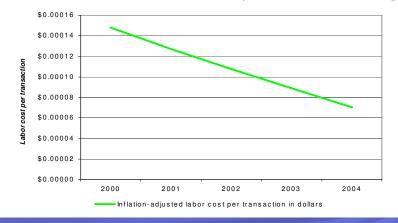


Mainframe Labor Costs Are Going Down

Data Center Staffing Levels for System z Have Not Increased Despite Large Increase in MIPS



Labor Cost Per Transaction on System z is Decreasing



First National Bank of Omaha

	Servers	Reliability	Utilization	Staff
First move: Implemented distributed computing architecture that became too difficult to monitor, maintain, upgrade and scale	30+ Sun Solaris servers 560+ Intel ser	Un-acceptable Staff growth by consolid the mainfra	lating to	24 people growing at 30% year
Next move: Consolidated back on the mainframe	z990	Much improved	84% with additional reserve capacity <i>on-</i> <i>demand</i>	Reduced to 8 people



Customer Survey – How Many People to Manage Servers?

# NT Servers	# People	Ratio (s/p)
1123	68	16.5
228	20	14.4
671	51	13.1
700	65	11.5
154	18	8.5
431	61	7.1
1460	304	4.8
293	79	3.7
132	54	2.0

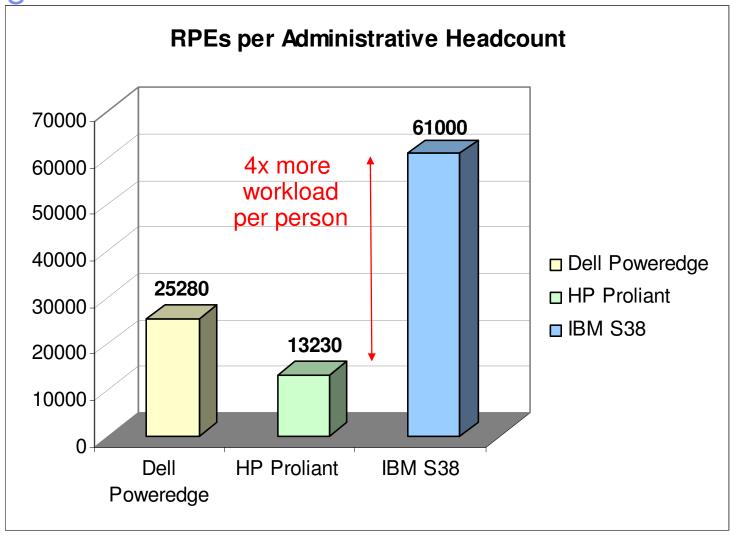
# UNIX Servers	# People	Ratio (s/p)
706	99	7.1
273	52	5.2
69	15	4.6
187	56	3.3
170	51	3.3
85	28	3.0
82	32	2.6
349	134	2.6
117	50	2.3
52	52	1.0

Mainframe administration productivity surveys range 167-625 MIPS per headcount (500 is typical), so...

Source: IBM Scorpion Customer Studies NOTE: Figures for total administration cost



Manage More Workload Per Headcount





Fractional Availability Improvements Are Important

Example 1: Financial Services Company

- \$300B assets, 2500+ branches, 15M customers
- Retail banking, loans, mortgages, wealth management, credit cards
- CRM System branches, financial advisors, call centers, internet
- Number of users 20,000+

	Unix/	zSeries/
	Oracle	DB2
Availability %	99.825%	99.975%
Annual outage	15h 20m	2h 11m
Cost of Downtime	\$45.188M	\$3.591M

Sources: ITG Value Proposition for Siebel Enterprise Applications, Business case for IBM eServer zSeries, 2004 & Robert Frances Group, 2005

Financial Impact of Downtime Per Hour

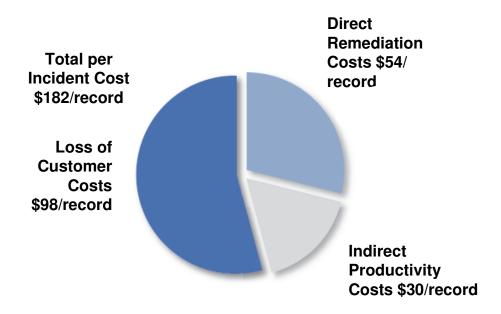
Industry segment	Cost
Energy	\$2,818K
Telecommunications	\$2,066K
Manufacturing	\$1,611K
Financial	\$1,495K
Information Technology	\$1,345K
Insurance	\$1,202K
Retail	\$1,107K
Pharmaceuticals	\$1,082K
Banking	\$997K
Consumer Products	\$786K
Chemicals	\$704K
Transportation	\$669K



Cost of a Security Breach

Total costs per compromised record

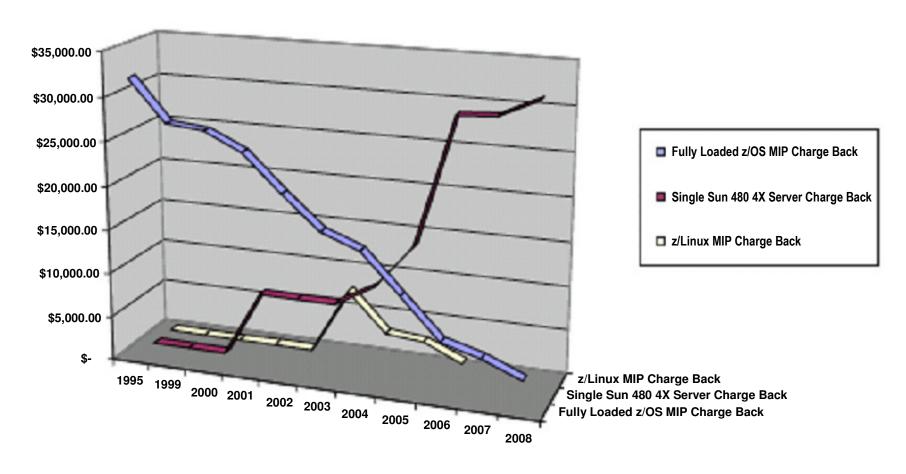
- \$182 per record or \$4.8 million per incident
- Incident costs reported ranged from \$226,000 to \$22 million
- Total of \$148 million in costs across the sample of 31 companies
- Average customer loss was 2 percent of all customers, with some reporting up to 7%



Ponemon Study: 2006 Survey Cost of a Data Breach



Charge Back Practices Were Improved Over Time at a Large Financial Institution



More Accurate Charge Back Can Correct Perceptions of Relative Costs



Key Points:

Mainframe Costs	Distributed Costs	
The cost of running incremental workload on the mainframe goes down as the total workload grows	The cost of running additional workload on distributed servers goes up more linearly	
-Labor costs hold steady as workload grows	 Labor is now the highest cost element in distributed environments Administrative staff costs increase in proportion to the number of servers 	
 IBM pricing policies designed to favor the addition of more workload 	New workload requires additional servers and licenses	
-Highly Efficient Power and Cooling - Small Footprint	Energy and Space cost is more linear	
Lower software costs per transaction as workload grows – and PRA can lower ISV tool costs	Cost of software licenses is more linear	
High Availability and Security Translate into low cost	Fractionally less Availability and Security can drive Significant downstream costs	
Customers have learned that mainframes deliver economies of scale, especially as the workload grows	Result – scale out strategies do not deliver equivalent economies of scale as the workload grows	

This pricing discussion uses published list prices





