

# More interconnected, more instrumented, more intelligent

Software is the invisible thread enabling systems-of-systems

Software & systems delivery has impacted all aspects of our lives

11010100

Innovate2010

10101

### **Creating desired business outcomes**



Government

**Energy & Utility** 

**Financial Services** 

Aerospace & Defense

**Manufacturing** 

**Telecommunications** 

Retail







Software is touching all aspects of our lives....

Innovate2010





### **Automotive: Systems of Systems**

It requires smarter products which are intelligent, interconnected, and instrumented





#### Vehicle services

- Vehicle monitoring
- Roadside assistance
- Advanced diagnostics
- Software fault analytics
- Service and warranty data

#### Traffic services

- Police/emergency
- Traffic congestion
  - Weather
  - Concierge
  - Insurance

"pay as you drive"

#### Personal services

- News
- Entertainment
  - Banking
- Government
  - **Utilities**





Vehicle to Vehicle



**Tolling** 









Dealer



Vehicle to Roadside





# Braking software glitch contributes to recall of hundreds of thousands of vehicles worldwide

- Associated Press

Software patch prevents thousands from filing tax returns electronically – \$2.4 million to fix

- ZDNet

Innovate2010



#### Software may have been factor in deaths of hundreds in ambulance response prioritization

- Telegraph.co.uk

Innovate2010





### **How important is measurement?**

Fortune 500 firms with productivity measures: 30%

Fortune 500 firms with quality measures: 45%

Fortune 500 firms with complete measures: 15%

Number of software projects measured: 160,000

Number of software projects not measured: 50,000,000

#### **Top Reasons for Software Litigations:**

- 1. Unstable, changing requirements
- 2. Inadequate quality control and poor quality measures
- 3. Inadequate progress tracking
- 4. Inadequate cost and schedule estimating
- 5. False promises by marketing and sales personnel

Source: Capers Jones, Measurement, Metrics and Industry Leadership, 2009 and Software Engineering Best Practices, McGraw Hill, 2010

Innovate2010



## How will this impact your industry?

Driving systems-of-systems thinking, skills and strategies

#### Unique delivery challenges

Heterogeneous ecosystem with dynamic supply chains

Emergent behaviors

Outcomes difficult to trace, understand and predict

#### Software is the invisible thread

- Quantify emerging opportunity and risk
- Design for flexibility and extensibility
- Manage new collaborators in value chains
- Configure for multiple, diverse linkages
- Deliver perceived quality sustained over long periods

Systematic management for desired outcomes and failure avoidance

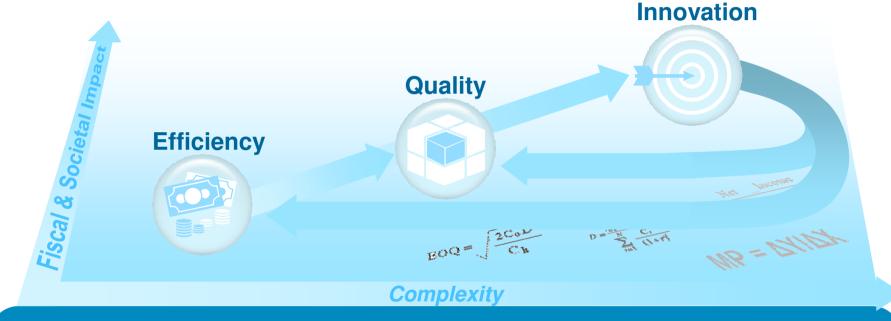
REQUIRES

Innovate2010



### New thinking: software & systems econometrics

Optimized outcomes driven by processes towards measured innovation



Evolve beyond pure engineering measures of cost, quality and risk Quantify the <u>value measures</u> and tie to fiscal and societal impact – monetize!

Innovate2010





## Gain efficiency in development and production

Collaboration and automation driven by standardization to reduce cost, and drive more predictable, measurable outcomes



Innovate2010





## Improve product quality and flexibility

Deliver more perceived value at lower cost of ownership



Innovate2010





#### Drive new value and faster innovation

Reduce financial, market and organizational risks – make innovation through software the driver of opportunity



Innovate2010





# Econometrics: a discipline to optimize software delivery processes towards continuously measured innovation

## Systematic management for desired outcomes and failure avoidance

- Quantify emerging opportunity and risk
- Manage new collaborators in value chains
- Design for flexibility and extensibility
- Configure for multiple, diverse linkages
- Deliver perceived quality sustainably



Quantify value measures, and tie to fiscal and societal impact – monetize!

