### IBM Finance Forum 2016

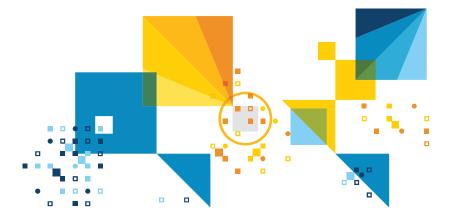
Speed. Agility. Foresight.

David Christopher Morton – IBM Analytic Solutions

20 June 2016

# Steering Business Performance in the Cognitive Era









# Disruption is upon us



### The worlds largest Taxi company...

Owns no vehicles.



# The worlds largest accommodation company...

• Owns no real estate.



- The worlds largest Retailer...
- Carries no inventory.



Creates no content.

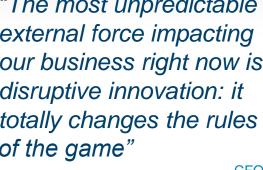
# The technologies that CxOs expect to revolutionize business tomorrow are already in play today

By 2018, 50% of the applications running in public cloud environments will be considered mission-

Cloud computing

"The most unpredictable external force impacting our business right now is disruptive innovation: it totally changes the rules of the game"

CFO **Consumer Products** China





Content collaboration in the public cloud is expected to experience a strong CAGR of 23.1%, while onpremises growth is flat at 0.8%.3

### Security

Security has emerged to become the top risk,

than 7 ZB by 2015.3

**Big data** 

#### Next-generation analytics

"By 2020, predictive and prescriptive analytics will attract 40% of enterprises' net-new investment in business intelligence and analytics". 2

The digital universe will grow to 1.8 zettabytes (ZB) in 2011,

up 47 percent from 2010 and rocketing toward more



Mobile enterprise By 2018. 5 million people will have enterprise-confidential





#### We identified a group of outperformers Finance efficiency and business insight -35% HIGH **Disciplined Operator** Value Integrator • Finance operations focused **Finance Efficiency** Scorekeeper **Constrained Advisor** Analytics focused Data recording Sub-optimal execution "truth" LOW HIGH **Business Insight**

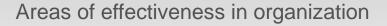
PERFORMANCE ACCELERATOR

PROFITABILITY/ANALYSIS PRICING EFFECTIVENESS DEMAND PLAN/FORECAST NEW REVENUE DEVELOPMENT M&A



IBM

# Performance Accelerators have superior planning and performance measurement capabilities





Performance Accelerators
 Other finance teams

Source: "Redefining Performance, insights from the Global C-Suite Study - CFO Perspective", IBM Institute for Business Value, 2016

IBM

### Performance Accelerators also use analytics more extensively to plan for the future and reduce risk

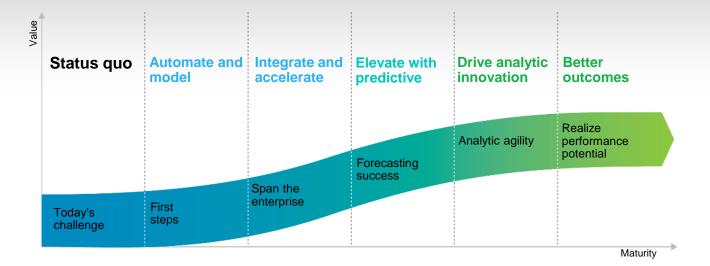


Performance Accelerators
 Other finance teams

Source: "Redefining Performance, insights from the Global C-Suite Study - CFO Perspective", IBM Institute for Business Value, 2016



## **The Analytics Maturity Curve**



# **The Analytics Maturity Curve**

Status quo	Automate and model	Integrate and accelerate	Elevate with predictive	Drive analytic innovation	Better outcomes
Spreadsheets for budgeting, reporting and analysis	<ul> <li>Driver-based planning and forecasting</li> <li>Near-real-time &amp;</li> </ul>	<ul> <li>Link financial and operational</li> <li>Sales compensation</li> </ul>	Statistical algorithms to improve information under uncertainty	<ul> <li>New analytic modeling and enhancement</li> <li>Profitability</li> </ul>	<ul> <li>Continual alignment of resources with opportunity</li> <li>Prescriptive</li> </ul>
Enterprise     resource planning     budgeting	scenario analysis <ul> <li>Financial</li> <li>consolidation</li> </ul>	Rolling forecasts	Predictive     intelligence	analysis <ul> <li>Optimisation</li> </ul>	intelligence
<ul> <li>Isolated applications</li> </ul>	consolidation <ul> <li>Narrative reporting</li> </ul>	<ul> <li>Key performance indicators and scorecards</li> </ul>		Analytic agility	Realize performance potential
Disparate data	<ul> <li>Dashboards and management reports</li> </ul>	Span the	Forecasting success		Pototina
Today's challenge	First steps	enterprise			
		i	i	i	Maturity

"Before... we used a basic formula to gauge and **forecast** revenue...

From invoice data, to number of projects and phone calls received, Mueller was able to consistently produce highly accurate revenue forecasts, more quickly and easily.

"... it really sparks new ideas and **'what-if'** questions."



- Demand planning with IBM Cognos TM1, IBM Cognos BI, and IBM SPSS Modeler
- From intuition to data driven analytics process
- Highly accurate demand forecast using a predictive model
- Manual inefficiencies and inconsistencies to accurate and fully automated
- Leverages predictive analytics with multiple data inputs to drive more accurate forecast

Que





### **Become a Performance Accelerator**



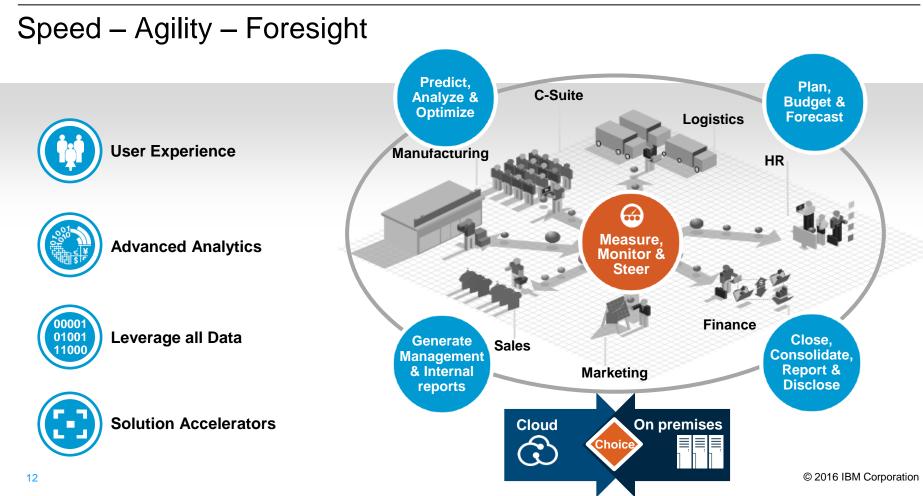
# Agility: Connect Finance & Operations



# Foresight: Deliver Insight & Foresight from Data

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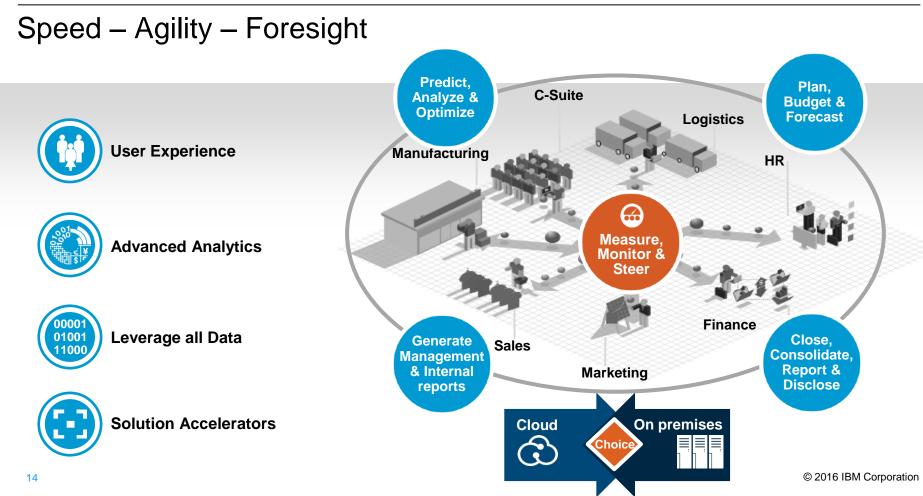
# Demonstration

\_\_ 0 \_\_ × \_ 100 TO 100 Welcome Silvia Marcovici (?) X Hide panel **Planning Analytics** Ö <18 Unleash your best business decisions by analyzing and comparing different scenarios. **Explore and Predict** Report Build dashboards and Distribute Ask Questions, Discover Patterns results Learn more about Planning Analytics Play Video Q Search (+) Add Filter E Sort Shared PLANNING ANALYTICS PLANNING ANALYTICS PLANNING ANALYTICS PLANNING ANALYTICS BOOK BOOK BOOK BOOK Smartco Planning Product Profitability Customer Profitability Campaign Analysis Oct 20, 2015 Oct 9, 2015 Oct 9, 2015 Oct 7, 2015 😰 ×1 w3 🌆 EN 🔰 🚃 🔤 🍯 🖡 🝰 🖼 🕌 🧇 🔐 🐗 12:18 

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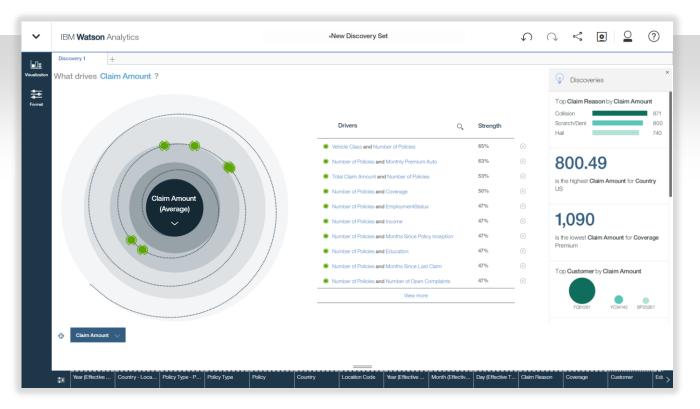




# Engage all the right people as frequently as needed

4999 Gross Revenue 5999 Cost of Sales • Gross Margin	O Q1						Value (Sum)
5999 Cost of Sales		0 02 0	Q3 • Q4			Then 1	11M 9M 7M
		6,123 2,387,408	2,437,128 2,752,563				### 8.5M 6.5
		13,188 1,811,433 12,935 575,976	1,940,741 2,274,984 496,387 477,579				10M 8M 9.5M 7.5M
Total Operating Exp		12,935 575,976 18,784 359,114	393,651 429,525				
Net Profit		4,151 216,862	102,736 48,054				Month (Count distinct) • 6 • 5.6 • 5.2
6699 ALLOCATIONS		5,249 10,167	10,487 11,085	2			● 5.9 ● 5.5 ● 5.1
Net Profit After Alloc	634,815 298	18,902 206,695	92,249 36,969				● 5.8 ● 5.4 • 5
		-					● 5.7   • 5.3
		+ 5	Sales overview				
Conservative Revenu							
	nits Sold Gross Rev		Sales Scorec	ard			Trends
Product Total	82,000.00 9,923,2	,444.11			and the second se		
Phones     PCs	51,205.85 2,104,2 24,628.81 5,879,7	265.53	( C	Total of Co O Americas		O Asia Pacific	2 80M
Tablets	6,165.35 1,939,1	102.26		-	Canada United States	Australia China	60M Martine and Ind
			Status			•	40M
	Year		Trend	† <b>–</b>	\$3,980,952 \$1,916,529	52,997,025 \$325,765	
r Alloca	634,815		Actual	\$18,246,093 \$5,897,48			201 201 201 201 201 201 201 201 201 201
and the second se	034,010		Target	\$14,778,437 \$3,187,28 5% 5%			Jan Apr Jun Jun Jun Mar Sep Dec Dec Dec Dec Dec Dec
1005			Tolerance	5% 5%	5% 5%	5% 5%	Time
			Cause and Ef	fect Analysis		Our goals	
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And Add			Remeating				ace Expenses
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And the Party of t						Customer	Improve dustaneer
Annual II						<b>3</b> ••• 5	experience 2 1 @ 1 ■ 1
Aller and Aller			Research and a second		Part of the second	Internal Processes	
				Mandament Refere	C expense (F)	4     B Develop products	Improve stock-handling Sontrol quality

# Uncover new insights into business drivers automatically from data





## Assemble management and performance reports rapidly

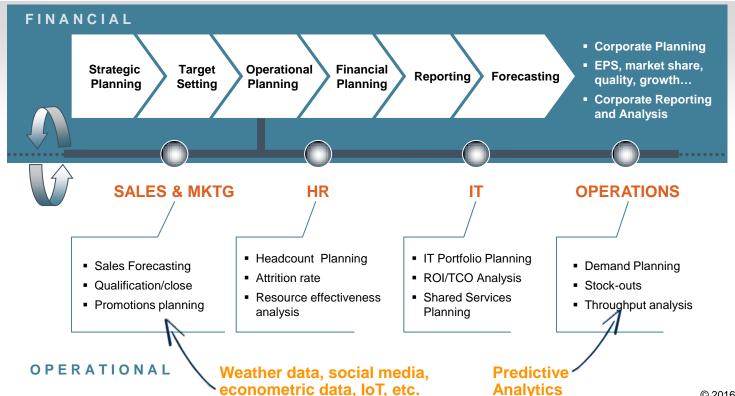
# Narrative reporting Workflow and Business Security rules approvals Microsoft<sup>\*</sup> Office



- Daily, weekly, monthly and quarterly board books and presentations
- C-suite and board packages
- Performance reporting
- Save hundreds of hours / year
- Reduce errors
- Accelerate understanding

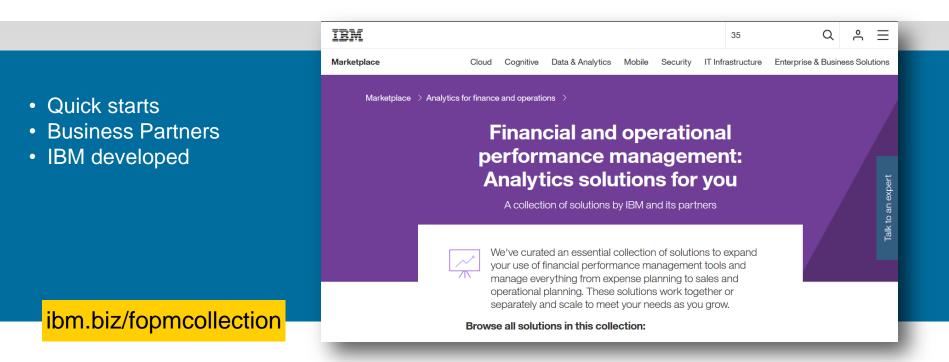
TBM

# Align financial plans with corporate objectives linked to operating plans and market events





# Solution accelerators available on IBM Marketplace

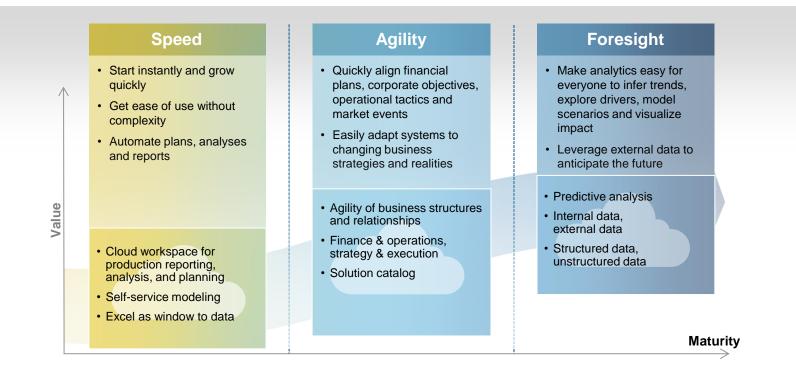


# Free Trial – Try it!





# With IBM start smart and grow the distance





# Thank you for your time today.



### Trademarks and notes

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