

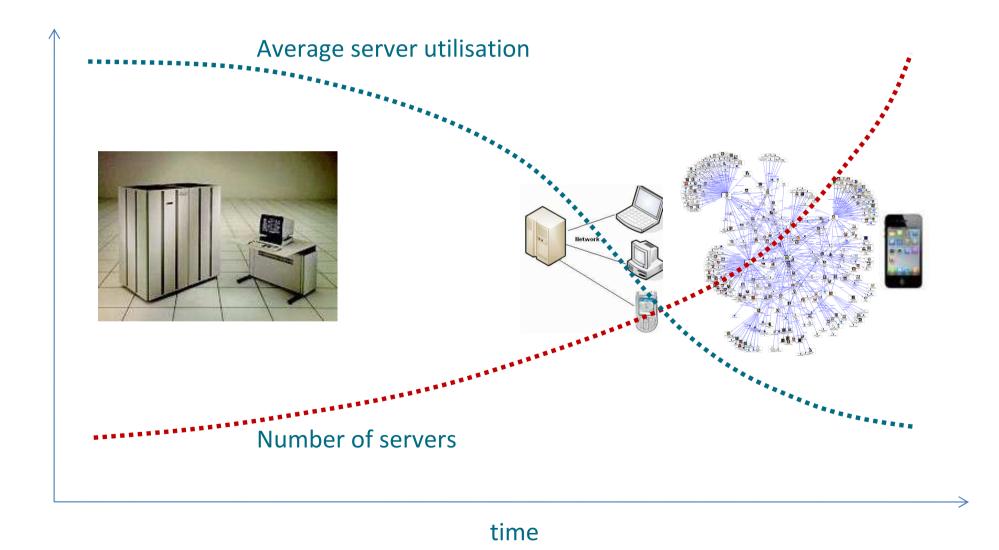
Cloud Computing and the industrialisation of IT infrastructure

IBM Cloud Computing roadshow

Neil Ward-DuttonResearch Director



A history of IT infrastructure: towards commodity hardware



Where has commodity hardware got us?



- Vastly improved priceperformance per unit
- Improved power consumption per unit
- Improved density



- Extreme server sprawl
- Complexity and risk drive massive over-provisioning
- Overall admin headcount, power, space, cooling requirements significantly greater

Big hardware efficiencies at the unit level; huge inefficiencies in the real world

Two possible results in reality

Chaos



Rigidity



The response: 2005-2010: a half-decade of virtualisation

Around 50% of organisations say they have virtualised over half their server estate

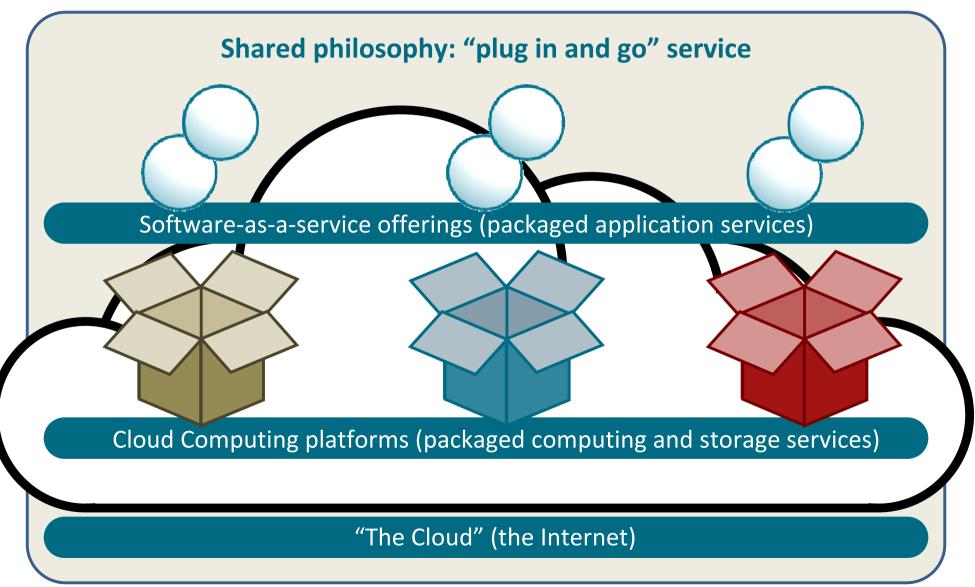
Around 20% say they've virtualised nearly all their server estate

No silver bullet, though!

Virtualisation without the right management practices and tools is like buying a tiger to clear up a rodent problem.



Enter Cloud Computing: the "plug-in-and-go" vision



Value elements of Cloud Computing

Architectural, economic, strategic

Elastic Utility resource pricing capacity Managed Abstract operations resources Computing and storage resources providing an application platform service Third-party Management^{*} automation ownership Self-service provisioning www.mwdadvisors.com

Building on a foundation of virtualisation

- **Economic element:** Pay-as-you-go, pay-asyou-grow, no capex
- **Architectural element:** Simple, abstract environment for development
- **Strategic element:** Focus on what makes you better, leave the rest to someone else

A sourcing perspective: evolution, not revolution

Customer-owned / managed datacenter

Billing

Usage metering, management

Capacity provisioning, scaling

Software platform mgt

Break/fix, basic monitoring

Raw computing, storage resources

Datacenter environment/resources

Service provider on-premise managed infrastructure

Billing

Usage metering, management

Capacity provisioning, scaling

Software platform mgt

Break/fix, basic monitoring

Raw computing, storage resources

Datacenter environment/resources

Hosted, managed infrastructure

Billing

Usage metering, management

Capacity provisioning, scaling

Software platform mgt

Break/fix, basic monitoring

Raw computing, storage resources

Datacenter environment/resources

Public Cloud Computing proposition

Billing

Usage metering, management

Capacity provisioning, scaling

Software platform mgt

Break/fix, basic monitoring

Raw computing, storage resources

Datacenter environment/resources





= service provider's responsibility



Public Clouds: not for every workload

- Today's public Cloud Computing platforms are not the same as your on-premise platforms
 - Migration of like-for-like functionality is unlikely to be easy or even possible
- For new applications/workloads: look at workloads individually
 - Security / compliance constraints?
 - Integration constraints?

Economic entry point: non-uniform workloads

Economic elements
Utility pricing,
elastic capacity



Non-uniform workloads

- Where the expense of acquiring infrastructure to account for peak usage is difficult to justify
- Value is in removing investment overheads; removing cost barrier to new innovations
 - Variable cost model
 - Better risk management

Examples:

- Leaner application development, test, staging
- Low-cost large-dataset
 batch analytics
- Online promotional applications

Architectural entry point: rapid time-tomarket

Architectural elements Virtualisation, automation, provisioning



Rapid time-to-market

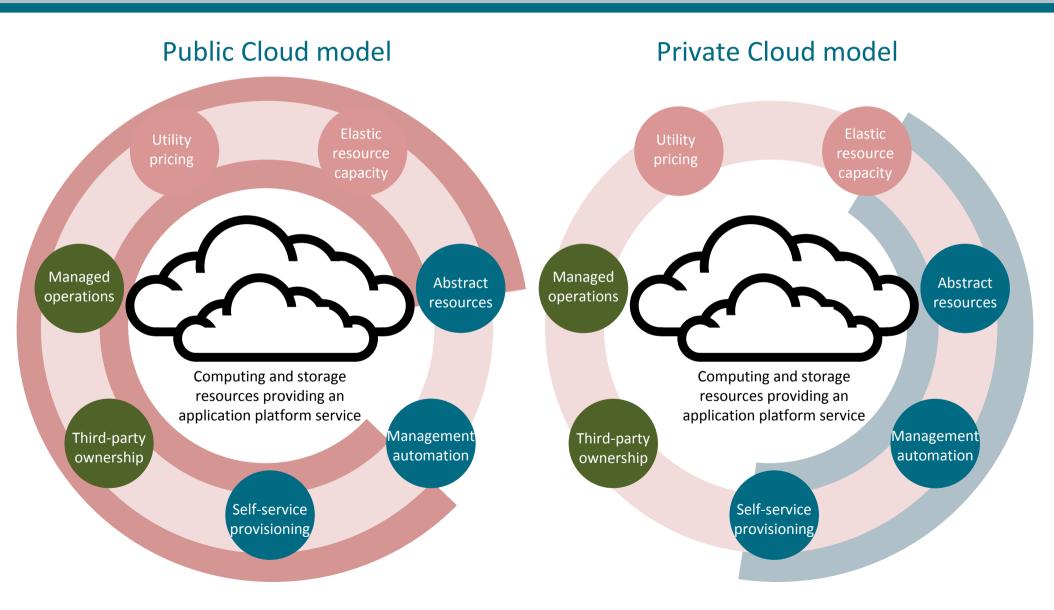
- Where a ready-to-use platform is highly compelling
- Value is in being able to deliver / demonstrate results very quickly
 - No infrastructure purchase, commissioning, provisioning

- - Service/application prototyping
 - Serving high levels of "customer" demand for new tactical application functionality
 - Tactical competitive responses

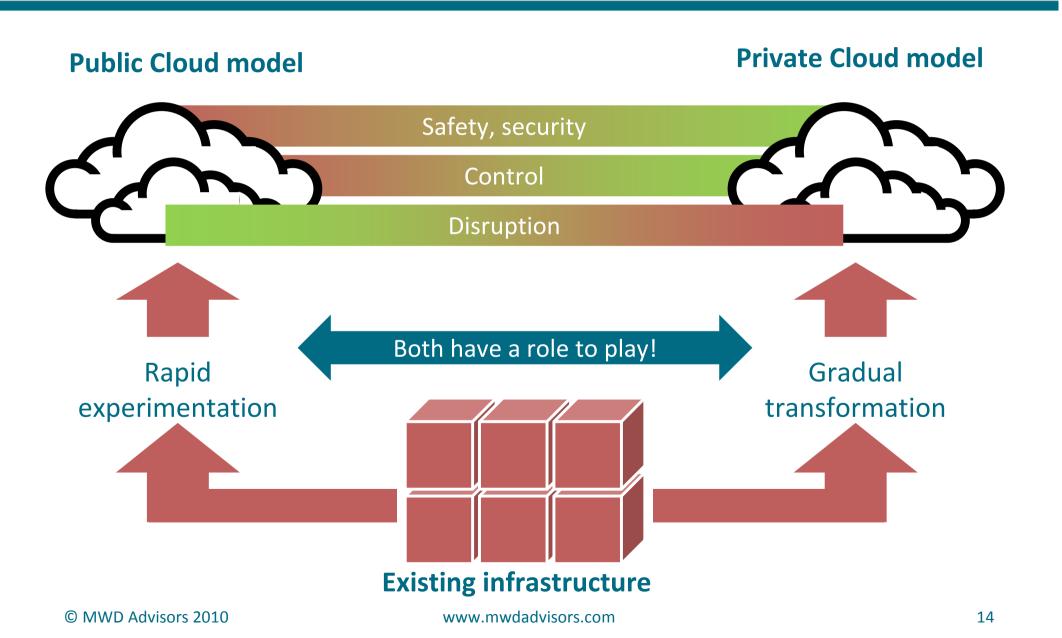
Examples:

Financial

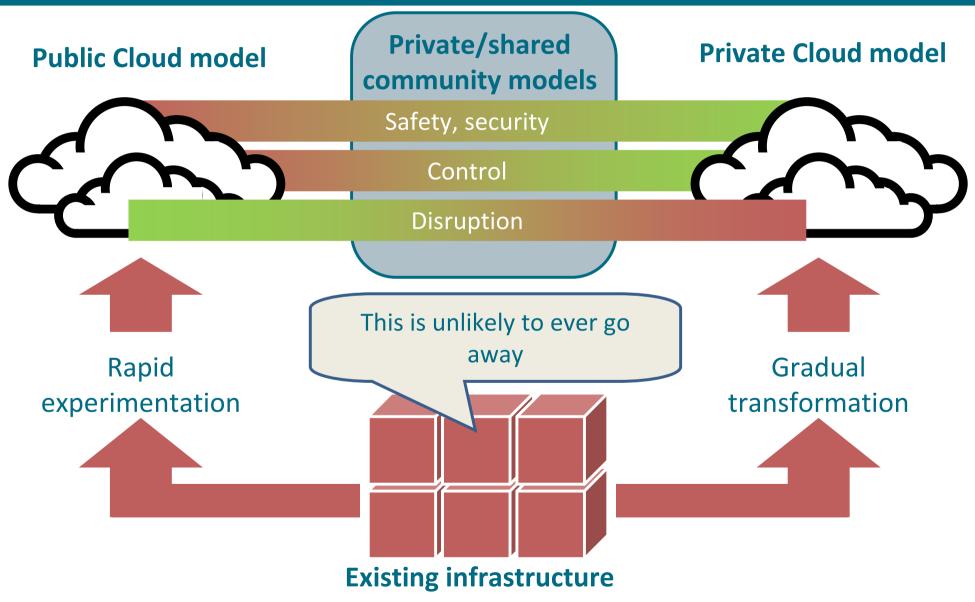
Private Clouds: complementary to Public Clouds!



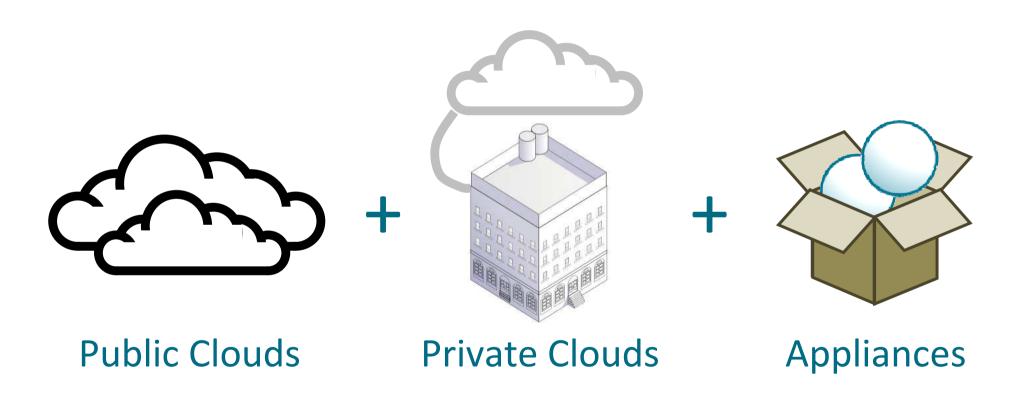
Both Public Cloud and Private Cloud propositions have a role to play



Your choice? It has to be about how and where you want to take advantage of the Cloud



Megatrend: the industrialisation of computing brings business alignment



The true implication of laaS: the ability to architect and manage infrastructure as a set of technology capabilities that are aligned with business requirements

Fitting Cloud Computing into your IT strategy

- 1. Cloud Computing is **not suitable for every workload** or application
- 2. Cloud Computing platforms are not all created equal
- 3. Different people will try Cloud Computing out for different reasons some because of the financial benefits, some because it helps them do things quickly, and some because it helps them get closer to an outsourced IT capability
- 4. Cloud Computing, just like virtualisation and SOA, doesn't eliminate IT complexity but it is a tool to help you manage complexity better and reduce it over time
- 5. Cloud Computing platforms won't replace "traditional" on-premise infrastructure in the short or even medium term; it'll augment it **nothing ever dies**

Thank you!

neilwd@mwdadvisors.com

