



# ‘DEVELOPING A RESILIENT GLASGOW CITY CENTRE’



**PRESENTATION BY INSPECTOR DAVID BAMAUNG**



# CONTENT

- **Setting the Scene**
- **Strategic Drivers**
- **What does a terrorist threat mean to 'A' Division (Glasgow City Centre)**
- **What do we do?**
- **Project Griffin**
- **Business Security Co-ordinator's Course**
- **Project Caledonia**
- **Glasgow City Centre Evacuation Plan**





# SETTING THE SCENE



# SETTING THE SCENE

## GLASGOW CENTRAL & WEST DIVISION

- ✓ **3,500 businesses**
- ✓ **Over 860 licensed premises**
- ✓ **71 Nightclubs**
- ✓ **Up to 70,000 Night time revellers**
- ✓ **Over 13,000 retail employees**
- ✓ **Transient pop of 400,000**
- ✓ **Underground system**
- ✓ **International Financial Services District**
- ✓ **3 universities, 8 colleges**





# STRATEGIC DRIVERS



# STRATEGIC DRIVERS

- Force Priority of Terrorism
- Civil Contingencies Act 2004
- UK Government CONTEST Strategy



# CONTEST STRATEGY

**To Reduce The Risk From International Terrorism So That Our People Can Go About Their Business Freely and With Confidence**

## PREVENT

terrorism by tackling its underlying causes.  
Work together to resolve regional conflicts, to support moderate Islam and reform, and to diminish support for terrorists in hearts and minds.

## PURSUE

terrorists and those that sponsor them.  
Improve our understanding of terrorist networks, track the terrorists down, disrupt them and, where we can, bring them to justice.

## PROTECT

the public and UK interests.  
Make ourselves a harder target at home and abroad through better protective security.

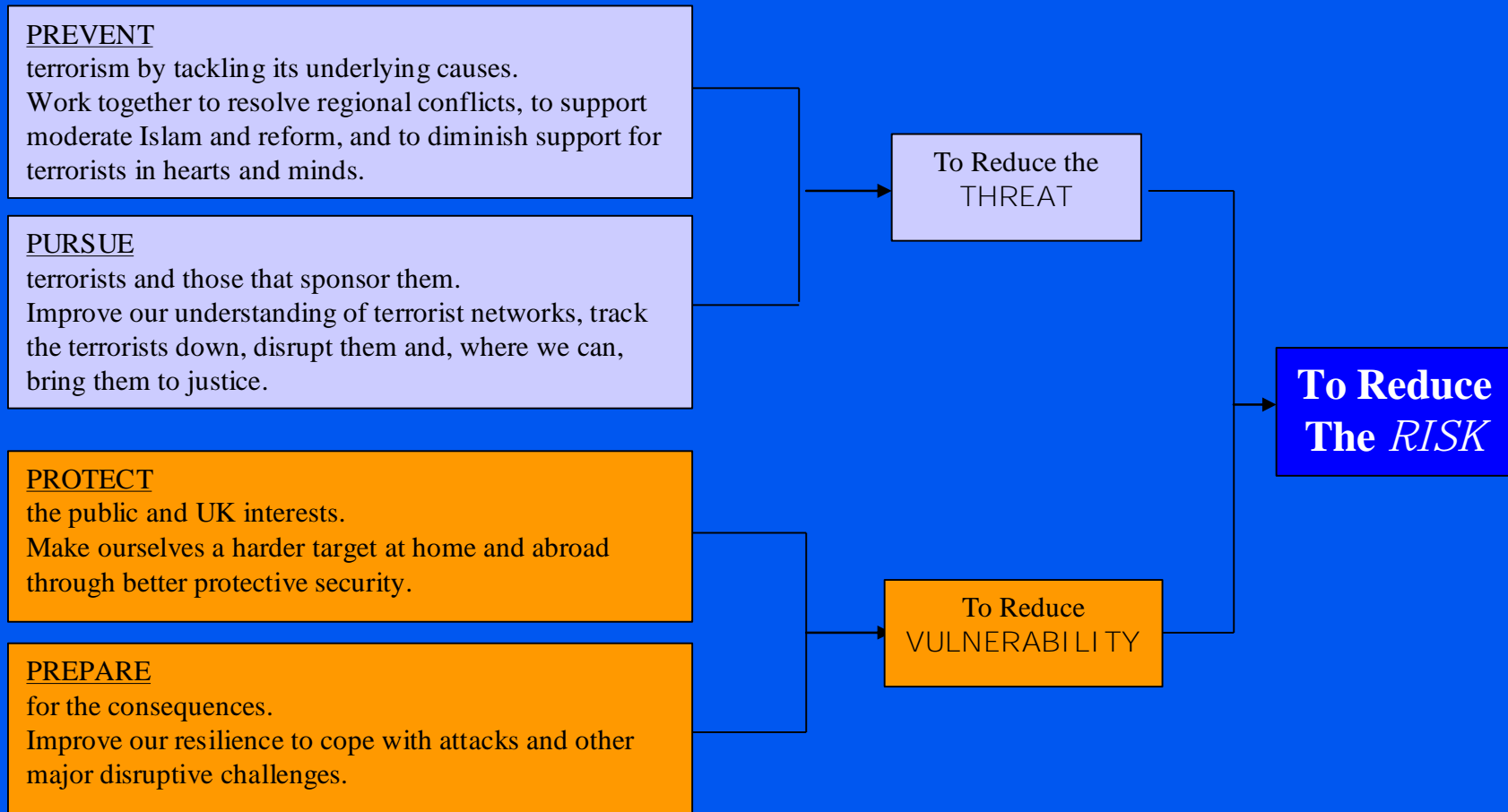
## PREPARE

for the consequences.  
Improve our resilience to cope with attacks and other major disruptive challenges.

To Reduce the  
THREAT

To Reduce  
VULNERABILITY

**To Reduce  
The *RISK***







# WHAT DOES A TERRORIST THREAT MEAN TO 'A' DIVISION

# WHAT DOES A TERRORIST THREAT MEAN TO 'A' DIVISION?



- Potential for attack
- 
- Mass evacuation
- Disruption to financial infrastructure
- Disruption to residents and visitors
- Disruption to transport infrastructure



# **The July 2005 Attacks And Their Effect On Retail Activity**

- **‘BRC’ 8.9% reduction in retail sales in central London.**
- **Sales in Britain as a whole declined by 1.9%.**
- **A 10-15% reduction in tube travellers.**
- **‘SPSL’ – 74% reduction in footfall after 7<sup>th</sup> July attack.**
- **‘SPSL’ - 27% reduction in footfall after the 21<sup>st</sup> July attack.**
- **Migration to out of town shopping centres.**
- **‘Visit Britain’ expects the tourist industry in London will lose £150 million as visitors stay away.**
- **The average tourist spends £70 on a shopping trip to London.**



**WHAT DO WE DO?**



# ENGAGING WITH BUSINESSES



- **Raise Awareness**
- **Define the Threats?**
- **What are the Assets?**
- **Identify the Vulnerabilities**
- **Target Harden the Environment**





# WHAT ARE THE THREATS



- **Pressure Groups and protesters**
- **Terrorists or extremists**
- **Criminal activity including theft and fraud**
- **Disgruntled or dishonest employees**
- **Natural disaster**

# WHAT ARE YOUR CRITICAL ASSETS?

- **Information/Data**
- **Physical Resources  
(Buildings, Equipment)**
- **People**
- **I.T. Infrastructure/  
Communications**





# IDENTIFY THE VULNERABILITIES

- Weak Points
- Asset value
- Perpetrator determination
- When, where and how can the asset be attacked?



# TARGET HARDENING YOUR ENVIRONMENT

- **Business Continuity Planning**
- **Telephone Bomb Threats**
- **Suspicious Parcels/Letters**
- **CBRN Threat**
- **Evacuation of Premises**
- **Contingency Planning – The Role of the Security Co-Ordinator**



# PROJECT GRIFFIN





# PROJECT GRIFFIN

- Link with City of London
- Griffin Training/Awareness Days
- Establishment of Bridge Call
- Deployment of Griffin Guards in emergencies
- Use after Glasgow Airport Incident



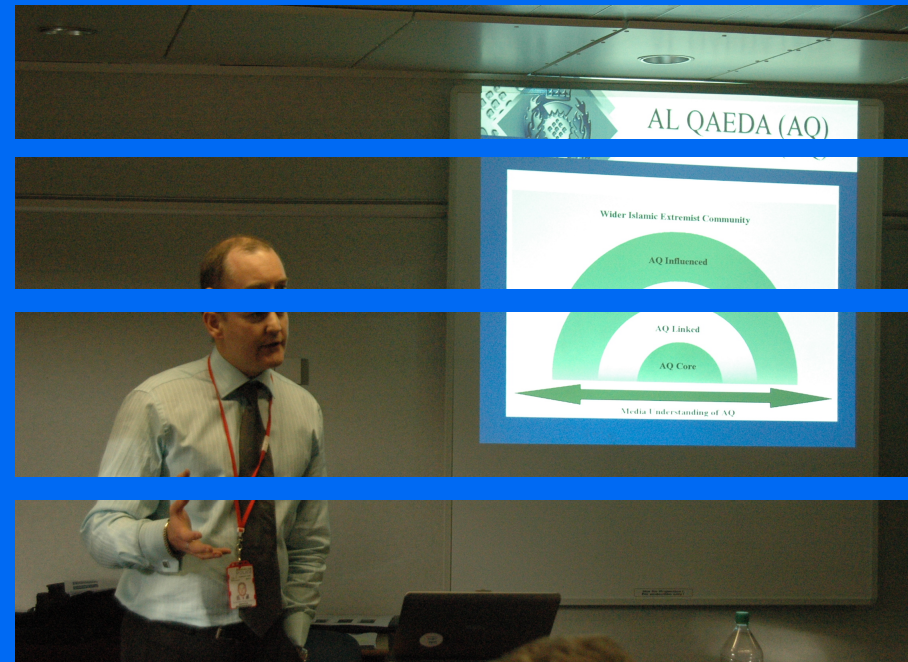


# **BUSINESS SECURITY CO-ORDINATOR'S COURSE**



# BUSINESS SECURITY CO-ORDINATOR'S COURSE

- Aimed at senior management
- Based on CPNI recommendations
- Identifies strategic issues
- Integrated Security Management
- CT Protective Security
- Major Incident Management
- Table Top Exercising
- CPD Certification by Strathclyde Police and Skills for Security





# PROJECT CALEDONIA





# PROJECT CALEDONIA



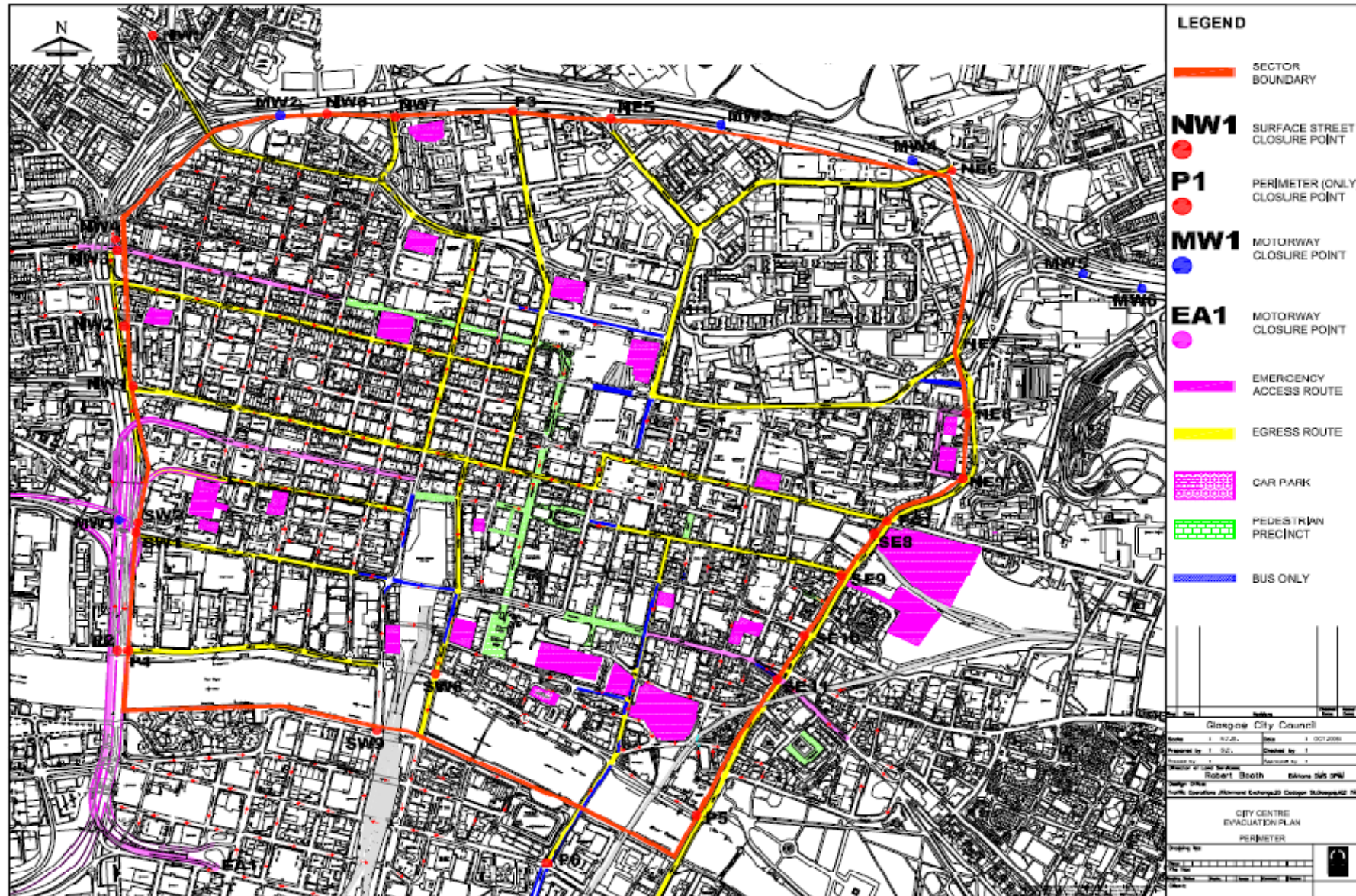
- Scottish Executive funding
- Joint initiative with
- Seconded officer for 1 year
- Creation of integrated CT security products
- Development of Counter Terrorism best practice toolkit





# GLASGOW CITY CENTRE EVACUATION PLAN

# ZONE MAP OF GLASGOW CITY CENTRE





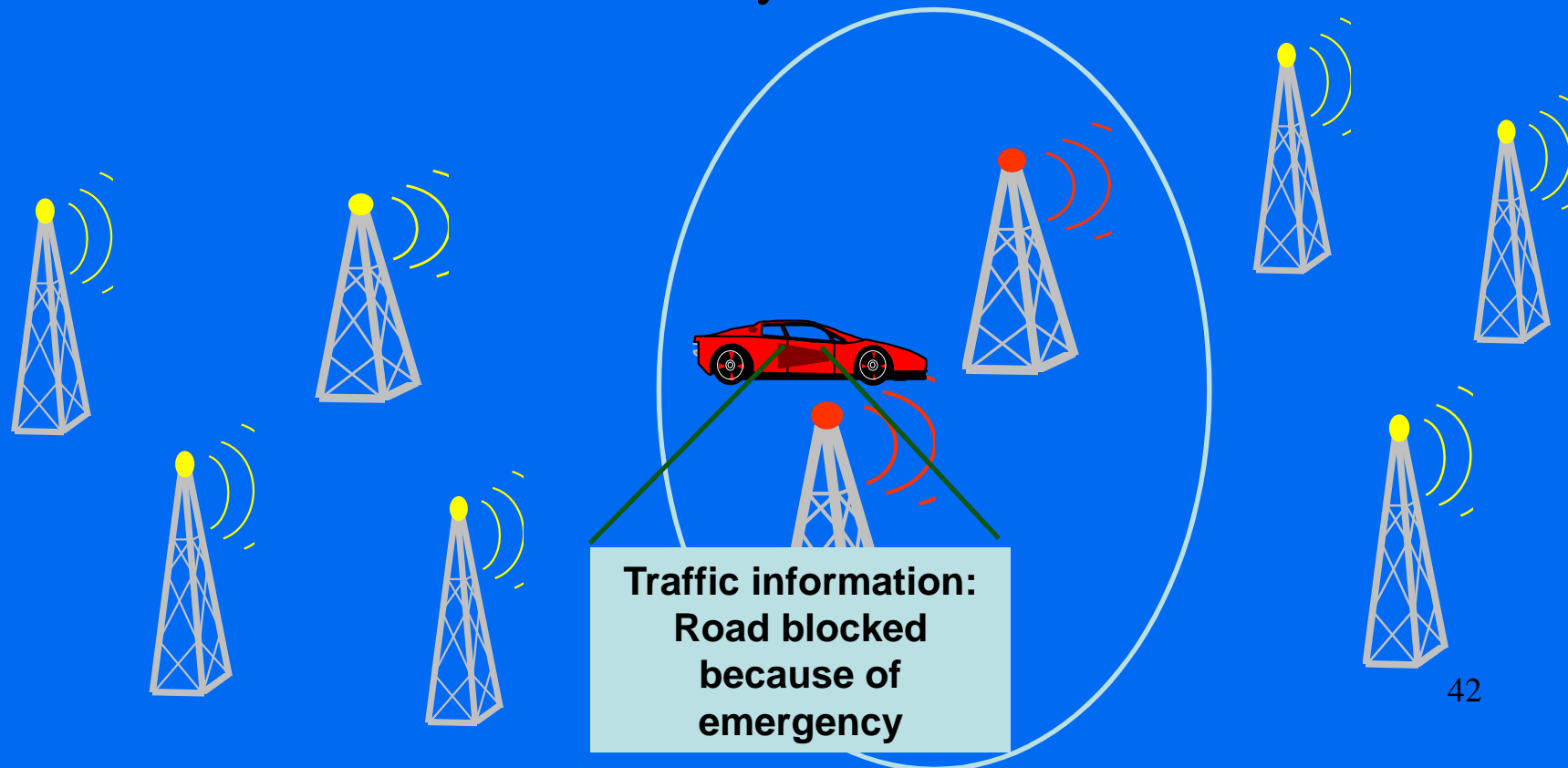
# **CITY CENTRE EVACUATION P**

- Evacuation of defined city centre area**
- Communications infrastructure with businesses**
- Media strategy**
- Alert Messaging Technology**
- Police Public Address Systems**
- Use of Public Space CCTV feeds**
- Public Information screens**
- Implications for force BCM plans**
- Transport infrastructure for evacuation**
- Cell Broadcasting**



# WHAT IS CELL BROADCAST?

- The mobile network broadcasts messages to all handsets located within a cell
- the handset presents only the message for the channels, which have been activated by the mobile user





# **ONGOING INTERNAL DEVELOPMENTS**

**Divisional Community Safety already have responsibility for co-ordinating physical security of police buildings**

**Additional roles:**

- Development and exercising of Business Continuity Plans**
- Divisional Audit of Counter Terrorism awareness and needs**
- Development and delivery of training programme to operational personnel via Divisional Counter Terrorism Roadshows**



QUESTIONS?