## Building Watson

What Impact will Watson Have on the Use of Analytics in Business?

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## Watson answers a grand challenge



Can we design a computing system that rivals a human's ability to answer questions posed in natural language, interpreting meaning and context and retrieving, analyzing and understanding vast amounts of information in real-time?


## A Grand Challenge Opportunity

- Capture the imagination
- The Next Deep Blue
- Chess

- A finite, mathematically well-defined search space
- Limited number of moves and states
- All the symbols are completely grounded in the mathematical rules of the game
- Human Language
- Words themselves have no meaning
- Only grounded in human cognition
- Words navigate, align and communicate an infinite space of intended meaning
- Computers can not ground words to human experiences to derive meaning


## Informed Decision Making: Search vs. Expert Q\&A



## What Computers Find Easier (and Hard)

$\ln \left((12,546,798 * \pi)^{\wedge} 2\right) / 34,567.46=0.00885$
Select Payment where Owner="David Jones" and Type(Product)="Laptop",


David Jones


David Jones

## What Computers Find Hard

Computer programs are natively explicit, fast and exacting in their calculation over numbers and symbols....But Natural Language is implicit, highly contextual, ambiguous and often imprecise.

\section*{| Person | Birth Place | Structured |
| :---: | :---: | :---: |
| A. Einstein | ULM |  |
| Unstructured |  |  | <br> -Where was X born?}

One day, from among his city views of Ulm, Otto chose a water color to send to Albert Einstein as a remembrance of Einstein's birthplace.

## - X ran this?

| Person | Organization |
| :---: | :---: |
| J. Welch | GE |

If leadership is an art then surely Jack Welch has proved himself a master painter during his tenure at GE.

The Jeopardy! Challenge
A palpable, compelling and notable way to drive the technology of Question Answering along Key Dimensions


## Basic Game Play


$\square 1$ of 3 Players Selects a Clue
-Host reads Clue out loud
$\square$ All Players compete to answer
$\square 1^{\text {st }}$ to buzz-in gets to answer


- IF correct
>earns \$ value
$>$ selects Next ClueIF wrong
$>$ loses \$ value
> other players buzz again (rebounds)Two Rounds Per Game + Final Question
$\square$ ONE Daily Double in First Round, TWO in $2^{\text {nd }}$ Round

Broad Domain


Our Focus is on reusable NLP technology for analyzing vast volumes of as-is text. Structured sources (DBs and KBs) provide background knowledge for interpreting the text.

## Automatic Learning for "Reading"



## Evaluating Possibilities and Their Evidence

## In cell division, mitosis splits the nucleus \& cytokinesis splits this liquid cushioning the nucleus.

```
- Organelle
V Vacuole
> Cytoplasm
> Plasma
> Mitochondria
> Blood ...
```

$$
\begin{aligned}
& \text { Is("Cytoplasm", "liquid") }=0.2 \uparrow \\
& \text { Is("organelle", "liquid") }=0.1 \\
& \text { Is("vacuole", "liquid") }=0.2 \\
& \text { Is("plasma", "liquid") }=0.7
\end{aligned}
$$

"Cytoplasm is a fluid surrounding the nucleus..."

Wordnet $\rightarrow$ Is_a(Fluid, Liquid) $\rightarrow$ ?
Learned $\rightarrow$ Is_a(Fluid, Liquid) $\rightarrow$ yes.



The evidence is still not $100 \%$ certain.

## Not Just for Fun

## Some Questions require Decomposition and Synthesis

A long, tiresome speech delivered by a frothy pie topping

Category: Edible Rhyme Time

## Missing Links



What It Takes to compete against Top Human Jeopardy！Players
Our Analysis Reveals the Winner＇s Cloud


## Massively Parallel Probabilistic Evidence－Based Architecture

DeepQA generates and scores many hypotheses using an extensible collection of Natural Language Processing，Machine Learning and Reasoning Algorithms． These gather and weigh evidence over both unstructured and structured content to determine the answer with the best confidence．


## Grouping features to produce Evidence Profiles

Clue: Chile shares its longest land border with this country.


## Evidence: Time, Space, Source, Type etc.

Clue: You'll find Bethel College and a Seminary in this "holy" Minnesota city.


## Evidence: Puns

Clue: You'll find Bethel College and a Seminary in this "holy" Minnesota city.


DeepQA: Incremental Progress in Answering Precision: 6/2007-4/2010


One Jeopardy! question can take 2 hours on a single 2.6Ghz Core Optimized \& Scaled out on 3000-Core IBM HPC using UIMA-AS, Watson is answering in 2-6 seconds.

built on UIMA-AS for scale-out and speed

## Confidence is King

- All questions are not equal some take longer, some are less certain than others
- Watson ring-ins ONLY IF it can compute a confidence fast enough
- It considers the category, question and a selfassessment of its own algorithms

WIDE WORLD OF SPORES

SPORES ARE OFTEN
SCATTERED BY THESE
WINDBLOWN PLANTS;AS
THE SONG SAYS, THEY'RE
"DRIFTING ALONG WITH THE
TUMBLING..."

$\$ 200$


- Uses confidence to make betting decisions and manage the risk associated with possibly getting wrong answers


## Potential Business Applications



Tech Support: Help-desk, Contact Centers


Enterprise Knowledge Management and Business Intelligence

Government: Improved Information Sharing and Security


## Hatilaienlurit

Enint perta molyent
inulat move


Analytics: The new path to value


## Institute for Business Value

$+$
MITSloan
Management Review

## Key finding 1

Analytics correlates to performance


Organizations that lead in analytics outperform those
who are just beginning to
adopt analytics

Top Performers are more likely to use an analytic approach over intuition*

# Key finding 2 <br> Organizational, not data or financial concerns, are holding back adoption 

## Primary obstacles to widespread analytics adoption



## Key finding 3 <br> Organizations want to "see" insights more clearly and act on them



Analytic techniques providing the most value:
Today
In 24 months


Increased or sustained value

Decreased in value

## Imagine if you had all the answers you need to win <br> IBM Business Analytics and Optimization solutions can ensure that you do

Watson represents a culmination of IBM＇s century－long dedication to research and innovation．

This same investment in research is driving the creation of new Business Analytics and Optimization capabilities，allowing the innovations from Watson to be applied to solve business and societal problems－for example， diagnosing disease，handling online technical support questions，and parsing vast tracts of legal documents－and to
 drive progress across many industries．

## Any questions?

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