



Business Analytics & the Rise of the Digital CMO (or why I'm hanging up my tap shoes and investing in analytics instead)



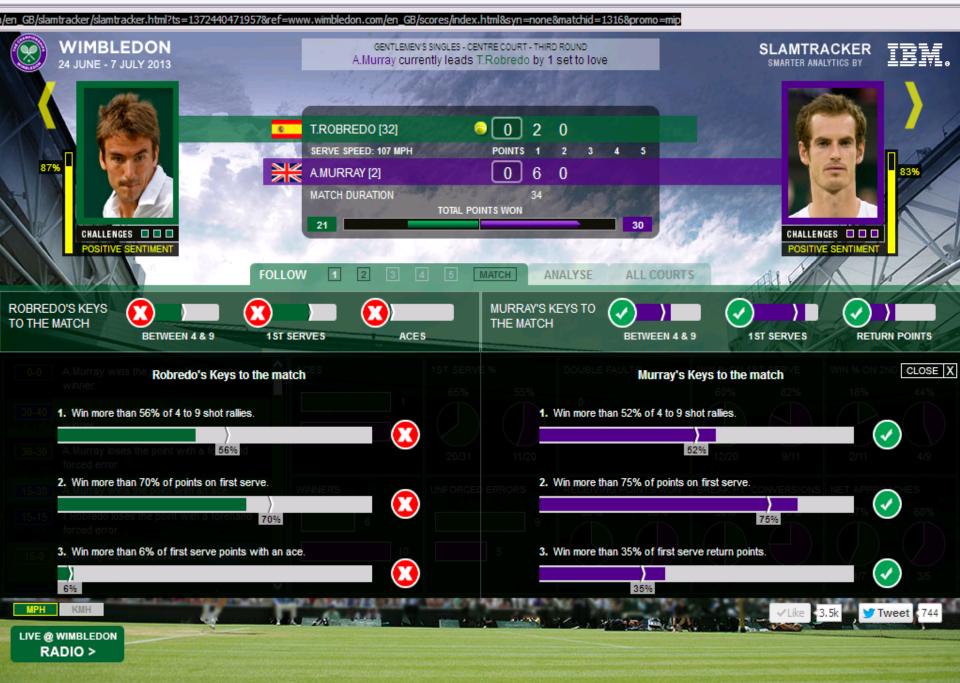




 How life is becoming more digital than ever



- Mozilla Firefox: IBM Edition



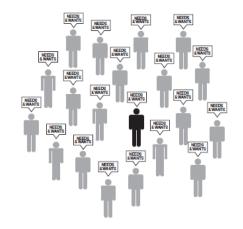


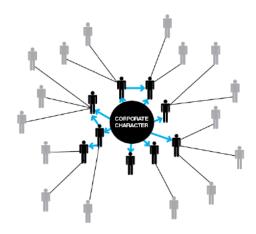
IBM

Marketers have always been responsible for *knowing* the customer Marketers have always been responsible for defining *what* to market, and *how* to market it

Marketers have always protected the *brand promise*

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Understanding each customer as an *individual* Creating a **system of engagement** that maximizes value creation at every touch

Designing your culture and brand so they are *authentically* one









