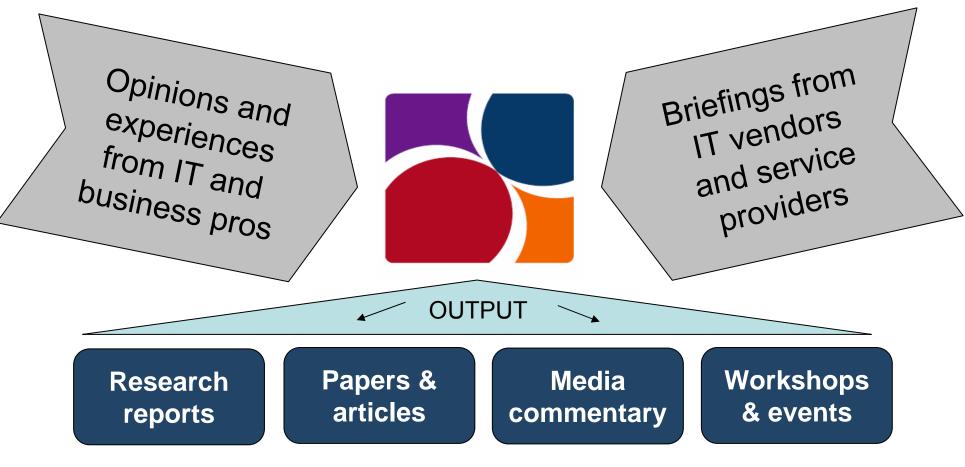


The IBM Software Portfolio in Context

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About Freeform Dynamics

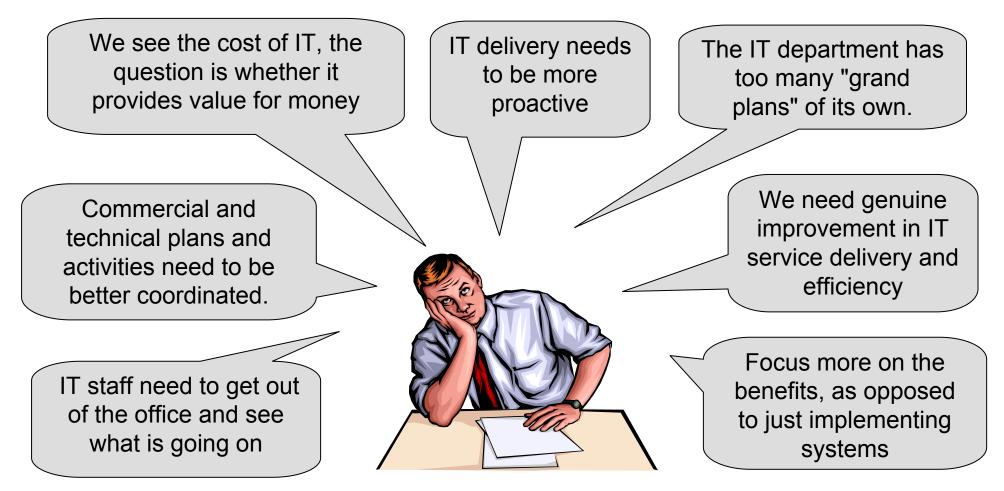


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Business frustrations with IT







Business management wish that the IT function would ...

Communicate and engage with the business more effectively

Generate more value in line with business needs and priorities

Deliver more quickly, reliably and at lower cost



Communication & engagement

Enablement of innovation

KEYS TO SUCCESSFUL ALIGNMENT

Operational efficiency

Management of risk



Communication & engagement

Enablement of innovation

KEYS TO SUCCESSFUL ALIGNMENT

Operational efficiency

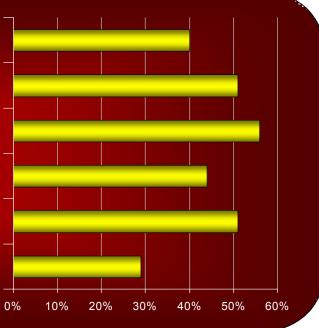
Management of risk





Communication and Engagement

Business management involved in IT strategy IT management involved in business strategy Liaison representatives for key business groups Joint steering committees for key initiatives Business sign-off on key initiatives Business controls a portion of the IT budget



IT engages with the business in a variety of ways
But how much does the type and level of engagement matter?







The most effective type of relationship between IT and the business is peer-to-peer



Developing a common language

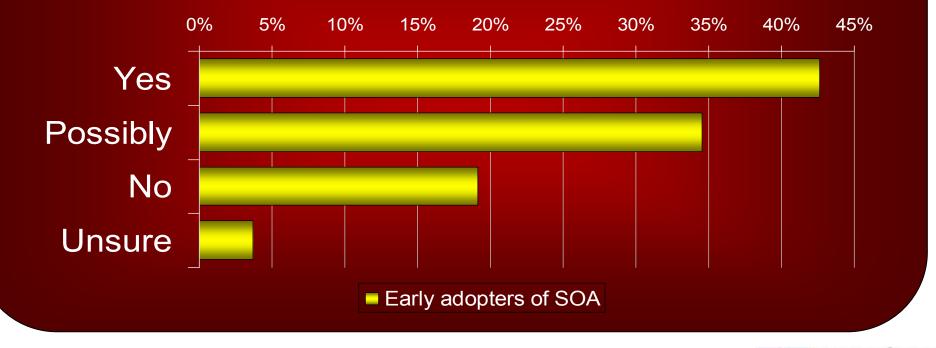
Speaking in tongues

- Maintain customer details, pay invoices, replenish stock...
- Databases, servers, clients, middleware, integration....
- Business people intuitively understand the concept of services
 - Accounting, legal, HR, stores, facilities, IT ...
 - "Shared services" is common management parlance
- The latest ideas around service orientation in the IT world can help bridge the gap



Developing a common language

Is there a role for SOA in helping business and IT people communicate more effectively through a common service oriented vocabulary?





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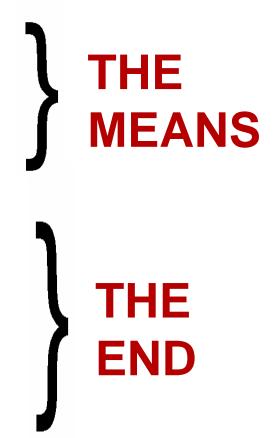
Types of innovation

IT Innovation

- New and smarter technologies
- New concepts and ideas

Business innovation

- New products and services
- New business processes
- New markets
- New value chains







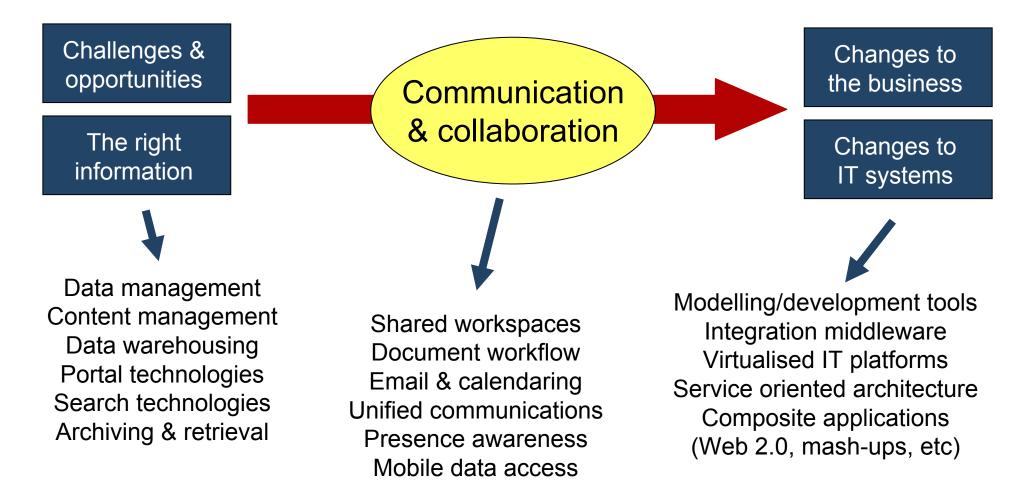
The Business Innovation Lifecycle





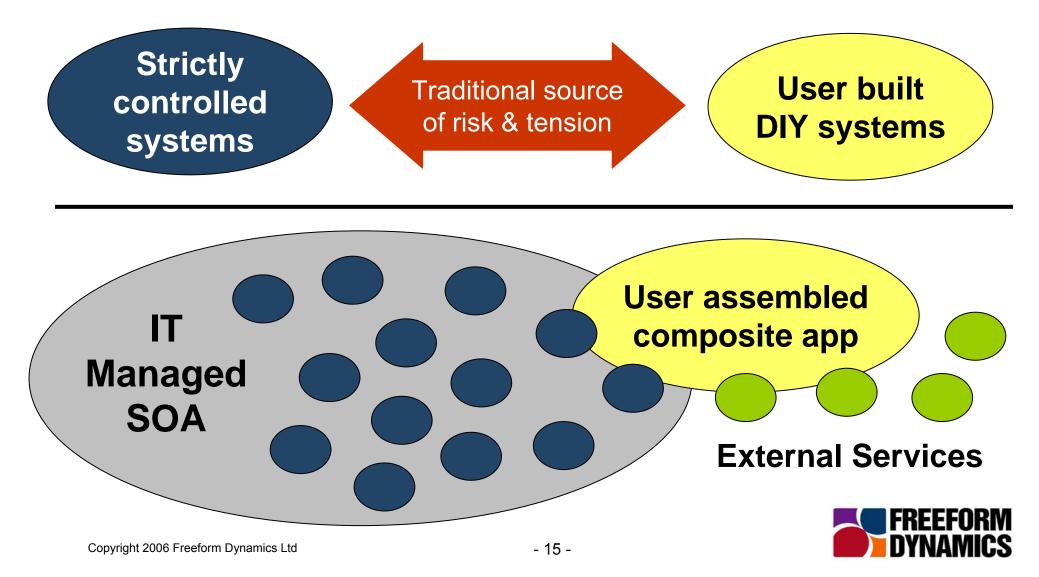


Supporting Business Innovation





From strict control to safe facilitation



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Drivers for operational efficiency

Reduce the cost of delivering IT services

Free up resources to support innovation

Deliver against needs and expectations

Earn or maintain the trust of the business

Better visibility

What's there? What's it being used for? How is it performing? What is it costing us?

Infrastructure optimisation

Lower cost components Higher utilisation rates Deployment/utilisation flexibility Easier & cheaper to manage

Process improvement Faster, more predictable delivery More effective technical support Ability to support end-to-end SLAs



Some common improvement activities

- Consolidation and extension of monitoring and management tools
 - End-to-end performance monitoring & management
 - Integrated consoles to provide holistic view
 - Asset management and discovery (\rightarrow CMDB)
- Infrastructure optimisation
 - Consolidation and rationalisation
 - Storage and server virtualisation
 - More cost effective platforms Linux, blades, etc
- Process optimisation
 - IT Portfolio Management
 - ITSM/BSM best practice (ITIL and COBIT)



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What's going on in risk management?

- More organisations are taking a holistic view of risk across:
 - Environmental factors (natural disaster, terrorism, accident)
 - Legal and regulatory requirements
 - Various aspects of security
 - Business continuity, particularly with regard to IT systems
- Policy and systems convergence
 - IT and physical security
 - IT security and information management
- Growing interest in more sophisticated security and data management





Some particularly active areas

Security

- Identity management (federated IDs, rules based provisioning)
- Authentication (SSO, biometrics, smart cards, multi-factor)
- Integrated provisioning across physical and IT security
- Intrusion detection, prevention and forensics
- Compliance
 - Email archiving and retrieval
 - More advanced workflow/content management
- Business continuity
 - Data replication and protection, advanced backup
 - HA systems and platforms based on commodity architectures
 - Predictive monitoring and management



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Mapping of IBM SW onto Imperatives

	Feeding innovation	Implementing innovation	Operational Efficiency	Managing Risk
Lotus	$\checkmark\checkmark\checkmark$	\checkmark	~	\checkmark \checkmark \checkmark
WebSphere	$\checkmark \checkmark \checkmark$	$\checkmark\checkmark\checkmark$	$\checkmark \checkmark \checkmark$	$\checkmark \checkmark \checkmark$
Info Management	\checkmark \checkmark \checkmark	\checkmark \checkmark \checkmark	\checkmark \checkmark \checkmark	$\checkmark \checkmark \checkmark$
Rational	\checkmark	\checkmark \checkmark \checkmark	\checkmark	\checkmark
Tivoli	\checkmark	\checkmark	\checkmark \checkmark \checkmark	$\checkmark\checkmark\checkmark$



Thank You

