

For us to make sense of this new world, we must consider four critical questions



More Agility

How do we create an intelligent infrastructure that drives down cost, is secure, and is just as dynamic as today's business climate?

> **Dynamic** Infrastructure

"Data is exploding and it's in silos"

> **Making Better Decisions**

How can we analyze the wealth of information available to make rapid, informed and confident decisions throughout the organization?

> New Intelligence

"New business & process demands "

How can we work smarter supported by flexible and dynamic processes modeled for the new way people buy, live & work.

> **Smart** Work

"Our resources are limited"

> **Doing More** With Less

How do we drive greater efficiencies, compete more effectively, and respond more quickly by taking action now on energy, the environment, and sustainability.

> Green & **Beyond**



98 percent of CEOs plan Business model changes.

Gap between CEOs who expect change and those who have the ability to handle change has Widened sharply - nearly 3X.

How do we make our organization just as dynamic as today's business climate?



Smart Work



Our world is changing and the demand for progress is clear...

2 Billion

people will be on the web by 2011.*



4 Billion

mobile phone subscribers worldwide by the end of 2008.*



1 Trillion

connected intelligent devices in the world



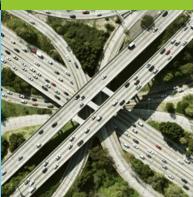
\$650 Billion

in productivity is lost because of unnecessary business process interruptions



85%

of computing capacity sites idle

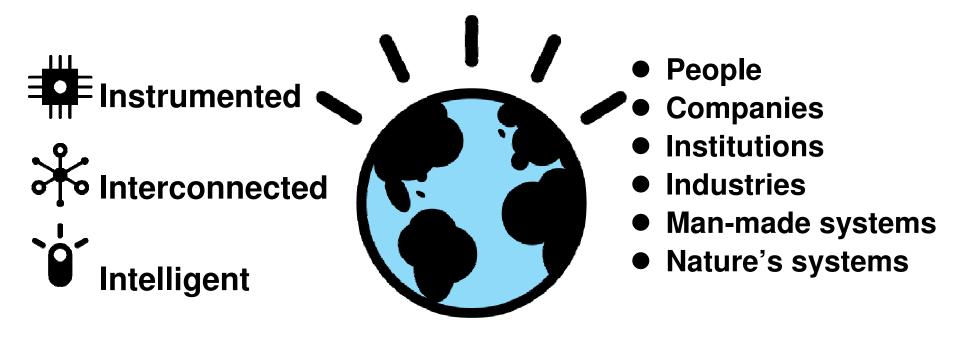


*Sam Palmisano speech, November 12, 2008



SOMETHING MEANINGFUL IS HAPPENING

Smarter Planet



The world is connected - economically, socially, and technically



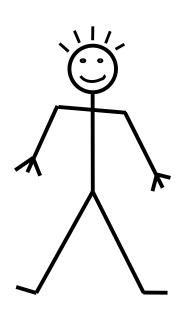
MAKING THE HUMAN WORK SMARTER

The Human is...









The ultimate sensor

Where latency in business process still exists

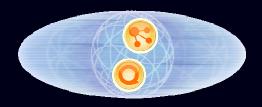
Where data becomes decisions



SMARTER WORK STYLES



Unified Communications



Social Software



Mashups



Unified Communications: Working Smarter through better Communications

SMART IS

Accelerating emergency response

SMART IS

Delivering new products to market in half the time.

SMART IS

Improving margins by reducing food spoilage







Missouri State Government (US): coordinated across multiple government agencies using the Sametime client to act as a radio endpoint and as a bridge across frequencies for easy communication with the field teams.

Colgate: linked their employees and over 6,000 business partners; using online presence outside the company, e-meetings to brainstorm and develop these new products and fostered a collaborative culture.

A Grocery Retailer: improved their margins by \$US 750K/year by avoiding spoilage of their products by using Sametime to reduce disruptions and mistakes in their supply and order fulfillment process.



Unified Communications: Working Smarter through better Communications

SMART IS

Shortenening sales and ordering process from 11 days to 7 days



European Nissan Dealer: with 130 dealers cut turnaround time in their sales and ordering process reduced IT costs by 69% by using Sametime's Unified Communications capabilities to reduce the use of faxes, phone calls and email.

SMART IS

Reducing customer service calls by 50%



Celina: saved \$US 3M in their customer service center when they added online presence to their website. This allowed their independent sales agents to bypass the call center and instantly connect with the claims processors and underwriters.

SMART IS

Opening a new manufacturing plant quickly and less costly



Nutra-Flo: stayed closely linked to partners when opening a plant across the world from where you are. Using Sametime to allow for realtime communications via chat, eMeetings saved travel costs and improved efficiency in human interactions



Social Software: Working Smarter by enabling people to locate and connect to expertise

SMART IS

Replacing a paper-based process with a Social Portal



University of London: wanted to foster a greater sense of community in the distance learning program by providing collaboration tools to help students communicate and exchange ideas.

They saved £300k per year in print, courier and administration costs alone, (not to mention lessening environmental impact) while also reducing the time involved in managing student access to information.

SMART IS

Improving the practice of law by bringing together information resources, leading expertise, and easy ways of collaborating



Practising Law Institute: uses a Web 2.0 social networking environment for lawyers to do problem-solving and find information, plus insightful legal analysis from experts. They can join others through wikis and blogs to generate and share new knowledge, and tap into new relationships to identify new career opportunities and market their skills.



Portals and Mashups: Working Smarter by providing timely and relevant information discovery

SMART IS

Using 570+ feeds of government data for creating customized mashups to solve citizen problems



Kent County Council UK: Built a mashup solution in 15 minutes that reports on regional recycling performance and identifies how to help Kent County citizens recycle more. Helps citizens answer "How can I improve my city's household recycling?" and find local recycling centres and what they recycle

SMART IS

Using Web 2.0 technology to distribute information to citizens on Southern California wildfires



California Government Agencies and Individual Citizens: use mashups with information sourced from television networks, radio stations, fire response units and more to show fire encroachments on maps and micro-blogging to report down-to-the-minute fire breakouts



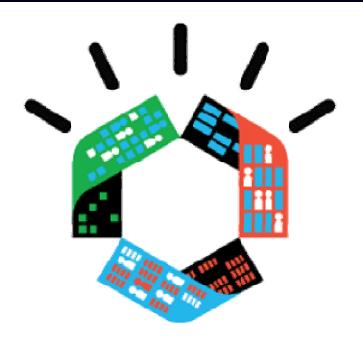
NEW CIO STUDY: TOP TEN VISIONARY PLAN ELEMENTS

- Business intelligence & analytics
- Visualization
- Risk management & compliance
- Mobility solutions
- Customer & partner collaboration
- Self-service portals
- Application harmonization
- Business process management
- SOA/Web Services
- Unified Communications

South Africa, Maropeng, Cradle of Humankind – October 29, 2009

COLLABORATION HELPS PEOPLE AND ORGANIZATIONS WORK SMARTER





Connect globally with employees, customers and partners to build strong relationships that drive results

Collaborate from anywhere to become a more agile, adaptable organization

Innovate to leverage the power of participation and generate new ideas

Optimize the cost of enabling people

71% of CEOs plan to place greater focus on external partnerships and collaboration that extends beyond the traditional walls of the enterprise*

^{*} Source: IBM Global CEO Study 2008; n = 1106



THE LOTUS MISSION: SMARTER COLLABORATION

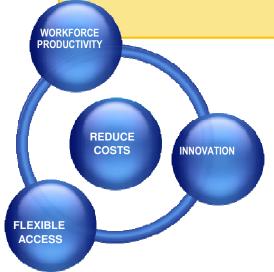
- Increase workforce productivity to improve the agility of your business and quality of your results
- Spur collaborative innovation without boundaries
- Provide flexible access points to work closely with your clients and partners wherever you are and in any context
- Reduce costs
 to maximize the effectiveness of your people while optimizing your costs

Empowering people to be more effective,

The Lotus Mission:

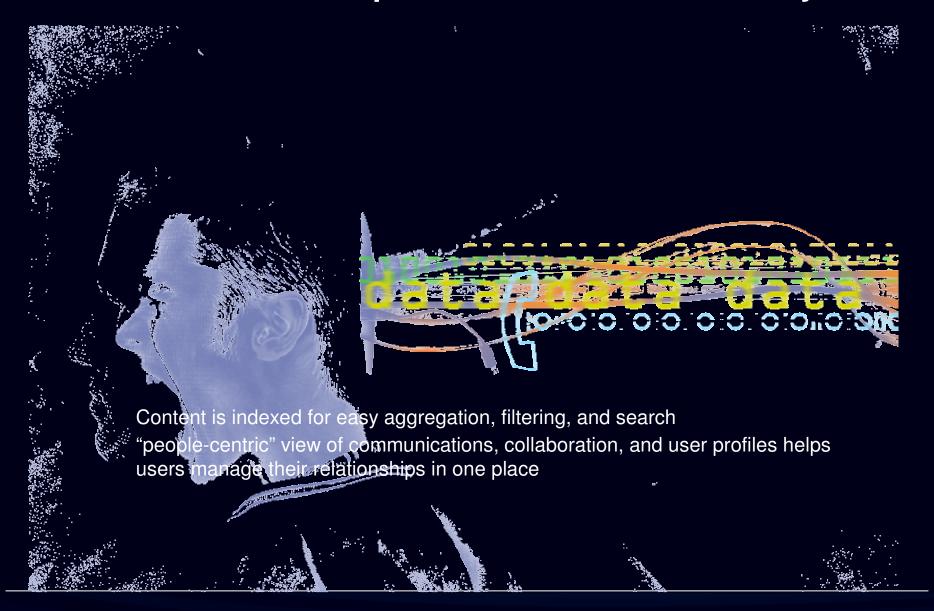
responsive and innovative

in the context of the work they do



Information Overload Impacts Workforce Productivity

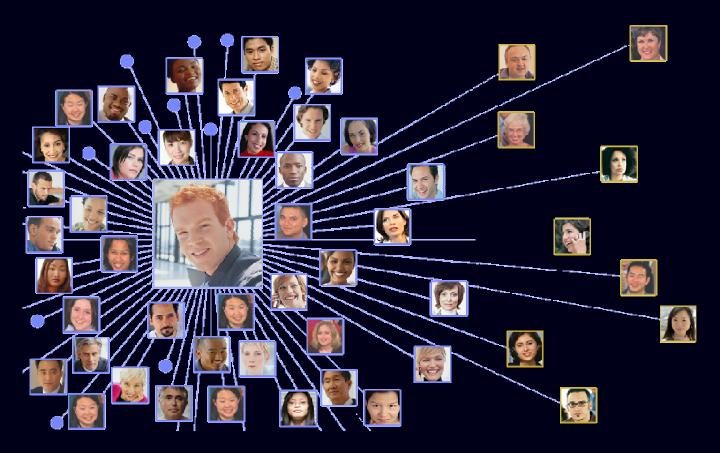






Collaboration Mitigates Information Overload

• To improve the agility of your business and quality of your results



- Content is indexed for easy aggregation, filtering, and search
- A "people-centric" view of communications and collaboration utilizes existing relationships
- User profiles help people manage their relationships in one place



Collaboration Enables Innovation without Boundaries

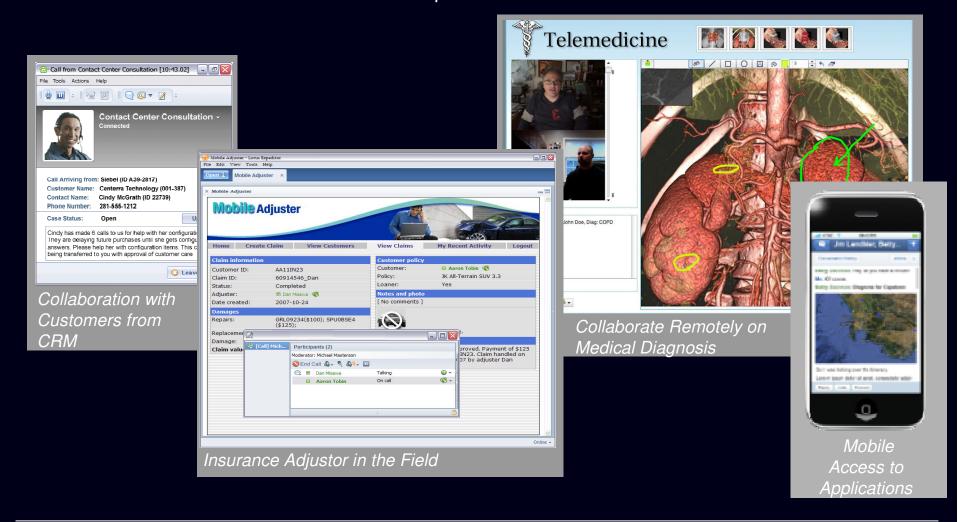
- In a world where innovation is global, multi-disciplinary and open, you need to bring different minds and different perspectives together to discover new solutions to long-standing problems.
- Therein lies the essence of collaborative innovation.



Flexible Access Points



 Work closely with your clients and partners wherever you are and in context of the business process





Reduce Costs by using Collaboration Tools



- A major US bank experienced full ROI for Unified Communications in 12 months
- A German manufacturer estimates a 9x payback in 3 years
- IBM has saved \$17m in telephony and \$95m in travel



Significant savings in desktop productivity tool license costs



SMART WORK

A smarter planet puts organizations in position to be first and be right.



We've only just begun to uncover what is possible on a smarter planet.

The world will continue to become smaller, flatter, and smarter. We are moving into the age of globally integrated and intelligent economies, societies, and communities.

To thrive on a smarter planet, we must extend universal, fast, affordable, personalized, and secure collaboration services to our global population.

Let's build a smarter planet together.