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## 2011 SURVEY OF PUBLIC-PRIVATE PARTNERSHIPS WORLDWIDE

### World's Largest Transportation Developers

By Number of Road, Rail, Airport and Seaport Concessions as of October 2011

Company	Under Construction		Construction or Operating			
	or Operating*	Bid Targets	U.S.	Canada	Home Country	All Other
ACS Group/Hochtief (Spain)	72	46	1	4	24	43
Global Via-FCC-Caja Madrid (Spain)	45	51	0	1	30	14
Abertis (Spain)	42	5	1	1	16	24
Ferrovial/Cintra (Spain)	35	20	5	1	8	21
Macquarie Group (Australia)	34	14	3	3	2	26
Vinci/Cofiroute (France)	32	11	0	2	11	19
Hutchison Whampoa (China)	31	1	0	0	10	21
OHL (Spain)	29	26	0	0	6	23
NWS Holdings (China)	25	0	0	0	24	1
EGIS Projects (France)	23	20	0	1	4	18
Sacyr (Spain)	22	14	0	0	15	7
John Laing (UK)	19	8	1	0	8	10
Bouygues (France)	18	12	1	0	5	12
IL&FS (India)	18	5	0	0	18	0
Empresas ICA (Mexico)	18	1	0	0	18	0
Road King (China)	16	0	0	0	16	0
BRISA (Portugal)	15	2	1	0	6	8
Atlantia (Italy)	15	2	0	0	2	13
Andrade Gutierrez (Brazil)	15	1	0	0	10	5
Alstom (France)	14	7	0	0	1	13
Bilfinger Berger (Germany)	13	2	0	4	2	7
Reliance (India)	13	1	0	0	13	0
Acciona/Necso (Spain)	12	20	0	0	7	5
Odebrecht (Brazil)	12	5	0	0	5	7
Camargo Correa (Brazil)	12	2	0	0	10	2
SNC Lavalin (Canada)	11	6	0	5	-	6
Eiffage (France)	11	4	0	0	8	3
Strabag (Austria)	11	3	0	0	0	11
IRB Infrastructure (India)	11	0	0	0	11	0
Impregilo (Italy)	10	5	0	0	1	9
CCR (Brazil)	10	1	0	0	10	0
Balfour Beatty (UK)	9	7	0	0	9	0
Isolux Corsan (Spain)	9	5	0	0	2	7
Transurban (Australia)	9	1	2	0	7	0
Meridiam (France)	8	15	3	0	0	5
Fluor (US)	8	5	2	1	-	5
Skanska (Sweden)	7	6	0	0	0	7
Ideal (Mexico)	7	1	0	0	7	0
Itinere (Spain)	6	0	0	0	6	0
KBR (US)	6	0	0	0	0	6
<b>Totals</b>	<b>733</b>	<b>335</b>	<b>20</b>	<b>23</b>	<b>332</b>	<b>358</b>

\* ranked by number of road, bridge, tunnel, rail, port, airport concessions over \$50m investment value put under construction or operation as of Oct. 1, 2011 (excludes design-build). See individual project reports at [PWFinance.net](http://PWFinance.net) 2011 International Major Projects Database