

Effective governance ensures the overall performance of an entity to deliver quality program and services in accordance with governance arrangements to ensure it meets the requirements of the law, regulations, published standards and community expectations of probity, accountability and openness<sup>1</sup>.

To ensure the effectiveness of the governance arrangements for the Teaching Nursing Home initiative, the consortium, will work to establish:

- relationships that are clearly articulated
- clearly defined responsibilities of the networks in terms of management & accountabilities
- the effectiveness of the management team structure
- a management plan that achieves its goals
- the ethics and integrity of its networks and projects
- the attainment of project outcomes
- the financial integrity of the project
- open & responsive communication with network members
- identification & management of risks.

The governance framework for the consortium for the Teaching Nursing Home initiative will be therefore be based on the principles of:

1. **accountability:** the consortium will be answerable for decisions and will have effective mechanisms in place to ensure its accountability to members
2. **transparency/openness:** the consortium will have clear roles and responsibilities and clear procedures for making decisions and exercising power
3. **integrity:** the consortium will act impartially, ethically and in the interests of its members, and will not misuse information acquired through a position of trust
4. **stewardship:** the consortium will use every opportunity to enhance the value of the assets that have been entrusted to its care
5. **efficiency:** the consortium will ensure the best use of resources to further the aims of the Teaching Nursing Home initiative ensuring the projects are evidence-based
6. **leadership:** the consortium will attain commitment to good governance through its leadership<sup>3</sup>.

1. ANAO, 2003, *Public Sector Governance, Volumes 1 & 2: Better Practice Guide*, Commonwealth of Australia, Canberra.
2. APSC. (2008). *Building better governance*. Australian Government. Canberra.
3. OPSSC. *Good governance guide*. Office of the Public Sector Standards Commissioner. Government of Western Australia.

Particular risks and issues which may need early governance include:

Date identified	Risk/Issue	Relevant governing principles	Strategies to manage
	Identification and management of conflicts of interest	1, 2, 3, 4	...
	Management of project publications via open access	1, 2, 3, 4, 5, 6	
	Contradictory organisational/governmental policy	1, 4	
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## References:

1. ANAO, 2003, *Public Sector Governance, Volumes 1 & 2: Better Practice Guide*, Commonwealth of Australia, Canberra.
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